

GREATER GIYANI MUNICIPALITY ANNUAL REPORT 2022-23

Taking the lead in service delivery

Vision: "A Municipality where environmental sustainability, tourism and agriculture, and mineral resources thrive for economic growth"

Mission: A democratic and accountable municipality that ensures the provision of services through sound environmental management practices, local economic development and community participation





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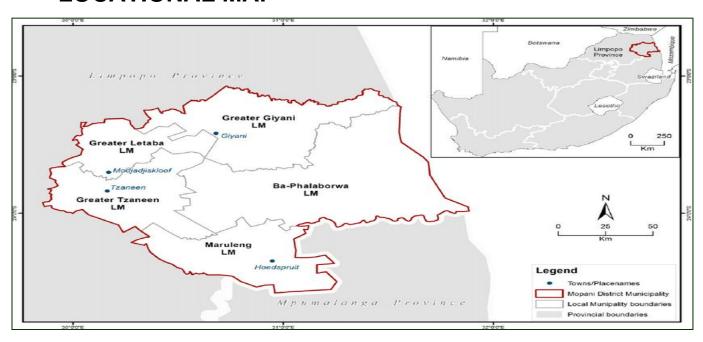
TABLE OF ACRONYMS

| AG | Auditor-General Auditor-General |
|--------|---------------------------------------------------|
| GGM | Grater Giyani Municipality |
| MDM | Mopani District Municipality |
| COMM | Communications Division |
| CWP | Community Works Programme |
| DMP | Disaster Management Plan |
| DoE | Department of Energy |
| DoHS | Department of Human Settlement |
| Strats | Strategic Planning and Local Economic Development |
| EMP | Environmental Management Plan |
| EPWP | Expanded Public Works Programme |
| FBW | Free Basic Water |
| FY | Financial Year |
| IDP | Integrated Development Plan |
| IGR | Intergovernmental Relation |
| LED | Local Economic Development |
| MFMA | Municipal Finance Management Act, No, 56 of 2003 |
| MIG | Municipal Infrastructure Grant |
| ММ | Municipal Manager |
| MPAC | Municipal Public Account Committee |
| MSIG | Municipal Systems Improvement Grant |
| MW | Municipal Wide |
| N/A | Not applicable |
| SLA | Service Level Agreement |
| PIA | Project Implementing Agent |
| PMS | Performance Management System |
| PMU | Project Management Unit |
| SCM | Supply Chain Management |
| SLP | Social and Labour Plan |
| SDBIP | Service Delivery and Budget Implementation Plan |

| GENERAL INFORMATION | |
|----------------------|------------------------------------------------|
| NAME OF ORGANIZATION | GREATER GIYANI MUNICIPALITY |
| TYPE OF ORGANAZATION | LOCAL GOVERNMENT/MUNICIPALITY CATEGORY B |
| PROVINCE | LIMPOPO |
| DISTRICT | MOPANI |

| REGISTERED ADDRESS | CIVIC CENTRE GIYANI MAIN ROAD GIYANI 0826 |
|---------------------------------------|----------------------------------------------------|
| POSTALADDERSS | PRIVATE BAG X 9559 GIYANI 0826 |
| TELEPHONE | 015 811 5500 |
| FAX | 015 812 2068 |
| EMAIL | INFO@GREATERGIYANI.GOV.ZA |
| WEBSITE | www.greatergiyani.gov.za |
| BANKERS | ABSA BANK LIMITED |
| AUDITORS | AUDITOR-GENERAL OF SOUTH AFRICA |
| MAYOR | CLR ZITHA T |
| ACCOUNTING OFFICER \MUNICIPAL MANAGER | KHOZA VD |

LOCATIONAL MAP



Chapter One: Mayor's Foreword and Executive Summary

The Greater Giyani Municipality hereby, in terms of section 127 subsection 2 of the MFMA Act no 56 of 2003. Present to council the annual report 2022/2023 Annual Report which outlines achievements and challenges for the year under review.

As munnicipality, we are committed to continually search for mechanism to identify priorities and problems in the quest for efficient and efective alternatives towards maximum and sustainable fulfilment of our manadate as enshrined in the Constitution of the Republic of South Africa. The manadate is highlighted in Section 152 as follows; (objects of local government):

- Provision of democratic and accountable governemnt for our communities
- Provision of basic services in a sustainable manner
- Promotion of social an economic development
- Promotion of safe and healthy environment
- Encourage the envolvement of communities in matters of local government
- Involvement of comunities and community organizations in matters of local government.

The municipality also engaged in a strategic planning session which took place in Karibu Leisure Resort during the second quarter, this exercise is part of the IDP review processes which look into the current vision, mission and startegic objectives of the muicipality. This process is also guided by:

- The need to set out the core principles, mechanisms and processes that give meaning to development and to empower the municipality to move progressively towards social and economic upliftment of communicities and the provision of basic serivices to all communities.
- The democrative operative for local government to actively invlove and engage communities.

The review process which facilitates planning and delivery, also informs decisions on issues that include budgeting, local economic develoment and institutional transformation. This process was done in a consultative, systematic and strategic manner. The IDP processes also guided all the activities during the intergration phase regarding all projects from other spheres of government, corporate service providers, NGOs, and the private sector institutions.

Greater Giyani Municipality has complied with all the phases of the IDP in line with the adopted process plan. We engaged communities in the form of clusters which has been adopted by the municipality. The municipality also consulted widely, key stakeholders and the private sector organizations, religious organizations, instruments of traditional leadership etc. This process has assisted the municipality in the compilation of the basket of developmental issues which remain endowed to our communities .

These developmental issues range from electricity, roads, water, sanitation, housing, acces to health facilities sporting amenities, crime, unemployment etc. The consultative processes are also informed by the National Development Plan (NDP) 2030 with its central focus on the Reducing of poverty and unemployment.

This is supported by the Local Government, Municipal System Act no 32 of 2000 which stipulate that the municipality must undertake developmental oriented planning

so that to ensure that it, (a) strives to achieve the objectives of local government as set out in in section 152 of the constitution. (b) to give effect to its developmental duties as required by section 152 of the constitution.

The municipality, in line with the legislated imperatives has developed an annual report which gives account to municipal performence in terms of its own set predetermined objectives which set target that need to be achieved at the end of that financial year, the annual report also indicate challenges for the targets not achieved and the reasons for non achievement.

These are some of the achievement for the year under review:

- Nwa dzeku dzeku community hall
- Ndhambhi taxi rank
- Traffic lights
- Electrification projects in most of our communities
- Energy saving street lights
- High mast lights

These are just the highlight of some of the projects which were achieved in the financial under review. There were many projects which are implimented in a multi year set up and projects that are undertaken by the sector departments.

We want to urge all Greater Giyani residents, stakeholders, NGOs, and the private sector institutions to maximumly participate in community IDP consulatative meetings to assist the municipalty to plan better for the realisation of its predermined objectives.



Cllr. Zitha T Mayor 30/01/2024

Chapter One: Overview by the Municipal Manager

Component B: Executive Summary

1.1 Overview by the Municipal Manager

Greater Giyani Municipality is an organization that derives its pride on environmental sustainability, tourism, and agriculture for economic growth. The

2022/23 Financial Year came with a lot of hard work from the municipal workforce and the collective commitments which resulted in significant achievement recorded in the period under reporting. The Municipality has been able to improve the lives of the Greater Giyani communities through infrastructure development such as electricity connections, paved roads, building of community halls, a taxi rank, the provision of high mast lights and energy saving streetlights. These will assist in reduction of crime, encourage social cohesion, and facilitate economic development within the affected communities. Furthermore, the provision of traffic lights will assist in reducing road accidents and congestion management.

The municipality has also managed to assist SMME's financially and by exposing them to various markets where their products were showcased to larger audiences. The markets include Rand Easter Show, Durban Indaba and Marula Festival. It is highly encouraging that our core business department, Basic Service Delivery, and Infrastructure Development, was able to achieve 57% on the planned targets. Local Economic Development achieved 86% on the LED targets. Our bid specification, evaluation and adjudication committees sit regularly to ensure timeous appointment of service providers, regardless of the overwhelming number of bids we attract. However, high vacancy rate is a challenge due to limited financial resources and high personnel turnover. We also developed policies that guided the municipality's day to day functions and the policies are reviewed at least once per year.

In conclusion, the municipality has obtained an unqualified audit outcome during 2022/23 financial year as per the Auditor General of South Africa. Furthermore, the Municipality made improvements on its project expenditure by increasing spending MIG to 100% in 2022/23 financial year and therefore realise its objectives.



Khoza VD

Municipal Manager

30/61/2024 Date

| Function | Responsible Department | Definition |
|-----------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Municipal Planning | Strategic Planning & LED | Development of the integrated development plan in terms of the municipal Systems Act, 32 of 2000. |
| Planning & of any tourism attraction within the with a view to attract Tourist; to ensu | | |
| Markets | Community Services and Strategic planning and LED | The establishment, operations, management, conduct, regulations and / or control of markets other than fresh produce markets including market permits, location, times, conduct, etc. |
| Trading Regulations | Strategic Planning &LED | To regulate of any facility and /or activity related to the trading of goods and services within the municipal area not already regulated by National and provincial legislation |
| Municipal Parks | Technical Services and Community Services | The provision, management, control and maintenance of any land, garden or facility set aside for recreation, sightseeing and / or tourism and including playground, but exclude sport facilities. |
| Open places | Community Services | The management, maintenance, and control of any or facility owned by the municipality for public use. |
| Noise pollution | Community Services | The control and monitoring of noise that adversely affects the well-being of human health or the eco-system that is useful to maintain, now or in the future. |
| Control of public nuisance | Community Services | The regulation, control and monitoring of any facility or activity. |
| Municipal Airport | Technical Services | A demarcation area on land or water or a building which is used or intended to be used, either completely or in part, for the arrival or departure of aircraft which includes the establishment and maintenance of such a facility, including all infrastructure and services |
| Municipal Public Transport | Technical Services | The regulation and control and where applicable, the provision of services for the carriage of passengers, whether scheduled, operated on demand along a specific route or routes or, where applicable, within a particular area. |
| Storm Water | Technical | The Management Systems to deal with storm water in |
| Portable Water | Services Technical Services | building-up areas. The establishment, operation, management, and regulation of a potable water supply system, including the services and infrastructure required for the regulation of water conservation, purification, reticulation, and distribution; bulk supply to local supply. |
| Sanitation District function | Technical Services | The establishment, operation, management and maintenance and regulation of a system, including infrastructure, for the collection of human excreta and domestic wastewater to ensure minimum standard of service. |
| Refuse Removals, refuse dumps, | Community Services | Removal of any household or other waste and the disposal of such waste in an area, space or facility established for such purpose, and include the provision, maintenance and control |

| solid wests | | of any infrastructure or facility to analyze a class and beauties. |
|-------------------------------|-----------------------|--------------------------------------------------------------------|
| solid waste | | of any infrastructure or facility to ensure a clean and healthy |
| disposable Street Trading | Community | environment. |
| Street Trading | Community Services | The control, regulation, and monitoring of the selling of goods |
| Billboards and | LED | and services along a public pavement or road reserve. |
| | LED | The display of written or descriptive material, any sign or |
| the display of advertisements | | symbol or light that is not intended solely for illumination or as |
| | | a warning against danger which: promotes the sale and / or |
| in public | | encourages the used of goods and services found on the |
| places | Community | streets. |
| Amusement | Community Services | A public place for entertainment. The area for recreational |
| facilities/ | Services | opportunities and facilities along the seashore available for |
| beaches | | public use and any other aspect in this regard which falls |
| | | outside the competency of the National and provincial government. |
| Cemeteries, | Community | The establishment, conduct, control facilities for the purpose |
| Funeral Parlor, | Services | of disposing of human and animal remains |
| and crematoria | Corvious | or disposing of numan and animal remains |
| Municipal | Technical | The construction, maintenance, and control of all public roads |
| Roads | Services | The construction, maintenance, and control of all public roads |
| Street Lighting | Technical | The provision and maintenance of lighting for the illumination |
| 2 | Service | of streets. |
| Local | Technical | The provision, management, preservation and maintenance |
| Amenities | services | of any municipal place, land and building reserved for the |
| | | protection of places or objects of scenic, natural, historical, |
| | | and cultural value or interest and the provision and control of |
| | | any of such amenities. |
| Traffic and | Community | The management and regulation of traffic and parking within |
| parking | Services | the area of the municipality including but not limited to the |
| | | control over the operating speed of vehicles on municipal |
| | | roads. |
| Municipal | Technical | Any supporting infrastructure or services to empower a |
| Public works | Services | municipality to perform its functions |
| Building | Technical | The regulation, through by-laws, of any temporary or |
| regulations | Services | permanent structure attached to, or to be attached to, the soil |
| | | within the area of Jurisdiction of a municipality, which must at |
| | | least provide for approval of building plans, building |
| | | inspections. |
| | | |
| | | |
| | | |
| | | |

Municipal Functions, Population and Environmental Overview

1.2.1 Municipal Functions

1.2.2 Population

According to SATSSA of 2022 census, the total population of Greater Giyani is 316, 841 with a total number of households of 79 735. This is a significant increase since the last full-blown census's that was last conducted in 2011 which was 242 311 Population and 63 900 households. Greater Giyani now is the second biggest municipality in the mopani District after Tzaneen. These figures are as a result of the current population growth rate which has also increased to 2,6% per annum as compared to 0,4% growth rate in 2011. The current statistical information available is only for the whole municipality ward information will be released in the second round which will be done early next year 2024.

1.2.3 Environmental Overview

The Greater Giyani municipality subscribes to the national environmental management act which means when we conduct our business as a municipality, we are conscious of the fact that we need to adhere to the provision of the act. The vision of the municipality also makes specific reference to environmental sustainability as the core of our business.

(Section 152 of the constitution objects of local government) also prescribe to municipalities that they must ensure that communities lives in a safe and healthy environment. Our environment is characterized by different environmental factors e.g. Climate, geomorphology, terrain, and soil suitability.

There are some environmental challenges that the municipality is having which need strong intervention from all stakeholders e.g. illegal occupation of land (sensitive areas) deforestation, overstocking, veld fires and water pollution. GGM has appointed the attorney to deal with issues of the illegal occupations. This environmental challenge has a serious impact in terms of sound environmental management practices that will ensure environmental sustainability as enshrined in our vision. GGM is currently implementing various projects that are in line with sustainable development and fight against phenomenon of global warming.

1.3 Service Delivery Overview

The Greater Giyani municipality is required to deliver necessary basic services to its populace as specified in section 52 of the constitution of the Republic of South Africa of 1996, which is the object of local government. The municipality has managed to execute the mandate by delivering services to the community of Giyani. For the year under review the municipality met the target on MIG projects within SDBIP. However, the completion was at the planned targets not final completion since the projects are

Multi- Year Projects. The municipality is working hard to ensure that extra High mast lights are provided to communities where there is high crime rate in order to fight crime. Gravel Roads were upgraded to tar and Culvert bridges were also refurbished and community halls were also constructed. The following are the list of projects and expenditure completed in the 2022/23 financial year:

| Project name | Expenditure |
|--------------------------------------------|---------------------|
| Construction of Nwadzekudzeku | |
| community hall | R19 110 000.00 |
| Shimange Upgrading from gravel to | R22 042 797.84 |
| paving. | |
| | |
| N. H. LIT. I D. L | D. (0.07 - 0.0 0.1 |
| Ndhambi Taxi Rank | R12 207 509.31 |
| Electrification of Makhuva (326) | R5989 032.00 |
| Electrification of Churchview (155) | R4000 000.00 |
| Electrification of Nhlaneki (537) | R10 740 000.00 |
| Electrification of Nsavulani (209) | R3 481 940.00 |
| Electrification of Nwadzekudzeku | RR5 525 000.00 |
| Village (325) | |
| Electrification of Maphata Village (140) | R2 380 000.00 |
| Install traffic lights | R1 283 216.00 |
| Installation of high mast | R 1 479 780.00 |
| Installation of energy saving streetlights | R 6 961 852.82 |
| Refurbishment of Shivulani sport centre | R 3 465 000.00 |

1.4 Financial Health Overview

Greater Giyani Municipality continues to maintain a healthy financial position and the year under review was no exception. The municipality was able to maintain a positive bank balance (R248 million at year-end) throughout the whole financial year with its current ratio sitting at a ratio of 2.58 at year-end. The municipality remains financially viable and a going concern, the municipality has developed a Revenue Enhancement Strategy to improve its revenue collection and revenue base with the aim of using such financial resources to sustain service delivery. The strategy aims to address the revenue collection challenges the municipality is currently facing.

The municipality plans to target customers who can afford to pay for services in implementing its credit control policies with the aim of improving the debtors' collection ratio. The municipality continues to implement its Cost Containment Policy to ensure that spending is kept within the required norms as prescribed by National Treasury. The continuous implementation of the Revenue Enhancement Strategy and Cost Containment Policy assist the municipality to main the positive bank balance. The municipality continues to spend the Municipal Infrastructure Grant (MIG) and Integrated National Electrification Grant (INEG) to accelerate service delivery and ultimately improve the standard of living within the communities of Giyani. Though the municipality spent 86% (MIG) and 94% (INEG) in the 2021/22 financial year, the

municipality managed to improve its spending in the 2022/23 financial year spending 100% in MIG and 100% in INEG.

1.5 Organizational Development Overview

The Municipality approved its Organizational Structure, and the structure is aligned with the IDP and the powers and functions to be conducted by the municipality, however there is a high vacancy rate of 49% and 53 % of the positions have been filled (293 positions were vacant and 324 positions were filled). Most of the vacancies were not funded. The municipality is in the process of reviewing its organizational structure to make sure that the structure is realistic to the financial resources of the municipality and that critical positions are funded. The organizational structure was reviewed with the 2022/23 IDP.

1.6 Auditor General Report

Legislation mandates that upon closure of the financial year the municipality must prepare Annual Performance Report in terms of section 46 of the MSA and Annual Financial statements in terms of section 122 of the MFMA and submit to the Auditor General of South Africa for auditing. For the Financial Years 2022/23 the municipality obtained an Unqualified Audit Opinion. For Financial year 2022/23 the Municipality prepared and submitted the Annual Financial Statement and Annual Performance Report to the Auditor General of South Africa and the Municipality obtain Unqualified Audit Opinion.

Chapter 2: Governance

Component A: Political and Administrative Governance

2.1 Political Governance (Public Participation)

Greater Giyani Council constitutes of 62 Councilors of which 40 are males and 22 are females, 31 Ward councilors and 31 Proportional Representatives. It is comprised of 7 full time councilors that are the Mayor, the Chief whip, the Speaker, MPAC Chairperson, Head of Infrastructure Development, Head of Budget, and Treasury and Head of Corporate and Shared Services. Ward councilors represents communities in wards they are voted in ensuring that service delivery is brought to the people. Proportional Representative play political roles in wards they are deployed together with respective ward councilors. Ward councilors and Proportional Representative Councilors both form council committees. They all attend quarterly arranged council meetings and monthly portfolio committee meetings and special meetings if arranged. The Municipality had 307 ward committee members.

Political decision taking

Political decisions are taken from the submissions of portfolio committee based on administration report generated by management led by the accounting officer. The municipality consist of six directorates namely, Office of the Municipal Manager; Community Services; Technical Services; Corporate Services; Budget and Treasury and Planning and Economic Development. Each of the six directorates is linked to portfolio committees which are chaired by councilors. Community Services Directorate is linked with Health & Social Development Portfolio Committee, Sports Recreation Arts & Culture and part of Public Transport and Roads.

Technical Services Directorate is linked with Water, Sanitation and Energy Portfolio Committee, Infrastructure Development Portfolio Committee and Public Transport and Roads. Corporate Services Directorate is linked with Portfolio Committee of Corporate and Shared Services. Budget and Treasury Directorate is linked with Finance Portfolio Committee. Planning and Economic Development directorate is linked with Portfolio Committee of Planning and Economic Development. All reports of portfolio committees originate from administration and after the portfolio committee has interrogated the report, such reports are recommended to Executive committee which with delegated powers the Executive Committee took decisions and other matters are referred to council as the council is the highest decision-making body. The council appointed the Audit Committee which assist, advice and alerting the municipality on issues of compliance. The council established the MPAC committee which plays an oversight role on the functions of council as well as compliance to all applicable legislations. The MPAC is comprised of 7 councillors namely: Cllr Makondo Risimati Eric (Chairperson), Cllr Mabunda Rhandu Clarence, Cllr Maluleke Msisinyane Respect, Cllr Maswanganyi Nxalati Nyanisi, Cllr Sambo Sharon, Cllr Mahasha Elia and Cllr Mhangwani Soyaphi Mackson

Political Management Team

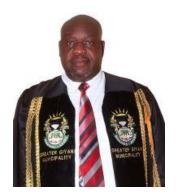
CIIr Thandi Zitha: Mayor



Powers and functions of the Mayor

- Promote the image of the municipality.
- To ensure that the executive committee meetings perform its functions properly.
- To lead and promotes social and economic development in the municipality.
- To preside over public meetings and hearings
- To promote inter- governmental and inter institutional relations.
- To ensure in consultation with the municipal manager, that a proper <u>committee service</u> <u>responsible for:</u>
- The agendas minutes is in place for the executive and other committees and that they meet regularly.
- Submit reports to the executive committee.

CIIr Mboweni AE: Speaker



The speaker of Municipal Council Must

- Preside at meetings of council.
- Performs the duties and exercises the powers delegated to the speaker in terms of section 59 of The local Government: Municipal System Act, 2000 (Act 32 of 2000):
- Must ensure that the council meets at least quarterly.
- Must ensure compliance in the council and council committee with the code of conduct set out in Schedule 1 to the Local Government: Municipal System Act, 2000 (Act 32 of 2000); and must ensure that council meetings are conducted in accordance with the rules and orders of the council.

Cllr Makondo T: Chief Whip



Duties of the Chief Whip to Municipal Council:

- Political Management of Council meetings and Committee Meetings
- Maintains discipline of Councillors
- Advice the Speaker on the amount of time to be allocated to the speaker and the order of such speakers addressing the council.
- Ensures that Councillors motions are prepared and timeously tabled in terms of the procedural rules of council.

Executive Committee

CIIr Mashale MR

Head: Public Roads &

CIIr Ndaba NHP Head: Finance



Head :Infrastructure Development



Cllr Maluleke GA Head: Water, Sanitation& Energy



CIIr Baloyi C Head: Planning & Economic Development

CIIr Zitha TC

Head: Sports, Recreation,



Cllr Mabunda TJJ





Cllr Nghunyule Mabunda RB Head: Corporate & Shared Services



Cllr Manganyi TC Head: Health & Social Development



Cllr Sekgobela NR EXCO Member



2.2 Administrative Governance

| Top Administrative Structure |
|------------------------------|
| Municipal Manager: |
| Khoza Vusi Duncan |
| Chief Financial Officer: |
| Nkuna Fediam |
| Budget and Treasury Office |
| Director: |
| Mdaka Nyangani Robert |
| Corporate Services |
| Director: |
| Mashamba Rhulani Humphrey |
| Technical Services |
| Director: |
| Sithole Khensani Veronica |
| Planning and Economic |
| Development |
| Director: |
| Chabalala Rachel Tinyiko |
| Community Services |
| |

For the period under review of 2022/23 financial year, 6 positions of section 54 and 56 managers were filled: Municipal Manager, Chief Financial Officer, Director Corporate Services, Director Planning and Economic Development, Director Technical Services and Director Community Services. The position of the municipal manager was vacant and the Director responsible for Planning and Economic development acted on the position for a period of 9 months, feather more the position of the chief financial officer was vacant and the manager responsible for assets acted on the position for a period 6 months.

| No | Initials and Surname | Position | Duration |
|----|----------------------|-----------------------------|--------------|
| 1. | Khoza VD | Municipal Manager | 01/06/2023 - |
| | | | 31/05/2028 |
| 2. | Nkuna F | CFO | 01/02/2023- |
| | | | 31/01/2028 |
| 3. | Mdaka NR | Director Corporate Services | 01/09/2022 - |
| | | | 31/08/2027 |
| 4. | R.H. Mashamba | Director Technical Services | 01/09/2019 - |
| | | | 31/08/2024 |
| 5. | K.V Sithole | Director Planning and Local | 02/01/2020 - |
| | | Economic Development | 31/12/2025 |
| 6. | Chabalala RT | Director Community Services | 01/09/2022 - |
| | | | 31/08/2027 |

Component B: Intergovernmental Relations

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

COMPONENT B: INTERGOVERNMENTAL RELATIONS

For the period under review the municipality participated in various Co- Operative Governance and Intergovernmental structures at all levels from the local sphere, district sphere, provincial and national sphere. Participation in such forums and IGR structures assisted service delivery in the sense that integration and alignment of various role players is realized to avoid the silo mentality existing in the public sector. Greater Giyani Municipality has benefitted in the IGR structure in the sense of best

practice. While remarkable progress has been realized in IGR structures challenges still existed in the 2022/23 year with regard to the provision of reliable and accurate information from other public sector players and this affected the municipality 's planning especially the accuracy of the information in the IDP. Provision of progress in the implementation of sector departments within municipal boundaries is also still a challenge.

2.3 Intergovernmental Relations

NATIONAL INTERGOVERNMENTAL STRUCTURES

The municipality participates in national intergovernmental structures such as the following:

- -National municipal manager's forum
- -South African Local Government Association sessions including working groups
- Parliamentary Projects oversight visit (1 visit)

PROVINCIAL INTERGOVERNMENTAL STRUCTURES

The municipality participates in the following provincial intergovernmental structures:

- -Premier-mayors' forum (1x Meeting)
- -monitoring and evaluation forum (4 x meetings)
- -provincial planning forum (3 x meetings)
- -provincial municipal manager's forum

DISTRICT INTERGOVERNMENTAL STRUCTUCTURES

The municipality participated in the following District IGR structures during the period under review:

- -District and Provincial Speakers Forum (2 x meeting)
- -District and Provincial Mayors' Forum (2x meeting)
- -District and Provincial Chief whips Forum (2x meeting)
- -District and Provincial Municipal Manager's Forum
- -District and Provincial CFOs Forum
- -District and Provincial Planning Forum (3x meeting)
- -District and Provincial Monitoring and Evaluation Forum (x4 meeting)

The existence of the above IGR structures has assisted in the sharing of challenges, best practices, and resource mobilization. Alignment of programs and standardization of activities were also achieved from the district IGR structures.

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The municipality also used its local IGR structures such as sector forums to ensure sector specific programs are aligned with those of other role players in the sectors. All forums were functional and holding their meetings.

COMPONET C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

2.4 PUBLIC MEETINGS

COMMUNICATION, PARTICIPATION AND FORUMS

The Municipality established six clusters for public participation. Council meetings are held in public venues that are accessible to members of the public. Other forms of communication and public participation during the 2022/23 financial years include the usage of ward public meetings for the 31 wards wherein ward councilors provide feedback and progress report to ward members.

Apart from ward public meetings, the Quarterly Mayoral Imbizos were conducted during 2022/23 financial year and the municipality has adopted the new ways of keeping in touch with its communities through constant weekly media slots at GCRFM where the mayor interacted with the people and issues raised were noted. Those that were related to the municipality were attended to and those related to sector departments were referred to relevant sector departments.

The municipal website, social media (WhatsApp & Facebook) as well as media houses are also useful tools which the municipality employed to communicate with its stakeholders to cover the cyberspace community.

The Municipal Newsletter RITO is published quarterly to communicate municipal programs.

ISSUES RAISED DURING THE MAYOR'S INTERACTION WITH THE COMMUNITIES THROUGH WEEKLY RADIO SLOT AT GCRFM

| VENUE | DATE | EVENT DESCRIPTION | ISSUE | S RAISED | PF | ROGRESS |
|------------|------------|-------------------|-------|-------------|------|-------------------|
| Ndindani | 10/02/2023 | Mayoral | 0 | Water | 0 | Currently |
| village | | Imbizo | 0 | Internal | | mopani is |
| | | | | streets | | reticulating |
| | | | | | | water to |
| | | | | | | household. |
| | | | | | 0 | Plans to start |
| | | | | | | with road |
| | | | | | | constructions |
| | | | | | | are underway |
| Jimu- | 30/06 2023 | Mayoral | 0 | Stock theft | 0 | The matter has |
| nghalalume | | imbizo | 0 | Water | | been elevated |
| village | | | | challenges | | to security |
| | | | 0 | Internal | | cluster. |
| | | | | streets | 0 | The matter had |
| | | | | | | been reported |
| | | | | | | to mopani for |
| | | | | | | intervention. |
| | | | | | | |
| | | | | | The | demand of the |
| | | | | | inte | rnal street |
| | | | | | | llenges had |
| | | | | | | n packaged for |
| | | | | | | re project |
| | | | | | con | sideration in IDP |

Ward Committees

The municipality has a fully functional ward committee system. All the 31 wards have ward committees with a total of 307 members instead of 310. Three ward committee members from ward 20 were not elected due to traditional leadership disputes.

2.5 IDP PARTICIPATION AND ALIGNMENT

The IDP is reviewed annually and in-house. The IDP is reviewed in line with the required standard and template, and it is aligned to the budget. The IDP Process plan is developed and approved by the council as the road map for the review of the IDP/Budget. The IDP Steering committee is responsible for the review of the IDP and Budget. The draft IDP/Budget is tabled before the council for public participation process to unfold to wards and the municipality established six clusters for the purpose

of the community accessibility and inputs. The IDP representative's forum where all the stake holders are represented is also conducted to interrogate the IDP document.

The other stakeholders that are consulted are the Traditional Authorities, NGO's, Businesses, Traditional Healers, and Pastors' Fraternity. Inputs to the IDP are also submitted physically to the office of the accounting officer.

All the inputs and comments are consolidated, and the report is developed based on the inputs. The process of prioritization takes place considering the available resources and capacity of the municipal.

| IDP Participation and Alignment Criteria* | Yes/No |
|--------------------------------------------------------------------------------|--------|
| Does the municipality have impact, outcome, input, output indicators? | Yes |
| Does the IDP have priorities, objectives, KPIs, development strategies? | Yes |
| Does the IDP have multi-year targets? | Yes |
| Are the above aligned and can they calculate into a score? | Yes |
| Does the budget align directly to the KPIs in the strategic plan? | Yes |
| Do the IDP KPIs align to the Section 54/56 Managers? | Yes |
| Do the IDP KPIs lead to functional area KPIs as per the SDBIP? | Yes |
| Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes? | Yes |
| Were the indicators communicated to the public? | Yes |
| Were the four quarter aligned reports submitted within stipulated time frames? | Yes |

COMPONENT D: CORPORATE GOVERNANCE

COMPONENT D: OVERVIEW OF CORPORATE GOVERNANCE

For the 2022/23 financial year Greater Giyani Municipality took leaf from the King IV report on good governance by including in its operations the functionality of risk function as well as the development and implementation of corruption and antifraud strategies. The risk register was developed, and its focus was on Strategic Risks, Operational Risks and Human Resources risks.

2.6 RISK MANAGEMENT

The Municipality regards risk management as one of the pillars required for the sustainability and corporate management. In compliance with the MFMA which S62 (i) (c) requires a municipality to have and maintain an effective, efficient, and transparent system of risk management. For financial year 2022/23 the municipality had a dedicated risk unit to deal with risk matters. Risk assessment sessions were conducted with the assistance of the provincial Treasury and COGHSTA to help the municipal management with the identification and profiling of risks within the municipality.

| Risk | | Action Plan | Progress |
|------|---------------------------------------|-------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| 1 | . Inadequate infrastructure networks. | Develop a 3-year plan on Implementation of stalled projects signed by CFO and MM | Budget is in place for TP Khuvutlu, Gawula and Section E sports to finish the remaining work |
| | | Updating the stakeholders regarding the projects through ward councillors | Updating of stakeholders (PSC) regarding projects are being done on going |
| | | Implementation of procurement plan | Procurement plan is being implemented |
| | | Penalize service providers for poor performance | Service provider for Homu has been penalised for slow progress |
| | | Monitoring of projects. | Monitoring of projects has been done monthly through site meeting, consultant meetings and weekly random site visit |
| 2 | . Dilapidated/ageing infrastructure. | Establishment of the committee to review the infrastructure designs | Committee to review infrastructure designs has not been established as yet. |
| | | Implementation of maintenance plan | Maintenance plan on roads, streetlights and building has been developed and implemented |
| | | Explore EPWP social grant to appoint additional security guards. | No security guards have been appointed during the quarter. |

| | <u></u> | |
|------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| 3. Environmental degradation | Completion of landfill site development (phase 1) | Waiting approval of the V.O to resume the finalisation of DWS recommendation |
| | Adoption and Gazeting of the waste management By-Law | Waste management by-laws have been gazzeted and adopted |
| | Implementation of waste management by laws | Waste management by-laws is being implemented on going |
| | Conduct waste management education/awareness | Waste management awareness has been conducted |
| | Utilization of landfill site | Waiting approval of the V.O to resume the finalisation of DWS recommendation. |
| | | |
| Loss of potential investors. | Implementation of council resolution to demolishing/removal of illegal structures | Demolishing of illegal structures has not been done awaiting court order |
| | Removal of illegal hawkers | Illegal hawkers have not been removed awaiting court order |
| | Maintenance of the existing new market stalls | Maintenance of existing new market stalls has not been conducted due to budget constrain |
| | Relocating Street vendors to new market stalls | Street vendors are not relocated to new market stalls as the market stalls are not maintained |
| | Engagement with traditional | due to budget constrain |
| | authority to acquire land for future development | Engagements with Ndhengeza Traditional Authority has been done for to acquire land for future |
| | Review and Gazetting of | development |
| | street trading by-laws | Street trading by-laws to be submitted during the 4th quarter council sitting |
| | dentification of illegal structures and application to court for demolishing. | Illegal structures have been |
| | | <u> </u> |

| | | identified waiting for court order to demolish them. |
|--------------------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|
| F. Froud and | Implementation of revenue | |
| 5. Fraud and corruption | Implementation of revenue enhancement strategy | Revenue enhancement strategy has been implemented |
| | Enforcement of revenue policy and by-laws. Conducting awareness on municipal services | Revenue policy is being enforced on going |
| | Review of Free basic electricity register | Awareness on municipal services has not been done |
| | Auditing of Free basic service register | Review of free basic electricity register has been done |
| | | Audit of free basic service register has been conducted |
| 6. Fraud and Corruption | Conducting fraud awareness workshop to all officials | Fraud and corruption awareness has been conducted to BTO officials |
| | Develop a whistle blowing policy | Whistleblowing policy has been approved |
| | Implementation of anti-fraud corruption strategy | Anti-fraud corruption strategy is being implemented on going |
| | Procurement of system to verify service providers employed by state. | Procurement of system has not been done due to budget constrain. |
| 7. Insufficient land ownership | Implementation of SDF (Spatial development framework) | SDF is being implemented on going |
| | Implementation of LUS (Land use scheme) to council for approval | LUS has been approved by council and is being implemented on going. |
| | Feasibility and research on town expansion. | Research on town expansion has been done. Applications for township establishment has been |
| | (Ngove town expansion, Application for township establishment) | done waiting for the signing of agreement between the municipality and Ngove traditional authority. |

| 8. Business continuity | Review of disaster recovery plan | Quotations has been sourced from services providers that are providing cloud hosting |
|---------------------------------------|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| | Implementation of disaster recovery plan | Quotations has been sourced from services providers that are providing cloud hosting |
| | Implementation of disaster recovery site | Quotations has been sourced from services providers that are providing cloud hosting |
| | Finalization of business continuity plan | BCP policy has been approved |
| | Implementation of business continuity plan | Implementation of BCP has not started. |
| | Procurement of backup generators | Backup generators has been installed and tested. |
| Inadequate organizational performance | Filling of vacant positions in line with our recruitment policy | 1 x position has been appointed |
| | Engagement with labour on cascading of performance management to lower level | PMS policy is in place, in the process of developing performance agreements for Deputy Directors as well as other lower levels. |
| | Including of key performance indicator on performance agreement for level 2 | Key performance indicators to be included during the development of performance agreements of level 2. |

Risk Management Committee meetings are held on a quarterly basis.

2.7 Anti-Corruption, Anti-Fraud and ANTI-CORRUPTION STRATEGY

The municipality has a Fraud and corruption policy as well as Risk Management Policy in place. Risk Management Unit has been established and has two personnel, Risk Manager and Senior Risk Officer.

Fraud and Corruption awareness campaigns are conducted quarterly.

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

During the 2022\23 financial year the Supply Chain Management policy was tabled to council for revision alongside other budget related policies. The revision considered the BBBEEE codes and changing supply chain regime.

SCM has two policies in place.

They have been reviewed together with other budget related policies.

- 1. Supply Chain management Policy
- 2. Inventory management policy

Supply Chain Management Policy

The following list entails the deficiencies or limitations regarding the current policy.

1. Definitions

- 1. Added definitions for the following words which are used frequently in the SCM Policy namely:
 - Accounting Officer
 - CFO
 - Delegation
 - Emergency
 - Financial Interest
 - Single Provider
 - CSD
- 2. Changed year 2011 to 2017 on the Preferential Procurement Regulations as the latest regulations were promulgated now in year 2017.

- 3. "Long term contract" means a contract with a duration period exceeding one year changed to exceeding 3 years.
- 4. ""The Act" means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000) has been changed to ""Act" or "MFMA" means the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003);
- 5. Added the following acts/regulations under 'Other applicable regulations namely.
- (a) the Local Government: Municipal Systems Act, 2000 (Act No 32 of 2000).
- (b) the Local Government: Municipal Structures Act, 1998 (Act No. 117 of 1998

2. Supply Chain Management Policy

- 1. Paragraph 2(7) (a) states that the Policy states that the municipality is exempt from requesting three formal written quotations when procuring repairs and maintenance of Property, Plant and Equipment. Not all instances of the repairs and maintenance of Property, Plant and Equipment will be an emergency or the municipality cant source three quotations.
- 2. Added the following on paragraph 2(6) on instances of procurement for goods and services which are exempt from the SCM policy.
- (i) Periodic or quarterly security assessments of political office bearers and key officials (as per paragraph 13(6) of the Municipal Cost Containment Regulations 2019)

3. AMENDMENT AND ADOPTION OF THE SUPPLY CHAIN MANAGEMENT POLICY

- 1. Changed the following words from
- (ii) Reviewed the policy as and when required but within a cycle of 5 years to 'Review at least annually the implementation of this policy.

4. Sub delegations

- 1. Paragraph 5(4) (b) (i) refers to paragraph 5(2) (c) (iii) of the policy and the policy does not have such paragraph. It should be amended to the correct paragraph. (Paragraph 5(2) (c)).
- 2. On paragraph 4.2 and paragraph 5.1 the words Sections 79 and 106 of the Act have been changed to Section 79 of the Act because Sec 106 relates to Municipal Entities of which Greater Giyani Local Municipality does not have hence the Section is not applicable.

5. Range of procurement process

- 1. Paragraph 12(4) was in incomplete and below were the additions.
- 2. The following wording has been changed from "The Accounting Officer may, after co with the municipal council and Heads of Departments, in writing change the different values" have been changed to "The accounting officer may, in writing
 - a) Lower, but not increase, the different threshold values specified in sub-clause
 - b) direct that -
 - (i) written or verbal quotations be obtained for any specific procurement of a travalue lower than R2 000 (VAT included);
 - (ii) formal written price quotations be obtained for any specific procurement of a t value lower than R30 000 (VAT included); or
 - (iii) a competitive bidding process be followed for any specific procurement of a travalue lower than R200 000 (VAT included).
- 3. The following paragraph has been added on panel appointments:
- The Municipality reserves the rights to appoint a panel of Service Providers or Contractors for period not more than 36 months and allocation of work must be done on rotational basis considering the final ranking and the satisfactory performance of the service provider.

6. GENERAL PRE-CONDITIONS FOR CONSIDERATION OF WRITTEN QUOTATIONSOR BIDS

- 1. On Paragraph 13(1), the following items to be furnished by the prospective bidders when submitted quotations or bids:
 - (i) Tax Pin
 - (ii) CSD Registration Number
- 2. On Paragraph 13(1)b, the following items to be furnished by the prospective bidders when submitted quotations or bids:

whether any Municipal staff member is a close family member of an owner, his/her partner serves on the board of directors, or are members or trustees, of the tendering enterprise.

The above changes have also been effected under item 6 of the General Preconditions to be aligned with legislation.

7. CENTRAL SUPPLIER DATABASE

1. On Paragraph 14(1) d, the following words have been added 'which are currently not validated by the CSD".

8. PETTY CASH

 The following sentence has been added on paragraph 15 Petty cash purchases with threshold value from an amount of R1.00 up to an amount of R2 000 (VAT included) to be authorised by the Chief Financial Officer or his delegate.

9. VERBAL QUOTATIONS PROHIBITED

1. The following has been documented under paragraph 16:

The conditions for the procurement of goods or services through written quotations for amounts under the threshold for formal quotations as stated in clause 12(1)(c) & (d) are as follows:

- a) quotations for transactions up to a value of R 2 000 (VAT Included) must be obtained from at least two different providers preferably from, but not limited to, providers whose names appear on the list of accredited prospective providers of the Municipality provided that if quotations are obtained from providers who are not listed, such providers must meet the listing criteria set out in clause 14(1) (b), c) and (d) of this Policy;
- b) providers must be requested to submit such quotations in writing.
- c) if it is not possible to obtain at least two quotations, the reasons must be recorded and reported quarterly to the Supply Chain Manager.
- d) if a quotation was submitted verbally, the order may be placed only against written confirmation by the selected provider.
- e) any other conditions determined by the Accounting Officer.
- 2. No orders may be placed based on verbal price quotations.
- 3. No quotation, written or verbal, may be made available by an official to a prospective bidder.

10. THE PROCEDURE FOR THE PROCUREMENT OF GOODS OR SERVICES THROUGH INFORMAL AND FORMAL WRITTEN QUOTATIONS

1. Paragraph 18 (i) added and deals with the composition of the quotation committee as follows.

"procurement requirements exceeding a value of R 30 000 (VAT Inclusive) must be submitted to the Quotations Evaluation Committee which comprises of Supply Chain Manager or his delegate, End User Representative and Secretary. The Quotations Evaluation Committee must make recommendation to the Chief Financial Officer or delegated official for approval".

11. PROCESS FOR COMPETITIVE BIDDING

- 1. Paragraph 20 (i) added and deals with the need for Cost Containment Measures before any procurement is done as follows:
 - a. "Cost containment determination (Needs analysis reports which necessitated the tender to be advertised).
 - b. The CFO to formally confirm in writing the availability of budget for adverts above R10m.

12. Bid documentation for competitive bids

- 1. Paragraph 21(5) does not state that the winning bidder's account for municipal rates and taxes and municipal service charges must not be in arrears for more than 3 months at the time of awarding.
- 2. Column headings for the 80/20 points system have been corrected from (<R30->R50m) to (R30K-<R50m)
- 3. Column headings for the 90/10 points system have been corrected from (<R50m) to (>R50m)
- 4. The following paragraphs have been added to paragraph 21:
 - 9. Pre-qualification criteria for preferential procurement:
 - a. If the municipality decides to apply pre-qualifying criteria to advance certain designated groups, the municipality must a. advertise the tender with a specific tendering condition that only one or more of the following tenderers may respond.
 - b. specify tenderer having a stipulated minimum B-BBEE status level of contributor.
 - 11. Subcontracting as condition of tender
 - If feasible to subcontract for a contract above R30 million, the municipality must apply subcontracting to advance designated groups. (2) If the municipality applies subcontracting as contemplated in subregulation the municipality must advertise the tender with a specific tendering condition that the successful tenderer must subcontract a minimum of 30% of the value of the contract to(a) an EME or QSE.

13. PUBLIC INVITATION FOR COMPETITIVE BIDS

- 1. Added the following on paragraph 22(1) on public invitation of bids.
 - Whether the briefing session/site inspection session is compulsory or not
 - Municipality reserves the right to accept or reject any bid or part thereof and is not obliged to accept the lowest bid.
 - No bid will be accepted from the person in the service of the state.
 - Municipality reserves the right to accept a bid in part.
 - The tender validity periods.
 - Council reserves the right to appoint more than one bidder.
- 2. On paragraph 22.1.1, the words newspapers commonly circulating locally have been removed as it is not applicable anymore. The municipality advertises on the website and on e-portal as well as the CIDB.
- 3. Advertising on the CIDB website has been included as well.

14. NEGOTIATIONS WITH PREFERRED BIDDERS AND COMMUNICATION WITH PROSPECTIVE PROVIDERS AND BIDDERS

1. Paragraph 24(1) (e) (ii) Should be rephrased as it is still referring to the tenderer who scored the highest points. It should refer to a bidder that scored second highest points.

- 2. Paragraph 24(4) (C) refers to paragraph 25(3) (b) of the policy and the policy does not have that paragraph. It should be amended to the correct paragraph. (Paragraph 24(4)(b))
- 4. Paragraph 24(4) (d) refers to paragraph 25(3) (C) of the policy and the policy does not have that paragraph. It should be amended to the correct paragraph. (Paragraph 24(4) (C).
- 5. The last paragraph 24 (e) iv which reads that "If a market related price is not agreed as envisaged in paragraph (e) (iii), the accounting officer must readvertise the tender", the words re-advertise must be replaced by the words 'CANCEL'.
- 6. The following has been added on paragraph 24 (1) 'does not lead to a lower price in respect of sale of land / goods'.

15. COMMITTEE SYSTEM FOR COMPETITIVE BIDS

1. Paragraph 26(4)(A) should be amended to paragraph 27,28 and 29 of the SCM policy, and

16. BID SPECIFICATION COMMITTEE

- 1. The composition of the bid specification committee added to include. Composition of Bid Specification Committee.
 - A Bid Specification Committee must be composed of the following.
 - a) Chairperson
 - b) At least 2 members one of which is a manager or delegated official from the user department requesting goods or services.
 - c) One official from SCM Unit providing also secretarial duties

17. Bid Evaluation Committee

- 1. The policy did not indicate the minimum number of members that the committee must have.
 - The policy was added as follows: The evaluation committee shall comprise not less than three people. The chairperson shall be an employee of Greater Giyani Municipality with requisite skills. Other members shall include a supply chain management practitioner and where relevant, include an official from the department requiring the goods and services.
- 2. Paragraph 28(a) (ii) refers to paragraph 28(2) (F) which is not in the policy. The correct paragraph should be quoted (Paragraph 21(9)(h)
 - A paragraph should be added on the policy to provide more details on administrative requirements which will lead to disqualification such as, initialling of all pages by an authorised signatory, signing of all places where the signature is required, proof of purchase of bid document.

18. Locality

- 1. The following wording has been removed from paragraph 34 as it refers to locality which is now outlawed:
- (a) Firstly, suppliers and businesses within the municipality/municipal district.
- (b) Secondly, suppliers and businesses within the relevant province; and
- (c) Thirdly, suppliers and businesses within the Republic of South Africa.
- 2. These principles are to be embodied in the points allocated in terms of the Preferential Procurement Policy of the municipality.

19. APPOINTMENT OF PANEL OF CONSULTANTS

1. The following has been added on paragraph 35 (9) on remuneration of consultants.

The Accounting Officer must follow a fair and reasonable remuneration framework for consultants considering the rates:

- (a) Determined in the Guideline on fees for audits undertaken on behalf of the Auditor General of South Africa, issued by the South African Institute of Chartered Accountants
- (b) Set out in the 'Guide for Hourly fees for Consultants, issued by the Department of Public Service and Administration
- (c) Where the consultant belongs to a professional body, the rate of remuneration as stipulated by that body; and
- (d) In any other case, the rate stipulated as per competitive process.
- 2. The following has been added on the minimum clauses of service level agreements with consultants. The service level agreement between the municipality and the consultant must include as a minimum the following clauses namely
 - a) How the consultant will transfer skills to the officials of the municipality
 - b) objective for transfer of skills, including the nature, scope, and goals of the training programme.
 - c) The list of employees to be trained.
 - d) Contents of the skills to be transferred.
 - e) Fee retention or penalty clause for poor performance

20. Procurement of goods and services under contracts secured by other organs of state

- 1. Consideration is given to regulation 32 once there has been update from National Treasury from time to time in line with Circulars.
- 21. Deviation from, and ratification of minor breaches of, procurement processes

- 1. Paragraph 36(2) refers to paragraph 37(1) (a) and (b) of the policy and the policy does not have such paragraph. The correct paragraph was corrected to be quoted as follows. (Paragraph 36(1)(a) and (b))
- 2. Paragraph 36(3) refers to paragraph 37(2) of the policy and it does not relate to the matter on paragraph 36(3). The correct paragraph should be quoted. (Paragraph 36(2).
- 3. On paragraph 36 (a)i, details of emergency examples have been added as follows Circumstances that warrant emergency dispensation, includes but are not limited to.
 - a) the possibility of human injury or death.
 - b) the prevalence of human suffering or deprivation of rights.
 - c) the possibility of damage to property or suffering and death of livestock and animals.
 - d) the interruption of essential services, including transportation and communication facilities or support services critical to the effective functioning of the municipality.
 - e) the possibility of serious damage occurring to the natural environment.
 - f) the possibility that failure to take necessary action may result in the municipality not being able to render an essential community service.
 - g) the possibility that the security of the state could be compromised.
 - h) The prevailing situation, or imminent danger, should be of such a scale and nature that it could not readily be alleviated by interim measures, in order to allow time for the formal tender process.

22. UNSOLICITED BIDS

- 1. Paragraph 37(3) refers to paragraph 38(2) for unsolicited bid which was incorrect, The correct paragraph should be 37(2)
- 2. Paragraph 37(4) refers to paragraph 38(3) for unsolicited bid which is incorrect, the correct paragraph should be 37(3)
- 3. The following has been added on paragraph 37.
 - (1) The adjudication committee must consider the unsolicited bid and may award the bid or make a recommendation to the Accounting Officer depending on its delegations.
 - (2) A meeting of the adjudication committee to consider an unsolicited bid must be open to the public.
 - (3) When considering the matter, the adjudication committee must take into account
 - a) any comments submitted by the public; and

- b) any written comments and recommendations of the National Treasury or the relevant provincial treasury.
- (4) If any recommendations of the National Treasury or provincial treasury are rejected or not followed, the accounting officer must submit to the Auditor General, the relevant provincial treasury and the National Treasury the reasons for rejecting or not following those recommendations.
- (5) Closed bids shall only be accepted after the municipality failed to attract potential service providers through normal competitive bidding processes.

23. PAYMENT OF SUB-CONTRACTORS OR JOINT VENTURE PARTNERS

- 1. The following has been added on paragraph 55.
- 2. Payment of sub-contractors or joint venture partners

The Chief Financial Officer or an official designated by the Chief Financial Officer may consent to the direct payment of sub-contractors or joint venture partners by way of -

- (a) an approved cession; or
- (b) an agreement for direct payment.
- 3. Cessionary payment

The municipality shall accept cessionary payment under the following conditions:

- a) Signed agreement between the parties involved.
- b) Provided that the cede submit original and valid tax clearance certificate and pin.
- c) The cede is not blacklisted in the National Treasury database.
- d) The cede is listed on the Central Supplier Database
- e) The cede signs the MDB 4' Independence Declaration.

Cessionary payments shall be approved by delegated officials in terms of approved delegations.

 Cession can only enter into if it is for purchase of the material or stock by the appointed service provider or financing cession to the appointment service provider. 5. No official other than the Accounting Officer shall enter into cession on behalf of the municipality

24. COMBATING OF ABUSE OF SUPPLY CHAIN MANAGEMENT SYSTEM

1. Paragraph 38(2) refers to paragraph 39(1) (b) (ii), (e), or F of the policy and the policy does not have that paragraph. The correct paragraph should be quoted. (Paragraph 38(1)(b)(ii),(e)or F

25. DISPOSAL MANAGEMENT

1. Paragraph 40(5) (b) (ii) refers to paragraph (41) (4) (b) (ii) for property development which is in incorrect section. The correct paragraph to be quoted is paragraph 40(5) (b) (i).

26. Risk Management

1. The municipality should have a fraud helpline or suggestion box to report fraud. This has been added as point no 41.3.9

27. PROHIBITION ON AWARDS TO PERSONS WHOSE TAX MATTERS ARE NOT IN ORDER

1. The policy should also include that the tax status of a bidder should be verified at the time of appointment.

28. ETHICAL STANDARDS

1. Paragraph 46(2) (d) refers to paragraph 47(2) (C) regarding rewards, gift, favour, hospitality or other benefits which is an incorrect paragraph. The correct paragraph should be quoted. (Paragraph 46(2) (c). Paragraph 46(3) refers to paragraph 47(2) (d) and (e) of the policy. The paragraph quoted is incorrect. The correct paragraph to be quoted is paragraph 46(2)(d) and (e)

29. INDUCEMENTS, REWARDS, GIFTS AND FAVOURS TO MUNICIPALITIES, OFFICIALS AND OTHER ROLE PLAYERS

1. Paragraph 47(2) and (3) refers to paragraph 48(1) which is an incorrect paragraph. The correct paragraph should be quoted. (Paragraph 47(1)).

2.9. By laws-New By -Laws introduced in 2022/23

2.10. WEBSITES (ICT)

| Municipal website: content and | currency of material |
|-------------------------------------|----------------------|
| Publishing date | |
| Tender advertisements for July 2022 | 29 July 2022 |
| 7 days advertisement | 18 August 2022 |
| Approved Budget | 24 August 2022 |
| Asset Management Policy | 23 August 2022 |
| Budget council resolution | 18 August 2022 |
| Budget policy | 23 August 2022 |
| Car allowance policy | 23 August 2022 |

| Cash management and investment policy | 23 August 2022 |
|---------------------------------------------------------------------------------|--------------------------------------|
| Debt collection and credit control policy | 23 August 2022 |
| First quarter SDBIP report | 25 August 2022 |
| Fleet management policy | 23 August 2022 |
| Giyani-A supplementary valuation rolls | 22 August 2022 |
| Giyani-B supplementary valuation rolls | 22 August 2022 |
| | |
| Giyani-C supplementary valuation rolls | 22 August 2022 |
| Giyani-D supplementary valuation rolls | 22 August 2022 |
| Giyani-E supplementary valuation rolls | 22 August 2022 |
| Giyani-F supplementary valuation rolls | 22 August 2022 |
| Greater Giyani final supplementary valuation rolls | 22 August 2022 |
| Indigent policy | 23 August 2022 |
| Inventory and stores management policy | 23 August 2022 |
| Newspaper notices | 22 August 2022 |
| Property rates policy | 23 August 2022 |
| Provincial gazette inspection of SVR | 22 August 2022 |
| Provincial gazette levying of property rates | 22 August 2022 |
| Revenue enhancement strategy | 23 August 2022 |
| Second quarter SDBIP report | 25 August 2022 |
| Subsistence and travel allowance policy | 23 August 2022 |
| Supply and delivery of a camera | 24 August 2022 |
| Supply and delivery of A4 paper | 24 August 2022 |
| Supply and delivery of auxiliary plumbing materials | 24 August 2022 |
| Supply and delivery of building maintenance materials | 24 August 2022 |
| Supply and delivery of carpentry materials | 24 August 2022 |
| Supply chain management policy | 23 August 2022 |
| Supply chain management policy for infrastructure | 23 August 2023 |
| procurement | Ğ |
| Tariff policy | 23 August 2022 |
| Third quarter SDBIP report | 25 August 2022 |
| Unallocated deposits policy | 23 August 2022 |
| Various tender advertisements | 18 August 2022 |
| Virement policy | 23 August 2022 |
| List of awarded tenders | 9 September 2022 |
| Performance agreement acting chief financial officer | 26 September 2022 |
| Performance agreements of senior managers | 26 September 2022 |
| | |
| Quarter SDBIP report | 26 September 2022 |
| Quarter SDBIP report Signed final tariff as per 4.8 per cent with traffic fines | 26 September 2022 31 October 2022 |
| | - |
| Signed final tariff as per 4.8 per cent with traffic fines | 31 October 2022 |

| Cash management investment policy | 1 November 2022 |
|-------------------------------------------------------------|------------------|
| Chabalala financial disclosure | 21 November 2022 |
| | 4.11 |
| Debt collection and credit control policy | 1 November 2022 |
| Erratum | 10 November 2022 |
| Erratum advertised posts | 18 November 2022 |
| Indigent policy | 1 November 2022 |
| Mdaka financial disclosure | 21 November 2022 |
| Performance agreement director community | 21 November 2022 |
| Services Performance agreement director corporate convices | 21 November 2022 |
| Performance agreement director corporate services | 1 November 2022 |
| Property rates policy SDBIP 2022/23 | 28 November 2022 |
| Adjusted SDBIP report 2022/23 | 10 August 2022 |
| Special Adjusted SDBIP 2022/23 | 10 August 2022 |
| Tender advert for diaries and calendars | 18 November 2022 |
| Unallocated deposits policy | 1 November 2022 |
| Various bid advertisements | 9 January 2023 |
| Advertisement | 11 January 2023 |
| Advertisement for promotional material | 13 January 2023 |
| Audit advertisement committee | 9 January 2023 |
| Various bids advertisement | 18 January 2023 |
| Annual Report 2021-2022 | 7 February 2023 |
| Asset management policy | 2 March 2023 |
| Budget policy | 2 March 2023 |
| Car allowance policy | 2 March 2023 |
| Career management and retention policy | 2 March 2023 |
| Cash management and investment policy | 2 March 2023 |
| Conditions of service policy | 2 March 2023 |
| Covid-19 work procedure policy | 2 March 2023 |
| Debt collection and credit control policy | 2 March 2023 |
| Employee bereavement funeral policy | 2 March 2023 |
| First quarter SDBIP | 27 March 2023 |
| Fleet management policy | 2 March 2023 |
| Fraud and corruption policy | 2 March 2023 |
| Indigent policy | 2 March 2023 |
| Internship and learnership policy | 2 March 2023 |
| Inventory and stores management policy | 2 March 2023 |
| IT change management policy | 2 March 2023 |
| IT equipment policy | 2 March 2023 |
| IT governance framework policy | 2 March 2023 |
| IT network access policy | 2 March 2023 |

| IT security policy | 2 March 2023 |
|-----------------------------------------------------|---------------|
| IT service request policy | 2 March 2023 |
| Placement policy | 2 March 2023 |
| Policy on establishment and operation of ward | 2 March 2023 |
| committees | |
| PPE policy | 2 March 2023 |
| Public participation policy | 2 March 2023 |
| Recruitment policy | 2 March 2023 |
| Remuneration policy | 2 March 2023 |
| Replacing of municipal manager | 16 March 2023 |
| Risk management policy | 2 March 2023 |
| Second quarter SDBIP | 27 March 2023 |
| Subsistence and travel allowance policy | 2 March 2023 |
| Supply chain management policy | 2 March 2023 |
| SCM policy for infrastructure procurement and | 2 March 2023 |
| delivery management | |
| Tariff policy | 2 March 2023 |
| Telecommunication policy | 2 March 2023 |
| Training and development policy | 2 March 2023 |
| Unallocated deposits policy | 2 March 2023 |
| Virement policy | 2 March 2023 |
| Adjusted SDBIP | 19 April 2023 |
| Final reviewed IDP draft | 25 April 2023 |
| Public notice for draft IDP and budget | 25 April 2023 |
| 7 days bids advertisement | 10 May 2023 |
| Budget document revised | 17 May 2023 |
| Cleaning material | 17 May 2023 |
| Document policies | 17 May 2023 |
| Draft budget greater Giyani municipality | 17 May 2023 |
| Draft budget implementation and management | 17 May 2023 |
| policy | |
| Indigent notice | 17 May 2023 |
| Stationery material | 17 May 2023 |
| Supply and delivery of personal protective clothing | 17 May 2023 |
| for drivers and operators | |
| Supply and delivery of personal protective clothing | 17 May 2023 |
| for general workers | |
| Supply and delivery of personal protective clothing | 17 May 2023 |
| for meter readers | |
| Supply and delivery of personal protective clothing | 17 May 2023 |
| for office administrators | |
| Approved tariff structure | 22 June 2023 |

| Final reviewed IDP | 15 June 2023 |
|-----------------------------------------------------|--------------|
| Job advertisement | 14 June 2023 |
| Municipality appoints new municipal manager | 1 June 2023 |
| Public notice for approved IDP and budget | 19 June 2023 |
| Resolution levying property rates for the financial | 22 June 2023 |
| year | |
| Supply and delivery of Mayor's cup services | 14 June 2023 |
| Tender advertisements | 27 June 2023 |

MUNICIPAL WEBSITE CONTENT AND ACCESS

of prescibed key website Most content material were placed on the municipal website and the publishing dates are indicated on the table above such as IDP, Budget, Annual Report, Performance Agreements, Budget related policies, Adverts for tenders and Adverts for Vacancies as indicated

2.11. PUBLIC SATISFACTION ON MUNICIPAL SERVICES

PUBLIC SATISFACTION LEVELS

Public Participation surveys were conducted during the period under review. Forms were distributed at various municipal strategic points such as Giyani Library, testing grounds and Civic center. We received relatively balanced responses from the public. The municipality further relied on public participation as well as the usage of the Premier and Presidential Hotlines to gauge the level of satisfaction and \ dissatisfaction with municipal services.

Key general areas of satisfaction/ dissatisfaction include:

- -State of roads conditions (Tarred Roads)
- -water
- -health and education services (Clinics, Hospitals and Schools)
- -unemployment
- -RDP houses
- Revenue services
- -Long ques at the testing ground

CHAPTER 3: SERVICE DELIVERY PERFOMANCE (PERFORMANCE REPORT PART I)

COMPONENT A: BASIC SERVICES DELIVERY

This component includes water; wastewater (sanitation); electricity; waste management; and housing services; and a summary of free basic services.

3.1 WATER PROVISION

3.2.1 INTRODUCTION TO WATER PROVISION

The Water Services Act 108 of 1997 provides that all residents have a right to access of Water. Mopani District Municipality has been issued with a Licence to become the Water Services Authority for all its Local municipalities, in terms of the National Water Act 36 of 1998. It has appointed such Local Municipalities to become its Water Services Provider whereby a Budget for Operations and Maintenance is allocated to ensure that the Water Infrastructure is well functional. MDM is responsible for distributing water to the main pipeline. New Water Infrastructure projects remain the responsibility of the District Municipality. The report below provides information in terms of Households with water services and those that still remain with the backlog the municipality.

3.2WASTEWATER

| Sanitation Service Delivery Levels | | | |
|---------------------------------------|---------|---------|---------|
| Households | | | |
| Description | 2020/21 | 2021/22 | 2022/23 |
| | Outcome | Actual | Outcome |
| | No. | No. | No. |
| Sanitation/sewerage; (above minimum | 6430 | 6430 | |
| level) | | | |
| Flush toilet (connected to sewerage) | | | |
| Flush toilet (with septic tank) | 6430 | 6430 | |
| Chemical toilet | | | |
| Pit toilet (ventilated) | | | |
| Other toilet provisions (above min. | | | |
| service level) | | | |
| Minimum service level and above sub- | | | |
| total | | | |
| Minimum service level and above | | | |
| percentage | | | |
| Sanitation/sewerage; (below minimum | | | |
| level) | | | |
| Bucket toilet | | | |
| Other toilet provisions (below min | | | |
| service level) | | | |
| No toilet provisions. | | | |
| Below Minimum service level sub-total | | | |
| Below Minimum service level | | | |
| percentage | | | |
| Total Households | | | |

| Households; Sanitation service delivery levels below the minimum Households | | | | | | | |
|-----------------------------------------------------------------------------|----------|------------|--------|----------|------------|--------|--|
| Description | 2021/ | 2022 | | | 2022/23 | | |
| | Original | Adjustment | Actual | Original | Adjustment | Actual | |
| | Budget | Budget | | Budget | Budget | | |
| | No. | No. | No. | No. | No. | No. | |
| Formal Settlements | | | | | | | |
| Total Households | | | | | | | |
| Households below | | | | | | | |
| minimum service | | | | | | | |
| level | | | | | | | |
| Proportion of | | | | | | | |
| households below | | | | | | | |
| minimum Service | | | | | | | |
| level | | | | | | | |
| | | | | | | | |
| Informal Settlements | | | | | | | |
| Total Households | | | | | | | |
| Households below | | | | | | | |
| minimum service | | | | | | | |
| level | | | | | | | |
| Proportion of | | | | | | | |
| households below | | | | | | | |
| Minimum service | | | | | | | |
| level | | | | | | | |

| Empl | Employees: Electricity Services | | | | | | | | | | |
|------|---------------------------------|---------|-------------|----------|---------|---------|-------------|----------|--|--|--|
| Job | 20 |)21/22 | | | 2022/23 | | | | | | |
| Lev | Pos | No of | Vacancie | Vacanci | Pos | No of | Vacancie | Vacanci | | | |
| el | ts | Employe | s (fulltime | es (as a | ts | Employe | s (fulltime | es (as a | | | |
| | No. | es | equivale | % of | No. | es | equivale | % of | | | |
| | | | nts) | total | | | nts) | total | | | |
| | | | No. | posts) | | | No. | posts) | | | |
| | | | | % | | | | % | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| 0-3 | 1 | 0 | 1 | 100% | 0 | 0 | 0 | 0% | | | |
| 4-6 | 1 | 1 | 0 | 0% | 5 | 3 | 2 | 40% | | | |
| 7-9 | 4 | 2 | 1 | 75% | 3 | 2 | 1 | 33.3% | | | |
| 10- | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | | |
| 12 | | | | | | | | | | | |
| 13- | 4 | 4 | 0 | 0% | 5 | 3 | 2 | 40% | | | |
| 15 | | | | | | | | | | | |
| 16- | | | | | 0 | 0 | 0 | 0% | | | |
| 18 | | | | | | | | | | | |
| 19- | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | | |
| 20 | | | | | | | | | | | |
| Tot | 10 | 7 | 3 | 30% | 13 | 8 | 5 | 38.50% | | | |
| al | | | | | | | | | | | |

| Empl | Employees: Water Services | | | | | | | | | | | |
|------------------|---------------------------|----------------------------------------|---------|-----------------------------------------------------|---------------|-----|-----------------------------------------------------|---------------------------------------------------|--|--|--|--|
| Job Lev el | | | 2021/22 | | 2022/23 | | | | | | | |
| | Post s No. | No of Vacancies fulltime equivalen ce) | | Vacanci es (as a % of total posts) % | a No. Employe | | Vacancie s Fulltime Equivalen ce No. | Vacanci es (as at % of total posts %) | | | | |
| | | | | | | | | | | | | |
| 0-3 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | | | |
| 4-6 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | | | |
| 7-9 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | | | |
| 10- 12 | 1 | 1 | 0 | 0% | 1 | 1 | 0 | 0% | | | | |
| 13 - 15 | 13 | 13 | 0 | 0% | 13 | 13 | 0 | 0% | | | | |
| 19- 20 | | N/A | N/A | N/A | N/ A | N/A | N/A | N/A | | | | |
| Tota I | 14 | 14 | 0 | 0% | 14 | 14 | 0 | 0% | | | | |
| | | | | | | | | | | | | |

| Solid wa | ste service delive Households | ry levels | 1 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| Description | 2020/21 | 2021/22 | 2022/23 |
| | Actual | Actual | Actual |
| | No. | No. | No. |
| Solid waste removal: (minimum level) Removed at least once a week. Minimum service level and above sub-total Minimum service level and above percentage Solid waste removal: (below minimum level) | | households in townships in rural areas Total: | households in townships in rural areas Total: 6560 households in townships |
| Removed less frequently than once a week. Using communal refuse dump | | | |
| Using own refuse dump Other rubbish disposal | 40 weeks | 40 weeks man | 40 weeks 25.5 |
| No rubbish disposal Below minimum service level sub- | 48 weeks per annum (once per week) | 48 weeks per annum (once per week | - |
| total Below minimum service level percentage Total number of households | Refuse collected once per week. All General Waste Disposed at a municipal disposal site. Refuses are collected on a daily basis in the CBD. 10955 Household in rural area Backyard refuse collection in rural area | municipal disposal site. Refuses are | All General Waste Disposed at a municipal disposal site. Refuse is collected daily in the CBD. annum (once per week |
| | | | |
| | | | |

| Empl | Employees; Solid Waste management services | | | | | | | | | | |
|-------|--------------------------------------------|-----------------|----------------------------------------------|-------------------------------------------------|--------------|-----------------|----------------------------------------------|-------------------------------------------------|--|--|--|
| Job | | 2021/22 | | | 202 | 22/23 | | | | | |
| Level | Posts No | No of Employees | Vacancies (fulltime equivalent) No. | Vacancies (as a % of total posts) % | Posts No. | No of Employees | Vacancies (fulltime equivalent) No. | Vacancies (as a % of total posts) % | | | |
| 0-3 | 1 | 1 | 0% | 1 | 1 | 1 | 0 | 100% | | | |
| 4-6 | 2 | 1 | 50% | 2 | 3 | 2 | 1 | 33.33% | | | |
| | | | | | | | | | | | |
| 7-9 | 1 | 0 | 100% | 1 | 1 | 0 | 1 | 100% | | | |
| 10-12 | 12 | 7 | 42% | 12 | 11 | 10 | 1 | 9.0% | | | |
| 13-15 | 30 | 26 | 13,33% | 30 | 31 | 26 | 5 | 16.12% | | | |
| 16-18 | 0 | | 0 | 0 | 0 | 0 | 0 | 100% | | | |
| 10.20 | 0 | | 0 | | 0 | 0 | 0 | 4000/ | | | |
| 19-20 | 0 | 0.5 | 0 | 0 | 0 | 0 | 0 | 100% | | | |
| Total | 46 | 35 | 21,73% | 46 | 47 | 39 | 8 | 17.02% | | | |

WASTE MANAGEMENT (THIS SECTION INCLUDES: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

Greater Giyani Municipality Collect refuses from residential units in all townships, Businesses, Schools, Churches and industrial. Litter picking is conducted in all main roads, internal streets, and CBD. The municipality currently has one waste disposal site in use.

| Financial per | formance 202 R`000 | 20/21,2021/2 | 2 and 2022/23 E | lectricity Se | rvices | | | | |
|------------------------------------------------|-----------------------|-----------------------|-------------------|--------------------|-----------------------|--------------|------------------------|--------------------------|--|
| Details | 2020/21 | | 2 | 021/22 | | 2022/23 | | | |
| | Original Budget | Adjustmen t Budget | Actual | Original Budget | Adjustmen t Budget | Actual | Origina I Budget | Adjustm ent Budget | |
| Total operational revenue (excluding tariffs) | | | 0 | 0 | 0 | 0 | Ö | Ö | |
| Expenditure | 27,168,76 4 | 42,590,54 5 | | | | | | | |
| Employees | 3,461,094 | 2,117,269 | 803 572 | 3 670 875 | 2 280 764 | 854 327 | 3 745 033 | 2 045 322 | |
| Repairs and Maintenanc e | 1,500,000 | 1,500,000 | 4 401 569 | 2 500 000 | 6 000 000 | 0 | 6 000 000 | 6 000 000 | |
| Other | | | 2 151 604 | 2 114 000 | 2 117 000 | 1 770 005 | 2 802 137 | 2 588 024 | |
| Total operational Expenditure | | | 35,012,918.2 9 | 32,129,85 8 | 46,207,81 4 | 2 624 332 | 12 547 170 | 10 633 346 | |
| Net Operational (service) expenditure | _ | | | | | | | | |

| Financial performance 2020/21, 2021/22,2022/23 Refuse Solid Waste Management Services (Community Services) | | | | | | | | | | |
|------------------------------------------------------------------------------------------------------------|---------------------------|----------------------------|--------------------------|--------------|--------------------|--------------------------------------|-----------------|---------------------------|----------------------------|----------------------------------|
| Details | 2020 /21 | | | | 2021/22 | | 2022/2 | 23 | | |
| | Actu al | Origi nal Budg et | Adjust ment Budget | Actual | Original Budget | Adj ust me nt Bud get | Actu al | Varianc e to Budget | Origin al Budge t | Adju stme nt Bud get |
| Total operational revenue | | | | | | | 8 276 420 | 763 580 | 11 200 000 | 9 040 000 |
| Expenditure; | 16,9 35,1 14.1 4 | 14,65 4,229 | 13,693, 691.94 | 8 098 053 | 10 221 001 | 8 142 878 | | | | |
| Employees | 44,6 68,7 16.9 | 43,72 2,755. 43 | 41,330, 047.96 | 9 795 388 | 10778875 | 8 533 794 | 6 989 783 | 1 588 439 | 11 126 875 | 8 578 222 |
| Repairs and maintenance | 148, 211. 04 | 500,0 0 | 500,000 | 312 923 | 500 000 | 200 000 | 0 | 200 000 | 200 000 | 200 000 |
| Other | | | | 1 702 197 | 3 092 000 | 2 484 000 | 538 676 | 546 491 | 3 223 640 | 1 085 167 |
| Total operational expenditure | | | | | | | 7 528 459 | 3 098 510 | 14 550 514 | 9 863 389 |

Roll Out and Backlogs

| WARD | AVAILABLE | BACKLOG |
|------|------------------------|----------------------------------------|
| 1 | Unstructured services | Blinkwater, Ximausa, Noblehoek |
| 2 | 0 | Phikela, Rivala, Maxavela, Mavhuza |
| 3 | 0 | Babangu, Ndengeza RDP, Ntshunxi |
| 4 | 0 | Basani, N'wamankena,Maswanganyi |
| 5 | 0 | Sifasonke, Zamani, Tomu |
| 6 | 0 | Gon'on'o, Hlaneki, Khani |
| 7 | 0 | Siyandhani,Bode |
| 8 | 0 | Silawa, Shimange, Dingamazi, Skhiming, |
| | | Botshabelo |
| 9 | 0 | Homu 14A, Homu 14B |
| 10 | 0 | Glja-Ngove, Nkomo C, Nkomo B |
| 11 | Giyani E,D1 | 0 |
| 12 | Giyani A | Homu 14 C |
| 13 | Giyani D2 and Giyani F | B9 |
| 14 | Unstructured services | Makosha, Shikukwani |
| 15 | Unstructured services | Nwadzekudzeku and Shivulani |

| 16 | Unstructured services | Mninginisi B2, B3, Mhlava Willem | | | | | |
|-------|--------------------------------|-----------------------------------------|--|--|--|--|--|
| 17 | Unstructured services | Thomo | | | | | |
| 18 | Unstructured services | Gawula, Khakhala, Muyexe | | | | | |
| 19 | Mahlathi unstructured services | Hlomela, Ndindani, Mahlathi, Shingwedzi | | | | | |
| | | Camp | | | | | |
| 20 | 0 | Bonwani, Mavalani, Mbatlo | | | | | |
| 21 | Krematart, Ngove unstructured | Ngove, Kremetart, Dzingi-Dzingi | | | | | |
| | service | | | | | | |
| 22 | 0 | Shawela, Shikhumba | | | | | |
| 23 | 0 | Mbhedle, Guwela, Kheyi, Mushiyani, | | | | | |
| | | Nsavulani | | | | | |
| 24 | 0 | Mnghonghoma, Loloka, Mageva | | | | | |
| 25 | 0 | Daniel Rabalelo, Mageva | | | | | |
| | | township,Dzumeri | | | | | |
| 26 | 0 | Maphata, Sikhunyani, Nkomo A, | | | | | |
| | | Bambeni | | | | | |
| 27 | 0 | Mayephu, Mzilela, Matsotsosela, | | | | | |
| | | Xitlakati, Khaxani | | | | | |
| 28 | 0 | Mphagani, Zava | | | | | |
| 29 | 0 | Makhuva, Mbaula, Phalaubeni | | | | | |
| 30 | 0 | Mapuve, Jim Nghalalume | | | | | |
| 31 | 0 | Mapayeni, N'wakhuwani, | | | | | |
| | | Vuhehli,Mnyangani | | | | | |
| TOTAL | | | | | | | |

3.6.1 CHALLENGES

There is a huge backlog of refuse removal services as the service is yet to be extended to rural communities. Lack of proper waste management infrastructure is also a challenge as waste disposal is not meeting the minimum requirements for safe disposal of waste. The municipality also does not have sufficient funds to initiate recycling initiatives. There are also ageing staff and shortage of employees as a result the municipality relies on contract workers to render the waste management services. Insufficient resources to extend refuse removal services to rural communities. Lack of law enforcers to enforce by laws. The dumping site is due for rehabilitation and closure.

3.6.2 INTERVENTIONS

A landfill site development project is under way. The Buyback Centre constructed to support recycling initiatives. Budget set aside under the EPWP Program to appoint personnel on a contract basis to work on waste. installed no dumping sign as part of awareness. Waste management by-law is Gazetted and implemented. Skip bins are rented as per the approved tariff structure. Skip bins are place in strategic areas to combat dumping waste in open spaces. Intensification of environmental education

awareness to school and community members. Development of Robust Clean-up plan for all villages. Waste disposal closure license extended by two years, thus 2024.

THE TABLE BELOW REFLECTS AVAILABILITY AND BACKLOG OF STANDARD SPORTS FACILITIES WITHIN WARDS

| WARD | AVAILABLE | BACKLOG |
|------|----------------|----------------------------------------------------|
| 1 | 0 | Blinkwater, Ximawusa, Noblehoek |
| 2 | Mavhuza | Rivala, Phikela, Mashavela |
| 3 | 0 | Babangu, Nden'eza, RDP, Ntshuxi |
| 4 | 0 | Basani, Nwamankena, Maswanganyi |
| 5 | 0 | Sifasonke, Zamani, Tomu |
| 6 | Khani | Gon'on'o, Hlaneki |
| 7 | 0 | Siyandhani, Bode |
| 8 | 0 | Dingamazi, Shimange, Silawa, Sekhimini, Botshabelo |
| 9 | Homu 14B | Homu 14 A |
| 10 | 0 | Nkomo B, Nkomo C, Gija-Ngove |
| 11 | Section E | Giyani D1 |
| 12 | Giyani A | Homu 14C |
| 13 | 0 | Giyani D2,Giyani F, B9 |
| 14 | 0 | Makosha, Shikukwani |
| 15 | Shivulani | Nwadzekudzeku |
| 16 | 0 | Mninginisi B3,Mninginisi B2,Mhlava Willem |
| 17 | 0 | Thomo |
| 18 | Gawula, Muyexe | Khakhala |
| 19 | 0 | Hlomela, Ndindani, Mahlathi, Shingwedzi Camp |
| 20 | 0 | Bonwani, Mavalani, Mbatlo |
| 21 | 0 | Ngove, Kremetart, Dzingi-Dzingi |
| 22 | Shawela | Shawela RDP, Shikhumba |
| 23 | 0 | Mbhedle, Guwela, Kheyi, Mushiyani, Nsavulani |
| 24 | Mageva | Mnghonghoma, Loloka |
| 25 | 0 | Daniel Rabalelo,Mageva Township, Dzumeri |
| 26 | 0 | Maphata, Sikhunyani,Bambeni, Nkomo A |
| 27 | Mzilela | Mayephu, Matsotsosela, Khaxani, Xitlakati |
| 28 | 0 | Mphagani, Zava |
| 29 | 0 | Makhuva, Mbaula, Phalaubeni |
| 30 | 0 | Mapuve, Nghalalume |
| 31 | 0 | Mapayeni, N'wakhuwani, Vuhehli, Mnyangani |

The report reflects only halls built by the municipality. Excluded are privately owned halls and those built by another sector department.

THE TABLE BELOW REFLECTS THE AVAILABILITY AND BACKLOG OF COMMUNITY HALLS WITHIN WARDS

WARD COMMUNITY HALLS

| WARD | AVAILABLE | BACKLOG |
|------------|----------------|----------------------------------------------------|
| 1 | 0 | Blinkwater, Ximawusa, Noblehoek |
| 2 | 0 | Rivala, Phikela, Mashavela, Mavhuza |
| 3 | 0 | Babangu, Nden'eza, RDP, Ntshuxi |
| 4 | 0 | Basani, Nwamankena, Maswanganyi |
| 5 | 0 | Sifasonke,Zamani,Tomu |
| 6 | 0 | Gon'on'o, Hlaneki, Khani |
| 7 | 0 | Siyandhani, Bode |
| 8 | 0 | Dingamazi, Shimange, Silawa,Sekhimini, Botshabelo |
| 9 | 0 | Homu 14 A, Homu 14B |
| 10 | 0 | Gija-Ngove,Nkomo B, Nkomo C |
| 11 | Giyani | Giyani E, Giyani D1 |
| | Community Hall | |
| 12 | 0 | Giyani A, Homu 14C |
| 13 | 0 | Giyani D2,Giyani F |
| 14 | 0 | Makosha, Shikukwani |
| 15 | Nwadzekudzeku | Shivulani |
| 16 | 0 | Mninginisi B2,Mninginisi B3, Mhlava Willem |
| 17 | Thomo | N/A |
| | Community Hall | |
| 18 | 0 | Gawula, Muyexe, Khakhala |
| 19 | 0 | Hlomela, Ndindani, Mahlathi, Shingwedzi Camp |
| 20 | 0 | Bonwani, Mavalani, Mbatlo |
| 21 | 0 | Ngove, Kremetart, Dzingi-Dzingi |
| 22 | 0 | Shawela, Shikhumba |
| 23 | 0 | Mbhedle, Guwela, Kheyi, Mushiyani, Nsavulani |
| 24 | 0 | Mnghonghoma, Loloka, Mageva |
| 25 | 0 | Daniel Rabalelo, Dzumeri, Mageva Township |
| 26 | 0 | Maphata, Sikhunyani, Nkomo A, Bambeni |
| 27 | 0 | Mzilela, Mayephu, Matsotsosela, Khaxani, Xitlakati |
| 28 | 0 | Mphagani, Zava |
| 29 | 0 | Makhuva, Mbaula, Phalaubeni |
| 30 | 0 | Mapuve, Jim Nghalalume |
| 31 | 0 | Mapayeni, N'wakhuwani, Vuhehli, Mnyangani |
| V 1 | <u> </u> | mapayon, it waithawain, valionii, willyangain |

3.7 Housing

The powers and functions for the provision and construction of housing lies with the provincial government under the Department of Co-operative Governance, Human Settlements and Traditional Affairs. The role of the municipality is to identify housing demands needs through the development of the Housing Chapter and identification of beneficiaries. For the 2022/23financial year a total of 445 houses were allocated to Greater Giyani Municipality. The implementing agent was the Department of Co-operative Governance, Human Settlements and Traditional Affairs.

3.6 Free Basic Services and Indigent Support

Introduction to Free Basic Services and Indigent Support

| Free b | Free basic services to low-income households | | | | | | | | | | | |
|---------|----------------------------------------------|-------|------------------------------------------------|---|-------|---|-------|---|-------|---|--|--|
| | Number of households | | | | | | | | | | | |
| | Total | Hou | Household's earnings less than R2000 per month | | | | | | | | | |
| | | | Free basic Free basic Free basic Free | | | | | | | | | |
| | | | water sanitation electricity refuse | | | | | | | | | |
| | | Total | Acces | % | Acces | % | Acces | % | Acces | % | | |
| | | | s | | s | | s | | s | | | |
| 2019/20 | | | 371 | | | | 16000 | | | | | |
| 2020/21 | | | 171 | | 171 | | 1809 | | | | | |
| 2022/23 | | | 390 | | 0 | | 6834 | | 390 | | | |

COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT:

The municipality is faced with numerous applications of indigents; however, municipality is doing everything in its powers to support local communities with the need of free basic services.

Component B: Roads and Transport

3.7 Introduction to Roads

| Gravel re | Gravel road infrastructure Kilometers | | | | | | | | | | | |
|-----------|---------------------------------------|--------|---------|--------|----------|--------|-----------|-----------|--|--|--|--|
| | | | | | | | | | | | | |
| | Total | gravel | New | gravel | Gravel | roads | Gravel | roads | | | | |
| | roads | | roads | | upgraded | to tar | graded/ma | aintained | | | | |
| | | | constru | cted | | | | | | | | |
| 2019/20 | 608 | | None | | 7.04 KM | | 2332 | | | | | |
| 2020/21 | 608 | | None | | 16.95 KM | | 2640 | | | | | |
| 2021/22 | 608 | | None | | 11.4 KM | | 2640 | | | | | |

| ROAD S AND TRAN SPOR T Emplo yees | Posts No. | No of Emplo yees. | Vacan cies (fullti me equiva lents) No. | Vacan cies (as a % of total posts) % | Posts No. | No of Emplo yees | Vacan cies (fullti me equiva lents) No. | Vacan cies (as a % of total posts) % |
|-----------------------------------------------------|--------------|-------------------|-----------------------------------------|-----------------------------------------------------|--------------|------------------------|-----------------------------------------|--------------------------------------|
| 0-3 | | | | | 1 | 1 | 0 | 100% |
| 4-6 | | | | | 1 | 1 | 0 | 100% |
| 7-9 | | | | | 3 | 0 | 3 | 100% |
| 10-12 | | | | | 20 | 16 | 4 | 20% |
| 13-15 | | | | | 33 | 18 | 15 | 45.45 % |
| 16-18 | | | | | 0 | 0 | 0 | 0% |
| 19-20 | | | | | 0 | 0 | 0 | 0% |
| Total | | | | | 58 | 36 | 21 | 36.20 % |

| Asphalted | Road Infrast | ructure | | | |
|-----------|--------------|---------|-----------|-----------|------------------|
| | Total | New | Existing | Existing | Asphalt |
| | Asphalted | asphalt | asphalt | asphalt | roads maintained |
| | roads | roads | roads re- | roads re- | |
| | | | asphalted | sheeted | |
| 2021/22 | 91.37KM | 11.4KM | 79.97KM | 0KM | 0KM |
| 2022/23 | | | | | |

Financial performance 2020/21,2021/22 and 2022/23: Road Services R`000 2022/23 2020/ 2021/22 **Details** 21 Actual Original Original Adjust Actu Origin Adjustment Actu budget **Budget** budget al ment al al Budge Budget Total operational revenue (excluding tariffs) Expend 3,701, 7,894,43 150 iture: 481.6 00 396 000 000 4 9 12,39 7 10 **Employ** 12 10,234,4 13 286 13 261 ees 3,408. 294 928 064 8 492 620 321 844 58 249 690 22 669 Repair 13 37 & 604,0 1,500,00 33 500 37 000 754 0 500 55 200 000 Mainte 02.72 000 000 992 000 nance Other 3,701, 7,894,43 665 530 525 481.6 642 000 246 543 265 4 506 000 131 265 9 Total operati 16,69 26 8 47 19,628,8 42 574 46 137 onal 8,892. 714 453 810 64 235 885 321 844 92 747 expend 821 934 63 iture Net operati 16,69 onal 19,628,8 8,892. (servic 92 e) 63 expend iture

| _ | al expend | diture 2 | 021/22 | and 202 | 22/23 R | Road Serv | /ices | | | |
|---------------------------------------------------------------|-------------|----------------------------------|-----------------------------------|----------------------------------------------------|---------------------------------------|--------------|------------------------------|---------------------------|----------------------------------------------------|---------------------------------------|
| Capital | 2021/22 | 2 | | | | 2022/23 | | | | |
| project | Budg et | Adju stme nt Bud get | Actu al Expe nditu re | Varia nce from origi nal budg et | Tot al proj ect valu e | Budge t | Adjust ment Budge t | Actual Expen diture | Varia nce from origi nal budg et | Tot al proj ect valu e |
| Capital Project s Waste Manage ment | 500,00 0 | 1,67 5,96 0.00 | 1,675 ,960. 00 | -1 175 960 | | | | | | |
| Civic Centre Buildin g ,Phase 4 | | | | | | | | | | |
| Electrifi cation of Hlaneki Village | | | | | | 3 100 000 | 10 740 000 | 10 331 929 | 408 071 | |
| Electrifi cation of Maphat a | | | | | | 2 100 000 | 2 642 990 | 2 421 391 | 221 599 | R43 608 464. 59 |
| Electrifi cation of Church view | | | | | | 4 100 000 | 4 000 | 3 221 896 | 778 104 | |
| Electrifi cation of Nwadze kudzek u Village | | | | | | 3 684 000 | 5 994 625 | 4 121 863 | 1 872 762 | |

| Floorist' | | | 0 400 | F 000 | 4 000 | 4 050 | |
|-----------|--|--|--------|-------|-------|-------|------|
| Electrifi | | | 2 100 | 5 989 | 4 638 | 1 350 | |
| cation | | | 000 | 032 | 567 | 465 | |
| of | | | | | | | |
| Makhuv | | | | | | | |
| а | | | | | | | |
| village | | | | | | | |
| Electrifi | | | 0 | 3 617 | 3 144 | 472 | |
| cation | | | O | 010 | 704 | 306 | |
| | | | | 010 | 704 | 300 | |
| of | | | | | | | |
| Siyand | | | | | | | |
| hani | | | | | | | |
| Village | | | | | | | |
| Electrifi | | | 2 100 | 3 843 | 3 610 | 233 | |
| cation | | | 000 | 793 | 493 | 300 | |
| of | | | | | | | |
| Nsavul | | | | | | | |
| ani | | | | | | | |
| | | | | | | | |
| Village | | | 4 000 | 4 400 | 4 000 | 400 | _ |
| Installat | | | 1 000 | 1 480 | 1 286 | 193 | R |
| ion of | | | 000 | 000 | 765 | 235 | 64 2 |
| High | | | | | | | 61 0 |
| Mast | | | | | | | 0.00 |
| Lights | | | | | | | 0 |
| in 93 | | | | | | | |
| Villages | | | | | | | |
| (CBD) | | | | | | | |
| Install | | | 10 300 | 7 500 | 5 286 | 2 213 | |
| ation | | | 000 | 000 | 387 | 613 | |
| | | | 000 | 000 | 301 | 013 | |
| of | | | | | | | |
| energ | | | | | | | |
| У . | | | | | | | |
| savin | | | | | | | |
| g | | | | | | | |
| streetl | | | | | | | |
| ights | | | | | | | |
| Installat | | | 0 | 4 000 | 3 252 | 747 | |
| ion of | | | | 000 | 190 | 810 | |
| Traffic | | | | | | | |
| Lights | | | | | | | |
| Capital | | | 0 | 0 | _ | | |
| Project | | | 5 | 3 | | | |
| | | | | | | | |
| s Waste | | | | | | | |

| Manage | | | | | | | |
|--------------------------------------------------------------|--|--|---------------|-------------------------------------|---------------|--------------|--------------------------|
| ment | | | | | | | |
| Civic Centre Buildin g ,Phase | | | 18 543 541 | 14 339 275 | 17 673 696 | 3 334 421 | R 1 479 780. 00 |
| Refurbi shment of Shivula ni Sports Centre | | | 500 000 | 3 454 255 | 0 | 3 454 255 | |
| Mavala ni Indoor Sports Centre | | | 21 457 650 | 10 343 971 | 9 089 342 | 1 254 629 | |
| Jim Nghalal ume Commu nity Hall | | | 28 243 482 | 13 215 573 | 12 373 411 | 842 162 | |
| Nwadze kudzek u Commu nity Hall | | | 11 897 934 | 15 411 877 | 13 549 233 | 1 862 644 | |
| Silawa Upgradi ng of Internal Streets | | | 3 937 908 | 8 300 000 | 7 250 127 | 1 049 873 | |
| Ndham bi Taxi Rank | | | 0 | 6 194 766 | 5 401 030 | 793 736 | |
| Shiman ge Upgradi ng of | | | 0 | 2 755838 | 0 | 2 755 838 | |

| Internal | | | | | | | |
|--------------------------------------------------------|--|--|---------------|---------------|---------------|--------------|--|
| Street | | | | | | | |
| Upgradi ng of Nkhens ani Access Road | | | 4 000 000 | 50 000 | 0 | 50 000 | |
| Section E Sports Centre | | | 1 000 000 | 50 000 | 0 | 50 000 | |
| Giyani Stadiu m & Section A Tennis Court | | | 1 000 000 | 50 000 | 0 | 50 000 | |
| Section Upgradi ng from Gravel to Paving (Voning ani | | | 20 141 714 | 16 500 000 | 14 049 362 | 2 450 638 | |
| Homu 14B Sports Centre | | | 4 500 000 | 10 012 521 | 9 115 976 | 896 545 | |
| 4.4km Siyand hani ring road | | | 1000 000 | 11 020 236 | 9 582 730 | 1 437 506 | |
| 2.6km Shikhu mba upgradi ng from gravel | | | 1000 000 | 8 769 695 | 7 655 394 | 1 114 301 | |

| to | | | | | | | |
|------------------------------------------------------------------------|--|--|-----------------|-----------------|------------|------------|--|
| paving | | | | | | | |
| 3.6 km Shawel a upgradi ng from gravel to | | | 1000 | 500 000 | 0 | 500 000 | |
| paving | | | | | | | |
| Makosh a upgradi ng from gravel to paving phase 2 | | | 1 000 000 | 500 000 | 391 282 | 108 718 | |
| 13 km Section E upgradi ng from gravel to paving | | | 500 000 | 50 000 | 0 | 50 000 | |
| 2.6 km Hlomel a upgradi ng from gravel to paving | | | 1 500 000 | 500 000 | 431 919 | 68 081 | |
| MIG Spendi ng | | | | | | | |
| Environ mental Awaren ess Campai gn | | | Operat ional | Operat ional | | | |

| Environ mental Awaren ess Campai gn Indigen t Burial Suppor t and Pauper Burial Policy | Operat ional Operat ional | Oper ation al Oper ation al | | Operat ional Operat ional | Operat ional Operat ional | | |
|----------------------------------------------------------------------------------------|------------------------------------|--------------------------------------------|--|----------------------------------|----------------------------------|--|--|
| | | | | | | | |
| Scholar Patrol | Operat ional | Oper ation al | | Operat ional | Operat ional | | |
| Speed Checks | Operat ional | Oper ation al | | Operat ional | Operat ional | | |
| Warrant of arrests | Operat ional | Oper ation al | | Operat ional | Operat ional | | |
| Traffic summo nses issued | Operat ional | Oper ation al | | Operat ional | Operat ional | | |
| Pound Station Operati onalizat ion | Operat ional | Oper ation al | | Operat ional | Operat ional | | |
| Driver's License Card Agency | Operat ional | Oper ation al | | Operat ional | Operat ional | | |

| Road Traffic Manag ement Corpor ation fees | | | Operat ional | Operat ional | | |
|--------------------------------------------------------------|--|--|-----------------|-----------------|--|--|
| Vehicle Testing Station Calibrat ion | | | Operat ional | Operat ional | | |
| SABS levy | | | Operat ional | Operat ional | | |
| 80%Ag ency fees | | | Operat ional | Operat ional | | |
| Road blocks | | | Operat ional | Operat ional | | |

3.8 Transport (Including Vehicle Licensing & Public Bus Operation)

Introduction to Transport

The municipality has a fully established licensing unit with the vehicle testing station, driver's license testing center and registering authority. However, these functions belong to the Department of Transport, therefore the municipality operates under a Service Level Agreement. The municipality also has a law enforcement and traffic services unit responsible for public transport management and community safety. The key activities under this function are vehicle roadworthy compliance, vehicle speed control, scholar patrols, traffic escorts and pound services amongst others.

The majority of the Greater Giyani Municipality residents rely on public transport, this is evidenced by the number of buses and taxis on our roads. The municipality usually experiences road congestion during peak hours and in festive seasons. This is due to the lack of bus rank facilities, heavily congested Giyani taxi rank and public road infrastructure such as offloading and loading zones. To resolve this, the municipality needs secure land from Public Works or traditional leaders to develop taxi rank holding facility and bus rank facility. Land negotiation process in under way.

Public Transport

Status of Taxi Rank Facilities

| LOCATIO | STATUS | DESTINATIONS |
|----------|-----------|------------------------------------------------------|
| N | | |
| Old Spar | Operation | Bushbuckridge, Polokwane, Tzaneen and |
| | al | Phalaborwa, Witbank |
| Shoprite | Operation | Malamulele |
| | al | |
| New | Operation | Mooketsi, Vuhehli, Gawula |
| Boxer | al | |
| Superma | | |
| rket | | |
| Ndhamb | Operation | Giyani, Tzaneen |
| hi Taxi | al | |
| Rank | | |
| OBC(Mai | Operation | Phalaborwa, Acornhoek, Tzaneen, Polokwane, Pretoria, |
| n Taxi | al | Rustenburg, Johannesburg |
| Rank) | | |

Public Transport Challenges

The major challenge experienced by the municipality is the lack of space for loading passengers. The municipality currently does not have an integrated transport plan which would then be used for management of Public Transport within area of municipal's jurisdiction.

3.9 Wastewater (Stormwater Drainage)

Actions that have been taken

Plans in place to develop the town

The Municipality will prioritize the development of Stormwater Master Plan

Component C: Planning and Development

3.10 Planning

| Applic | Applications for land use development | | | | | | | | | | |
|--------|---------------------------------------|---------|---------|---------|-------------------|-------------|--|--|--|--|--|
| Detail | Formaliza township | | R | ezoning | Built Environment | | | | | | |
| | 2021-22 | 2022-23 | 2021-22 | 2022-23 | 2021- 22 | 2022- 23 | | | | | |
| | 0 | 1 | 0 | 16 | 0 | 0 | | | | | |
| | | | | | | | | | | | |

3.11 Local Economic Development (Including Tourism and Marketplaces)

| Financial pe | erforman | ce 2019 | /20,202 | 0/21 and | 2021/22: | Planning | j services | |
|--------------------------------------------------------|------------------|----------------------------|--------------|----------------------------|------------------------|--------------|--------------------|-----------------------|
| Details | 2020/2 | | | 2021/22 |) | 2022/23 | | |
| | Actual | Origin al Budg et | Actu al | Origin al Budge t | Adjust ed Budget | Actual | Original budget | Adjustmen t Budget |
| Total Operation al Revenue | | | | | | | 1025 000 | 685 000 |
| Expenditu re: | | | | | | | | |
| Employee s | 3,540, 014.04 | 8,814, 977 | 1 102 696 | 1 935 318 | 1 345 455 | 1 105 136 | 1 986 524 | 1 105 233 |
| Repairs & Maintenan ce | 6,845, 473.54 | | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | | | 100 954 | 610 500 | 215 500 | 66 743 | 88 938 | 84 253 |
| Total Operation al Expenditu re | | | 1 203 650 | 1 995 818 | 1 410 955 | 1 171 879 | 2 075 462 | 1 189 486 |
| Net operation al (service) expenditu re | 4,729, 821.31 | | | | | | | |

Comment on Local Economic Development Performance Overall:

- 4 SMMEs were supported financially in the 2022/23 financial year.
- 4 SMME were exposed to LED market.
- 4 SMME were exposed pop up market.

Component D: Community & Social Services

| E | mploy | ees: Local | Economic | Develop | nent S | ervices | | | | |
|----------------------|------------------|------------------------|----------------------------------------|-----------------------------------|------------------|------------------------|----------------------------------------|--------------------------------------|--|--|
| Jo b lev el | v | | | | | 2022/23 | | | | |
| | Pos ts No. | No of Employ ees | Vacanci es (fulltime equivale nts) No. | Vacancies (as a % of total posts) | Pos ts No. | No of Employ ees | Vacanci es (fulltime equivale nts) No. | Vacanc ies (as a % of total posts) % | | |
| 0-3 | 1 | 1 | 0 | 0% | 1 | 1 | 0 | 100% | | |
| 4-6 | 3 | 3 | 0 | 0% | 2 | 0 | 2 | 100% | | |
| 7-9 | 9 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | |
| 10- 12 | 9 | 6 | 3 | 33,33% | 6 | 4 | 2 | 33.33% | | |
| 13- 15 | 3 | 3 | 0 | 0% | 0 | 0 | 0 | 0% | | |
| 16- 18 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | |
| 19- 20 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | |
| Tot al | 32 | 13 | 3 | 9,37% | 9 | 5 | 4 | 44.44% | | |
| | | | | | | | | | | |

3.12 Libraries; Archives; Museums ; Galleries; Community Facilities; Other (Theaters, Zoos, etc.)

• The municipality has one functional Library in Giyani

3.13 Cemeteries and Crematoriums

Introduction to Cemeteries & Crematoriums

| Em | ployees: Cer | neteries and C | rematorium | S | | | | | |
|--------------|--------------------|-----------------------------------------------|-------------------------------------------------|--------------------|-----------------------------------------------|-------------------------------------------------|--|--|--|
| Job level | | 2021/22 | | | 2022/23 | | | | |
| | No of Employees | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | No of Employees | Vacancies (fulltime equivalents) No. | Vacancies (as a % of total posts) % | | | |
| 0-3 | 0 | 0 | 0% | 1 | 0 | 100% | | | |
| 4-6 | 1 | 1 | 0% | 0 | 0 | 0% | | | |
| 7-9 | 0 | 0 | 0%% | 0 | 1 | 0% | | | |
| 10- 12 | 2 | 2 | 0 | 0 | 3 | 0% | | | |
| 13- 15 | 14 | 24 | 63,15% | 13 | 39 | 75% | | | |
| 16- 18 | 0 | 0 | 0%% | 0 | 0 | 0% | | | |
| 19- 20 | 0 | 0 | 0%% | 0 | 0 | 0% | | | |
| Total | 17 | 27 | 61,36% | 14 | 43 | 75,43% | | | |

The municipality has one cemetery under its control; the number of cemeteries under the control of the traditional authorities is yet to be audited. There is also no crematorium within the jurisdiction of the municipality.

Comment on the Performance of Cemeteries & Crematoriums Overall: Ensure all funded position are appointed.

The municipality is experiencing a challenge of space for the development of future cemetery site since most of the available land is under the control of the traditional leadership. Cemetery by-laws are gazetted and include clauses which will help the municipality to save space. There are no security personnel deployed and vandalization is taking place which results in damaging of tombstones after hours or over the weekend.

3.14 Childcare; Aged Care; Social Programmes

Introduction to Childcare; Aged Care and Social Programmes

The municipality has coordinators who focuses on social programs such HIV and AIDS, Women and Children, Youth, Old age, Gender, and Disability. There are also several forums as Aids council and technical committee, Men's forum, Disability's forum, and gender forum which champions the interest of these social sectors. At the core of it is that the oversight monitoring is done through the Health and Social Development Portfolio Committee. The municipality works closely with provincial and district departments that deals with social issues such as the Department of Social Development, Department of Health, South African Police Services and Chapter Nine institutions such as Human Rights and Gender Commissions as well as nongovernmental organizations.

The municipality is working together with Mopani District, LEDET and DEFF to raise awareness on the need to protect and conserve the environment.

Component E: Environmental Protection

3.15 Pollution Control

The municipality has a functional waste management service, providing refuse removal services to the Giyani township households once per week and daily in the CBD. Due to capacity challenges, the municipality is yet to extend waste management services to rural villages. The municipality is currently developing a landfill site and rehabilitating the current waste disposal site in compliance to the National Environmental Management: Waste Act and the GN No.636 National Norms and Standards for Disposal of Waste to landfill.

3.16 Biodiversity; Landscape; (Incl. Open Spaces)

GGM works jointly with DEA and LEDET to ensure biodiversity conversation construction in line with the climate change response strategy of the province. There are also municipal community parks that are well maintained, though there is a challenge of vandalism in the parks.

Component F: Health

 The clinics and ambulance services are rendered by the provincial department of Health and Social Development. Component G: Security and Safety Police, Firet, and Other (Disaster Management, Animal Licensing and Control, Control of Public Nuisances and Other)

Introduction to Disaster Management, Animal Licensing and Control, Control of Public Nuisances, etc.

 The Police and Fire services are rendered by the provincial department and National Department. And fire rendered by the District Municipality. The municipality has animal pound station to be used for impoundment of animals. The development of by-laws for keeping animals to deal with licensing and control of animals is in progress.

| | Financial performance 2020/21, 2021/22 and 2022/23: Traffic R`000 | | | | | | | | | |
|----------------------------------|-------------------------------------------------------------------|--------------------|--------------------------|-------------------------|------------------|------------------------------|--------------------------|------------------------|--------------|------------------------------|
| Details | 2020/21 | | 2021/22 | | | | | 2022/2023 | | |
| | Actual | Original budget | Act ual | Orig inal Bud | Vari ance | Adjust ment Budg et | Act ual | Orig inal bud | Vari ance | Adjust ment Budg et |
| Total operati onal revenu e | | | 7 91 4 70 2 | get 18 230 000 | 10 315 298 | 8 740 000 | 8 26 2 87 7 | get 8 300 000 | -262 877 | 8 000 000 |
| Expen diture: | 12,298, 768.35 | 2,514,6 80 | | | | | | | | |
| Police Officer s | | | | | | | | | | |
| Other Emplo yees | 20,548, 283.84 | 17,720, 473.43 | 20 37 8 42 8 | 19 214 761 | -1 163 667 | 19 367 237 | 20 63 1 11 2 | 20 290 642 | -923 775 | 19 707 337 |
| Repair s & Mainte nance | | | 20 3 09 5 | 100 | -103 095 | 200 | 31 07 6 | 500 000 | 468 924 | 500 000 |

| Other | | | 84 | 1 | 1 | 202 | 16 | 850 | 292 | 460 |
|---------|---------|---------|----|-----|------|-----|----|-----|------|-----|
| | | | 34 | 227 | 143 | 000 | 7 | 981 | 706 | 609 |
| | | | 6 | 500 | 154 | | 90 | | | |
| | | | | | | | 3 | | | |
| Total | 32,847, | 20,235, | 20 | 20 | -123 | 19 | 20 | 21 | -162 | 20 |
| operati | 052.19 | 153.43 | 66 | 542 | 608 | 769 | 83 | 641 | 145 | 667 |
| onal | | | 5 | 261 | | 237 | 0 | 623 | | 946 |
| expen | | | 86 | | | | 09 | | | |
| diture | | | 9 | | | | 1 | | | |
| Net | | | | | | | | | | |
| operati | | | | | | | | | | |
| onal | | | | | | | | | | |
| (servic | | | | | | | | | | |
| e) | | | | | | | | | | |
| expen | | | | | | | | | | |
| diture | | | | | | | | | | |

Component H: Sport and Recreation

Introduction to Sport and Recreation

3.17 Sport.

The table below reflects availability and backlog of standard Sports facilities within Wards.

| Ward | Available | Backlog |
|------|-----------|---------------------------------|
| 1 | 0 | Blinkwater, Ximawusa, Noblehoek |
| 2 | 0 | Rivala, Phikela, Mashavela |
| 3 | 0 | Babangu, Nden'eza, RDP, Ntshuxi |
| 4 | 0 | Basani, Nwamankena, |
| | | Maswanganyi |
| 5 | 0 | Sifasonke, Zamani, Tomu |
| 6 | Khani | Gon'on'o, Hlaneki |
| 7 | 0 | Siyandhani, Bode |
| 8 | 0 | Dingamazi, Shimange, |
| | | Silawa,Sekhimini, Botshabelo |
| 9 | Homu 14B | Homu 14 A |
| 10 | 0 | Nkomo B, Nkomo C, Gija-Ngove |
| 11 | Section E | Giyani D1 |
| 12 | Giyani A | Homu 14C |
| 13 | D2 and F | Giyani D2, Giyani F, B9 |

| 14 | 0 | Makosha, Shikukwani |
|-------|----------------|-------------------------------------|
| 15 | Shivulani | Nwadzekudzeku |
| 16 | 0 | Mninginisi B3, Mninginisi B2,Mhlava |
| | | Willem |
| 17 | 0 | Thomo |
| 18 | Gawula, Muyexe | Khakhala |
| 19 | 0 | Hlomela,Ndindani, |
| | | Mahlathi,Shingwedzi Camp |
| 20 | 0 | Bonwani, Mavalani, Mbatlo |
| 21 | 0 | Ngove, Kremetart, Dzingi-Dzingi |
| 22 | Shawela | Shawela RDP, Shikhumba |
| 23 | 0 | Mbhedle, Guwela, Kheyi, Mushiyani, |
| | | Nsavulani |
| 24 | Mageva | Mnghonghoma, Loloka |
| 25 | 0 | Daniel Rabalelo, Mageva Township, |
| | | Dzumeri |
| 25 | 0 | Maphata, Sikhunyani,Bambeni, |
| | | Nkomo A |
| 26 | Mzilela | Mayephu, Matsotsosela, Khaxani, |
| | | Xitlakati |
| 27 | 0 | Mphagani, Zava |
| 28 | 0 | Makhuva, Mbaula, Phalaubeni |
| 29 | 0 | Mapuve, Nghalalume |
| 30 | | |
| 31 | 0 | Mapayeni,N'wakhuwani,Vuhehli, |
| | | Mnyangani |
| TOTAL | | |

3.18 RECREATION

THE TABLE BELOW REFLECTS THE AVAILABILITY AND BACKLOG OF COMMUNITY HALLS WITHIN WARDS

WARD COMMUNITY HALLS

| WARD | AVAILABLE | BACKLOG |
|------|-----------|-------------------------------------|
| 1 | 0 | Blinkwater, Ximawusa, Noblehoek |
| 2 | 0 | Rivala, Phikela, Mashavela, Mavhuza |
| 3 | 0 | Babangu, Nden'eza, RDP, Ntshuxi |
| 4 | 0 | Basani, Nwamankena, Maswanganyi |
| 5 | 0 | Sifasonke,Zamani,Tomu |

| 6 | 0 | Gon'on'o, Hlaneki, Khani | | | | | | | | |
|-------|--------------------------|-------------------------------------------------------|--|--|--|--|--|--|--|--|
| 7 | 0 | Siyandhani, Bode | | | | | | | | |
| 8 | 0 | Dingamazi, Shimange, Silawa,Sekhimini, Botshabelo | | | | | | | | |
| 9 | 0 | Homu 14 A, Homu 14B | | | | | | | | |
| 10 | 0 | Gija-Ngove,Nkomo B, Nkomo C | | | | | | | | |
| 11 | Giyani Community Hall | Giyani E, Giyani D1 | | | | | | | | |
| 12 | 0 | Giyani A, Homu 14C | | | | | | | | |
| 13 | 0 | Giyani D2,Giyani F | | | | | | | | |
| 14 | 0 | Makosha, Shikukwani | | | | | | | | |
| 15 | Nwadzekudzeku | Shivulani | | | | | | | | |
| 16 | 0 | Mninginisi B2,Mninginisi B3, Mhlava Willem | | | | | | | | |
| 17 | Thomo Community Hall | N/A | | | | | | | | |
| 18 | 0 | Gawula, Muyexe, Khakhala | | | | | | | | |
| 19 | 0 | Hlomela, Ndindani, Mahlathi, Shingwedzi Camp | | | | | | | | |
| 20 | 0 | Bonwani, Mavalani, Mbatlo | | | | | | | | |
| 21 | 0 | Ngove, Kremetart,Dzingi-Dzingi | | | | | | | | |
| 22 | 0 | Shawela, Shikhumba | | | | | | | | |
| 23 | 0 | Mbhedle, Guwela, Kheyi, Mushiyani, Nsavulani | | | | | | | | |
| 24 | 0 | Mnghonghoma, Loloka, Mageva | | | | | | | | |
| 25 | 0 | Daniel Rabalelo, Dzumeri, Mageva Township | | | | | | | | |
| 26 | 0 | Maphata, Sikhunyani, Nkomo A, Bambeni | | | | | | | | |
| 27 | 0 | Mzilela, Mayephu, Matsotsosela, Khaxani, Xitlakati | | | | | | | | |
| 28 | 0 | Mphagani, Zava | | | | | | | | |
| 29 | 0 | Makhuva, Mbaula, Phalaubeni | | | | | | | | |
| 30 | 0 | Mapuve, Jim Nghalalume | | | | | | | | |
| 31 | 0 | Mapayeni, N'wakhuwani, Vuhehli, Mnyangani | | | | | | | | |
| Total | | | | | | | | | | |

| Employees: Sport and Recreation | | | | | | | | | |
|---------------------------------|-----------|------------------------|-----------------------------------------|--------------------------------------|------------------|------------------------|------------------------------------------|-------------------------------------------------------------|--|
| | | | | | | | | | |
| Job level | 2021/22 | | | | | 2022/23 | | | |
| Job Level | Posts No. | No of Employ ees | Vacanci es (fulltim e equival ents) No. | Vacan cies (as a % of total posts) % | Pos ts No. | No of Employ ees | Vacan cies (fullti me equiv alents) No. | Vac anci es (as a % of total post s) % | |
| 0-3 | 1 | 1 | 0 | 0% | 1 | 1 | 0 | 100 % | |
| 4-6 | 1 | 1 | 0 | 0% | 2 | 2 | 0 | 100 % | |
| 7-9 | 2 | 2 | 0 | 0% | 1 | 1 | 0 | 100 % | |
| 10-12 | 1 | 0 | 1 | 100% | 1 | 1 | 0 | 100 % | |
| 13-15 | 52 | 18 | 34 | 65,38 % | 52 | 16 | 36 | 69,2 3% | |
| 16-18 | 1 | 1 | 0 | 0% | 0 | 0 | 0 | 0% | |
| 19-20 | | | | | | | | | |
| | | | | | | | | | |
| Total | 58 | 23 | 35 | | 57 | 2 | 36 | 63,1 5% | |

3.18.1 CHALLENGES: Insufficient funds

3.18.2 INTERVENTIONS: Ensure that there is budget, and all funded position are appointed

Component I: Corporate Policy Offices and Other Services

Corporate Policy Offices and Other Services

This component includes corporate policy offices, financial services, human resource services, ICT services, property services.

3.19 Introduction to Corporate Policy Offices, Executive and Council

This component includes Executive office (mayor; councilors; and municipal manager).

Comment on the Performance of the Executive and Council:

Introduction to Executive and Council:

| Financial performance 2020/21,2021/22 and 2022/23 The Executive and Council R`000 | | | | | | | | | | | |
|-----------------------------------------------------------------------------------|-------------------------------|----------------------------|----------------------------------|---------------|----------------------------|----------------------------------|--------------------------|----------------------------|----------------------|--|--|
| Details | 202 0/2 1 | 0/2 2021/22 | | | | | 2022/23 | | | | |
| | Act ual | Origi nal bud get | Adju stme nt Bud get | Actual | Origi nal Budg et | Adju stme nt Budg et | Ac tu al | Origin al Budg et | Adjustment Budget | | |
| Total operational revenue | N/A | N/A | N/A | | | | | 0 | 0 | | |
| Expendi ture: | 1,4 00, 367 .48 | 8,46 6,23 7 | 7,44 4,24 8 | | | | | | | | |
| Other Employ ees | 21, 942 ,75 0.7 6 | 25,0 22,9 91 | 23,6 67,8 57 | 24 066 373 | 30 198 592 | 23 663 423 | 25 18 4 21 4 | 24 024 711 | 24 932 744 | | |
| Repairs & Mainten ance | | | | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Other | | | | 8 418 567 | 8 014 284 | 7 830 788 | 10 42 2 08 6 | 10 055 514 | 10 283 873 | | |
| Total operatio nal expendi ture | 233 431 18. 24 | 33,4 89,2 28 | 31,1 12,1 05 | 32 484 940 | 38 212 876 | 31 494 211 | 35 60 6 30 0 | 34 080 225 | 35 216 616 | | |

Net operational (service) expenditure

3.20 Financial Services

| | Debt recovery | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-----------------------------------------------|---------------------------------------------------------------|----------------------|-----------------------------------------------|---------------------------------------------------------------|--|--|
| | 2021/22 | | | | 2022/23 | | | |
| Details of the types of account raised and recovered | Billed in year | Estimated outturn for accounts billed in year | Estimated proportion of accounts billed that were collected % | Billed in year | Estimated outturn for accounts billed in year | Estimated proportion of accounts billed that were collected % | | |
| Property Rates | 67 330 570.00 | 5645 | 81.27% | 72 851 950.00 | 5645 | 63.38% | | |
| Electricity – B | | | N/A | N/A | | | | |
| Water – B | N/A | N/A | N/A | N/A | N/A | N/A | | |
| Water – C | N/A | N/A | N/A | N/A | N/A | N/A | | |
| Sanitation | N/A | N/A | N/A | N/A | N/A | N/A | | |
| Refuse | 8 209 455.00 | 6120 | 83.20 | 8 526 324.00 | 6120 | 127.02% | | |
| B-Basic, C-Consumption. See chapter 6 for the Auditor] General's rating of the quality of the financial Accounts and the systems behind them | | | | | | | | |

| Job level | | 2021/ | 2021/22 | | | | 2022/23 | | | |
|--------------|------------------|-----------------------------------|-----------------------------------------|--------------------------------------------------|------------------|----------------------------|-----------------------------------------|--------------------------------------------------|--|--|
| Job Level | Post s No. | No of Em plo yee s | Vacanci es (fulltim e equival ents) No. | Vacancie s (as a % of total posts) % | Post s No. | No of Empl oyee s | Vacanci es (fulltim e equival ents) No. | Vacancie s (as a % of total posts) % | | |
| 0-3 | 1 | 1 | 0 | 0% | 4 | 4 | 0 | 0% | | |
| 4-6 | 8 | 7 | 1 | 12,5% | 32 | 12 | 20 | 63% | | |
| 7-9 | 0 | 0 | 0 | 0% | 1 | 1 | 0 | 0% | | |
| 10-12 | 4 | 2 | 2 | 50% | 35 | 27 | 8 | 23% | | |
| 13-15 | 0 | 0 | 0 | 0% | 1 | 1 | 0 | 0% | | |
| 16-18 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | |
| 19-20 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | |
| Total | 13 | 10 | 3 | 24% | 73 | 45 | 28 | 38.35% | | |

3.21 Human Resource Services

Introduction to Human Resource Services

Statistics for Human Resource Service

| Human Resource Services Policy objectives taken from IDP | | | | | | | | |
|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|----------------------------|------------------------------------|----------------------------|------------------------------------|----------------------------|---------------------------|--|
| Service | Outline | 2020/21 | | 2021/22 | | 2022/23 | | |
| Objectives | service | Target | Actual | Target | Actual | Target | Actual | |
| To develop and retain best human capital, effective and efficient administrative and operational support system Service indicators | targets Submit Employm ent equity report. | Submit Equity report | Equity report submitt ed. | Submit Equity report | Equity report submitt ed. | Submit Equity report | Equity report submitt ed. | |

| To submit the Employment equity report to Dept. of Labor by 15 January 2022 | | | | |
|-----------------------------------------------------------------------------|--|--|--|--|
| | | | | |

| Emp | Employees: Human Resource Services | | | | | | | | | |
|-------|------------------------------------|-------------------|-------------------------------------------------|-------------------------------------|-------|-----------|-------------------------------------------------------|-----------------------|--|--|
| Job | | 2021/2 | 2 | | | 2022/23 | 3 | | | |
| level | | | | | | | | | | |
| Job | Post | No of | Vacanc | Vac | Posts | No of | Vaca | Vacancies (as | | |
| Level | s No. | Empl oyee s | ies (fulltim e equival ents) No. | anc ies (as a % of tota I pos ts) % | No. | Employees | ncies (fullti me equiv alent s) No. | a % of total posts) % | | |
| 0-3 | 1 | 1 | 0 | 0% | 1 | 1 | 0 | 0 | | |
| 4-6 | 8 | 7 | 1 | 12, 5% | 9 | 7 | 2 | 22.2% | | |
| 7-9 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | | |
| 10-12 | 4 | 2 | 2 | 50 % | 4 | 2 | 2 | 50% | | |
| 13-15 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | |
| 16-18 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | |
| 19-20 | 0 | 0 | 0 | 0% | 0 | 0 | 0 | 0% | | |
| Total | 13 | 10 | 3 | 23, 07 % | 14 | 10 | 4 | 29% | | |

Comments on the Performance of Human Resource Services overall: Ensure all funded position are appointed.

3.22 Information Communication and Technology (ICT) Services

This component includes Information and Communication Technology (ICT) services.

Introduction to Information and Communication Technology (ICT)

Information and Communication Technology ensure provision of services such as Network connectivity, information management, Email messaging for communicating with the internal stakeholders and the outside world, enhancing service delivery by providing reliable systems. Enabling the integration of systems within the municipality to achieve Municipal objectives. ICT operates under the guidance of ICT policies and frameworks as mandated by corporate governance of ICT. There's also an ICT committee that ensures good governance.

Services

Service statistics for ICT Services

For the period under review 2022/23, Information and Communication Technology provided and supplied ICT equipment e.g. computers, printers, 3Gs and Memory Sticks. The Unit also updated the Municipal website on a continuous basis and maintained network infrastructure for ease of communication. The Unit provided IT systems, user maintenance and support.

| ICT Se | ICT Services Policy objectives taken from IDP | | | | | | | | |
|-----------|-----------------------------------------------|---------|---------|---------|---------|----------|----------|--|--|
| Service | Outline | 2020/ | 21 | 2021/22 | | 2022/23 | 2022/23 | | |
| Objecti | service | Target | Actual | Target | Actual | Target | Actual | | |
| ves | target | | | | | | | | |
| | | 12 | 12 | 7 | 7 | N.B: | N.B: | | |
| То | 12 | paymen | paymen | paymen | payme | The | The | | |
| develop | paymen | ts for | ts of | ts for | nts of | lease of | lease of | | |
| and | ts for | leased | leased | leased | leased | the | the | | |
| retain | leased | desktop | desktop | desktop | deskto | comput | comput | | |
| best | desktop | and lap | and lap | and lap | p and | er | er | | |
| human | and | top | top | top | lap top | expired | expired | | |
| capital, | laptop | comput | comput | comput | comput | prior to | prior to | | |
| effective | comput | ers and | ers and | ers and | ers and | 2022/23 | 2022/23 | | |
| and | ers and | | | Procure | Procur | FY. | FY. | | |

| | Procure ment of IT equipm ent. | | | ment of IT | ement of IT equipm ent | | |
|--------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------------------------------|----------------------------------------------------------|-----------------------------------------------------------------------------|
| efficient administ rative and operatio nal support system | Mainten ance, support and provide connecti vity to network (LAN and WAN). 12 paymen ts for 3Gs | Mainten ance and support of ICT network | Mainten ance and support of ICT network perform ed. | Mainten ance and support of ICT network | Mainten ance and support of ICT network performe d. | Mainten ance and support of ICT network | Mainten ance and support of ICT network perform ed. |
| Number of IT Steering Committ ee meeting s coordina ted | 4 x IT Steering Committ ee meeting s coordin ated. | Co- ordinate 4x IT steering committ ee | . 4 x IT Steerin g Commit tee meeting s coordin ated. | Co- ordinate 4x IT steering committ ee | 4 x IT Steering Committ ee meeting s coordina ted. | Co- ordinate 4x IT steering committ ee | 4 x IT Steerin g Commit tee meeting s coordin ated. |
| % of network infrastru cture mainten ance | Network infrastru cture mainten ance | 100% Network infrastru cture mainten ance | Network infrastru cture maintai ned | 100% Network infrastru cture mainten ance | Network infrastru cture maintain ed | 100% Network infrastru cture mainten ance | Network infrastru cture maintai ned. |

| % update of municip al website | 100% municip al website update | 100% municip al website update | Municip al website updated | 100% municip al website update | Municipa I website updated | 100% municip al website update | Municip al website updated |
|-----------------------------------------------|--------------------------------------------|--------------------------------------------|-------------------------------------|--------------------------------------------|----------------------------------|--------------------------------------------|-------------------------------------|
|-----------------------------------------------|--------------------------------------------|--------------------------------------------|-------------------------------------|--------------------------------------------|----------------------------------|--------------------------------------------|-------------------------------------|

The unit maintained and supported LAN/WAN connectivity within the Municipality and its remote sites.

The municipality appointed a Service Provider to assist with its ICT Security and Support. The municipality further uploaded the following documents on the website:

- Adverts for Tenders
- Performance Agreements
- Adverts for Vacancies
- Annual Budget and related policies
- SPLUMA By Laws

| Job lev el | 2021/22 | | | | | 2022/23 | | | | |
|------------------|------------------|------------------------|----------------------------------------------------|-----------------------------------------------------|------------------|------------------------|----------------------------------------------------|-----------------------------------------------------|--|--|
| | Post s No. | No of Employe es | Vacancie s (fulltime equivalen ts) No. | Vacanci es (as a % of total posts) % | Post s No. | No of Employe es | Vacancie s (fulltime equivalen ts) No. | Vacanci es (as a % of total posts) % | | |
| 0-3 | 1 | 1 | 0% | 1 | 1 | 1 | 0 | 0% | | |
| 4-6 | 2 | 1 | 50% | 2 | 2 | 1 | 1 | 50% | | |
| 7-9 | 1 | 1 | 0% | 1 | 1 | 1 | 0 | 0% | | |
| 10- 12 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% | | |
| 13- 15 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% | | |
| 16- 18 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% | | |
| 19- 20 | 0 | 0 | 0% | 0 | 0 | 0 | 0 | 0% | | |
| Tot al | 4 | 3 | 25% | 4 | 4 | 3 | 1 | 25% | | |

Comment on the performance of ICT Services overall:

The user support turnaround for the year under review 2022/23 was satisfactory even though the Unit was unable to meet all their planned targets due to a shortage of staff.

3.22 Legal and Risk Management

| En | Employees: legal and Risk Management | | | | | | | | | |
|--------------|--------------------------------------|-----------------------|---------------------------------------------------|--------------------------------------------------|------------------|--------------------|-------------------------------------------------------------------|--------------------------------------------------|--|--|
| Job level | 2021/2 | 22 | | | 2022/23 | | | | | |
| | Post s No. | No of Employees | Vacancies (fulltime equivalents) No. | Vacancie s (as a % of total posts) % | Post s No. | No of Employees | Vaca ncie s (fullti me equi vale nts) No. | Vacancie s (as a % of total posts) % | | |
| 0-3 | 1 | 0 | 0% | 1 | 2 | 1 | 1 | 50% | | |
| 4-6 | 1 | 0 | 50% | 1 | 2 | 1 | 1 | 50% | | |
| 7-9 | N/A | | | N/A | N/A | | | | | |
| 10- 12 | | | | | N/A | | | | | |
| 13- 15 | | | N/A | | N/A | | | | | |
| 16- 18 | | | N/A | | N/A | | | | | |

Annual Performance Information

Summary of Performance for the 2022/23 financial year

1. Introduction

The Greater Giyani Municipality 2022/23 annual performance report reflects the institution's service delivery and developmental achievements, as well as challenges, in recognition of the municipality's obligation to be an accountable, transparent, and efficient organization. The compilation of this annual performance reports is done in compliance to various pieces of legislation. Key amongst such legislation is local Government: municipal system Act No. 32 of 2000, local Government: municipal finance management Act No 56 of 2003, and National Treasury circulars (especially circular 11 and 63.) The MSA and MFMA state that every municipality and entity must prepare an annual performance report which must form part of the annual report for each financial year in terms of the Act.

This annual performance report reflects the municipality's actual performance in relation to what was planned for in the IDP and SDBIP. It is therefore a post-reflection of planned targets and their actual with a provision for reasons for variance as well as mitigating\corrective measures taken. The annual performance report of the Greater Giyani municipality is aligned to the municipal IDP and Budget for the 2022\23 financial year and that it is aligned to the service delivery and Budget implementation plan and in-year reports.

2. PURPOSE

This annual performance report seeks to attain the following purpose:

- The provision of a report on performance in service delivery and budget implementation plan for the 2022/23 financial year
- To promote transparency and accountability for the activities and programmers of the municipality vis-a –vis the six key performance areas
- To provide a record of activities of the municipality for the 2022/23 financial year to which this report relates.

The table below indicates progress per KPA.

| KPA | Annual Indicators Assessed | Total Achieved | Total Not Achieved | Percentages of achieved per KPA |
|------------------------------------------------------|----------------------------------|-------------------|-----------------------|---------------------------------|
| KPA-1: Spatial Rational | 23 | 17 | 06 | 74% |
| KPA- 2:Institutional Development and Transformation | 26 | 16 | 10 | 62% |
| KPA-3:Infrastructure Development and Basic Services | 44 | 25 | 19 | 57% |
| KPA-4: Local Economic Development | 07 | 06 | 01 | 86% |
| KPA-5: Financial Viability | 13 | 13 | 0 | 100% |
| KPA-6:Public Participation and Good Governance | 24 | 17 | 07 | 71% |
| TOTAL | 137 | 94 | 43 | 69% |

3. The Road Map

The attached Annual Performance Report of GGM is a product of in-year reports which have been consistently submitted to Council Committees and Council. Upon the signing of the SDBIP 2022/23 on the 27 May 2022, the Municipality facilitated the signing of performance agreements by the Senior Managers led by the Accounting Officer. Reports on the implementation of the SDBIP were sent to the Executive Committee monthly and to Council on quarterly basis.

The Greater Giyani Municipality was responsible for a total number of 137 Key Performance Indicators inclusive of projects for 2022/2023 financial year. The institution managed to achieve 94 indicators inclusive of projects ,43 targets were not achieved,

while 69 targets were achieved in the previous financial year out of the planned 123 targets.

The overall institutional performance for 2021/2022 was at 56 % as compared to the 69% for 2022/2023 financial year, which shows that we have improved compared to the performance of the previous financial year.

Chapter 4– Organizational Development Performance

Introduction

The municipal Organizational structure was aligned to IDP and budget. The structure was also adopted by the council. All skills gaps that were crucial in work performance were identified and training interventions were made to address the skills gap. The institution complies with the national legislation.

4.1 Employee totals, turnover and vacancies

| Employees | | | | |
|-----------------|-----------|-----------|-----------|-----------|
| Description | 2021/22 | | 2022/23 | |
| | No. | % of | No. of | % of |
| | Employees | vacancies | employees | vacancies |
| Water | 7 | 46,66% | 7 | 46,66% |
| Wastewater | 5 | 33,335 | 5 | 33,335 |
| (sanitation) | | | | |
| Electricity | 5 | 50% | 5 | 50% |
| Waste | 37 | 13,95% | 37 | 13,95% |
| Management | | | | |
| Housing | 2 | 0% | 2 | 0% |
| Wastewater | 10 | 20% | 10 | 20% |
| (Storm water | | | | |
| Drainage) | | | | |
| Roads | 19 | 56,81 | 19 | 56,81 |
| Transport | 4 | 0% | 4 | 0% |
| Planning | 3 | 40% | 3 | 40% |
| Local Economic | 4 | 33,33% | 4 | 33,33% |
| Development | | | | |
| Planning | 1 | 50% | 1 | 50% |
| (Strategic & | | | | |
| Regulatory) | | | | |
| Community & | | | 0 | |
| social services | | | | |
| Environmental | | | 0 | |
| protection | | | | |

| Health | | 0 | |
|----------------------------------|----|----|--|
| Security & safety | | 37 | |
| Sport & recreation | | 20 | |
| Corporate Policy offices & other | | 0 | |
| Totals | 92 | 92 | |

| Vacancy Rate: 2022/ | 23 | | |
|--------------------------------------------------------------------|------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------|
| Designation | *Total approved posts No. | *Variances (Total time that vacancies exist using fulltime equivalents) No. | *Variances (as a proportion of total posts in each category) |
| Municipal Manager | 1 | N/A | 0% |
| CFO | 1 | N/A | 0% |
| Other S57 Managers (excluding Finance Posts) | 4 | N/A | 0% |
| Other S57 Managers (Finance posts) | 0 | | |
| Municipal Police | 0 | | |
| Fire Fighters | 0 | | |
| Senior Management: Levels 13-15 (excluding Finance Posts) | 0 | | |
| Senior Management: Levels 13-15 (Finance Posts) | 0 | | |
| Highly skilled supervision: Levels 9-12 (excluding Finance posts) | 0 | | |
| Highly skilled supervision: Levels 9-12 (Finance posts) | 0 | | |
| Total | 6 | | |
| | | | |

| Turn-over Ra | Turn-over Rate | | | | | | |
|--------------|---------------------------|---------------------|-----------|--|--|--|--|
| Details | Total Appointments | Terminations during | Turn-over | | | | |
| | as of beginning of | the financial year | Rate* | | | | |
| | financial year. | No. | | | | | |
| | No. | | | | | | |
| 2022/23 | 35 | 25 | | | | | |

Comment on vacancies and turnover:

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

4.1. INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

The Municipality has taken into cognizance the history of apartheid laws and practices with the resultant disparities and inequalities, in the spirit of Employment Equity Act is geared towards achieving employment equity across all occupational levels and categories and therefore in order to redress the imbalance of the past and move towards a human and representative Labor market underpinned by Equity, Equity redress and Affirmative Action. The Municipality has Employment Equity Plan and active/ functional Employment Equity Committee. 2022/23 Employment Equity report was timeously submitted to the Department of Labour. HR Policies are in place.

5 POLICIES

| | HR Policies & Plans | | | |
|-----|----------------------------------------------|-------------|---------------|--------------------------------------------------------|
| | Name of Policy | Completed % | Reviewed % | Date adopted by council or comment on failure to adopt |
| 1 | Affirmative Action | N/A | | Legislated |
| 2 | Career & Retention Management | 100% | 100% | |
| 3 | Code of conduct for employees | 100% | | |
| 4 | Delegations, Authorizations & responsibility | 100% | | |
| 5 | Disciplinary Code & Procedures | 100% | | |
| 6 | Essential Services | 100% | | |
| 7 | Employee Assistance/ wellness | 100% | | |
| 8 | Employment Equity | 100% | | |
| 9 | Exit Management | N/A | | |
| 10 | Grievance Procedures | 100% | | |
| 11 | HIV/AIDS | N/A | | |
| 12 | Human Resource & Development | 100% | | |
| 13 | Information Technology | 100% | | |
| 14 | Job Evaluation | 100% | | |
| 15 | Leave | 100% | | |
| 16 | Occupational Health & Safety | 100% | | |
| 4.5 | | 4000 | | |
| 18 | Official Journeys | 100% | | |
| 20 | Official working hours and overtime | 100% | | |
| 21 | Organizational rights | 100% | | |
| 22 | Payroll Deductions | 100% | | |
| 23 | Performance Management & Development | 100% | | |
| 24 | Recruitment, selection & Appointments | 100% | | |
| 25 | Remuneration Scales & Allowances | 100% | | |
| 26 | Resettlement | N/A | | |
| 27 | Sexual Harassment | N/A | | |
| 28 | Skills development | 100% | | |
| 29 | Smoking | N/A | | |
| 30 | Special skills | 100% | | |
| 31 | Work Organization | N/A | | |
| 32 | Uniforms & protect clothing | 100% | | |
| 33 | Other | N/A | | |
| | | | | |

Comment on Workforce Policy Development:

Over the years the Municipality has managed to develop all priority human resource policies, procedures, and systems in line with the MSA 2000 (S67) to ensure fair, efficient, effective and transparent personnel administration. During 2022/23 emphasis was placed on improving implementation of the policies and amendment of those policies that were outdated. The implementation of the policies is monitored through Council resolution implementation report.

4.3 Injuries, sickness, and suspensions

Comment on injury and sick leave:

- 3 Injuries on-duty
- Employees who are on sick leave attach their medical certificates.

Comment on suspensions and cases of financial misconduct:

-3 officials suspended.

Performance Rewards

Assessment have not yet been conducted.

Introduction to Workforce:

COMPONENT C: CAPACITING THE MUNICIPAL WORKFORCE

SKILLS

The Work Skills Plan and Annual Training Report were developed and submitted to LGSETA within time frame. The municipality complies with the

plan. Mandatory and discretionary grants were claimed and received to assist training interventions.

| Skills | Matrix | | | | | | | | | | | |
|------------------------------------------------------------|-----------------|------------------------------------------------------|-------------------------------|--------------------------------------------------------------------|------------|-------------------------------|-------------------------------|----------------|-------------------------------|-------------------------------|------------|--|
| Manage ment | Gen der | Employ ees in post as at 30 June 2022 | | Number of skilled employees required and actual as at 30 June 2023 | | | | | | | | |
| | | No. | Learn | erships | | Skills other course | | n & hort | Other forms of training | | Tot al | |
| | | | Actu al 01 July 2022 | Actual 30 June 2023 | Tar get | Actua I 01 July 2022 | Actua I 30 June 2023 | Ta rg et | Actua I 01 July 2022 | Actua I 30 June 2023 | Targ et | |
| MM & | 1F | 1 | N/A | N/A | N/A | 2 | N/A | 1 | N/A | N/A | N/A | |
| S57 | 11M & 6 F | 05 | N/A | | N/A | 17 | N/A | 05 | N/A | N/A | N/A | |
| Council ors, | 15F &17 M | 62 | N/A | N/A | N/A | 32 | N/A | 62 | N/A | N/A | N/A | |
| Senior Officials senior officials Manager s | 16M & 7F | 18 | N/A | N/A | N/A | 22 | N/A | 22 | N/A | N/A | N/A | |
| Technici | 08 M | 08 | N/A | N/A | N/A | 08 | N/A | 14 | N/A | N/A | N/A | |
| ans& associat e professi onals | | | N/A | N/A | N/A | | N/A | | N/A | N/A | N/A | |
| Professi onals | 13 M& 5 F | 14 | N/A | N/A | N/A | 18 | N/A | 22 | N/A | N/A | N/A | |
| | | | N/A | N/A | N/A | | N/A | | N/A | N/A | N/A | |
| Clerical Sub | 18M &25F | | N/A | N/A | N/A | 43 | N/A | 60 | N/A | N/A | N/A | |
| Total | | | N/A | N/A | N/A | | N/A | | N/A | N/A | N/A | |
| Total | | | N/A | N/A | N/A | | N/A | | N/A | N/A | N/A | |

| Competency Level Requ | irement | |
|-----------------------|-----------------|--------------------|
| 2020/2021 | 2021/22 | 2022/23 |
| 2020/2021 | 2021/22 | 2022/23 |
| Senior Managers | Snr Managers | Senior Managers |
| 5 M | 1F 4 M | 2F& 3 M |
| Managers | Managers | Managers |
| 1 F 3 M | 1 F M | 3F &13 M |
| Middle Managers | Middle Managers | Middle Managers |
| 1 F 5 M | 1f 2M | 1F& 2M |
| Admin | Admin | Admin |
| 03 M 02 F | 0 | 0 |
| Skills Development | | Skills Development |
| | | |
| 2020/2021 | 2021/22 | 2022/23 |
| 27 M 35 M | 1F 14M | 1M |
| | | |



GREATER GIYANI MUNICIPALITY

ANNEXETURE A ANNUAL PERFORMANCE REPORT

(2022/2023)



ANNUAL PERFOMAMANCE REPORT 2022/23

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Introduction and Legislation

The purpose of this report is to give feedback regarding the performance of the Greater Giyani Municipality as required by the Municipal Systems Act No 32 of 2000, section 41(e) and the Municipal Finance Management Act 56 of 2003, section 52(d). This report emanates from the Integrated Development Plan (IDP) and the Adjusted Service Delivery, Budget, and Implementation Plan (SDBIP). The scorecards were developed to reflect cumulative performance; therefore, the status of indicators are a reflection of the overall performance level achieved year to date.

METHODOLOGY FOLLOWED IN COMPILING THE REPORT

In terms of Section 46 of the Municipal Systems Act 32 of 2000, Municipalities are required to prepare for each financial year an annual performance reporting reflecting(a) the performance of the

- the performance of the municipality and of each external service provider during that financial year.
- (b) a comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year
- (c) Measures taken to improve performance.

According to the provisions of the Municipal Systems Act, 32 of 2000, municipalities must monitor and measure the progress of their performance by preparing quarterly and mid-year performance reports and annual performance report, in terms of Chapter 6 of the MSA, on performance management systems. These quarterly and mid-year reports make up the municipality's annual performance reports (Section 46 report), which are submitted to the Auditor-General, together with the Annual financial statements, for auditing.

| 2. ACI | RONYMS AND ABBREVIATIONS |
|--------|-------------------------------------------------|
| | |
| AG | Auditor General |
| GGM | Greater Giyani Municipality |
| MDM | Mopani District Municipality |
| CWP | Community Works Programme |
| DMP | Disaster Management Plan |
| DoE | Department of Energy |
| DoHS | Department of Human Settlement |
| EMP | Environmental Management Plan |
| EPWP | Expanded Public Works Programme |
| IDP | Integrated Development Plan |
| IGR | Inter-Governmental Relations |
| LED | Local Economic Development |
| MFMA | Municipal Finance Management Act |
| MIG | Municipal Infrastructure Grant |
| MM | Municipal Manager |
| MPAC | Municipal Public Account Committee |
| | |
| MSIG | Municipal Systems Improvement Grant |
| N/A | Not Applicable |
| SLA | Service Level Agreement |
| PMS | Performance Management System |
| PMU | Project Management Unit |
| SCM | Supply Chain Management |
| SDBIP | Service Delivery and Budget Implementation Plan |
| | |

3. VISION AND MISSION

Vision

"A municipality where environmental sustainability, Agriculture and Tourism thrives for economic growth".

Mission

Democratic and accountable Municipality that ensures the provision of quality and sustainable services through sound environmental management practices, local economic development, and community participation.

4. DEPARTMENTS

Greater Giyani Municipality administration is composed of the following departments:
1. Office of the Municipal Manager, 2. Corporate Services, 3. Planning & Development,
4. Budget and Treasury Office, 5. Technical Services, 6. Community Services

| Municipal Manager | To lead, direct and manage a motivated and inspired Administration and account to the Greater Giyani Municipality Council as Accounting Officer for long term Municipal sustainability to achieve a good creditor rating within the requirements of the relevant legislation and whereas the following sections within the department, i.e. Performance Management, Risk Management and Internal Auditing is managed for integration, efficient, economic, and effective communication and service delivery. |
|--------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Budget and Treasury Office (Finance) | To secure sound and sustainable management of the financial affairs of Greater Giyani Municipality by managing the budget and treasury office and advising and if necessary, assisting the accounting officer and other directors in their duties and delegation contained in the MFMA. Ensuring that the Greater Giyani Municipality is 100% financially viable when it comes to Cost Coverage and to manage the Grant Revenue of the municipality so that no grant funding is foregone |
| Community Services | To coordinate Sports, Arts and culture, Library services, Traffic and Licensing Services, Community Safety, Environmental and Waste management, Parks and Cemeteries. |
| Technical Services | To ensure that the service delivery requirements for roads are met and maintenance of water, sewerage and electricity are conducted for access to basic services as well as no less than an average of 100% MIG expenditure |

| Planning and Development | To direct the Greater Giyani Municipality's resources for advanced economic development and investment growth through appropriate town and infrastructure planning in order that an environment is created whereby all residents will have a sustainable income |
|--------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Corporate Services | To ensure efficient and effective operation of council services, human resources and management, Communication, Events and the provision of high-quality customer orientated administrative systems. Ensuring 100% compliance to the Skills Development Plan |

5. MUNICIPAL MANAGER'S OVERVIEW

The 2022/23 Financial Year brought with it some re-invigorated collective efforts from the municipal workforce, resulting in significant achievement recorded in the period under reporting. The Municipality has been able to improve the lives of the Greater Giyani communities through infrastructure development which include among others, electricity connections, high masts, sports Centre, and paved roads. In view of the massive backlog on service delivery - exacerbated by low revenue collection on some of our projects, the municipality needs to accelerate implementation of the revenue enhancement strategy. This, to boost revenue collection.

The institutional capacity of Greater Giyani remains the central pillar of service delivery enablers, hence, we are continuing to construct phase 4 of the new municipal building to accommodate all our departments in one roof, for efficient coordination of administration. Meanwhile the high vacancy rate remains a serious challenge due to limited financial resources and high personnel turnover.

This report is based on information received from each department. This in view of the municipal performance in the 2022/23 financial year ending on the 30th of June 2023. It is a high-level report based on scores obtained through a process whereby actual information related to Key Performance Area (KPA), Strategic Objective, Programme and the aligned Key Performance Indicators are compared to the approved 2022/23 IDP and Adjusted SDBIP scorecards.

OVERVIEW OF SERVICE DELIVERY ACHIEVEMENTS

Water

The municipality provides 6 kilolitres of free basic water to all households with piped water. Boreholes are also used in communities where there is an acute shortage of water to augment the supply; the municipality is paying for diesel and electricity used for pumping water to the communities.

Electricity

Electricity is generated and distributed by Eskom. Electricity and energy are provided by means of the following sources: \square Grid electricity, which is supplied from power stations. \square Non-Grid electricity generated from solar panels, petrol and diesel generators, as well as \square Other sources of energy which include batteries, paraffin, coal, wood, candles, gas, etc.

The municipality also provides free basic electricity to all qualifying household by providing electricity tokens worth 50khw.

Sanitation

Sanitation is a major problem, which also contributes to health hazards and underground water pollution. Most of the people within the municipal jurisdiction area use pit latrines (22.5% in 2011) without ventilation while others have no sanitation facilities at all (54.9% in

2011). 22.2% of Households had RDP standard sanitation in 2011 with 41 108 (77.8%) households still below the RDP standard. The department of water and sanitation is in the planning process of constructing new sewer treatment works to augment the existing plant. (STATS SA 2011)

Refuse removal / solid waste.

The municipality has two solid waste disposal sites. The legal status of the old site is challenged since it does not adhere to the requirements of the Department of Environmental Affairs and Tourism. The site is located at the confluence of Murhogolo and Klein Letaba rivers and waste material overflows and contaminate rivers, causing health hazards. Littering and illegal dumping is also a major problem, particularly in the CBD area of Giyani Town and along the main roads. There is no proper refuse removal systems in the rural areas (63.2% use their own dump site) therefore, causing a health hazard. The municipality is intending to extend this service to rural areas (8 villages). A new land fill site has been established and has acquired the related legal status. The site is not functional. Fencing is completed and this financial year, the second phase will commence.

The municipality currently is responsible for maintenance of the Waste Disposal Site.

Roads and stormwater

The road network within Municipal area which was damaged by the rainfall during 2000 has been repaired. What remains now is for provisions to be made to ensure that they are maintained regularly. Most of the roads need rehabilitation and maintenance and bridges need to be repaired. Giyani has 79km of provincial tarred road and 608km of gravel road.

| Project | Managemen | t |
|---------|-----------|---|
| | | |

The Municipality has for the 2022/23 financial year completed 13 projects under building, roads and electrification, 8 projects were not completed and 4 multi-year projects which will be completed in the 2023/24 financial year.

The Municipality spent 100% of its MIG budget.

MUNICIPAL MANAGER

Khoza VD

31/08/2023

6. Institutional Performance

The institution was responsible for a total number of 137 indicators in the SDBIP. KPA 3. Basic Service Delivery

The municipality did not fully achieve its planned targets on Spatial Rationale and Basic Service Delivery which contributed to the municipality not achieving 100% of planned targets in the approved Service Delivery and Budget Implementation Plan. The overall institutional performance on Service Delivery for 2022/2023 financial year as of 30 June 2023 was at 69%. All the assessed KPI's and Projects contribute to the overall performance level of the combined IDP and SDBIP Scorecards as reflected in this report.

7. Comparison of Institutional Performance Levels 2021/2022 – 2022/2023 Financial Year

In terms of Section 46 of the Municipal Systems Act, paragraph (b): the municipality must prepare for each financial year a performance report reflecting a comparison of performance referred to in paragraph (a) with targets set for and performances in the previous financial year.

The Greater Giyani Municipality was responsible for a total number of 137 Key Performance Indicators inclusive of projects for 2022/2023 financial year. The institution managed to achieve 94 indicators inclusive of projects ,43 targets were not achieved.

The overall institutional performance for 2022/2023 is at **69%** as compared to the **56%** for 2021/2022 financial year, which shows that we have improved compared to the performance of the previous financial year.

SUMMARY OF PERFORMANCE TARGETS ACHIEVED AND NOT ACHIEVED PER STRATEGIC OBJECTIVE

| | | 2021 | /22 | | | | 2022 | /2023 | |
|----|---------------------------------------------------------------------------|---------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------------------|-----------|---------------------------------------------------|-----------------------------------------------------------|------------------------------------------------|---------------------------|
| No | Strategic Objective | Nu mb er of indi cat ors Pla nne d | Nu mbe r of indi cato rs Not Achi eved | Nu mb er of Indi cat ors Ach iev ed | Ac hie | Num ber of indic ators Plann ed | Numb er of indica tors Not Achiev ed | Number of Indicato rs Achieve d | %of indica tors Achie ved |
| 1. | KPA 1: Spatial Rational | 11 | 05 | 06 | 55% | 23 | 06 | 17 | 74% |
| 2. | KPA 2: Institutional Development and Municipal Transformation | 21 | 08 | 13 | 62% | 26 | 10 | 16 | 62% |
| 3. | KPA 3: Basic Services and Infrastructure Development | 49 | 23 | 26 | 53% | 44 | 19 | 25 | 57% |
| 4. | KPA 4: Local Economic Development | 06 | 03 | 03 | 50% | 07 | 01 | 06 | 86% |
| 5. | KPA 5: Municipal Financial and Management Viability | 13 | 02 | 11 | 85% | 13 | 0 | 13 | 100% |
| 6. | KPA 6: Good Governance & Public Participation | 23 | 13 | 10 | 43% | 24 | 07 | 17 | 71% |
| Ov | erall Performance | 123 | 54 | 69 | 56% | 137 | 43 | 94 | 69% |

| Priorit y Issue/ Pro gramm e | Develo pment Objecti ve | Key perfor mance Indicat or | Basel ine 2021/ 22 | Proj ect Nam e | Projec t/I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sou rce | Bud g et 2022 /2 023 | Adj us ted Bud get 202/ 2 023 | Spe cial Bu d get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perf or man ce | Varianc e | Reas onfor Varia nce | Correct ive Measur es | Port f olio Of Evi de nce | Dept. |
|---------------------------------------------|-----------------------------------------------------------------------------------------------------|------------------------------------------------------|----------------------------|----------------------------|--------------------------------------------------|-------------------------------------------------------|------------------|---------------------------|----------------------------------|----------------------------------------------------|----------------------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------|--------------|-------------------------------|--------------------------------|-----------------------------------------------------------------|------------|
| 8.1 SPAT | TIAL RATIO | DNAL | | | | | | | | | | | | | | | | |
| Spatial and town planni ng | To develop an effectiv e spatial framew orkthat promot es integrat edand sustain able develop m ent | Gazetti ng of the SDF by 30 June 2023 | SDF not Gazet ted | Rev iew of SDF | Revie wing of SDF | Gre ater Giy ani Mun i cipa lity | All war ds | Inco me | 0 | 0 | 0 | SDF gazet ted by 30 June 2023 | Targe t achie ved (SDF gazet ted) | None | None | None | SDF, Cou n cil Res ol utio n & Gaz ette | P & Dev |
| Spatial and town planni ng | To develop an effectiv e spatial framew orkthat promot es integrat edand sustaina | Gazetti ngthe LUS by 30 June 2023 | Lus Not Gaze tted | Align ment of LUS | Alignm ent of LUS | Gre ater Giy ani Mun i cipa lity | All war ds | Inco me | 0 | 0 | 0 | Gazet ti ng of LUS by 30 June 2023 | Targe t achie ved (LUS gazet ted) | None | None | None | LUS, Cou n cil Res ol utio n & Gaz ette | P & Dev |

| bl | | | | | | | | | |
|----|--|--|--|--|--|--|--|--|--|
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| | | | | | | | | | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------------------------------------|----------------------------|------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------|----------|
| | e develop ment | | | | | | | | | | | | | | | | | |
| 4.2 MUNI | CIPAL TRA | NSFORMA | ATION AN | D ORG | ANIZATIO | NAL D | EVELOF | PMENT | | | | | | | | | | |
| Counci I Servic es | To develop and retain the best human capital, effective and efficient administ rative and operatio nal support systems | # of Council Meeting s conven edby 30 June 2023 | 16 Counc il meeti ng s held in 2021/ 22 | Coun cil Meeti ng | Organi ze Council Meetin g as per schedu le | Gre ater Giya ni Mun i cipal ity | Admi ni strati o n | Inco me | Oper at ional | Oper a tiona I | | 6 Coun cil Meeti ngs coordi n ated and suppo rted by 30 June 2023 | Over ac hieve d (22 Counc il Meeti ngs coordi n ated and suppo rted) | 16 more Council meeting s coordina teand support ed | Due to urgen t matte rsthat need ed Coun cil | None | Noti c es of Invit at ions, Minu tes, Atte n danc e Regi ster | COR P |

| Counci | То | # of | 18 | Exec | Organiz | Gre | Admi | Inco | Operat | Opera | 12 | Over | 8 | Due | None | Noti | COR |
|--------|----------------|--------------|---------|-------|----------|-------|--------|------|--------|--------|-------------|--------|----------|--------|------|-------|-----|
| I | develop | Executi | Execut | utive | е | ater | ni | me | ional | tional | Execu | ac | more | to | | c es | Р |
| Servic | and | ve | ive | Com | Executi | Giya | strati | | | | ti ve | hieve | EXC | urgen | | of | |
| es | retain | Commit | Comm | m | ve | ni | o n | | | | Com | d (20 | 0 | t | | Invit | |
| | the best | tee | ittee | ittee | Commit | Mun | | | | | mittee | EXC | meeting | matte | | at | |
| | human | Meeting | held in | Meeti | tee | i | | | | | Meeti | 0 | S | rsthat | | ions, | |
| | capital, | s | 2021/2 | ngs | Meeting | cipal | | | | | ngs | coordi | coordina | need | | Minu | |
| | effective | conven | 2 | | s as per | ity | | | | | coordi | nated | teand | ed | | tes, | |
| | and | edby | | | schedul | | | | | | n ated | and | support | EXC | | Atte | |
| | efficient | 30 | | | е | | | | | | and | suppo | ed | 0 | | n | |
| | administ | June 2023 | | | | | | | | | suppo | rted) | | appro | | danc | |
| | rative | 2023 | | | | | | | | | rt ed by | | | val | | е | |
| | and | | | | | | | | | | eu by | | | | | regis | |
| | operation a | | | | | | | | | | | | | | | ter, | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|-----------------------------|----------------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------|----------|
| | suppor t system s | | | | | | | | | | | 30 June 2023 | | | | | | |
| Counci I Servic es | To develop and retain the best human capital, effective and efficient administ rative and operatio nal support systems | # of Portfoli o Commit tee Meeting s to be heldby 30 June 2023 | New Indicat or | Portf olio Com m ittee Meeti ngs | Organi ze Portfoli o Commit tee meetin g as per schedul e | Gre ater Giya ni Mun i cipal ity | Admi ni strati o n | Inco me | Oper at ional | Oper a tiona I | | Portfol io Comm ittee Meetin gs (12 Corpo rate Servic e s Per Portfol io Comm ittee) by 30 June 2023 | Over ac hieve d (16 Portfol io Comm ittee Meetin gs held) | 4 more Portfoli o Commit tee meetin gsheld. | Due to urgent matter s that neede d appro val | None | Noti c es of Invit at ions, Minu tes, Atte n danc e Regi ster | COR P |

| Counci | То | # of | New | Portf | Organi | Gre | Admi | Inco | Oper | Oper | 12 | Target | 4 | Non- | The | Prog | Tec |
|--------|-----------|----------|---------|-------|----------|-------|--------|------|-------|-------|--------------|---------|-----------|-------|-------------|-------|-----|
| 1 | develop | Portfoli | Indicat | olio | ze | ater | ni | me | at | а | Portfol | not | Portfolio | adher | municipalit | ress | h |
| Servic | and | 0 | or | Com | Portfoli | Giya | strati | | ional | tiona | io | achiev | Commit | e to | y will have | repo | |
| es | retain | Commit | | m | 0 | ni | o n | | | 1 | Comm | ed (8 | te e | sched | a schedule | rt | |
| | the best | tee | | ittee | Commit | Mun | | | | | ittee | Portfol | Meeting | ule | and | and | |
| | human | Meeting | | Meeti | tee | i | | | | | Meetin | io | s not | | constantly | Cou | |
| | capital, | s to be | | ngs | meetin | cipal | | | | | gs (12 | Comm | held | | issue | ncil | |
| | effective | heldby | | | g as | ity | | | | | Water, | ittee | | | reminders | Res | |
| | and | 30 | | | per | | | | | | Energ | Meetin | | | to | ol | |
| | efficient | June | | | schedul | | | | | | y & | gs | | | members | ution | |
| | administ | 2023 | | | е | | | | | | Sanita | held) | | | | | |
| | rative | | | | | | | | | | ti on | | | | | | |
| | and | | | | | | | | | | Per | | | | | | |
| | operatio | | | | | | | | | | Portfol | | | | | | |
| | nal | | | | | | | | | | io | | | | | | |
| | support | | | | | | | | | | Comm | | | | | | |
| | systems | | | | | | | | | | ittee) | | | | | | |
| | | | | | | | | | | | by 30 | | | | | | |
| | | | | | | | | | | | June 2023 | | | | | | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|---------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------|-------|
| Counci I Servic es | To develop and retain the best human capital, effective and efficient administ rative and operatio na I suppor t system s | # of Portfoli o Commit tee Meeting s to be heldby 30 June 2023 | New Indicat or | Portf olio Com m ittee Meeti ngs | Organi ze Portfoli o Commit tee meetin g as per schedul e | Gre ater Giya ni Mun i cipal ity | Admi ni strati o n | Inco me | Operat ional | Opera tional | | Portfol io Comm ittee Meetin gs (12 Health & Social Per Portfol io Comm ittee) by 30 June 2023 | Targe t achie ved (12 Health & Social Per Portfol io Comm ittee Meeti ngs held) | None | None | None | Noti c es of Invit at ions, Minu tes, Atte n danc e Regi ster | Com |

| Counci | То | # of | New | Portf | Organi | Gre | Admi | Inco | Operat | Opora | 12 | Target | 4 | Non- | The | Noti | Com |
|--------|-------------------|--------------|---------|----------------|----------------|-----------|--------------|------|--------|---------|------------------|------------------|-----------|-------|-------------|---------------|-----|
| Counci | develop | Portfoli | Indicat | olio | ze | ater | ni | me | | tional | Portfol | not | Portfolio | adher | municipalit | ce | m |
| Servic | and | 0 | or | Com | Portfoli | Giya | strati | 1116 | ioriai | lioriai | io | achiev | Commit | e to | y will have | of | 111 |
| es | retain | Commit | 01 | m | 0 | ni | o n | | | | Comm | ed (8 | tee | sched | a schedule | Invit | |
| 00 | the best | tee | | ittee | Commit | Mun | 0 | | | | ittee | Roads | Meeting | ule | and | at | |
| | human | Meeting | | Meeti | tee | i | | | | | Meetin | and | s not | aic | constantly | ions, | |
| | capital, | s to be | | ngs | meetin | cipal | | | | | gs (12 | Trans | held | | issue | Minu | |
| | effective | heldby | | l ligo | g as | ity | | | | | Roads | port | noid | | reminders | tes, | |
| | and | 30 | | | per | ity | | | | | and | Per | | | to | Atte | |
| | efficient | June | | | schedul | | | | | | Trans | Portfol | | | members | n | |
| | administ | 2023 | | | е | | | | | | port | io | | | | danc | |
| | rative | | | | | | | | | | Per | Comm | | | | е | |
| | and | | | | | | | | | | Portfol | ittee | | | | Regi | |
| | operatio | | | | | | | | | | io | Meetin | | | | s | |
| | nal | | | | | | | | | | Comm | gs | | | | ters | |
| | support | | | | | | | | | | ittee) | held) | | | | | |
| | systems | | | | | | | | | | by 30 | , | | | | | |
| | | | | | | | | | | | June | | | | | | |
| | - | | N.1 | D " | | | A 1 · | | 0 1 | | 2023 | _ | N.I. | N. 1 | . | N 1 () | |
| Counci | То | # of | New | Portf | Organi | Gre | Admi | Inco | | Opera | 12 | Targe | None | None | None | Noti | Com |
| 0 | develop | Portfoli | Indicat | olio | Ze Dantfall | ater | ni | me | ional | tional | Portfol | T a a la la | | | | c es | m |
| Servic | and | 0 | or | Com | Portfoli | Giya | strati | | | | 0 | achie | | | | Of Law it | |
| es | retain | Commit | | m | O Commit | ni Mun | o n | | | | Comm | ved (12 | | | | Invit | |
| | the best | tee | | ittee Meeti | Commit | iviun | | | | | ittee Meetin | ` | | | | at | |
| | human | Meeting | | | tee | l | | | | | | Sports , Arts | | | | ions, Minu | |
| | capital, | s to be | | ngs | meetin | cipal | | | | | gs (12 | , Arts | | | | | |
| | effectiv e and | heldby 30 | | | g as | ity | | | | | Sports , Arts | Cultur | | | | tes, Atte | |
| | efficient | June | | | per schedul | | | | | | & | e)Per | | | | | |
| | administr | 2023 | | | | | | | | | Cultur | Portfol | | | | n danc | |
| | a | 2023 | | | е | | | | | | | _ | | | | | |
| | | | | | | | | | | | e) Per | io Com | | | | е | |
| | | | | | | | | | | | | mittee | | | | | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-------------------------------------------------------------|---------------------------------------|----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-------|
| | tive and operatio nal support systems | | | | | | | | | | | Portfol io Comm ittee) by 30 June 2023 | Meeti ngs held) | | | | Regi ster | |
| Counci I Servic es | To develop and retain the best human capital, effective and efficient administ rative and operatio nal support systems | # of Portfoli o Commit tee Meeting s to be heldby 30 June 2023 | New Indicat or | Portf olio Com m ittee Meeti ngs | Organi ze Portfoli o Commit tee meetin g as per schedul e | Gre ater Giya ni Mun i cipal ity | Admi ni strati o n | Inco me | Operat ional | Opera tional | | Portfol io Comm ittee Meetin gs (12 Infrast ru cture) Per Portfol io Comm ittee) by 30 June 2023 | Target not achiev ed (9 Portfol io Comm ittee Meetin gs were held | 3 Portfolio Commit tee Meeting s not held | Non- adher e to sched ule | The municipalit y will have a schedule and constantly issue reminders to members | Noti c es of Invit at ions, Minu tes, Atte n danc e Regi ster | TECH |

| Counci | То | # of | New | Portf | Organi | Gre | Admi | Inco | Oper | Oper | 12 | Target | 8 | Non- | The | Noti | ВТО |
|--------|-----------|----------|---------|-------|----------|-------|--------|------|-------|-------|---------|---------|-----------|-------|-------------|-------|-----|
| 1 | develop | Portfoli | Indicat | olio | ze | ater | ni | me | at | а | Portfol | not | Portfolio | adher | municipalit | c es | |
| Servic | and | 0 | or | Com | Portfoli | Giya | strati | | ional | tiona | io | achiev | Commit | e to | y will have | of | |
| es | retain | Commit | | m | 0 | ni | o n | | | 1 | commi | ed (4 | tee | sched | a schedule | Invit | |
| | the best | tee | | ittee | Commit | Mun | | | | | ttee | Portfol | Meeting | ule | and | at | |
| | human | Meeting | | Meeti | tee | i | | | | | Meetin | io | s not | | constantly | ions, | |
| | capital, | s to be | | ngs | meetin | cipal | | | | | gs (12 | Comm | held | | issue | Minu | |
| | effective | heldby | | | g as | ity | | | | | Financ | ittee | | | reminders | tes, | |
| | and | 30 | | | per | | | | | | ePer | Meetin | | | to | Atte | |
| | efficient | June | | | schedul | | | | | | Portfol | gs | | | members | n | |
| | administ | 2023 | | | е | | | | | | io | were | | | | danc | |
| | rative | | | | | | | | | | Comm | held) | | | | е | |
| | and | | | | | | | | | | ittee) | | | | | Regi | |
| | operatio | | | | | | | | | | by 30 | | | | | ster | |
| | na | | | | | | | | | | June | | | | | | |
| | | | | | | | | | | | 2023 | | | | | | |
| | suppor | | | | | | | | | | | | | | | | |
| | t | | | | | | | | | | | | | | | | |
| | system | | | | | | | | | | | | | | | | |
| | S | | | | | | | | | | | | | | | | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|---------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------|--------|
| Counci I Servic es | To develop and retain the best human capital, effective and efficient administ rative and operatio na I suppor t system s | # of Portfoli o Commit tee Meeting s to be heldby 30 June 2023 | New Indicat or | Portf olio Com m ittee Meeti ngs | Organi ze Portfoli o Commit tee meetin g as per schedul e | Gre ater Giya ni Mun i cipal ity | Admi ni strati o n | Inco me | Operat ional | Opera tional | | Portfol io Comm ittee Meetin gs (12 LED Per Portfol io Comm ittee) by 30 June 2023 | Targe t achie ved (12 LED Portfol io Comm ittee Meetin gs held) | None | None | None | Noti c es of Invit at ions, Minu tes, Atte n danc e Regi ster | P& Dev |

| Counci | То | # of | 4 | Coun | Develo | Gre | Admi | Inco | Operat | Opera | 4 | Targe | None | None | None | Sign | CORP |
|---------|----------------|---------------|---------------|-------|----------|-------|--------|------|--------|--------|--------------|-------------|------|------|------|-------|------|
| | develop | reports | reports | cil | p ment | ater | ni | me | | tional | progr | t | | | | ed | _ |
| Servic | and | develop | develo | resol | of | Giya | strati | | | | ess | achie | | | | Prog | |
| es | retain | edon | p ed in | ution | Council | ni | o n | | | | report | ved (4 | | | | ress | |
| | the best | impleme | 2021/2 | imple | Resolut | Mun | | | | | s on | Progr | | | | Rep | |
| | human | ntation | 2 | ment | ion | i | | | | | imple | ess | | | | ort | |
| | capital, | of | | ation | Registe | cipal | | | | | m' | report | | | | and | |
| | effective | council | | | r and | ity | | | | | entati | s on | | | | Cou | |
| | and | resolutio | | | monitor | , | | | | | onof | imple | | | | ncil | |
| | efficient | n s by | | | implem | | | | | | counc | m ' | | | | Res | |
| | administ | 30 | | | en | | | | | | il | entati | | | | ol | |
| | rative | June | | | tation | | | | | | resolu | onof | | | | utio | |
| | and | 2023 | | | of | | | | | | ti ons | counc | | | | n | |
| | operatio | | | | council | | | | | | to be | il | | | | | |
| | nal | | | | resoluti | | | | | | devel | resolu | | | | | |
| | support | | | | ons | | | | | | oped | ti on | | | | | |
| | systems | | | | | | | | | | by 30 | devel | | | | | |
| | | | | | | | | | | | June 2023 | oped) | | | | | |
| | | | | | | _ | | | | _ | | | | | | | |
| Human | То | Develop | WSP | WSP | Develo | Gre | Admi | Inco | | Opera | Devel | Targe | None | None | None | WS | CORP |
| Resourc | develop | Work | and | and | p ment | ater | ni | me | ional | tional | oped | t | | | | Ρ, | |
| esand | and | Skills | ATR | AT | and | Giya | strati | | | | WSP | achie | | | | ATR | |
| Organiz | retain | Plan | submitt | R | submis | ni | o n | | | | and | ved | | | | and | |
| ational | the best | (WSP) | ed on | | si on of | Mun | | | | | ATR | (WSP | | | | Ack | |
| Develop | human | and | the 30 | | the | Ι | | | | | and | and | | | | n . | |
| m ent | capital, | Annua | April 2022 | | WSP | cipal | | | | | submi | AT | | | | owle | |
| | effectiv | | 2022 | | and | ity | | | | | t to | R | | | | d | |
| | e | Traini | | | ATR | | | | | | LGSE | devel | | | | gem | |
| | and efficie | ng | | | | | | | | | A by 30 | oped | | | | ent | |
| | nt | Repor | | | | | | | | | A by 30 | and | | | | lette | |
| | | t (ATR)and | | | | | | | | | | submi | | | | r | |
| | | (ATTY)anu | | | | | | | | | | tt ed to | | | | | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|----------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-----------------------------------------------------------------|-------------------------|--------------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|----------------------------------------------------|----------|
| | administ rative and operatio nal support system | submit to LGSET A by 30 April 2023 | | | | | | | | | | Apri I 202 3 | LGSE TA) | | | | LGS ETA | |
| Human Resourc es and Organiz ational Develop m ent | To develop and retain the best human capital, effective and efficient administ rative and operatio nal support system | Submit the Employ ment Equity report to Departm e nt of Labour (DoL) by 15 Janua ry 2023 | 2021/22 Emplo y ment Equity Report submit ted | Equity | Develo p ment and submis si on of the Employ ment Equity Report | Gre ater Giya ni Mun i cipal ity | Admi ni strati o n | Inco me | Operat ional | Opera tional | | Empl oy ment Equit y Repor t submi tted to DoL by15 Janua ry 2023 | Target achiev ed (Empl oy ment Equity Report submit t ed to DoL) | None | None | None | Emp I oym ent Equi ty Rep ort | COR P |

4.3. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT (HIGHER SDBIP)

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------|----------------------------------------------------------------------------------------------------|-------------------------------------------|-----------------------------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|---------------------------------------------|-------|
| Waste Manage ment | Accessi blebasic and infrastru ct ure services | # of wardsto have access to refuse removal | Refus e collect ion done once in a week in A, E, F,D1, D2 Kreme tart and CBD | Wast e Man ag eme nt | Collecti o n of waste in all the Towns hips in wards 11, 12, 13 & 21 | Sec ti on A, D1, D2, E, F and Kre m etart | Ward s11, 12, 13 & 21 | Inco me | Oper at ional | Oper a tiona I | | # of wards to have acces s to refuse remov alby 30 June 2023 | Targe t achie ved All towns hips) A, D1, D2, E, F, Krem et art and CBD) in wards 11, 12, 13 and 21 had acce ssto refuse remov al | None | None | None | Billin g Rep o rt | COM |

| Buildin | То | Constru | Desig | Mav | Constru | | War | LGE | 21 | 11.72 | 10 | Const | Target | Finalisa | The | Ensuring | Deta | TECH |
|---------|-----------|----------|--------|-------|----------|------|-----|-------|------------------|-----------------|-----------|--------|---------|------------|-----------|-------------|-------|-------|
| g and | develop | ction of | n and | alani | ction of | Mav | d20 | S/ | 21 475 650 | 11,72 6,503, | 10 343 | ru | not | tion | projec | that the | il | ILOII |
| Constru | sustain | Mavala | tender | indo | Mavala | | uzu | MIG | 650 | 62 | 971 | ction | achiev | | projec | | desi | |
| | | | | | | a | | IVIIG | | | | | | steel | المامامية | project is | | |
| ction | able | ni | draft | or | ni | lani | | | | | | of | ed | structur | delay | budgeted | gn, | |
| | infrastru | indoor | docu | sport | Indoor | Indo | | | | | | Maval | (Pavin | е, | eddue | for and | App | |
| | cture | sports | ment | S | Sports | or | | | | | | a ni | gof | finalisati | to | completed | oi | |
| | network | centre | | centr | Centre | Spo | | | | | | indoor | public | o n of | rainfal | in the next | ntm | |
| | s which | | | е | | rt | | | | | | sports | parkin | brickwo | I for a | financial | e nt | |
| | promote | | | | | | | | | | | centre | g, | rk s, | month | year | lette | |
| | S | | | | | | | | | | | by 30 | palisa | electric | | | r, | |
| | econom | | | | | | | | | | | June | d e | al and | | | Site | |
| | ic | | | | | | | | | | | 2023 | fence, | mechan | | | Han | |
| | growth | | | | | | | | | | | | and | ical | | | d | |
| | and | | | | | | | | | | | | install | works | | | over | |
| | improve | | | | | | | | | | | | ation | | | | Certi | |
| | quality | | | | | | | | | | | | on of | | | | fi | |
| | of life | | | | | | | | | | | | the | | | | cate | |
| | Of IIIC | | | | | | | | | | | | steel | | | | and | |
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| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|---------------------------------------------------|------------------------------------------------------------|---------------------------------------------------------------------|-------------------------------|------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-------|
| Buildin g and Constru ction | To develop sustain able infrastru cture network s which promote s econom ic growth and improve quality of life | Constru cti on of Jim Nghalal ume commun it y hall | Desig n and tender draft docu ment | Jim Ngh al alum e com m unity hall | Constru ction of Jim Nghalal u me commu nity hall | Jim Ngh al alum e | War d30 | LGE S/ MIG | 28 243 482 | 13,71 5,573, 28 | 13,2 15,5 73,2 9 | Const ru ction of Jim Nghal alume comm unity hallby 30 June 2023 | in progress of Maval ani indoor sports centre) Target not achieved (Construction has started at Jim Nghal alume community hall) | Installat ion of high mast, transfor mer installati on by Eskom, finalisati on of paveme nt blocks | The projec t delay eddue to rainfal I for a month | Ensuring that the project is budgeted for and completed in the next financial year | Deta il desi gn, App oi ntm e nt lette r, Site Han d over Certi fi cate and Sign ed Proq | TECH |

| | | | | | | | ress Rep ort | |
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| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|-------------------------------|------------|--------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------------------|----------|-------------------------------|--------------------------------|--------------------------------------------------------------|-------|
| Buildin g and Constru ction | To develop sustain able infrastru cture network s which promote s econom ic growth and improve quality of life | Constru ction of Nwadze kudzeku commun it y hall | Desig n and tender draft docu ment | Nwa dz ekud z eku com m unity hall | Constru ction of Nwadz ek udzeku commu nity hall | Nwa d zeku dzek u | War d15 | LGE S/ MIG | 11 897 934 | 11, 897, 934 | 11, 709, 257, 51 | Construction of Nwad ze kudze k u comm u nity hallby 30 June 2023 | Targe t achie ved (Nwa dz ekudz eku comm unity hall constr ucted) | None | None | None | Practical Com p letio n Certi fi cate and Prog ress Rep o rt | TECH |

| Roads, Bridges and Storm water | To develop sustain able infrastru cture network s which promote s econom ic growth and improve quality of life | Constru ct Silawa upgradi ngof roads from gravel to paving for 1,8 km | New Indicat or | Silaw a upgr a ding of road s from grav el to pavin g | To constru ct Silawa upgradi ng of roads from gravel to paving | Sila wa | War d8 | LGE S/ MIG | 3 937 908 | 15 300 000 | 8,76 9,69 5,98 | Const ruct Silaw a upgra ding of roads from gravel to pavin g for 1,8 km by 30 June 2023 | Targe t not achie ved (Base layer has been completed for Silaw a upgra ding of roads from gravel to pavin g for 1,8 km) | Finalisa tion of drainag e system and installati o n of paveme nt blocks | Slow progr ess onsite | Contractor to submit revised program of works in line with the revised completion | Deta il desi g n, Adv ert, App oi ntme nt letter , Prac tical Com p letio n Certi fi cate, Sign ed Prog ress Rep | TECH |
|--------------------------------------------|----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|----------------------|-------------------------------------------------------|----------------------------------------------------------------|------------|-----------|------------------|-----------|------------------|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------|-----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|------|
| | | | | | | | | | | | | | 1,8 | | | | ed Prog | |

| Priority Issue/Pro gramme | Developm ent Objective | Key performa nce Indicator | Baselin e 2021/22 | Projec t Name | Project/I ndicator Descripti on | Loca tion | Ward | Fundi ng Sourc e | Budg et 2022/2 023 | Adjus ted Budg et 202/2 023 | Spec ial Bud get Adju stme nt 2022 /23 | Annual Targets | Actual Perfor mance | Variance | Reason for Varianc e | Corrective Measures | Portf olio Of Evide nce | Dept. |
|---------------------------------|------------------------------|-------------------------------------|-------------------------|---------------------|------------------------------------------|--------------|------|---------------------------|-----------------------------|--------------------------------------------|----------------------------------------------------------------|-------------------|---------------------------|----------|-------------------------------|------------------------|-------------------------------------|-------|
| | | | | | | | | | | | | | | | | | certifi cate | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|--------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------|----------------------------------------------------------------|--------------------------------------------------------------------------------------|------------------|------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-------------------------------|----------------------------------------------------------------------|---------------------------------------------|-------|
| Roads, Bridges and Storm water | To develop sustain able infrastru cture network s which promote s econom ic growth and improve quality of life | Design finalisati on of alternati veroad to Giyani from R81 | New Indicat or | Alter n ative road to Giya ni from R81 | Design finalisat ion of alternat ive road to Giyani from R81 | Ngo ve | War d21 | LGE S/ MIG | 1 800 000 | 1 800 000 | | Desig n finalis ation of altern ative road to Giyani from R81 by June 2023 | Target not achiev ed (Desig nof altern ative road to Giyani from R81 not finalis ed) | Design finalisati o n of alternati veroad to Giyani from R81 | Budge t constr aints | Allocate sufficien t budget to finalise the design | Deta iled desi gn | TECH |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|--------------------------------------------|----------------------------------------------------------------------------------------------------------------|--------------------------------------------|-----------------------------|---------------------------------------------------------|--------------------------------------------------|------------------|------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------------------------------------------------------------------------|---------------------------------------------|-------------------------------|---------------------------------------------------------------------|-------------------------------------------------|-------|
| Roads, Bridges and Storm water | To develop sustain able infrastru cture network s which promote s econom ic growth and improve quality of life | Upgradi ngof Nkhens ani Access | New Indicat or | Upgr a ding of Nkhe nsani Acce s s | Upgrad ing of Nkhens a ni Access | Sec tion A | | LGE S/ MIG | 4 000 | 50 000 | | Upgra ding of Nkhe nsani Acces s by 30 June 2023 | Target not achiev ed (Nkhe n sani Acces s not upgra ded) | Upgradi ng of Nkhens ani Access | Budge t constr ains | Allocate sufficient budget in thenext financial year | Deta iled desi gn and adv ert | TECH |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-----------------------------|-------------------------------------------|-----------------------------------------------------------------------|------------------|------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|-------------------------------|----------------------------------------------------------------------------------------|---------------------------------------------------------------|-------|
| Buildin g and Constru ction | To develop sustain able infrastru cture network s which promote s econom ic growth and improve quality of life | Appoint ment of Section E Sports Centre service provider / engineer | New Indicat or | Secti on E Sport s Centr e | Appoint ment of Section E Sports Centre service provide r / engine er | Sec tion E | War d11 | LGE S/ MIG | 1 000 | 50 000 | | Appoint ment of Section E Sports Centre service provider / engineer by 30 June 202 3 | Target not achiev ed (Secti on E Sports Centr e servic e provid er / engin eer not appoi nt ed) | Appoint ment of Section E Sports Centre service provide r / engine er | Budge t constr aints | The municipalit y will source funding from the Departmen t of Sports, Arts and Culture | App oi ntme nt letter of cons u ltant | TECH |

| Buildin | То | Refurbis | New | Refur | Refurbi | Sec | War | LGE | 1 000 | 50 | Refur | Target | Refurbis | Budge | The has | App | TECH |
|---------|------------|----------|---------|-------|---------|------|-----|-----|-------|-----|--------|--------|----------|--------|------------|-------|------|
| g and | develop | h ment | Indicat | b | shment | tion | d12 | S/ | 000 | 000 | bi | not | h ment | t | been | oi | |
| Constru | sustain | of | or | ishm | of | Α | | MIG | | | shme | achiev | of | constr | budgeted | ntm | |
| ction | able | Giyani | | e nt | Giyani | | | | | | nt of | ed. | Giyani | aints | for in the | e nt | |
| | infrastru | Stadium | | of | Stadiu | | | | | | Giyani | (Giyan | Stadium | | next | lette | |
| | cture | & | | Giya | m & | | | | | | Stadiu | i | & | | financial | r | |
| | network | Section | | ni | Section | | | | | | m& | Stadiu | Section | | year | | |
| | s which | Α | | Stadi | Α | | | | | | Sectio | m& | Α | | | | |
| | promote | Tennis | | um & | Tennis | | | | | | n A | Sectio | Tennis | | | | |
| | S | Court | | Secti | Court | | | | | | Tenni | n A | Court | | | | |
| | econom | | | on A | | | | | | | S | Tenni | | | | | |
| | ic | | | Tenni | | | | | | | Court | S | | | | | |
| | growth | | | S | | | | | | | by 30 | Court | | | | | |
| | and | | | Court | | | | | | | June | not) | | | | | |
| | improve | | | | | | | | | | 2023 | | | | | | |
| | quality | | | | | | | | | | | | | | | | |
| | of life | | | | | | | | | | | | | | | | |
| | lite | | | | | | | | | | | | | | | | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|--------------------------------------------|----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|------------------|------------|--------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|---------------------------------------------|-------|
| Roads, Bridges and Storm water | To develop sustain able infrastru cture network s which promote s econom ic growth and improve quality of life | Section E Upgradi ngfrom gravel to paving (Voning ani) for 3,5km | Projec t not compl eted | Secti on E Upgr a ding from grav elto pavin g (Voni n gani) | Section E Upgrad ing from gravel to paving (Voning a ni) | Sec tion E | War d11 | LGE S/ MIG | 20 141 714 | 16 500 000 | | Secti on E Upgra ding 3.5 km from gravel to pavin g (Vonin gani) by 30 June 2023 | Target achiev ed (Secti onE 3.5 km has been upgra ded from gravel to pavin g (Vonin gani) | None | None | None | Practical Com p letio n Certi fi cate | TECH |

| Buildin g and Constru ction | To develop sustain able infrastru | Constru ction of Homu1 4B Sports | Desig n and tender draft docu | Hom u 14B Sport s | Constru ction of Homu1 4 B Sports | Hom u 14B | War d9 | LGE S/ MIG | 4 500 000 | 7 000 | 9 100 000 | Const ru ction of Homu | Target not achiev ed (Com | Installati o n of floodlig hts | Poor perfor m ance bythe | The contractor is under penalties and must | Sign ed Prog ress Rep | TECH |
|--------------------------------------|------------------------------------------------------------------------------|----------------------------------------------|-------------------------------------------|-------------------------------|-----------------------------------------------|-----------------|-----------|------------------|--------------|-------|-----------------|----------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|--------------------------|-------------------------------------------------------|-------------------------------------------------------------------------------|------|
| | cture network s which promote s econom ic growth and improve quality of life | centre | ment | centr | centre | | | | | | | 1 4B Sport s centr eby 30 June 2023 | pleted grand stand canop y, elevat e d steel tank refurbi s hment of the guard house | protecti on of stormwa ter behind the ablution | contra | develop a catch-up program with timelines | o rt and Prac tical Com p letio n Certi fi cate | |

| Priority Issue/P ment Objecti gramm e Priority Issue/P ment Objecti or Project Indicat or Baseli ne ect Indicat or Baseli ne ect Indicat or Project Indicat or Description Project Indicat or Indicat or Project Indicat or Indicat or Description | Bud Adju g et sted 2022/ Bud 2 get 023 202/ 2 023 | Spe Annu cial al Bud Targe get ts Adj u stm ent 202 2 /23 | Actu Variance al Perf or man ce | Reas Correcti ve Varia Measure nce s | Port f Dept. f olio Of Evid e nce |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------------------------------------------------|--------------------------------------------------------------------------------------|-----------------------------------|
| Roads, Bridges and Storm water water water Storm econom ic growth and improve quality of life Storm ship and improve quality of life Storm water Storm | 1 000 6 520 000 236 | 11 Appoi nt ment and constr u ction of servic e provid er / engin eer Siyan dhani ring road | | Slow Ensuring that the project is budgeted for and completed the next financial year | Deta |

| | | | | | | | | | | | | by 30 Jun e 202 3 | nt ed and constr u ction has starte d) | | | | r of the Cont r acto r, Sign ed Prog ress Rep o rt | |
|--------------------------------------------|------------------------------------------------------------|------------------------------------------------------------------------|----------------------|----------------------------------------------------------|------------------------------------------------------------|-----------------------|------------|------------------|-----------|-----------------|----------------------|-----------------------------------------------|-----------------------------------------------------------------|------|------|------|----------------------------------------------------------------------------------------|------|
| Roads, Bridges and Storm water | To develop sustain able infrastru ct ure | Appoint ment of service provider/ engineer Shikhum b | New Indicat or | Shikh u mba Upgr a ding from gravel | ment and constru ction of service provider/ | Shik h umb a | War d22 | LGE S/ MIG | 1 000 000 | 6,698, 86,08 | 8,76 9,69 5,18 | Appoint ment of servic e provid er / engin ee | Targ et achiev ed (Servi ce provid er / | None | None | None | Sco ping Rep ort, Deta il Desig | TECH |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|-----------------------------|-------------------------|-----------------------------------------------------------------------------------|------------------|------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------|-------|
| | network s which promot es econo mic growth and improv e quality of life | a Upgradi ngfrom gravel to paving for 2.6 km | | to pavin g | engine er Shikhu mba Upgrad in g from gravel to paving | | | | | | | r Shikh u mba Upgra ding from gravel to pavin g for 2,6km by 30 June 2023 | engin eer for Shikh u mba Upgra ding from gravel to pavin g for 2,6km has been appoi nt ed) | | | | n Rep ort, adve rt Cop y, and App oi ntm e nt lette r of the Cont r acto r, Sign ed Prog ress Rep ort | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|--------------------------------------------|----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|------------------|------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|-------|
| Roads, Bridges and Storm water | To develop sustain able infrastru cture network s which promote s econom ic growth and improve quality of life | Develop ment of detailed design report for Shawel a upgradi ngfrom gravel to paving for 3.6 km | New Indicat or | Shaw ela Upgr a ding from grave I to pavin g | Appoint ment of service provide r/ engine er at Shawel a Upgrad ing from gravel to paving | Sha w ela | War d22 | LGE S/ MIG | 1 000 000 | 500 | | Devel op ment of detaile d design report for Shaw el a upgra di ng from gravel to paving for 3.6 km by 30 June 2023 | Targe t not achie ved (First Projec t site apprai sal has been condu cted, scopi ngand prelim inary desig n has been compl eted for Shaw ela upgra ding from gravel to | Develop ment of detailed design report for Shawel a upgradi ngfrom gravel to paving for 3.6 km | Delay in secon d projec t site apprai s al by COG H STA & MISA | The municipalit y will constantly make follow ups with COGHSTA and MISA to speed up the appraisal | App oi ntm e nt lette r of engi n eer, Sco ping Rep ort and Deta iled Desi gn | TECH |

| | | | | | | | | | | | | pavin g for 3.6 km) | | | | | |
|--------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|----------------------|------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------|------------|------------------|-------|------------|-----------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------|------|------|-------------------------------------------------------------------------------------|------|
| Roads, Bridges and Storm water | To develop sustain able infrastru cture network s which promote s economic | Develop ment of detailed design for Makosh a Upgradi ngfrom Gravel to Paving | New Indicat or | Mako sha Upgr a ding from Grav elto Pavin g Phas e 2 | Appoint ment of service provide r/ engine er at Makos ha Upgrad ing from Gravel to | Mak o sha | War d14 | LGE S/ MIG | 1 000 | 500 000 | Devel op ment of detaile d design for Makos ha Upgra ding from Gravel | Targe t achie ved (Detai led desig n for Mako sha Upgrad i | None | None | None | Sco ping Rep ort and Deta iled Desi gn inclu d ing | TECH |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------|-------------------------|--------------------------------------------------|------------------|------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------------|-----------------------------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|---------------------------------------------|-------|
| | growth and improv e quality of life | Phase 2 for 4,1km | | | Pavin 9 Phase 2 | | | | | | | to Pavin g Phase 2for 4,1km) by 30 June 2023 | ng from Gravel to Pavin g Phase 2for 4,1km has been devel oped) | | | | adve rt copy | |

| Roads, | То | Appoint | New | Secti | Appoint | Sec | War | LGE | 500 | 50 | Appoi | Targe | Appoint | Budge | Allocate | Appr | TECH |
|---------|-----------|----------|---------|-------|---------|------|-----|-----|-----|-----|--------|--------|----------|--------|------------|-------|------|
| Bridges | develop | ment of | Indicat | on E | ment of | tion | d11 | S/ | 000 | 000 | nt | t not | ment of | t | sufficient | 0 | |
| and | sustain | service | or | upgr | service | E | | MIG | | | ment | achiev | service | constr | budget in | ved | |
| Storm | able | provider | | а | provide | | | | | | of | ed | provider | aints | thenext | Mem | |
| water | infrastru | / | | ding | r/ | | | | | | servic | (Appoi | / | | financial | o by | |
| | cture | enginee | | of | engine | | | | | | е | n | enginee | | year | MM | |
| | network | r at | | 13km | er at | | | | | | provid | tment | r at | | | to | |
| | s which | Section | | from | Section | | | | | | er | of | Section | | | app | |
| | promote | E | | grav | E | | | | | | / | servic | E | | | oint | |
| | S | upgradi | | el to | upgradi | | | | | | engin | е | upgradi | | | servi | |
| | econom | ngof | | pavin | ng of | | | | | | eer at | provid | ngof | | | ce | |
| | ic | 13km | | g | 13km | | | | | | Sectio | er | 13km | | | provi | |
| | growth | from | | | from | | | | | | nE | / | from | | | der | |
| | and | gravel | | | gravel | | | | | | upgra | engin | gravel | | | | |
| | improve | to | | | to | | | | | | ding | eer at | to | | | | |
| | quality | paving | | | paving | | | | | | of | Sectio | paving | | | | |
| | of life | | | | | | | | | | 13km | nE | | | | | |
| | | | | | | | | | | | from | upgra | | | | | |
| | | | | | | | | | | | gravel | ding | | | | | |
| | | | | | | | | | | | to . | of | | | | | |
| | | | | | | | | | | | pavin | 13km | | | | | |
| | | | | | | | | | | | g by | from | | | | | |
| | | | | | | | | | | | 30 | gravel | | | | | |
| | | | | | | | | | | | June | to . | | | | | |
| | | | | | | | | | | | 2023 | pavin | | | | | |
| | | | | | | | | | | | | g) | | | | | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|--------------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|-----------------------------|------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|------------------|------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|--------------------------------------------------------------------------------------------------------|-------|
| Roads, Bridges and Storm water | To develop sustain able infrastru cture network s which promote s econom ic growth and improve quality of life | Develop ment of detailed design for Hlomela upgradi ngfrom Gravel to Paving for 2,6km | New Indicat or | Hlom ela upgr a ding from Grav elto Pavin g | Appoint ment of service provide r/ engine er at Hlomel a upgradi n g from Gravel to Paving | Hlo m ela | War d19 | LGE S/ MIG | 1 500 000 | 500 000 | 500 000 | Devel op ment of detaile d design for Hlome la upgra di ng from Gravel to Pavin g for 2,6km by 30 June 2023 | Target achiev ed (Devel o pment of prelim inary Desig n Repor t) | None | None | None | Sco ping Rep o rt and Deta iled Desi gn inclu ding adve rt copy | TECH |

| Roads, | То | Constru | Design | Shim | 2.5 km | Shi | War | LGE | | 2,75 | Const | Targe | None | None | None | Sign | TECH |
|---------|-----------|----------|---------|-------|---------|-----|-----|-----|-----------------|------|--------|--------|------|------|------|-------|------|
| Bridges | develop | ction of | s and | ange | upgradi | m | d8 | S/ | 2 755 | 5,83 | ru | t | | | | ed | |
| and | sustain | 27 | draft | Upgr | ng | ang | 40 | MIG | 2,755, 838.3 | 8.34 | ction | achie | | | | Prog | |
| Storm | able | Access | tender | a a | from | e | | | 4 | | of 27 | ved | | | | ress | |
| water | infrastru | ramps | docum | ding | gravel | ~ | | | | | Acces | (27 | | | | Rep | |
| Water | cture | to yards | e nt | from | to | | | | | | S | Acces | | | | ort, | |
| | network | and | and | grav | paving | | | | | | ramps | S | | | | Prac | |
| | s which | connecti | there | elto | at | | | | | | to | ramps | | | | tical | |
| | promote | o n of | was an | pavin | Shima | | | | | | yards | to | | | | Certi | |
| | S | 19m | overac | g | nge | | | | | | and | yards | | | | fi | |
| | econom | intersec | hi | 9 | village | | | | | | conne | constr | | | | cate | |
| | ic | tion | eveme | | Villago | | | | | | ction | u cted | | | | and | |
| | growth | from | ntthe | | | | | | | | of | and | | | | Clos | |
| | and | Shiman | project | | | | | | | | 19m | 19m | | | | e | |
| | improve | ge | was | | | | | | | | inters | inters | | | | -out | |
| | quality | Internal | comple | | | | | | | | ection | ection | | | | repo | |
| | of life | Street | t ed | | | | | | | | from | from | | | | rt | |
| | 00 | to RAL | | | | | | | | | Shima | Shima | | | | | |
| | | (D3180) | | | | | | | | | nge | nge | | | | | |
| | | by 30 | | | | | | | | | Intern | Intern | | | | | |
| | | June | | | | | | | | | al | al | | | | | |
| | | 2023 | | | | | | | | | Street | Street | | | | | |
| | | | | | | | | | | | to | to | | | | | |
| | | | | | | | | | | | RAL | RAL | | | | | |
| | | | | | | | | | | | (D318 | (D318 | | | | | |
| | | | | | | | | | | | 0) | 0) | | | | | |
| | | | | | | | | | | | by | conne | | | | | |
| | | | | | | | | | | | 30 | cted) | | | | | |
| | | | | | | | | | | | Jun | | | | | | |
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| | | | | | | | | | | | 202 | | | | | | |
| | | | | | | | | | | | 3 | | | | | | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|----------------------------------|-------------------------------------|--------------------------------------------------|------------------|------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------------------|--------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|-----------------------------------------------------------------------|-------|
| Buildin g and Constru ction | To develop sustain able infrastru cture network s which promote s econom ic growth and improve quality of life | Constru ction of Ndham bi Taxi Rankby 30 June 2023 | Projec t not compl eted | Ndh a mbi Taxi Ran k | | Ndh a mbi | | MIG/ L GES | | 6,194, 765.6 6 | 6,19 4,76 5.66 | Construction of Ndha m bi Taxi Rank by 30 June 2023 | Target achiev ed (Ndha mbi Taxi Rank constr u cted) | None | None | None | Sign ed Prog ress Rep o rt and Prac tical Com p letio n Certi fi cate | TECH |

| Buildin | То | Constru | Progr | Civic | Constru | Giya | MIG/ | 18 | 14,33 | 14,3 | Constr | Target | Lift, | Delay | The | Adv | TECH |
|---------|-----------|-----------|--------|--------|----------|------|------|------------------|-----------------|--------------|--------|-----------|----------|--------|-------------|-------|------|
| g and | develop | ction of | es s | Centr | ction of | ni | L | 18 543 541 | 14,33 9,275, | 14,3 39,2 | uction | not | completi | by | municipalit | ert, | 3 |
| Constru | sustain | Civic | report | е | Civic | CBD | GES | 541 | 23 | 75,2 | of | achiev | o n of | suppli | y will | App | |
| ction | able | Centre | devel | Buildi | Centre | 325 | 0_0 | | | 3 | Civic | ed | Council | ers of | request | oi | |
| Clion | infrastru | Building | oped | ng | Buildin | | | | | | Centr | (Instal | Chamb | materi | contractors | ntm | |
| | cture | Phase 4 | Орос | Phas | g | | | | | | е | led | er, | alfor | tosecure | e nt | |
| | network | i ilase 4 | | e4 | Phase | | | | | | Buildi | stand- | commis | specia | schedule | lette | |
| | s which | | | • • | 4 | | | | | | ng | by | si oning | lised | of | r, | |
| | promote | | | | _ | | | | | | Phase | gener | of air | items | specialised | Sign | |
| | S | | | | | | | | | | 4 | ator, | conditio | items | material | ed | |
| | econom | | | | | | | | | | by | piping | ners | | delivery by | prog | |
| | ic | | | | | | | | | | 30 | of the | and | | suppliers | ress | |
| | growth | | | | | | | | | | Jun | HVAC | painting | | Сарриото | repo | |
| | and | | | | | | | | | | e | syste | finishes | | | rt | |
| | improve | | | | | | | | | | 202 | m, | | | | | |
| | quality | | | | | | | | | | 3 | install | | | | Prac | |
| | of life | | | | | | | | | | | ation | | | | tical | |
| | o o | | | | | | | | | | | of the | | | | Com | |
| | | | | | | | | | | | | ceiling | | | | р | |
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| | | | | | | | | | | | | Counc | | | | n | |
| | | | | | | | | | | | | il | | | | Certi | |
| | | | | | | | | | | | | Cham | | | | fi | |
| | | | | | | | | | | | | b er, | | | | cate | |
| | | | | | | | | | | | | prepar | | | | | |
| | | | | | | | | | | | | ation | | | | | |
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| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-------------------------------------------|-------------------------|------------------------------------------------------|-------------------------------------------------------|-----------------------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|---------------------------------------------|-------|
| | | | | | | | | | | | | | concr ete works inside the Coun cil Cham b er) | | | | | |
| PMU | To improve financial manage m ent systems to enhance venue base | % MIG Budge t spent by30 June 2023 | 84 % MI G budg et spent | MIG Spen ding | Spendi ng 100 % of MIG allocat edfund | Gre ater Giya ni Mun i cipal ity | Admi ni strati o n | MIG | 64 105 000.0 0 | 65, 858, 732,9 8 | 63,3 58,7 32,9 8 | 100 % MIG Budg et spent by 30 June 2023 | Targe t achie ved (100 % MIG Budg et spent) | None | None | None | MIG Spe n ding Rep ort | TECH |

| LED Strategy | To Create | Revie w LED | LED strate gynot | LED Strat egy | LED Strateg y to be | Gre ater | Giyani | Inco me | 700 000.0 0 | 700 000.0 0 | 1 LED Strate g y | Targe t not achie | (1 LED Strategy | LED strateg | | Dra ft LE | P & Dev |
|-----------------|---------------------------|--------------------|------------------------|---------------------|---------------------------|-------------------|--------|------------|-------------------|-------------------|------------------------|-------------------------|------------------------|------------------|----------------------------------|---------------------|------------|
| | an Enabling Environ | Strate gyby | review | Revi ew | reviewe d and | Giya ni Mun | | | | | review ed | ved (1 LED | not approve d by | finalize d | Council during the first quarter | D Strat | |
| | ment for Sustaina | 30 June 2023 | | | submitt edto | i cipal | | | | | and appro | Strate g y | Council | during fourth | of the next financial | egy and | |
| | ble Economi | 2023 | | | Council for approv | ity | | | | | by Counc | review ed) | | quarter | year | Cou n cil Res | |
| | Growth | | | | al | | | | | | il by | | | | | ol ution | |
| | | | | | | | | | | | June 2023 | | | | | 4 | |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|-----------------------------------------|----------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|-----------------------------|---------------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------|------------------|---------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|-------------------------------------------------------------------------------------|------------|
| Forum | To Create an Enabling Environ ment for Sustaina ble Economi c Growth | 4 LED Forum held by June 2023 | 4 | LED Foru m meet ing | 1 LED Forum meeti ng held per quarte r | Gre ater Giya ni Mun i cipal ity | All Ward s | Inco me | Oper at ional | Oper a tiona I | | 4 LED Foru m held by June 2023 | Targe t achie ved (4 LED Foru m held) | None | None | None | Invit at ion, Minu tes and Atte n danc e Register | P & Dev |
| LIBRA | To Create an Enabling Environ ment for Sustaina ble Economi c Growth | #Busine sss Registra tion and licensing adjudica tion committ ee meeting s held by 30 June 2023 | 2 | Adju di catio n com mi ttee meeti ngs | 4 Adjudic ation Commit tee Meetin g held per quarter | Gre ater Giya ni Mun i cipal ity | All Ward s | Inco me | Oper at ional | Oper a tiona I | | 4 Busin ess Regist r ation and Licens ing adjudi c ation commi ttee meeti ngs by 30 Jun e 202 3 | Targe t achiev ed (4 Busin ess Regist r ation and Licens ing adjudi c ation commi ttee meeti ng held) | None | None | None | Invit at ion, Minu tes and Atte n danc e Regi ster | P & Dev |

| Priority Issue/P ro gramm e | Develop ment Objecti ve | Key perfor mance Indicat or | Baseli ne 2021/ 22 | Proj ect Nam e | Project /I ndicat or Descri ption | Loc a tion | Ward | Fun ding Sour ce | Bud g et 2022/ 2 023 | Adju sted Bud get 202/ 2 023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Annu al Targe ts | Actu al Perfo r man ce | Variance | Reas onfor Varia nce | Correcti ve Measure s | Port f olio Of Evid e nce | Dept. |
|--------------------------------------------------------|----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|---------------------------------------|---------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|---------------------------------|----------------------------------|------------------------------------------------|------------------------------------------------------------------------|--------------------------------------------------------------------------|---------------------------------------------------------------------------------------|----------|-------------------------------|--------------------------------|----------------------------------------------------------|-----------|
| SMME Support (Project s & Coopera tives | To Create an Enabling Environ ment for Sustaina ble Economi c Growth | Financia Ily support projects & coopera tives that are operatio nal but facing some challeng es . | 3 SMME suppor ted | SMM E Supp ort | 4 SMME's support e d to the tune of R200 000 each bythe endof 1st Quart er | Gre ater Giya ni Mun i cipal ity | All Ward s | LED Supp ort fund s | R100 0 000 | R100 0000 | | SMM E'S suppo rt ed financi ally by 30 June 2023 | Targe t achie ved (4 SMM E' s suppo rt ed financi ally) | None | None | None | Invit at ion to appl y, Appli catio n For m and Invoi ce | P & De |
| 4.5 MUNI | CIPAL FINA | ANCE MAN | IAGEMEN | IT AND | VIABILITY | (HIGH | IER SDE | BIP) | | | | | | | | | | |
| Budget and Reporti ng | To improve financial manage m ent systems to enhance venue base | Unqualifi e d Audit Opinion by30 June 2023 | Qualifi ed Audit Opinio n | Unqu a lified Audit Opini on | Comply ing with legislati v e framew orks, keepin g records and submit AFS | Gre ater Giya ni Mun i cipal ity | Admi ni strati o n | Inco me | Oper at ional | | | Unqu alif ied Audit Opinio nby 30 June 2023 | Targe t achie ved (Unqu alified Audit Opini on) | None | None | None | AG SA Aud it Rep ort | В&Т |

| Priority Issue/Progr amme | Develop ment Objecti ve | Key perfor m ance Indica t or | Baseli ne 2021/ 22 | Proj ect Nam e | Proje c t/Indi cator Desc ri ption | Loc a tion | Ward | Fundi ng Sour ce | Bud get 202 2/ 2023 | Adju sted Bud get 2023 | Spe cial Bud get Adj u stm | Ann ual Targ ets | Actu al Perfo r man ce | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept. |
|---------------------------------|----------------------------------|----------------------------------------------|-----------------------------|-------------------------|------------------------------------------------------|------------------|------|---------------------------|---------------------------------|------------------------------------|----------------------------------------------|---------------------------|---------------------------------------|--------------|-------------------------------|--------------------------------------------|-----------------------------------------|-------|
| | VC | | | | _ | | | | | | | Cis | man | | 1100 | | _ | |
| | | t or | | | | | | | | | u | | се | | | s | nce | |
| | | | | | ption | | | | | | | | | | | ures | | |
| | | | | | | | | | | | ent 202 | | | | | | | |
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| 0.0000000 | | | | | | | | | | | /23 | | | | | | | |

8.6 GOOD GOVERNANCE AND PUBLIC PARTICIPATION

| | Т_ | T | T | IDD | | _ | | T . | | | · | _ | | T = - | 1 | | |
|------------|-----------|---------|---------|--------------|-------|-------|--------|--------|-------|--|---------|---------|------|-------|------|--------------|--------|
| Integrated | То | Revie | IDP | IDP Revie | Com | Gre | Admi | Income | | | Revie | Target | None | None | None | Coun | P& Dev |
| Developm | develop | w the | for | W | pile | ater | ni | | 600 | | w the | achiev | | | | cil | |
| ent | governa | IDP | 2021/ | •• | IDP | Giya | strati | | 0.000 | | IDP | ed | | | | Reso | |
| Planning | nce | for | 20 | | analy | ni | o n | | 0 | | for | (Revie | | | | I | |
| | structur | 2022/ | 22 and | | sis | Mun | | | | | 2022/ | wed | | | | ution | |
| | es and | 20 | devel | | phas | i | | | | | 20 | the | | | | S, | |
| | systems | 23 | ор | | e, | cipal | | | | | 23 | IDP | | | | Draft | |
| | that will | and | ment | | Orga | ity | | | | | and | for | | | | IDP, | |
| | ensure | develo | of | | nise | | | | | | develo | 2022/ | | | | Strat | |
| | effective | pment | 2022/ | | the | | | | | | pment | 23 | | | | e gic | |
| | public | of | 20 | | IDP | | | | | | of | and | | | | plan | |
| | consulta | 2023/ | 23 IDP | | rep | | | | | | 2023/ | develo | | | | repor | |
| | tion and | 24IDP | financi | | foru | | | | | | 24IDP | ped | | | | t, | |
| | organiza | financi | alyear | | m. | | | | | | financi | 2023/ | | | | Átten | |
| | ti onal | alyear | by 31 | | Cond | | | | | | alyear | 24IDP | | | | d | |
| | disciplin | by 31 | May | | uct | | | | | | by 31 | financi | | | | ance | |
| | e . | May | 2022 | | Strat | | | | | | May | al | | | | Regi | |
| | | 2023 | | | e gic | | | | | | 2023 | year) | | | | ster, | |
| | | | | | Plan | | | | | | | , , | | | | Invita | |
| | | | | | ni ng | | | | | | | | | | | tions | |
| | | | | | sessi | | | | | | | | | | | for | |
| | | | | | on | | | | | | | | | | | Strat | |
| | | | | | and | | | | | | | | | | | e gic | |
| | | | | | prese | | | | | | | | | | | Plan, | |
| | | | | | nt to | | | | | | | | | | | IDP | |
| | | | | | the | | | | | | | | | | | Cons | |
| | | | | | IDP | | | | | | | | | | | u | |
| | | | | | rep | | | | | | | | | | | Itatio | |
| | | | | | foru | | | | | | | | | | | n | |
| | | | | | m, | | | | | | | | | | | Atten | |
| | | | | | Draft | | | | | | | | | | | d | |
| | | | | | IDP | | | | | | | | | | | ance | |
| | | | | | com | | | | | | | | | | | Regi | |
| | | | | | pl | | | | | | | | | | | | |
| | | | | | eted | | | | | | | | | | | ster, IDP | |

| Priority Issue/Progr amme Develop ment Objecti ve Indica t or Develop ment Objecti ne cator Indica t or Desc ri ption Develop ment Objecti ve Indica t or Desc ri ption Develop ment Objecti ne cator C c a a t or Nam t/Indi tion C ator Desc ri ption Nam t/I | o nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept. |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|--------------------------------------------|-----------------------------------------|-------|
| and subm itted to Coun cil for adopt i on by 31 Marc h 2018 , IDP Publi c partic i i patio n, Final IDP subm itted to coun cilfor adopt i on | | | Analy sis Phas e | |

| | | | | | y 201 8 | | | | | | | | | | | | |
|-----------------------------------|---------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|--------|-------------------------|--|--------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|------|------|------|-----------------------------------------------------------------------|----|
| Performan ce Managem ent | To develop governa nce structur es and systems that will ensure effective public consulta tion and organizati | Devel op and submit the 2023/ 20 24 SDBIP to the Mayor for signat ure within 28 days after | SDBI P 2022/ 20 23 was devel oped and submitt ed to the mayor within 28 days after approva | Devel o pmen t of Servi c e Deliv ery and Budg et Imple m entati o n Plan (SDBI P) | Colle ct infor m ation from depa rt ment s, devel op a draft SDBI P , subm itto depart | Gre ater Giya ni Mun i cipal ity | Admi ni strati o n | Income | Op er atio nal | | Devel op ment and submi ssion of the 2023/ 20 24 SDBIP to the Mayor for signat ur e within | Targe t achiev ed (Devel oped and submit t ed the 2023/ 24 SDBI P to the Mayor for signat ur e within | None | None | None | Sign e d SDBI P and Proo f of Sub mi ssion | MM |

| Priority Issue/Progr amme | Develop ment Objecti ve | Key perfor m ance Indica t or | Baseli ne 2021/ 22 | Proj ect Nam e | Proje c t/Indi cator Desc ri ption | Loc a tion | Ward | Fundi ng Sour ce | Bud get 202 2/ 2023 | Adju sted Bud get 2023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Ann ual Targ ets | Actu al Perfo r man ce | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept. |
|---------------------------------|----------------------------------|----------------------------------------------|-----------------------------|-------------------------|-----------------------------------------------------------------------------------------------------------------|------------------|------|---------------------------|---------------------------------|------------------------------------|------------------------------------------------------------------------|--------------------------------------------------------------------------------------|--------------------------------------------------------------|--------------|-------------------------------|--------------------------------------------|-----------------------------------------|-------|
| | onal discipli ne | approval of the budge t by 30 June 2023 | l of the budg et | | ment s for input s, incor p orate input s Sub mitto the Mayo r for signa t ure, subm itto coun cil for notin g. | | | | | | | 28 days after appro val of the budge t by 30 June 2023 | 28 days after appro val of the budge t) | | | | | |

| Risk | То | # | 4 risk | Risk | Facili | Gre | Admi | Income | Ор | | 4 risk | Targe | None | None | None | Invita | MM |
|---------|-----------|----------|---------|-------|--------|-------|--------|--------|------|--|----------|----------|------|------|------|--------|----|
| Managem | develop | of | activit | Mana | t ate | ater | ni | | er | | activiti | t | | | | tion, | |
| ent | governa | ris | ies | g | and | Giya | strati | | atio | | es | achiev | | | | Minut | |
| | nce | k | were | emen | coor | ni | o n | | nal | | coordi | ed (4 | | | | es | |
| | structur | mana | coordi | t | di | Mun | | | | | n ated | risk | | | | and | |
| | es and | ge | nated | proje | nate | i | | | | | by 30 | activiti | | | | Atten | |
| | systems | ment | | ct | risk | cipal | | | | | June | es | | | | d | |
| | that will | activiti | | | man | ity | | | | | 2023 | coordi | | | | ance | |
| | ensure | e s to | | | ag | | | | | | | n | | | | Regi | |
| | effective | be | | | eme | | | | | | | ated) | | | | ster | |
| | public | coordi | | | nt | | | | | | | | | | | | |
| | consulta | n ated | | | meeti | | | | | | | | | | | | |
| | tion and | by 30 | | | ngs | | | | | | | | | | | | |
| | organiza | June | | | | | | | | | | | | | | | |
| | ti onal | 2023 | | | | | | | | | | | | | | | |
| | disciplin | | | | | | | | | | | | | | | | |
| | е | | | | | | | | | | | | | | | | |

| Priority Issue/Progr amme | Develop ment Objecti ve | Key perfor m ance Indica t or | Baseli ne 2021/ 22 | Proj ect Nam e | Proje c t/Indi cator Desc ri ption | Loc a tion | Ward | Fundi ng Sour ce | Bud get 202 2/ 2023 | Adju sted Bud get 2023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Ann ual Targ ets | Actu al Perfo r man ce | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept. |
|---------------------------------|---------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------|----------------------------------------------------------------------------------------------------|-------------------------------------------------------|------------------------|---------------------------|---------------------------------|------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|--------------|-------------------------------|--------------------------------------------|------------------------------------------------------------------------------------------------------|-------|
| Intern al Auditi ng | To develop governa ncee structur es and systems that will ensure effective public consulta tion and organiza ti onal discipline | To develo p Audit Comm ittee Charte r and submit to counci I for appro val by 30 June 2023 | Audit Comm ittee Charte r was develo ped and submit t ed to counci I for approv al | Audit Com mi ttee Chart er | Audit Com m ittee Chart er subm itted to coun cilfor appro val | Gre ater Giya ni Mun i cipal ity | Admi nistra tion | Income | Op erat ion al | Oper ation al | | Audit Comm ittee Chart er develo ped and submit ted to counci I for appro vall by 30 June 2023 | Targe t achie ved. (Audit Comm ittee Chart er develo ped and submit ted to counci I for appro val) | None | None | Non e | Appr oved Audit Com mitte e Char terr and Coun cilil Reso lution | MM |

| Intern | То | Devel | 3-year | Intern | Deve | Gre | All | Income | Ор | | 3-year | Targe | None | None | Non | Appr | MM |
|--------|-----------|--------|---------|--------|-------|-------|------|--------|------|--|--------|--------|------|------|-----|-------|----|
| al | develop | opthe | Intern | al | lop | ater | Ward | | er | | Intern | t | | | е | 0 | |
| Auditi | governa | 3- | al | Audit | the | Giya | S | | atio | | al | achie | | | | ved | |
| ng | nce | year | Audit | Plan | Inter | ni | | | nal | | Audit | ved | | | | 3- | |
| | structur | İntern | plan | and | nal | Mun | | | | | plan | (3- | | | | year | |
| | es and | al | and | Intern | Audit | i | | | | | and | year | | | | Ínter | |
| | systems | Audit | Intern | al | Plan | cipal | | | | | Intern | Intern | | | | n al | |
| | that will | Plan, | al | Audit | and | ity | | | | | al | al | | | | Audit | |
| | ensure | and | Audit | Chart | Inter | | | | | | Audit | Audit | | | | plan | |
| | effective | Intern | Chart | er | nal | | | | | | Chart | plan | | | | and | |
| | public | al | er was | | Audit | | | | | | er | and | | | | Inter | |
| | consulta | Audit | develo | | Chart | | | | | | devel | Intern | | | | n al | |
| | tion and | Charte | ped | | er | | | | | | oped | al | | | | Audit | |
| | organiza | r and | and | | and | | | | | | and | Audit | | | | Chart | |
| | ti onal | submit | submit | | subm | | | | | | submi | Chart | | | | er, | |
| | disciplin | to | t ed to | | itto | | | | | | tt ed | er | | | | AC | |
| | е | Audit | Audit | | Audit | | | | | | to | devel | | | | Res | |
| | | Comm | Comm | | Com | | | | | | Audit | oped | | | | ol | |
| | | ittee | ittee | | m | | | | | | Com | and | | | | ution | |
| | | for | for | | ittee | | | | | | mittee | submi | | | | S | |
| | | appro | appro | | for | | | | | | for | tt ed | | | | | |
| | | val by | val | | appr | | | | | | appro | to | | | | | |
| | | 30th | | | oval | | | | | | val by | Audit | | | | | |
| | | June | | | | | | | | | 30 | Com | | | | | |
| | | 2023 | | | | | | | | | June | mittee | | | | | |
| | | | | | | | | | | | 2023 | for | | | | | |
| | | | | | | | | | | | | appro | | | | | |
| | | | | | | | | | | | | val) | | | | | |

| Priority Issue/Progr amme | Develop ment Objecti ve | Key perfor m ance Indica t or | Baseli ne 2021/ 22 | Proj ect Nam e | Proje c t/Indi cator Desc ri ption | Loc a tion | Ward | Fundi ng Sour ce | Bud get 202 2/ 2023 | Adju sted Bud get 2023 | Spe cial Bud get Adj u stm ent 202 2 /23 | Ann ual Targ ets | Actu al Perfo r man ce | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept. |
|---------------------------------|--------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|--------------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------------------------------|-------------------------------------------------------|------------------|---------------------------|---------------------------------|------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------------|-------|
| Public Participati on | To develop governa nce structur es and systems that will ensure effective public consulta tion and organiza ti onal discipline | # of public partici pation to be condu ct ed by 30 June 2023 | 5 public partici p ations condu cted | Publi c Parti ci patio n | Cons ult mem b ers of the publi c on servi c e deliv ery issue s | Gre ater Giya ni Mun i cipal ity | All ward s | Income | Op er atio nal | | | 4 public partici p ations condu cted by 30 June 2023 | Over ac heved (8 public partici p ations condu cted) | 4 more publi c parti ci patio ns cond u cted | Due to ward delimit ation consult ations by Demar c ation | None | Atten d ance Regi ster and Progr a mme | CORP |

9. LOWER LEVEL SDBIP

| | Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 3 | Spec i al Adju s tmen t Bud g et 2022/ | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|--|---------------------------------|------------------------------------------|-----------------------------------------|-----------------------------|---------------------|--------------------------------------------------|--------------|------|---------------------------------------|--------------------------------|----------------------------------------------------------|----------------------------------------------------------------|--------------------------|-------------------------------|--------------|-------------------------------|--------------------------------------------|-----------------------------------------|------|
|--|---------------------------------|------------------------------------------|-----------------------------------------|-----------------------------|---------------------|--------------------------------------------------|--------------|------|---------------------------------------|--------------------------------|----------------------------------------------------------|----------------------------------------------------------------|--------------------------|-------------------------------|--------------|-------------------------------|--------------------------------------------|-----------------------------------------|------|

| Spatial and | То | Conduct | New | Town | Town | Ngov | Ward | Inc | 800 | 50 | Feasibi | Target | Feasi | Delay | Draft | Com | P & Dev |
|-------------|-------------|------------|---------|--------|-------|--------|------|-----|-------|-----|----------|--------------------|--------|-----------|-------|-------|---------|
| Town | develo | а | Indicat | Expa | ship | е | 21 | 0 | 0.000 | 000 | lity | not | bility | on | layou | m | |
| Planning | p an | feasibilit | or | nsion | expan | Villag | | me | 0 | | study | achiev | study | proces | t on | unity | |
| | effecti | y study | | (Ngov | sion | е | | | | | conduc | ed | cond | s for | place | resol | |
| | ve | for town | | е | | | | | | | ted for | (Feasib | u | negoti | pendi | ut | |
| | spatial | expansi | | Villag | | | | | | | Town | ility | cted | ation, | ng | ion, | |
| | frame | on | | e) | | | | | | | Expans | study | for | comm | com | Appr | |
| | work | (Ngove | | | | | | | | | ion | conduc | Town | unity | m | o ved | |
| | that | village) | | | | | | | | | (Ngove | ted for | Expa | resoluti | unity | Layo | |
| | promo | by30 | | | | | | | | | Village) | Town | n | on to | resol | ut | |
| | tes | June | | | | | | | | | by 30 | Expans | sion | be | ution | Plan | |
| | integra | 2023 | | | | | | | | | June | ion | (Ngo | facilitat | | | |
| | t ed and | | | | | | | | | | 2023 | (Ngove Village) | v e | e d by | | | |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|---------------------------------|---------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|-----------------------------|----------------------------------------------------------|--------------------------------------------------|-------------------------------|--------|---------------------------------------|--------------------------------|-----------------------------------------------------|---------------------------------------------------------------------|-------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------------------|-------------------------------------------------------|--------------------------------------------|-----------------------------------------|---------|
| | sustai nable develo pment | | | | | | | | 500 | 500 | | | | Villag e) | depart ment of Rural Devel op ment. | | | |
| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable develo p ment | To compile land use applicati onfor town establis hment (Siyand ha ni) by 30 June 2023 | New Indicat or | Town ship establi s hment Siyan d hani | Town ship establi s hment | Siyan dhani villag e | Ward 7 | L G E S | 500 000.0 0 | 500 000.0 0 | | Compile land use application on for Town Establishment (Siyand hani)by 30 June 2023 | Target achiev ed (Land use applica ti on for Town Establi sh ment (Siyan dhani) compil ed) | None | None | None | Lan d use appli c ation | P & Dev |

| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable develo p ment | Conduct a feasibilit y study for town establis hment (Dzingid zi ngi) by 30 June 2023 | New Indicat or | Town ship establi s hment Dzingi dzingi Villag e sites | Town ship establi s hment | Dzin gi dzing i Villa ge | Ward 7 | LGES | 500 | 50 000 | Feasibi lity study conduc ted for Town Establi shment (Dzingi dzingi) by 30 June 2023) | Target not achiev ed (Feasib ility study conduc ted townsh ip establi shment not done) | Feasi bility study cond u cted town s hip estab li shme nt | Budg et constr aints and traditi onal disput e | To be imple ment ed in the next finan cial year | Appr o ved Layo ut Plan | P & Dev |
|---------------------------------|---------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|----------------------|--------------------------------------------------------------------------------|---------------------------------------|-----------------------------------------|--------|------|------------|------------|----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------|----------------------------------------|---------|
| Spatial and Town Planning | To develo pan effecti ve spatial | To compile land use applicati on for town | New Indicat or | Town ship establi s hment Ndeng e | Town ship establi s hment | Nden geza Villag e | Ward 3 | LOEの | 500 000 | 500 000 | Compi le land use applic ati on for Town | Target achiev ed (Land use applicati | None | None | None | Lan d use appli c ation | P & Dev |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 3 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|---------------------------------|--------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|-----------------------------|-----------------------------------------------|--------------------------------------------------|---------------------------------------------------|--------------------------|---------------------------------------|--------------------------------|----------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-----------------------------------------------------------------------|--------------------------------------------------------------------------------------|-------------------------------------------------------|---------|
| | frame work that promo tes integra t ed and sustai nable develo p ment | establis hment (Ndenge z a) by 30 June 2023 | | za Villag e500 sites | | | | | | | | Establi shment (Ndeng eza)by 30June 2023 | on for Town Establi shment (Ndeng eza) compil ed | | | | | |
| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable develo | Proclam ation diagram and registrat io n by 30 June 2023 | New Indicat or | Procl a mati on Prog ra mme | Procl a mati on Prog ra mme | Great er Giya ni Muni ci pality | Ward 11,12 ,1 3 | L О E の | 500 000.0 0 | 50 000.0 0 | | Applica ti on for Procla m ation diagra m and registra ti on submitt e d to the Rural Develo p ment and land Reform | Target not achiev ed (Draft applica ti on for procla mation diagra m and registra ti on). | Appli c ation for procl a matio n diagr a m and regist r ation submitted to the | Still negoti ating for donati onof land from traditio n al authori ty | Res u me the proce ss durin g the next finan cial year | Coun cil Reso I ution , Draft Layo ut , Appli c ation | P & Dev |

| | p ment | | | | | | | | | | by 30 June 2023 | | Rural Deve I opme nt and Land Refor m | | | | |
|---------------------------------|------------------------------------------------------------------------------|----------------------------------------------------------------|----------------------|----------------------------------------------|------------------------------------------|-----------------------------|------------|------------------|-------------------|-------------------|---------------------------------------------------------------------------|------------------------------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|------------------------------|---------|
| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and | # of tittle deeds register edby 30 June 2023 | New Indicat or | Deed s regist ration of sites | Deeds registr ation of sites | Giya ni Secti on F | Ward 13 | L G E S | 500 000.0 0 | 250 000.0 0 | 539 Eren tittle deeds register ed by 30 June 2023 | Target not achiev ed (Applic ations were submitt e d to COGH S TA (Dee ds Office) | 539 Eren title deed s regist ered. | Delay inthe Deeds office due backlo g | The muni ci pality will conti n ue to make follo ws ups with the | Title Deed s /Dee dof Gran t | P & Dev |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|---------------------------------|---------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------|------------------------|------------------------------------------------------------------|--------------|-------------|---------------------------------------|--------------------------------|-----------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|--------------|-------------------------------|---------------------------------------------------------|--------------------------------------------------------|---------|
| Spatial and | sustai nable develo pment | Compile | Now | Golf | Pozon | Giya | Ward | Inc | 600 | 300 | | Compi | Target | None | None | regist r ation proce ss durin gthe next finan cial year | Land | P & Dev |
| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable devel op ment | Compile applicati onfor Golf Course Develop m ent by 30 June 2023 | New Indicat or | Cours e Devel o pmen t | Rezon i ng and subdiv ision of Golf Cours e | niD1 | tvard 11 | Inc o me | 600 000.0 0 | 300 000.0 0 | | Compi le applic ation to Rezon eand subdiv ide Golf Cours e by 30 June 2023 | Target achiev ed (Applic ation to Rezon e and subdivi d e Golf Course compil ed) | None | inone | None | Land devel o pme nt appli c ation | r & Dev |

| Spatial and | То | Compile | Draft | Form | Form | Risin | Ward | L | 300 | 50 | Compil | Target | None | None | None | Lan | P & Dev |
|-------------|------------|-----------|-------|--------|--------|-------|------|---|-------|-------|-----------|---------|------|------|------|-------|---------|
| Town | develo | applicati | Layo | ali | ali | ga | 13 | G | 0.000 | 0.000 | е | achiev | | | | d | |
| Planning | p an | onfor | ut | sation | sation | | | E | 0 | 0 | applica | ed | | | | use | |
| | effecti | Formalis | Plan | of | of | | | S | | | ti on for | (Applic | | | | appli | |
| | ve | ation of | | Mako | Mako | | | | | | Formali | ation | | | | С | |
| | spatial | Makosh | | sha | sha | | | | | | sation | for | | | | ation | |
| | frame | а | | Rising | Rising | | | | | | of | Formali | | | | | |
| | work | Risinga | | а | а | | | | | | Makos | s ation | | | | | |
| | that | Extensio | | | | | | | | | ha | of | | | | | |
| | promo | n by 30 | | | | | | | | | Risinga | Makos | | | | | |
| | tes | June | | | | | | | | | Extensi | ha | | | | | |
| | integra | 2023 | | | | | | | | | on by | Risinga | | | | | |
| | t ed | | | | | | | | | | 30 | Extensi | | | | | |
| | and | | | | | | | | | | June | o n | | | | | |
| | sustai | | | | | | | | | | 2023 | compil | | | | | |
| | nable | | | | | | | | | | | ed | | | | | |
| | devel | | | | | | | | | | |) | | | | | |
| | op ment | | | | | | | | | | | | | | | | |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 3 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|---------------------------------|---------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|-----------------------------|---------------------------------------------------|---------------------------------------------------|---------------------|------------|---------------------------------------|--------------------------------|----------------------------------------------------------|---------------------------------------------------------------------|--------------------------------------------------------------------------|-------------------------------------------------------------------------------|--------------|-------------------------------|--------------------------------------------|-----------------------------------------|---------|
| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable devel op ment | Compile applicati onfor Formalis ation of Church view | Draft Layo ut Plan | Form ali sation of Churc h View | Form ali sation of Churc h View | Chur c h View | Ward 11 | LGES | 400 000.0 0 | 400 000.0 0 | | Compil e applica tion for Formal isation of Churc h view by 30 June 2023 | Target achiev ed (Applic ation for Formali s ation of Church view compil ed) | None | None | None | Lan d use appli c ation | P & Dev |

| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable devel op ment | Submit draft Street naming Giyani Section Aby 30 June 2023 | New Indicat or | Street namin g Giyan i sectio nA& F | Street namin g Giyan i Secti on A & F | Giya ni Secti on A & F | LGES | 600 000.0 0 | 800 000.0 0 | Submis sion of draft of Street names to Council by 30 June 2023 | Target achiev ed (Draft Street names submitt ed to Counci I) | None | None | None | Atten dance regist err, Draft Stree t name s , Coun cil Reso I ution | P & Dev |
|---------------------------------|---------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|----------------------|----------------------------------------------------------|------------------------------------------------------------|------------------------------------|---------|-------------------|-------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|------|------|------|----------------------------------------------------------------------|---------|
| Spatial and Town Planning | To develo p an effectiv e spatial frame work that promot es integrat | Street naming Giyani BA& C by 30 June 2023 | New Indicat or | Street namin g Giyan i BA & C | Street namin g Giyan i BA & C | Giya niBA and C | L G E S | 600 000.0 0 | 700 000.0 0 | Submis sion of draft of Street names to Council by 30 June 2023 | Target achiev ed (Draft Street names submitt ed to Counci I) | None | None | None | Atten d ance regist er, Draft Stree t nam es Coun cil Reso I ution | P & Dev |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | War d | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 3 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|---------------------------------|---------------------------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------|--------------------------------------|--------------------------------------------------|--------------|------------|---------------------------------------|--------------------------------|----------------------------------------------------------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|--------------|-------------------------------|--------------------------------------------|-------------------------------------------------------------------------------|---------|
| | ed and sustai nable develo p ment | | | | | | | | | | | | | | | | | |
| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable develo p ment | Street namin g Giyani E30 June 2023 | New Indicat or | Street namin g Giyan i E | Street namin g Giyan i E | Giya niE | Ward 11 | L G E S | 500 000 | 600 000.0 0 | | Submis sion of draft of Street names to Council by 30 June 2023 | Target achiev ed (Draft Street names submitt ed to Counci I) | None | None | None | Draft Stree t Nam e s Repo rt , Atten d ance Regi ster, Coun cil Reso I ution | P & Dev |

| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable develo p ment | Street naming Kremet artby June 2023 | New Indicat or | Street namin g Krem etart | Street namin g Krem etart | Krem etart | Ward 7 | LGES | 600 | 800 000.0 0 | Submis sion of draft Street names to Council by 30 June 2023 | Target achiev ed (Draft Street names submitt ed to Counci I) | None | None | None | Draft Stree t Nam e s Repo rt , Atten d ance Regi ster, Coun cil Reso I ution | P & Dev |
|---------------------------------|---------------------------------------------------------------------------------------------------------|----------------------------------------------------------|----------------------|---------------------------------------|---------------------------------------|------------------------------------------|----------------------|---------|-----|-------------------|-----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------|------------------------------|-------------------------------------------------------------------------------|---------|
| Spatial and Town Planning | To develo pan effecti ve spatial | To compile land use applicati on for town | New Indicat or | Site Dema rc ation in Sikhu n yani | Town ship establi s hment | Sikhu nyani and Dzum e ri | Ward 26 and 25 | L G E S | 500 | 500 000.0 0 | Compi le land use applic ati on for town | Target not achiev ed (Draft Land use | Com pile land use appli c ation | Delay in compil ing the land use | To be finali sed durin g the | Appr o ved Layo ut | P & Dev |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|---------------------------------|--------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-----------------------------|-------------------------------------------------------------------------|----------------------------------------------------------------------|--------------------------|------------|---------------------------------------|--------------------------------|-----------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-------------------------------|--------------------------------------------|--------------------------------------------------------------------------------------|---------|
| | frame work that promo tes integra t ed and sustai nable develo p ment | establis hment (Dzumer i & Sikhuny ani) | | and Dzum eri village s | | | | | | | | establis hment (Dzum eri& Sikhun yani) by 30 June 2023 | applica ti on for town establis hment (Dzum eri& Sikhun yani) | for town estab li shme nt (Dzu meri & Sikhu n yani) | applic ation | next finan cial year | | |
| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable develo | To compile subdivisi o n and Rezonin g applicati onof Municip al Properti esin Villages | New Indicat or | Subdi vision, Rezon i ng of Munici pal Prope rties | Rezon i ng and subdiv ision of 3 Munici pal Prope rties in village s | Ngov e Villag e | Ward 21 | Inc o me | 500 000.0 0 | 500 000.0 0 | | Compil e subdivi sion and Rezoni n g applica ti on of 3 Munici pal Propert ies (Thom o, Homu& | Target achiev ed (Subdi vision and Rezoni n g applica ti on of 3 Munici pal Propert ies in Village s | None | None | None | Proo f of sub mi ssio n, appli c ation for land use | P & Dev |

| | p ment | | | | | | | | | | Magev a)in Village s by 30 June 2023 | compil ed) | | | | | |
|---------------------------------|------------------------------------------------------------------------------|--------------------------------------------------------------------------------|----------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|----------------------------|------------|------------------|-------------------|-------------------|---------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|------|------|------|--------------------------------------------------------------------------------------|---------|
| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and | To compile Subdivis ion & rezoning applicati onfor remaind er of 1946 Giyani F | New Indicat or | Subdi vision & Rezo ning of remai nder 1946 Giya niF | Subdi vi sion & Rezon i ng of remai nder 1946 Giyani F | Giyan i sectio nF | Ward 13 | L G E S | 600 000.0 0 | 100 000.0 0 | Compil e Subdivi sion & rezonin g applica ti on for remain der of 1946 Giyani F by 30 | Target achiev ed (Subdiv ision & rezonin g applica ti on for remain der of 1946 Giyani F | None | None | None | Proo f of sub mi ssio n, appli c ation for land use | P & Dev |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 3 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|---------------------------------|---------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------|------------------------------------------------------------|--------------------------------------------------------|----------------------------|------------|---------------------------------------|--------------------------------|----------------------------------------------------------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|--------------|-------------------------------|--------------------------------------------|-------------------------------------------|---------|
| | sustai nable develo p ment | | | | | | | | | | | Jun e 202 3 | compile d) | | | | | |
| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable devel op ment | Compile Rezonin g and subdivisi o n applicati onfor municip al of parks | New Indicat or | Rezo ni ng and subdi vi sion of parks | Rezon i ng and subdiv ision of parks | Giyan i towns hip | Ward 13 | ∟⊙ш∽ | 700 000.0 0 | 50 000.0 0 | | Compil e Rezoni n g and subdivi sion applica ti on for munici pal of parks by 30 June 2023 | Target achiev ed (Rezon ing and subdivi sion applica ti on for munici pal of parks compil ed) | None | None | None | Appli c ation for land use | P & Dev |

| Spatial and | То | Compile | New | Mahu | Mahu | Nkom | Ward | L | 500 | 500 | Compil | Target | Com | Delay | То | Draft | P & Dev |
|-------------|-------------|-----------|---------|-------|--------|------|------|---|-------|-------|--------------|------------------|--------|--------|--------|-------|---------|
| Town | develo | the draft | Indicat | mani | m ani | 0 | 10 | G | 000 | 0.000 | e the | not | pile | ed | finali | Preci | |
| Planning | p an | precinct | or | Preci | Precin | | | Ε | | 0 | draft | achiev | the | consul | s e | nct | |
| | effecti | plan for | | nct | ctPlan | | | S | | | precinc | ed | draft | tation | cons | Plan | |
| | ve | Mahum | | Plan | | | | | | | t plan | (Draft | preci | | ul | Docu | |
| | spatial | ani | | | | | | | | | for | precinc | n ct | | tatio | ment | |
| | frame | Village | | | | | | | | | Mahum | t plan | plan | | ns | and | |
| | work | | | | | | | | | | ani | for | for | | and | Coun | |
| | that | | | | | | | | | | Village | Mahum | Mahu | | sub | cil | |
| | promo | | | | | | | | | | by 30 | ani | mani | | mitto | Reso | |
| | tes | | | | | | | | | | June | Village | Villag | | Cou | l I | |
| | integra | | | | | | | | | | 2023 | pendin | е | | ncil | ution | |
| | t ed | | | | | | | | | | | g final | | | in | | |
| | and | | | | | | | | | | | consult | | | the | | |
| | sustai | | | | | | | | | | | ations | | | next | | |
| | nable | | | | | | | | | | | and | | | finan | | |
| | develo | | | | | | | | | | | submis | | | cial | | |
| | p ment | | | | | | | | | | | sion to Council) | | | year. | | |
| Spatial and | То | Upgra | New | GIS | GIS | N/A | All | L | 600 | 50 | Upgra | Target | None | None | None | Term | P & Dev |
| Town | develo | deGIS | Indicat | Upgra | Upgra | | ward | G | 0.000 | 0.000 | deGIS | achiev | | | | sof | |
| Planning | pan | System | or | de | de | | S | Е | 0 | 0 | Syste | ed(GIS | | | | refer | |
| | effecti | by30 | | | | | | S | | | mby | Syste | | | | ence | |
| | ve | June | | | | | | | | | 30 | | | | | | |
| | spatial | 2023 | | | | | | | | | June 2023 | upgra ded) | | | | | |
| | framew o | | | | | | | | | | 2023 | | | | | | |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|---------------------------------|---------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------------------------|--------------------------------------------------|----------------|------------|---------------------------------------|--------------------------------|-----------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|--------------|-------------------------------|--------------------------------------------|-----------------------------------------------------------------------------------------------------------------|---------|
| | rk that promo tes integra t ed and sustai nable devel op ment | | | | | | | | | | | | | | | | | |
| Spatial and Town Planning | To develo p an effecti ve spatial frame work that promo tes integra t ed and sustai nable devel op ment | Conduct feasibilit y study and draft layout for town establis hment | New Indicat or | Town ship establi s hment Sikhu n yani | Town ship establi s hment | Sikhu nyani | Ward 26 | LGES | 500 000.0 0 | 300 000.0 0 | | Condu ct feasibil ity study and draft layout for Sikhun yani town establi sh ment by 30 June 2023 | Target achiev ed (Feasib ility study and draft layout for Sikhun yani town establis hment conduc ted) | None | None | None | Feasi bility Stud y (Moti v ating mem o rand u m), Draft Layo ut Plan | P & Dev |

| Spatial and | То | Submit | New | Deed | Deeds | Great | All | L | 1000 | 1 000 | Sub | Target | None | None | None | Invita | P & Dev |
|-------------|------------|------------|---------|--------|---------|-------|------|---|-------|-------|----------|----------|------|------|------|--------|---------|
| Town | develo | property | Indicat | S | registr | er | Ward | G | 0.000 | 0.000 | mit10 | achiev | | | | tion, | |
| Planning | p an | registrati | or | Regis | ation | Giya | S | E | 0 | 0 | propert | ed(10 | | | | Atten | |
| | effecti | o n | | tr | office | ni | | S | | | у | propert | | | | d | |
| | ve | applicati | | ation | | | | | | | registr | у | | | | ance | |
| | spatial | onto | | Office | | | | | | | ation | registr | | | | Regi | |
| | frame | Deeds | | | | | | | | | applica | ation | | | | ster, | |
| | work | Registra | | | | | | | | | ti on to | applica | | | | Title | |
| | that | tion | | | | | | | | | Deeds | ti on to | | | | Deed | |
| | promo | Office | | | | | | | | | Registr | Deeds | | | | S | |
| | tes | | | | | | | | | | ation | Registr | | | | /Dee | |
| | integra | | | | | | | | | | Office | ation | | | | dof | |
| | t ed | | | | | | | | | | by30 | Office | | | | Gran | |
| | and | | | | | | | | | | June | submit | | | | t | |
| | sustai | | | | | | | | | | 2023 | ted) | | | | | |
| | nable | | | | | | | | | | | | | | | | |
| | devel | | | | | | | | | | | | | | | | |
| | op ment | | | | | | | | | | | | | | | | |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|---------------------------------|----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------|--------------------------------|--------------------------------------------------|---------------------------------------------------|------|---------------------------------------|--------------------------------|-----------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------------------------|--------------|-------------------------------|--------------------------------------------|------------------------------------------------------|------|
| Wellne ss Progra m | To develo p and retain the best Huma n Capital , Effecti veand Efficie nt Admini st rative and Operat ional Support System | Conduc t inspecti on on OHS | 4 OHS repor tson site | Occu pa tional health | Devel opme nt of 4 OHS reports | Great er Giya ni Muni ci pality | | Inc o me | Oper at ional | Oper a tional | | 4 OHS onsite inspect ion conduc ted by 30 June 2023 | Target achiev ed (4 OHS onsite inspect ion conduc ted) | None | None | None | Sign e d OHS Inspe ction Repo rt s | CORP |

| Human | То | Revie | HR | HR | Revie | Great | Admini | Inc | Oper | | Revie | Target | None | None | None | List | CORP |
|-------------|--------------|----------|---------|---------|--------|--------|--------|-----|-------|--|--------|---------|------|------|------|--------|------|
| Resources | develo | wHR | Policie | Policie | wing | er | st | 0 | at | | wof | achiev | | | | of | |
| and | p and | policies | S | S | of the | Giya | ration | me | ional | | the | ed(HR | | | | draft | |
| Organizatio | retain | Framew | review | | HR | ni | | | | | HR | policie | | | | HR | |
| nal | the | ork | ed | | Polici | Muni | | | | | polici | S | | | | polici | |
| Developme | best | | | | esfor | ci | | | | | esby | review | | | | es, | |
| nt | Huma | | | | levels | pality | | | | | 30 | ed | | | | HR | |
| | n | | | | | | | | | | June |) | | | | Polici | |
| | Capital | | | | | | | | | | 2023 | | | | | es | |
| | , | | | | | | | | | | | | | | | and | |
| | Effecti | | | | | | | | | | | | | | | Coun | |
| | veand | | | | | | | | | | | | | | | cil | |
| | Efficie | | | | | | | | | | | | | | | Reso | |
| | nt | | | | | | | | | | | | | | | I | |
| | Admini | | | | | | | | | | | | | | | ution | |
| | st | | | | | | | | | | | | | | | | |
| | rative | | | | | | | | | | | | | | | | |
| | and | | | | | | | | | | | | | | | | |
| | Operat io | | | | | | | | | | | | | | | | |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|----------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-------------------------------|---------------------|--------------------------------------------------|------------------------------------|--------------|---------------------------------------|--------------------------------|-----------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------------------------|--------------|-------------------------------|--------------------------------------------|--------------------------------------------------------------|------|
| Human Resources | nal Suppo rt Syste m To develo | Review the | Approv ed | Orga no | Revie w | Great er | Admini st | Inc | Oper at | | | Review e d | Target achiev | None | None | None | Draft orga | CORP |
| and Organizatio nal Developme nt | p and retain the best Huma n Capital , Effecti veand Efficie nt Admini st rative and Operat ional Support Syste m | Organo gram | Organ ogram 2021/2 2 | gram revie w | organ iz ationa I struct ure | Giya ni Muni ci pality | ration | me | ional | | | organiz ational structur eby 30 June 2023 | ed (Organ iz ational structu re review ed) | | | | n ogra m , Appr oved Orga n ogra m and Coun cil Reso I ution | |

| Human | То | # of | Approv | Perso | Perso | Great | Admini | Inc | Oper | | 40 | Target | 05 | Large | The | Adve | CORP |
|-------------|---------|-----------|--------|---------|---------|--------|--------|-----|--------|--|--------|---------|----|---------|----------------|--------|-------|
| Resources | develo | posts | ed | nnel | n nel | er | st | 0 | at | | posts | not | | volum | muni | rt | 00111 |
| and | p and | filled in | Organ | Recr | Recrui | Giya | ration | me | ional | | to be | achiev | | e of | ci | isem | |
| Organizatio | retain | terms of | ogram | uit | t ment | ni | ration | | 101101 | | Filled | ed(35 | | applica | pality | e nts | |
| nal | the | the | 2021/2 | ment | asper | Muni | | | | | in | posts | | tions | will | and | |
| Developme | best | organog | 2 | 1110111 | priorit | ci | | | | | terms | filled) | | receiv | use | Арро | |
| nt | Huma | ram | - | | y list | pality | | | | | of the | 104) | | edfor | in- | i | |
| ''' | n | 14111 | | |)ot | panty | | | | | organo | | | genera | ser | ntme | |
| | Capital | | | | | | | | | | gram | | | I | vice | nt | |
| | | | | | | | | | | | by 30 | | | worker | traini | letter | |
| | Effecti | | | | | | | | | | June | | | S | n g | S | |
| | veand | | | | | | | | | | 2023 | | | posts; | pers | | |
| | Efficie | | | | | | | | | | | | | capturi | on | | |
| | nt | | | | | | | | | | | | | n ġ | nel to | | |
| | Admini | | | | | | | | | | | | | was in | assis | | |
| | st | | | | | | | | | | | | | progre | t in | | |
| | rative | | | | | | | | | | | | | ssat | captu | | |
| | and | | | | | | | | | | | | | year | ring | | |
| | Operat | | | | | | | | | | | | | end | for | | |
| | ional | | | | | | | | | | | | | | posts | | |
| | Suppo | | | | | | | | | | | | | | with | | |
| | rt | | | | | | | | | | | | | | large volum | | |
| | Syste | | | | | | | | | | | | | | voľum | | |
| | m | | | | | | | | | | | | | | | | |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------------------------|-----------------------------|-----------------------------------------------------|---------------------------------------------------|------------------------|---------------------------------------|--------------------------------|-----------------------------------------------------|---------------------------------------------------------------------|--------------------------------------------------------------|----------------------------------------------------------------|-----------------------|---------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------|
| | | | | | | | | | | | | | | | | es of appli c ation s | | |
| Human Resources and Organizatio nal Developme nt | To develo p and retain the best Huma n Capital , Effecti veand Efficie nt Admini st rative and Operat ional Support Syste m | # of Local Labour Forum meeting s held | 12 Local Labour Forum Meetin gsheld in 2021/2 2 | Labo ur Relat ions | Maint ain good labou r relatio ns | Great er Giya ni Muni ci pality | Admini st ration | Inc o me | Oper at ional | | | 12 LLF meetin gsto be held by 30 June 2023 | Target not achiev ed (10 LLF meetin gs held) | 2 LLF meeti ngs | Non- adher ence to sched ule | The muni ci pality will have a sche dule and const antly issue remi nd ers to mem b ers | Invita tions, Minut es and Atten d ance Regi sters | CORP |

| Informati | То | percent | Netwo | Infras | Maint | Great | Admini | Inc | Oper | | 100% | Target | None | None | None | Main | CORP |
|-----------|--------------------|----------|----------|--------|---------|--------|--------|-----|-------|--|----------|----------|------|------|------|------|------|
| on | develo | age of | rk | tr | ai ning | er | st | 0 | at | | of | achiev | | | | te | |
| Technolo | p and | network | Infrastr | uctur | of the | Giya | ration | me | ional | | networ | ed | | | | nanc | |
| gy | retain | Infrastr | ucture | е | netwo | ni | | | | | k | (100% | | | | е | |
| | the | ucture | mainta | Maint | rk | Muni | | | | | Infrastr | networ | | | | Regi | |
| | best | maintai | ined | е | infrast | ci | | | | | ucture | k | | | | ster | |
| | Huma | ned | | nanc | ru | pality | | | | | maintai | infrastr | | | | | |
| | n | | | е | cture | | | | | | n ed by | ucture | | | | | |
| | Capital | | | | | | | | | | 30 | maintai | | | | | |
| | , | | | | | | | | | | June | n ed) | | | | | |
| | Effecti | | | | | | | | | | 2023 | | | | | | |
| | veand Efficient | | | | | | | | | | | | | | | | |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
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| | Admini st rative and Operat ional Suppo rt Syste m | | | | | | | | | | | | | | | | | |
| Informati on Technolo gy | To develo p and retain the best Huma n Capital , Effecti veand Efficie nt Admini st rative and Operat | % of municip al website update d | Websi te updat ed 100% in 2021/ 22FY | Updat eof Munic ipal websit e | Placin g of compli ance docu ments on munici pal websit e | Great er Giya ni Muni ci pality | Admini st ration | Inc o me | Oper at ional | Oper a tional | Oper at ional | of munici pal websit e update d by 30 June 2023 | Target achiev ed (100% of munici pa I websit e update d) | None | None | None | Web site Regi ster | CORP |

| ional Suppo rt Syste m | | | | | | | | |
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| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
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| Provisioning and supply of IT equipment | To develo p and retain the best Huma n Capital , Effecti veand Efficie nt Admini st rative and Operat ional Suppo rt Syste m | # of payment s made for provisio n of internet connecti on | 70 3Gs and Voda com intern etline | Provi si oning and suppl y of IT equip ment | To provid eIT Equip ment (75 3Gs and Voda com line) | Great er Giya ni Muni ci pality | admini st ration | Inc o me | Oper at ional | | | Payme nts for Interne t connec tion | Target achiev ed (12 payme ntfor Interne t conne ction) | None | None | None | Proof of paym ent Invoi c es | CORP |

| Informati on Technolo gy | To develo p and retain the best Huma n Capital , Effecti veand Efficie nt Admini st rative and Operat ional Support System | | 4 meetin gsheld in 2021/2 2 Financi alyear | IT Gover n ance, Risks and Comp liance | Coordi nation of the IT Steeri n g Comm ittee Meeti ng | Great er Giya ni Muni ci pality | Admini st ration | Inc o me | Oper at ional | | | 4 IT Steerin g Committee meetin gs conducted by 30 June 2023 | Target achiev ed (4 IT Steerin g Committee meetin gs conducted) | None | None | None | Invita ti ons, Atten d ance Regi sters and Minut es | CORP |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-----------------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------------------------|---------------------------------------------------|------------------------|----------------|---------------------|---------------------|---------------------|--------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------|------------------------------------------|--------------------------------------|-----------------------------------------------------|------|
| Office Support- Provision of Office Furniture | To ensur e condu ci ve | Procur e and distribu te | Furnitu renot procur ed | Office Furnit ure | Provis ion of office | GGM | Admini st ration | Inc o me | Oper at ional | Oper a tional | Oper at ional | Provid e office furnitu re to 20 | Target not achiev ed (Procure | Deliv e ry took place few | Delay inthe deliver y by the | Requ est deliv er y plan | Advert Appo i ntme nt | CORP |

| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 3 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
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| | workin g enviro n ment by providi ng office furnitu re | office furnitu re | | | furnit ure | | | | | | | Offic esby 30 June 2023 | men t wer e don e) | week s after the end ofthe finan cial year | servic e provid er | from servi c es provi d ers upon givin g them an appoi n tme nt lette r | letter , Invoi c e, and deliv er y note | |

| Security | То | Acquisiti | Report | Install | Provis | GGM | Admini | Inc | Oper | Oper | Oper | Install | Target | The | The | Tech | Advert | CORP |
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| of | install | onand | on | ation | ion of | | st | 0 | at | а | а | securit | not | muni | issue | nical | , | |
| Municip | Came | install | installa | of | securit | | ration | me | ional | tional | tional | у | achiev | ci | of | Servi | Appo | |
| al | ras at | Camera | ti on of | Securi | у | | | | | | | Camer | ed | pality | camer | ces | i | |
| Premise | Civic | s | camer | t y | camer | | | | | | | asat | (Specifi | halte | aswas | have | ntme | |
| S | Centr | | asnot | camer | as | | | | | | | Civic | c ation, | d the | consoli | alrea | nt | |
| | е | | compil | as at | | | | | | | | Centre | Evaluat | procu | dated | dy | letter, | |
| | | | ed | | | | | | | | | by 30 | ion and | r | in the | instal | Invoi | |
| | | | | | | | | | | | | June | Adjudic | emen | Civic | l ed | ce, | |
| | | | | | | | | | | | | 2023 | ation | t due | Centre | came | and deliv | |
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| Priority Issue/Progr amme | Devel o pmen t Obje ctive | Key Perfor mance Indicat or | Baseli ne 2021/2 2 | Proje ct Name | Project /Indic ator Descr i ption | Loca tion | Ward | Fu n din g So u rce | Bud g et 2022/ 2 3 | Adju s tmen t Bud g et 2022/ 2 | Spec i al Adju s tmen t Bud g et 2022/ 2 | Annu al Targe t | Actual Perfor m ance | Varia nce | Reas onfor Varia nce | Corr e ctiv e Mea s ures | Portf olio Of Evid e nce | Dept |
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| Installation of Walkthroug h Metal Detector and X-Ray Machine at Civic Centre | To install Metal detect orand X-Ray Machi neat Civic Centre | Acquisiti on and installati on of Walkthro u gh mental detector and X- Ray Machine | Metal detect or and X- ray machin enot procur ed | Acqui sition and install ation of Walkt hr ough menta I detect or and X- Ray Machi ne at Civic Centr e | To install Metal detect orand X-Ray Machi n e at Civic Centr e | GGM | Admini st ration | Inc o me | Oper at ional | Oper a tional | Oper a tional | Acquisi ti on and installat ion of Walkthr ough mental detecto r and X- Ray Machin e by 30 June 2023 | Target not achiev ed (Specific ation, Evaluat ion and Adjudic ation were concluded) | Acqu is ition and instal I ation of Walk th roug h ment al detec t or and X- Ray Mach i ne not done | Delay in appoin t ment of servic e provid eras results of senior transiti o n | The muni ci pality will comp I y with the procu r emen t proce ss | Advert, Appo i ntme nt letter, Invoi c e and deliv ery note | CORP |

| Managemen | То | # of | 17 | Mana | Atten | Great | Admini | Inc | 7 000 | | # of | Target | 12 | Munici | То | Litiga | MM |
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| t of litigation | develo | litigati | Active | g | di ng | er | st | 0 | 000 | | litigati | not | cases | p ality | conti | tion | |
| l o maganon | p and | on | Cases | emen | and | Giya | ration | me | | | on | achiev | 00.000 | did not | n | Regi | |
| | retain | matter | | t of | finalizi | ni | | | | | matter | ed(5 | | achiev | uous | ster | |
| | the | reduc | | litigati | ng all | Muni | | | | | reduc | litigatio | | e the | ly | and | |
| | best | ed | | ons | litigati | ci | | | | | edby | n | | anticip | mak | Repo | |
| | Huma | | | | o n | pality | | | | | 30 | cases | | ated | е | rt | |
| | n | | | | cases | ' | | | | | June | were | | target | follo | | |
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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia l Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| Electricit y Provision | | units at Makhuva Village by 30 June 2023 | Indicato r | cation of Makhu v a Village (327) | Constru ct ion of Electrica I Network Intrastru c ture | Makhu v a Village | War d 29 | INEP/ LGES | 2 100 000 | 589 993 0 | 5 989 032 | Connect i on of 327 units at Makhuv a Village by 30 June 2023 | not achieve d- (326 units connect ed) | ed | Empt y stand s only provi ded with capa city | Custo mers will be covere dwith free post conne ction by ESKO M | App oint ment , Sign ed prog ress repo rt, Prac tical Com pleti on | TECH |

| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| | e qualit yof life | | | | | | | | | | | | | | | | e an d Lis tof Be n efici arie s | |
| | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt | Connect 470 units at Siyandha ni Village by 30 June 2023 | New Indicat or | Electr ifi cation of Siyan dhani Villag e (470) | Construction of Electrical Network Infrastructure | Siyan dhani Villag e | Wa rd 29 | INE P/ LGE S | 0,00 | 0,00 | 3 617 010 | Appoint ment of the contrac tor for Connec ti on of 470 units at Siyand hani Village by 30 June 2023 | Target achiev e d (Contr actor for conne ction of 470 units at Siyand hani Village appoin ted) | None | None | None | App oint me nt lett er | TECH |

| | hand impro ve qualit y of life | | | | | | | | | | | | | | | | |
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| Electrici ty Provisi on | To devel op susta i nable infras tr uctur e netw or | Village by | New Indicat or | Electr ifi cation of Churc hview Villag e (200) | Constru ction of Electric al Networ k Infrastr ucture | Churc hview Villag e | Wa rd 11 | INE P/ LGE S | 4 100 000 | 4 000 000 | Conne ction 200 units at Church View Village by 30 | Targe t not achie ved- (155 units conne cted) | 45 units not conne cted | Empt y stand s only provi ded with | Custo mers will be covere dwith free | App oint me nt , Sig n ed pro g ress | TECH |

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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
| | ks whic h prom otes econ o mic growt hand impro ve qualit yof life | | | | | | | | | | | Jun e 202 3 | | | capa | post conne ct ion by ESKO M | rep ort, Pra c tical Co m plet i on Cer ti fica t e and List of Ben efici | |

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| Electrici | То | Connect | New | Electr | Constru | Hlane | Wa | INE | 3 100 000 | 10 720 | 10 740 | Conne | Targe | 2 | Empt | Custo | App | TECH |
| ty | devel | 539units | Indicat | ifi | ction of | ki | rd | P/ | 000 | 710 | 000 | ction | t not | units | У | mers | oint | |
| Provisi | ор | at Hlaneki | or | cation | Electric | Villag | 06 | LGE | | ' 10 | 000 | 539 | achie | not | stand | will be | me | |
| on | susta | Village by | | of | al | е | | S | | | | units at | ved- | conne | S | covere | nt | |
| | i | 30 | | Hlane | Networ | | | | | | | Hlanek | (537 | cted | only | dwith | , | |
| | nable | June 2023 | | ki | k | | | | | | | i | units | | provi | free | Sig | |
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| | uctur | | | (539) | | | | | | | | June | , | | capa | ction | g | |
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| 9.3. BAS | SIC SER | VICE DELIVE | RY AND I | NFRAST | RUCTURE | DEVEL | ОРМЕ | NT | | | | | | | | | | |
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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
| | qualit yof life | | | | | | | | | | 3 | | | | | | Lis tof Be n efici arie s | |
| Electrici ty Provisi on | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt hand improve | Connect 209units at Nsavulani Village by 30 June 2023 | New Indicat or | Electr ifi cation of Nsav ulani (209) | Construction of Electrical Network Infrastructure | Nsav ulani Villag e | Wa rd 23 | INE P/ LGE S | 2100 000 | 3 844 000 | 3,84 3,79 2,69 | ction | Targe t achie ved- (209 units conne cted) | None | None | None | App oint me nt , Sig ned pro g res s rep ort, Pra c tical Co m plet i on Cer ti | TECH |

| qualit yof life | | | | | | fica t e and List |
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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| Electrici ty Provisi on | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growthand improve quality of life | Connect 325 units at Nwadzeku dzeku Village by 30 June 2023 | New Indicat or | Electr ifi cation of Nwad z ekudz eku Villag e (325) | Constru ction of Electric al Networ k Infrastr ucture | Nwad z ekudz eku Villag e | Wa rd 15 | INE P/ LGE S | 3 684 000 | 5 994 250 | 5 994 625 | Conne ction of 325 units at Nwadz ek udzeku Village by 30 June 2023 | Targe t achie ved- (325 units conne cted) | None | None | None | App oint me nt , Sig ned pro g res s rep ort, Pra c tical Co m plet i fica t e and List of Ben | TECH |

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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| Electrici ty Provisi on | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt hand improve qualit yof life | Connect 140 units at Maphata Village by 30 June 2023 | New Indicat or | Electr ifi cation of Maph ata Villag e (140) | Constru ction of Electric al Networ k Infrastr ucture | Maph ata Villag e | Wa rd 26 | INE P/ LGE S | 2100 000 | 2 694 600 | 2 642 990 | Conne ction of 140 units at Maphat a Village by 30 June 2023 | Targe t achie ved- (140 units conne cted) | None | None | None | App oint me nt , Sig ned pro g res s rep ort, Pra c tical Co m plet i fica t e and List of Ben | TECH |

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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| Electrici ty Provisi on | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt hand improve qualit yof life? | Install traffic lights in Giyani township by 30 June 2023 | Appoint ment of Servic e Provid erfor CBD High Mast Lights | Inst all traffi c light s | Inst all traffi c light s | All ward s | | LGES | 1 000 000 | 1,200 ,000 | 4 000 000 | Install traffic lights in Giyani townsh ipby 30 June 2023 | Target achiev ed (2 Traffic lights install ed) | None | None | None | App oint me nt lett er and pra ct ical co m pleti on cert if icat e | TECH |

| Electrici | То | Install high | Appoi | Install | Installat | All | LGES | 1 000 | 1,480 | In | nstalla | Target | None | None | None | Pra | TECH |
|-----------|-----------|--------------|---------|---------|-----------|------|------|-------|-------|-----|------------|---------------|------|------|------|-------|------|
| ty | devel | mast by 30 | nt | ation | ion of | ward | | 000 | , | tio | on of | achiev | | | | С | |
| Provisi | ор | June 2023 | ment | of | high | S | | | 000 | | high | e d (2 | | | | tical | |
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| | i | | Servic | mast | | | | | | Si | Siyand | masts | | | | m | |
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| | infras | | Provid | | | | | | | | i/CBD | Siyand | | | | i on | |
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| | uctur | | CBD | | | | | | | | tion | ani/CB | | | | ti | |
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| | netw | | Mast | | | | | | | | Section | Interse | | | | t e | |
| | orks | | Lights | | | | | | | | by 30 | ction | | | | | |
| | whic h | | Ligitio | | | | | | | | une 023 | and Sectio | | | | | |
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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| | and impro ve qualit yof life | | | | | | | | | | | | | | | | | |
| Electrici ty Provisi on | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt hand improve | Install energy saving streetlights | Servic e provid er appoin ted | Install ation of energ y saving streetl ights | Installat ion of energy saving streetlig hts | | | INE P/ LGE S | 10 300 000 | 6 300 000 | 7 500 000 | Installat ion of 143 energy saving streetli ghts (CBD) by 30 Jun e 202 3 | Targe t achie ved (143 energ y saving streetl ights (CBD) installe d) | None | None | None | Sig ned Pro g res s Re p ort, Pra c tical Co m plet i on Cer ti fica t e | TECH |

| | y of life | | | | | | | | | | | | | | | | |
|--------------------------|-------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------|-----------------------------------------------------|--------------------------------------------------------------|---------------|----------------|------------|---------------|--------------|-------------------------------------------------------------------------------------------|-------------------------------------------------------------------|------|------|------|-------------------------------------------------------------------------------|------|
| | | | | | | | | | | | | | | | | | |
| Sports Faciliti es | To devel op susta i nable infras tr uctur e netw orks | Refurbishm entof Shivulani Sports Centre by 30 June 2023 | The project is not comple t ed | Refur bi shme nt of sport centr e | Refurbi shment of Shivula ni Sports Centre | Shivul ani | Wa rd 15 | Inco me | 500 000.00 | 3 454 255 | Refurbi s hment of Shivul ani Sports Centre by 30 June 2023 | Target achiev e d (Refur bi shmen t of Shivul ani Sports Centre) | None | None | None | Adv ert, app o intm ent, Sig n ed Pro g ress | TECH |

| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia l Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| | which hyprometes economic growth hand improve quality of life | | | | | | | | | | | | | | | | Re p ort, Pra c tical Co m plet i on Cer ti fica | |

| EDWD | т. | # of magn! - | 400 | | Cract: | Civer: | Λ.ΙΙ | EDW/D | C 040 | I | 200 | Ta ==== | Nana | Mans | Nana | C:~ | TECH |
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| EPWP | To . | # of people | 163 | EPWP | Creati | Giyani | All | EPWP | | | 200 | Targe | None | None | None | Sig | TECH |
| Infrastr | devel | tobe | people | Infras | onof | Town | war | | 000 | | People | t | | | | ned | |
| ucture | ор | appointed | appoin | tr | jobs | ship | ds | | | | appoint | achie | | | | App | |
| | susta | through | ted | uctur | throug | | | | | | e d | ved | | | | oint | |
| | i | EPWP | throug | е | h | | | | | | through | (200 | | | | me | |
| | nable | Infrastructu | h | | EPWP | | | | | | EPWP | People | | | | nt | |
| | infras | re Program | EPWP | | Infrastr | | | | | | Infrastr | appoin | | | | Me | |
| | tr | by 30 | Infrast | | ucture | | | | | | ucture | ted | | | | mo | |
| | uctur | Júne 2023 | ru | | Progra | | | | | | Progra | throug | | | | | |
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| | netw | | progra | | | | | | | | 30 | EPWP | | | | | |
| | orks | | m | | | | | | | | June | Infrastr | | | | | |
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| | life | | | | | | | | | | | | | | | | |

| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| EPWP Environ m ental and Culture | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt hand improve qualit yof life | # of people tobe appointed through EPWP Environme ntal and Culture Program by 30 June 2023 | 149 people appoin ted throug h EPWP Envir on ment | EPWP Envir on menta I and Cultur e | Creati on of jobs throug h EPWP Environ mental and Culture Progra m | Giyani Town ship | All war ds | EPWP | 4 100 000 | | | 150 People appoint e d through EPWP Environ ment by 30 June 2023 | Targe t achie ved (150 People appoin ted throug h EPWP Envir on ment) | None | None | None | Sig ned App oint me nt Me mo | COMM |

| Environ | То | # of | 8 | Enviro | Conduc | Great | All | Inco | Operat | Ope | 0 | 12 | Targe | None | None | None | Sch | COMM |
|---------|----------|-------------|-------|--------|---------|-------|-----|------|--------|-------|-----|---------|--------|------|------|------|------|------|
| m ental | devel | environme | aware | n | ti on | er | war | me | ional | r | р | Awaren | t | | | | е | |
| Awaren | ор | ntal | ness | menta | Educati | Giyan | ds | | | ation | era | e ss | achie | | | | dule | |
| ess | susta | awareness | campa | 1 | o n | i | | | | al | ti | campai | ved | | | | and | |
| Campai | i | and | igns | Aware | awaren | | | | | | on | g ns | (12 | | | | Atte | |
| gn | nable | educational | condu | ness | ess | | | | | | al | and | Aware | | | | nda | |
| | infras | programs | ct ed | Camp | campai | | | | | | | educati | n ess | | | | nce | |
| | tr | to be | | aign | gns on | | | | | | | o nal | campa | | | | Reg | |
| | uctur | conducted | | | environ | | | | | | | progra | igns | | | | i | |
| | е | by 30 June | | | mental | | | | | | | ms | and | | | | ster | |
| | netw | 2023 | | | manag | | | | | | | conduc | educat | | | | S | |
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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| | and impro ve qualit yof life | | | | | | | | | | | | | | | | | |
| Schol ar Patrol | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt hand improve qualit | # of scholar patrol to be conducted by30 June 2023 | 38 schol ar patrol s condu cted | Schol ar Patrol | Condu cting of Schola r patrols | All Ward s | All Wa rds | Inco me | Operational | Ope r ation al | O p era ti on al | 20 scholar patrols conduc ted by 30 June 2023 | Targe t achie ved (20 schol ar patrol s condu cted) | None | None | None | Re p ort s | COMM |

| y of life | | | | | | | |
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| Priori | Dev | Key | Baseli | Proje | Project | Loca | Wa | Fun | Budg | Adju | Sp | Annu | Actual | Varia | Reas | Corre | Por | Dept |
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| ty Issue | el opm ent Obje c tive | Performa nce Indicator | ne | ct Name | Descri ption | tion | rd | ding Sour ce | et 2022/ 23 | s ted Bud g et 2022/ 2 | e cia l Adj ust ed Bu d get | al Targe ts | Perfor m ance | nce | on for Varia nce | ctive Measu r es | t foli oof Evi d enc e | Берг |
| Spee d Chec ks | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt hand improve qualit yof life | # of speed checks conducted by 30 June 2023 | 107 speed check s condu cted | Spee d Chec ks | Conduction of Speed Checks | All Ward s | All Wa rds | inco me | Operational | Oper a tional | Op era ti on al | 40 Speed checks conduc ted by 30 June 2023 | Targe t achie ved (40 Speed check s condu cted) | None | None | None | Re p ort s | COMM |

| Traffic | То | # of | 1595 | Traffi | Issuing | All | All | inco | Operat | | 1000(s | Overa | 744 | Vast | Aware | Re | COMM |
|---------|----------|-----------|--------|--------|-----------|------|-----|------|--------|--|--------|---------|-----|-------|-------|-----|------|
| summo | devel | Traffic | summ | С | oftraffic | Ward | Wa | me | ional | | ec56) | ch | | offen | n ess | р | |
| nses | ор | summons | onses | summ | summo | S | rds | | | | summ | ieved | | c es | campa | ort | |
| issued | susta | issued by | issued | 0 | ns | | | | | | onses | (1744 | | dueto | igns | S | |
| | i | 30 | | nses | | | | | | | by 30 | of | | non- | | | |
| | nable | June 2023 | | issue | | | | | | | June | Traffic | | comp | | | |
| | infras | | | d | | | | | | | 2023 | summ | | li | | | |
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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| | and impro ve qualit yof life | | | | | | | | | | | | | | | | | |
| Paymen t of AARTO fees | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growthand improve qualit | # of Payment of AARTO fees facilitated by 30 June 2023 | New Indicat or | AART | Facilita ting payme nt of AART O | Giyan i Secti onC | Wa rd 12 | Inco me | Operational | Oper at ional | Op e rati o nal | 12 payme nts of AART O fees facilitat edby 30 June 2023 | ved | 1 payment of AARTO fees not facilitate d | Delay by Natis syste m in gener ating report s | Communicate with the Depart ment of Transport to ensure that the Natis system generates a report by year end. | p ort | COMM |

| yof life | | | | | | | | | |
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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| nt of DLCA fees | devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt hand improve qualit yof life | Paymentof DLCA fees facilitated by 30 June 2023 | payme nts of DLCA fees as per Gover nment Gazet te | DLCA | ing payme nt of DLCA | ni Secti onC | Wa rd 12 | me | ional | at ional | e rati o nal | payme nts of DLCA fees facilitat edby 30 June 2023 | t not achie ved (11 | payment of DLCA fees not facilitate d) | belay by Natis syste m in gener ating report s | nicate with the Depart ment of Transp ort to ensure that the Natis system generat es a report by year end. | p ort s | COMIN |

| RTMC | То | # of RTMC | 12 | Road | Facilitat | Giya | | Inco | Operat | Oper | Ор | 12 | Targe | 1 | Delay | Commu | Re | COMM |
|---------|----------|-------------|--------|--------|-----------|-------|----|------|--------|-------|------|-----------|----------|------------|--------|----------|-----|------|
| payment | devel | payments | payme | Traffi | ing | ni | Wa | me | ional | at | e · | payme | t not | payment | by | nicate | р | |
| S | ор | facilitated | nts of | С | payme | Secti | rd | | | ional | rati | nts of | achie | of RTMC | Natis | with the | ort | |
| | susta | by 30 June | RTMC | Mana | nt of | onC | 12 | | | | 0 | RTMC | ved | fees not | syste | Depart | S | |
| | i | 2023 | fees | g | RTMC | | | | | | nal | fees | (11 | facilitate | m in | ment of | | |
| | nable | | as per | emen | fees | | | | | | | facilitat | payme | d) | gener | Transp | | |
| | infras | | SLA | t | | | | | | | | edby | nts of | | ating | ort to | | |
| | tr | | | Corp | | | | | | | | 30 | RTMC | | report | ensure | | |
| | uctur | | | or | | | | | | | | June | fees | | S | that the | | |
| | е | | | ation | | | | | | | | 2023 | facilita | | | Natis | | |
| | netw | | | fees | | | | | | | | | ted) | | | system | | |
| | orks | | | | | | | | | | | | | | | generat | | |
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| Priori ty | Dev el | Key Performa | Baseli ne | Proje ct | Project Descri | Loca tion | Wa rd | Fun ding | Budg et | Adju s ted | Sp e | Annu al | Actual Perfor | Varia nce | Reas on | Corre ctive | Por t | Dept |
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| Issue | opm ent Obje c tive | nce Indicator | | Name | ption | | | Sour | 2022/ | Bud g et 2022/ 2 3 | cia I Adj ust ed Bu d get | Targe ts | m ance | | for Varia nce | Measu r es | foli oof Evi d enc e | |
| | and impro ve qualit yof life | | | | | | | | | | | | | | | | | |
| Calibrat ion of VTS | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt hand improve qualit | # of Calibration of VTS done by 30 June 2023 | 1calibr ation of VTS test equipm ent as per NRLA | Vehicl e Testin g Statio n Calibr ation | Facilitat ing calibrati on of VTS equipm e nt | Giya ni Secti onC | Wa rd 12 | Income | Operational | Oper at ional | O p era ti on al | 1calibr ation of VTS test equipm ent done by 30 June 2023 | Target achiev e d (1 calibra ti on of VTS test equip ment done) | None | None | None | Re p ort s | COMM |

| yof life | | | | | | | | |
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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
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| Payme nt of Agency fees | To devel op susta i nable infras tr uctur e netw orks which promotes econ o mic growt hand improve qualit yof life | # of Agency fees facilitated for payment by 30 June 2023 | 12 payme ntof Agenc y fee as SLA | 80% Agen cy fees | Facilitat ing payme nt of 80% agency | Giya ni Secti onC | Wa rd 12 | Inco me | Operational | | | 12 payme nt s for Agency fees facilitat edby 30 June 2023 | achie ved (11 payme | 1 payment s for Agency fees not facilitate d | Delay by Natis syste m in gener ating report s | Communicate with the Depart ment of Transport to ensure that the Natis system generates a report by year end. | Re p ort s | COMM |

| Road | То | # of | 69 | Road | Conduc | All | All | Inco | Operat | 12 | Targe | None | None | None | Re | COMM |
|---------|--------------|-----------|---------|------|----------|------|-----|------|--------|---------|--------|------|------|------|-----|------|
| safety | devel | Roadbloc | Roadb | bl | ti ng of | Ward | Wa | me | ional | Roadbl | t | | | | р | |
| Operati | ор | ksheld by | locks | ocks | Roadbl | s | rds | | | oc ks | achie | | | | ort | |
| ons | susta | 30 | operati | | ocks | | | | | held by | ved | | | | s | |
| | i | June 2023 | ons | | | | | | | 30 | (12 | | | | | |
| | nable | | held | | | | | | | June | Roadb | | | | | |
| | infras | | | | | | | | | 2023 | lo cks | | | | | |
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| 9.3. BA | SIC SER | VICE DELIVE | RY AND I | NFRAST | RUCTURE | DEVEL | OPME | NT | | | | | | | | | | |
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| Priori ty Issue | Dev el opm ent Obje c tive | Key Performa nce Indicator | Baseli ne | Proje ct Name | Project Descri ption | Loca tion | Wa rd | Fun ding Sour ce | Budg et 2022/ 23 | Adju s ted Bud g et 2022/ 2 3 | Sp e cia I Adj ust ed Bu d get | Annu al Targe ts | Actual Perfor m ance | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Por t foli oof Evi d enc e | Dept |
| | and impro ve qualit yof life | | | | | | | | | | | | | | | | | |

LOCAL ECONOMIC DEVELOPMENT (LOWER SDBIP)

| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on | Locati on | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
|----------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------------------|--------------------------------------------------------------|-----------------------------------------------------|------------------------------------------------------------------------------------|---------------------------|------------------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|--------------|-----------------------------------|---------------------------------|---------------------------------------------------|---------|
| SMME Expos ure to marke ts | To Create an Enabli ng Enviro n ment for Sustai nable Econo mic Growt h | # of SMME 's expos edto LED market by 30 June 2023 | 4 SMM E s expo sed to LED mark et | SMM E 's expo s ure to mark et | SMMEs exposed to market by taking them along to different LED exhibiti on market s | Great er Giyan i | All war ds | Income | Operat ional | | | 4 SMM E s expo sed to LED mark etby 30 June 2023 | Tar get achi eve d(4 SM ME s wer e exp o sed to LE D mar ket) | None | None | None | Invitat ion, Atten dance regist er | P & Dev |

| SMME Expos ure to marke ts | To Create an Enabli ng Enviro n ment for Sustai nable Econo mic Growt h | # of SMME 's expos edto pop up market by 30 June 2023 | SMM E 's expo sed to pop up mark et | SMM E 's expo s ure to pop up mark et | SMMEs exposed to local market | Great er Giyan i | All war ds | Income | Operat ional | | | 4 SMM E 's expo s ure to pop mark etby 30 June 2023 | Tar get achi eve d(4 SM ME's wer e exp o sed to pop up mar k et) | None | None | None | Invitat ion, Atten dance regist er | P & Dev |
|----------------------------------------|-------------------------------------------------------------------------|----------------------------------------------------------------------------------|-------------------------------------------------------|------------------------------------------------------------------|----------------------------------------|---------------------------|------------------|--------|-----------------|--|--|--------------------------------------------------------------------------------|------------------------------------------------------------------|------|------|------|---------------------------------------------------|---------|
|----------------------------------------|-------------------------------------------------------------------------|----------------------------------------------------------------------------------|-------------------------------------------------------|------------------------------------------------------------------|----------------------------------------|---------------------------|------------------|--------|-----------------|--|--|--------------------------------------------------------------------------------|------------------------------------------------------------------|------|------|------|---------------------------------------------------|---------|

| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on | Locati | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
|------------------------------------------|-------------------------------------------------------------------------|-------------------------------------------------------------------|------------------------------------------------------|--------------------------------------------|-------------------------------------------------------|---------------------------|------------------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------|--------------------------------------------------------------|-----------------------------------------------------------------------|--------------|-----------------------------------|---------------------------------|-----------------------------------|---------|
| Planni ng and LED aware ness | To Create an Enabli ng Enviro n ment for Sustai nable Econo mic Growt h | #of Planni ngand LED Aware ness to be conduc t ed by 30 June 2023 | 4 Plan ning and LED Awar e ness | Plan ni ng and LED Awar e ness cond u cted | Planning and LED Awarene ss conducte d | Great er Giyan i | All war ds | Income | Operational | | | 4 Plan ni ng and LED Awar e ness cond u cted by 30 June 2023 | Tar get achi eve d(4 Pla n nin g and LE D Aw a ren ess con d uct e d) | None | None | None | Atten dance regist er | P & Dev |

5.3. MUNICIPAL FINANCE MANAGEMENT AND VIABILITY (LOWER SDBIP)

| Reven | То | Revie | Reve | Reve | Send the | Great | Ad | Income | Operat | | Reve | Tar | None | None | None | Counci | B&T |
|-------|---------|---------|--------|--------|------------|---------|-------|--------|--------|--|--------|----------|------|------|------|---------|-----|
| ue | improv | w the | nue | nue | policies | er | mi | | ional | | nue | get | | | | | |
| Mana | е | revenu | enha | enha | for inputs | Giyani | nistr | | | | enha | achi | | | | Resolu | |
| ge | financi | е | n | n | by | Munic | а | | | | n | eve | | | | ti on | |
| ment | al | enhan | ceme | ceme | another | ipality | tion | | | | ceme | d | | | | on | |
| | manag | ce | nt | nt | departme | | | | | | nt | (Re | | | | Imple | |
| | ement | ment | polici | polici | nt. | | | | | | strate | V | | | | me | |
| | system | policie | es | es | Present | | | | | | gy | enu | | | | ntation | |
| | sto | s by | were | revie | the draft | | | | | | revie | е | | | | of the | |
| | enhan | 30 | revie | W | review to | | | | | | wed | enh | | | | Reven | |
| | ce | June | wed | | managem | | | | | | and | а | | | | u e | |
| | venue | 2023 | | | en | | | | | | imple | nce | | | | Enhan | |
| | base | | | | t. Submit | | | | | | ment | me | | | | ce | |
| | | | | | tocouncil | | | | | | e d | nt | | | | ment | |
| | | | | | for . | | | | | | by 30 | stra | | | | Strate | |
| | | | | | approval. | | | | | | Jun | t | | | | gy | |
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| | | | | | | | | | | | 202 | revi | | | | | |
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| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on | Locati | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e nted | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
|---------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------------|-----------------------------------------------------------|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------------|----------------------------------------------------------|--------------|-----------------------------------|---------------------------------|----------------------------------------------------------|------|
| Budge t and Report ing | To improv e financi al manag ement system sto enhan ce revenu ebase | Draft budget tabled to council by 31 March 2023 | Draft budg et was table dto coun cil | Draft budg et | Collect budget informatio n from departme nts , Consolida te the budget, Present the draft to managem ent, portfolio committe e, exco and submit to council for approval | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operational | | | Draft budg et table d to coun cil by 31 Marc h 2023 | Tar get achi eve d (Dr aft bud get tabl ed to cou n cil) | None | None | None | Draft budge t and Counc il Resol ution | B&T |

| Budge t and Report ing | To improv e financi al manag ement system sto enhan ce revenu ebase | Submi t the final budge t to counci I by 31 May 2023 | Final budg et was subm itted to coun cil | Final budg et | Take the draft budget for public participati on with the IDP. Incorporat e inputs and submit the budget for final approval | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operat ional | | Final budg et subm itted to coun cil by 31 May 2023 | Tar get achi eve d (Fin al bud get sub mitt ed to cou n cil) | None | None | None | Approved Final budget and Counc il Resol ution | B&T |
|---------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------------------------|-------------------------------------|----------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------|--------|-----------------|--|-----------------------------------------------------------------------------------|--------------------------------------------------------------|------|------|------|------------------------------------------------------------------------|-----|
| Budge t and Report ing | To improv e financi al mana ge ment syste ms to | Submit the Annual Financi al statem e nts to AG by | AFS prep ared and sub mit ted to AGSA | Finan cial state m ents | Compile the financial statemen t. Review the compiled financial statement. | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operat ional | | Annu al Fina ncial state m ents compil | Tar get achi eve d (An n ual Fina | None | None | None | Copy of Annual Financ ial State ment Financi a | B&T |

| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on | Locati | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
|---------------------------------|-------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|--------------|-----------------------------------|---------------------------------|--------------------------------------------------|------|
| | enhan ce revenu ebase | 31 Augu st 2022 | | | Present to managem ent meeting. Submit to AG for auditin g. | | | | | | | ed and subm itted to AG by 31 Augu st 2022 | ncia I stat e me nts co m pile d and sub mitt edG) | | | | I state ments | |
| Budge t and Report ing | To improv e financi al manag ement system sto enhan ce venue base | Numb erof sectio n 71 reports submit ted to Treasu ry within 10 workin g days after the end of the | 12 Repo rt s subm itted in 2021/ 22 FY | Secti on 71 repo rt sub mi ssio n | Compile the section 71 report. Submit to treasury within 10 working days after the end of the month. | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operat ional | | | 12 Secti on 71 Repo rts subm itted to Trea s ury by30 Jun e 202 3 | Tar get achi eve d (12 Sec tion 71 R orts suitt ed to Tre a | None | None | None | Proof of submis sion to Treasu ry | B&T |

| | | month by 30 June 2023 | | | | | | | | | | sur y) | | | | | |
|---------------------------------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------|--------|-----------------|--|----------------------------------------------------------------------------------------------------------------|------------------------------------------------------|------|------|------|---------------------------------------------------------------------|-----|
| Budge t and Report ing | To improv e financi al manag ement system sto enhan ce revenu ebase | Sectio n 72 Mid- year) report submitt ed to Mayor and Treasu ryon or before 25 | Se c 72 Repor t , Mayo r's ackn o wled g ment of recei pt and | Secti on 72 repo rt sub mi ssio n | Compile the section 72 report and submit to the Mayor and Treasury on or before 25 January 2023 as per the legislation . | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operat ional | | 1 Secti on 72 Repo rt subm itted to Mayo rand Trea s ury onor before | Tar get achi eve d(1 Sec tion 72 Re p ort su b mitte | None | None | None | Sec 72 Report , Mayor's and Treasu ry ackno wl edgme ntof receipt . | B&T |

| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on | Locati | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
|-----------------------|---------------------------------------|---------------------------------------------|---------------------------------------------------|-------------------------|----------------------------|--------|----------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------|----------------------------|----------------------------------------------------------|--------------|-----------------------------------|---------------------------------|-----------------------------------|------|
| | | Janua ry 2023. | Coun cil Reso I ution attac hed | | | | | | | | | 25 Janu ary 2023 | d to Ma yor an d Tre a sur y on or bef ore 25 Jan u ary) | | | | | |

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|-------|---------|---------|----------|-------|------------|---------|-------|--------|---------|---|--------|-----------|------|------|------|---------|-------|
| Suppl | To | #of | UIF | UIF | submit | Great | Ad | Income | capital | | 2 | Tar | None | None | None | Proof | B&T |
| У | improv | Quart | repor | Expe | quarterly | er | mi | | and | | Quart | get | | | | of | |
| Chain | е | erly | t not | n | letters | Giyani | nistr | | operat | | erly | achi | | | | submis | |
| Mana | financi | UIF | subm | ditur | submitted | Munic | а | | ional | | UIF | eve | | | | sion to | |
| ge | al | report/ | itted | е | toAGSA | ipality | tion | | | | letter | d(2 | | | | MEC | |
| ment | manag | Letter | to | | and MEC | . , | | | | | s/ | Qu | | | | and AG | |
| | ement | submit | AGS | | for local | | | | | | repor | ar | | | | | |
| | system | ted to | Α | | governm | | | | | | t | terl | | | | | |
| | sto | AGSA | and | | enton | | | | | | subm | у | | | | | |
| | enhan | and | COG | | UIF | | | | | | itted | UIF | | | | | |
| | ce | MEC | HTA | | Identified | | | | | | on | lett | | | | | |
| | venue | for | 111/1 | | per | | | | | | UIF | er | | | | | |
| | base | local | | | quarter | | | | | | identi | s/re | | | | | |
| | Dase | govern | | | quarter | | | | | | fied | port | | | | | |
| | | ment | | | | | | | | | | sub | | | | | |
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| Suppl | To | # of | 4 SCM | Supp | Submit | Great | Ad | Income | Operat | | Quart | Ta | None | None | None | Quart | B&T |
| У | improv | Quart | report | ly | quarterly | er | mi | | ional | | | r | | | | erly | |
| Chain | е | erly | тороп | Chai | Supply | Giyani | nistr | | | | erly | get | | | | SCM | |
| Mana | financi | SCM | | n | Chain | Munic | а | | | | SCM | | | | | repor | |
| ge | al | reports | | Mana | Managem | ipality | tion | | | | repor | achi | | | | tsand | |
| ment | mana | submit | | g | ent | | | | | | t s | eve | | | | MM's | |
| | ge | ted to | | emen | reports to | | | | | | subm | d(1 | | | | Ackno | |
| | ment | the | | t | MM per | | | | | | it | Qù | | | | wl | |
| | syste | MM | | Repo | quarter | | | | | | ted to | ar | | | | edgme | |
| | msto | per | | rts | | | | | | | | terl y | | | | nt | |
| | enhanc | quarter | | | | | | | | | | У | | | | | |
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| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on | Locati | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
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| | venu e base | by 30 Jun e 202 3 | | | | | | | | | | MM by30 Jun e 202 3 | SC M rep orts sub mitt e d to MM) | | | | of recei pt | |
| Asset Mana ge ment | To improv e financi al mana ge ment syste ms | #Quart erly Insura nce Report to Risk Manag e ment Commi ttee | 4 Quar t erly Insur ance Repo rt to Risk Man a gem e nt Com m ittee | Insur ance Repo rt | Submit quarterly Insurance reports to Risk Managem ent Committe e | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operational | | | 4 Quar terly Insur a nce repor t s be subm itted to Risk Man ag eme nt Com m ittee by 30 June 2023 | Tar get achi eve d(4 Qu ar terl y Ins ur anc e rep orts sub mitt ed to Ris k Ma n | None | None | None | Insura nce Report | B&T |

| | | | | | | | | | | | | | age me nt Co m mitt ee) | | | | | |
|-----------------------------|----------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------------------|-----------------------------------------------|-------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------------------|--------|-----------------|---------------------------------|---------------------|-----------------------------------------------------------------------------------|---------------------------------------------------------------|------|------|------|-------------------------------------------|-----|
| Asset Mana ge ment | To improv e financi al mana ge ment syste ms | #Quart erly Assets Manag e ment Report to Financ e Portfoli o Commi tt ee | (4 Quar t erly asset repor t devel o ped) | Asset mana g emen t Repo rt | Submit quarterly Asset managem ent reports to Finance Portfolio Committe e | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operat ional | O p era ti on al | Oper at ional | 4 Quar terly Asse ts man ag eme nt repor t s to be subm itted to Fina nce Portfol | Tar get achi eve d(4 Qu ar terl y Ass ets ma n age me nt repo | None | None | None | Asset Mana ge ment Repor t | B&T |

| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on | Locati on | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
|-----------------------|---------------------------------------|---------------------------------------------|--------------|-------------------------|----------------------------|--------------|----------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------------|--------------|-----------------------------------|---------------------------------|-----------------------------------|------|
| | | | | | | | | | | | | io Com m ittee by 30 June 2023 | rts sub mitt ed to Fin a nce Port f olio Co m mitt e e) | | | | | |

| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on | Locati | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
|-----------------------------|-------------------------------------------------------------------|------------------------------------------------------------------------------------------------|------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------------|--------------|-----------------------------------|---------------------------------|---------------------------------------------------|------|
| Asset Mana ge ment | To improv e financi al manag ement system sto enhan ce value base | #of Asset verifica ti on report submit ted to MM by 30 June 2023 | 1Ass et verifi c ation | Asse t Regi ster | Receive new acquisitio ns,Bar code and capture into the asset register. Capture the expense of the project in progress. When the project is complete d the unbundli ng and capitalisa tion into the asset register takes effect | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operational | | | 1 Asse t verifi c ation repor t subm itted to MM by30 Jun e 202 3 | Tar get achi eve d(1 Ass et veri fi cati on rep ort sub mitt ed to MM) | None | None | None | Signe d Asset Verific ation Report | В&Т |

| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on | Locati | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
|-----------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------|-------------------------------------------------|-----------------------------------------|-------------------------------------------|--------------------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|--------------|-----------------------------------|---------------------------------|-------------------------------------------|------|
| Asset Mana ge ment | To improv e financi al manag ement system sto enhan ce value base | # Fleet Fuel and Mainte n ance Expen diture Manag e ment by 30 June 2023 | fuel and maint e nanc e repor t devel oped | Fleet Vehi cles & Mac hi nery | Fleet Vehicles & Machine ry | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operational | | | 4 Quart erly Fleet Fuel and Maint e nanc e Expe n diture Mana g emen t Repo rtby 30 June 2023 | Tar get achi eve d(4 Qu ar terl y Fle et Eue I and Mai n ten a nce Exp end it ure Ma n age mt Rep ort) | None. | None | None | Fuel and Mainte n ance Report | B&T |

| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on PARTICIPAT | Locati on | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|--------------------------------------------------|-------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|--------------------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------|---------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|--------------|-----------------------------------|---------------------------------|-----------------------------------------------------------------------------------------------|------|
| Public Partici pation | To develo p govern a nce structu res and system sthat will ensure effective public consult ation and organi za tional discipli n e | # of ward committ ee meetin g s conduct ed by 30 June 2023 | 372 Ward Com m ittee meeti ngs | Supp ort servi c es for mont hly ward com mi ttee meeti ngs | Support services through PPOs to have monthly ward committe e meetings in each of 31 wards | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operational | Op e rati o nal | Oper at ional | 372 Ward Com m ittee meet ings cond u cted by 30 June 2023 | Tar get achi eve d (37 2 War d Co m mitt ee me et ings con d uct e d) | None | None | None | Attend a nce Regist er , Ward Comm ittee Quarte rly Report s | CORP |

| Priori ty Issue | Devel op ment Object i ve | Key Perfor m ance Indica tor | Base line | Proj ect Nam e | Project Descripti on | Locati on | War d | Fundi ng Sourc e | Budg et 2022/ 23 | Adj ust ed Bu d get 202 2/23 | Spe cial Adju sted Bud get | Ann u al Targ ets | Act ual Per f or m anc e | Varia nce | Reas on for Varia nce | Corre ctive Measu r es | Portfo li o of Evide nce | Dept |
|------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|------------------------------------------------------------|---------------------------------------------|---------------------------------------------------|-------------------------------------------|--------------------|---------------------------|---------------------------|---------------------------------------------------|-------------------------------------------|------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|------|
| Intern al Auditi ng | To develo p govern a nce structu res and system sthat will ensure effectiv e public consult ation and organi za tional discipli n e | % of finding s resolv edin the Interna I Audit Action Plan by 30 June 2023 | Imple ment ation in 2021 / 22 Inter nal Audit Actio n plan | Inter nal Audit Actio n Plan | Implemen tation of the Internal Audit Action Plan | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operational | | | of findin gs resol v ed in the Inter n al Audit Actio n Plan by 30 June 2023 | Tar get not ach i eve d 53 % of fin di ng s (77 out of 145) res ol ved in the Inte rnal Aud it Acti on Pla n | 47% of findin gs(68 out of 145) not resolv edin the Interna I Audit Action Plan | Som e findin gs were raise d by the intern al audit unit durin g the quart er. | Contin u ous follow- ups on all issues raised. Inclusi on of KPI's on Directo r s perfor m ance agree ments | Updat ed Interna I Audit Action Plan | MM |

| Intern | То | % of | Impl | AG(| Implement | Great | Ad | Income | Operat | | 100% | Tar | 76% | Most | Consta | Updat | MM |
|--------|----------|---------|-------|-------|-------------|---------|-------|--------|--------|--|--------|----------|--------|-------|---------|--------|----|
| al | develo | finding | е | SA) | ation of | er | mi | | ional | | of | get | of | findi | nt | ed | |
| Auditi | р | S | ment | actio | the | Giyani | nistr | | | | findin | not | findin | ng | Audit | Audit | |
| ng | govern | resolv | ation | n | AG(SA) | Munic | a | | | | gs | ach | gs(39 | coul | Steerin | Action | |
| | a nce | edin | AG(| plan | action plan | ipality | tion | | | | resol | i | out | d | g | Plan | |
| | structu | the | S A) | | | | | | | | v ed | eve | of 51) | only | Commi | | |
| | res | AG(SA | Actio | | | | | | | | in the | d | not | be | ttee | | |
| | and |) | n | | | | | | | | AG(S | (24 | resolv | resol | meetin | | |
| | system | Action | Plan | | | | | | | | A) | % | edin | v ed | g, | | |
| | sthat | Plan | | | | | | | | | Actio | of | the | durin | follow | | |
| | will | by30 | | | | | | | | | n | find | AGSA' | gthe | ups on | | |
| | ensure | June | | | | | | | | | Plan | i | S | year- | AFS | | |
| | effectiv | 2023 | | | | | | | | | by | ngs | Actio | end | review | | |
| | е | | | | | | | | | | 30 | (12 | n | repor | meeti | | |
| | public | | | | | | | | | | June | ou | Plan | ting | ngs. | | |
| | consult | | | | | | | | | | 2023 | tof | | (AP | | | |
| | ation | | | | | | | | | | | 51 | | R | | | |
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| Intern | То | # of | 6 | Audit | Organize | Great | Ad | Income | Operat | | 4 | Ove | 4 | Ther | None | Invitati | MM |
| al | develo | Audit | Audit | and | Audit and | er | mi | | ional | | Audit | r | special | е | | o n, | |
| Auditi | р | and | and | Perfo | Performan | Giyani | nistr | | | | and | achi | Audit | was | | Minute | |
| ng | govern | Perfor | Perfo | r | ceAudit | Munic | а | | | | Perfo | eve | Commi | а | | sand | |
| | a nce | mance | r | manc | Committe | ipality | tion | | | | r | d(9 | ttee | need | | Attend | |
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| Intern al Auditi ng | To develo p govern a nce structu res and system sthat will ensure effectiv e public consult ation and organi za tional discipli n e | # of Audit and Perfor mance Audit Comm ittee Report s develo p ed and submit ted to Counci I by 30 June 2023 | 4 Audit and Perfo r manc e Audit Com m ittee Repo rts | Audit and Perfo r manc e Audit Com ittee Repo rts | Develop Audit and Performan ce Audit Committe e Reports | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operational | | 4 Audit and Perfo r manc e Audit Com ittee Repo rts devel oped and subm itted to Coun cil by 30 Jun e 202 3 | Tar gachi ed Aud it and Pf or and ed | None | None | None | Repor t to Counc il, Counc il Resol ution | MM |

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| Intern al Auditi ng | To develo p govern a nce structu res and system sthat will ensure effective public consult ation and organi za tional | # of Audit Steeri ng Comm ittee meetin gs to be held by 30 June 2023 | 8 Audit Steer i ng Com m ittee held | Audit Steer i ng Com m ittee | Organiz e Audit Steering Committ ee meeting s | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operational | | 8 Audit Steer i ng Com m ittee meet ings held by 30 June 2023 T arg et not | Tar get not ach i eve d (3 Aud it Ste e ring Co m mitt ee me et ing | 5 Audit Steeri ng Comm ittee meetin gs not held. | In som e insta n ces, Audit actio n plan was discu ssed durin g AFS prep ar ation meeti ngs. | Devel op and comply with Audit steerin g commit tee calend ar . | Invitati o n, Minute sand Attend a nce Regist er | MM |
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| | za | | | | | | | | | | | et | | meeti | | | |

| Perfor | То | # of | 4 | Quar | Develop | Great | Ad | Income | Operat | | 4 | Ta | None | None | None | Institut | MM |
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| m | develo | instituti | instit | terly | a | er | mi | HICOHIC | ional | | Instit | rget | INOHE | NONE | INDITE | ional | IVIIVI |
| ance | p | o nal | ut | perfo | reporting | Giyani | nistr | | ionai | | ut | achi | | | | Perfor | |
| Mana | govern | perfor | ional | r | template | Munic | a | | | | ional | eve | | | | mance | |
| | - | mance | perfo | manc | and send | ipality | tion | | | | perfo | d(4 | | | | Report | |
| ge ment | a nce structu | reports | r | e | to | ipality | แดก | | | | r | Inst | | | | and | |
| ment | res | develo | manc | | departme | | | | | | manc | it | | | | Counc | |
| | and | p ed | е | repor t s | nts | | | | | | е | utio | | | | il | |
| | system | and | repor | 15 | , receive | | | | | | repor | nal | | | | Resol | |
| | sthat | submitt | t s | | | | | | | | ts | perf | | | | ution | |
| | will | ed to | devel | | complete d | | | | | | devel | orm | | | | ulion | |
| | ensure | Counci | oped | | template | | | | | | oped | _ | | | | | |
| | effectiv | I by 30 | o p o a. | | and | | | | | | and | anc e | | | | | |
| | enectiv | June | | | consolid | | | | | | subm | | | | | | |
| | public | 2023 | | | ateinto | | | | | | itted | rep orts | | | | | |
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| | ation | | | | report. | | | | | | Coun | e | | | | | |
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| | | | | | approval. | | | | | | | | | | | | |

| Library | То | # of | 12 | Libra | conduct | Great | All | Income | Operat | | 12 | Tar | None | None | None | Progra | COMM |
|---------|----------|---------|-------|-------------|------------|---------|-----|-----------|--------|--|-------|-------------|------|------|--------|--------|----------|
| Outrea | develo | | Libra | | library | er | war | IIICOIIIC | ional | | Libra | | NONE | None | INOTIC | mme | COIVIIVI |
| | | library | | ry outre | | | ds | | IUIIai | | | get achi | | | | and | |
| c h | р | outrea | r y | | outreach | Giyani | us | | | | ry | | | | | | |
| Progra | govern | ch . | outre | ach | to | Munic | | | | | outre | eve | | | | Attend | |
| m | a nce | condu | ach . | | identified | ipality | | | | | ach . | d | | | | a nce | |
| | structu | ct ed | cond | | schools | | | | | | cond | (12 | | | | Regist | |
| | res | by 30 | u | | | | | | | | u | Libr | | | | ers | |
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| te | develo | activiti | 20 Speci | al | and | er | war | | ional | | Speci | get | 1.00 | | . 10.10 | mme | |
| comm | p | es | al | Progr | conduct | Giyani | ds | | | | aİ | achi | | | | and | |
| unity | govern | condu | Progr | ams | the | Munic | u u | | | | Progr | eve | | | | Attend | |
| and | a nce | ct ed | am | arrio | special | ipality | | | | | ams | d | | | | a nce | |
| enviro | structu | on | activi | | programs | ipanty | | | | | orga | (16 | | | | Regist | |
| n | res | special | ties | | undertak | | | | | | ni | Spe | | | | ers | |
| mental | and | progra | cond | | en in the | | | | | | zed | cial | | | | 0.0 | |
| welfar | system | ms by | u | | different | | | | | | by30 | Pro | | | | | |
| е | sthat | 30 | cted | | desks of | | | | | | Jun | g | | | | | |
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| Newsl | То | # of | 4 | Rito | Produci | Great | Ad | Income | Operat | Ор | Oper | 4 | Tar | 2 Rito | Cont | The | 4 Rito | MM |
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| etter | develo | Rito | Rito | new | ngand | er | mi | | ional | е | at | Rito | get | newsl | r act | servic | Newsl | |
| | р | newsle | new | sl | Circulati | Giyani | nistr | | | rati | ional | news | not | etter | for | е | etter | |
| | govern | tters to | sl | etter | ngof the | Munic | а | | | 0 | | I etter | achi | edition | the | provid | Edition | |
| | a nce | be | etter | | Rito | ipality | tion | | | nal | | editio | eve | produc | servi | erwas | S | |
| | structu | produc | prod | | newslett | | | | | | | n | d(2 | ed | се | during | | |
| | res | e d | u | | er | | | | | | | prod | Rito | and | provi | fourth | | |
| | and | and | ced | | | | | | | | | uced | new | circula | d er | quarte | | |
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| | sthat | ed by | | | | | | | | | | circul | er | | dand | | | |
| | will | 30 | | | | | | | | | | ated | editi | | due | | | |
| | ensure | June | | | | | | | | | | by 30 | on | | proce | | | |
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| Public Partici pation | To develo p govern a nce structu res and system sthat will ensure effectiv e public consult ation and organi za tional discipli n e | # of imbizo s to be conve ned by 30 June 2023 | 4 Imbiz os held | Publi c Parti ci patio n | Consult members of the public on service delivery issues | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operat ional | Op e rati o nal | Oper at ional | 4 imbiz os conv e ned by30 Jun e 202 3 | Tar get not achi eve d(3 imb i zos con v ene d) | 1 imbizo not conve ned | The 01st quart er was overl o aded with natio n al and provi n cial event s hoste dby GGM | To adher e to the sched ule | Attend a nce Regist ers and Progra mme | MM |
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| Public Partici pation | To develo p govern a nce structu res and system sthat will ensure effectiv e public consult | # of ward report back meetin g s to be condu ct ed by 30 June 2023 | 124 Repo rt back meet ings held | Ward Publi c Repo rt Back meeti ngs | Consult members of the public on service delivery issues | Great er Giyani Munic ipality | All war ds | Income | Operat ional | | | 124 ward repor t back meeti ngs cond u cted per ward by 30 June 2023 | Tar get achi eve d (12 4 war d rep ort bac k me et ings | None | None | None | Attend a nce Regist ers and Minute s | CORP |

| ation and organi za tional discipli n e | | | | | | | | | | | hel d) | | | | | |
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| To develo p govern a nce structu res and system sthat will ensure effectiv e public consult ation and organiz a | # of MPA C Public Hearin g to be coordi nated by 31 Marc h 2023 | 1 MPA C Publi c heari ng cond u cted on 31 Marc h | MPAC Publi c Hear in g | Conduct public hearing of the 2021/22 Annual Report | Great er Giyani Munic ipality | Ad mi nistr a tion | Income | Operational | | 1 MPAC Publi c Heari n g coor di nate d by 31 Marc h 2023 | achi eve | None | None | None | Public Notice and Attend a nce Regist ers | CORP |

| | tional discipl ine | | | | | | | | | | | b y 3 1 Mar ch 202 3 | | | | | |
|---------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|------------------|--------|-------------|--|----------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|------|------|------|----------------------------------------------|----|
| Custo m er Satisfa ction Survey | To develo p govern a nce structu res and system sthat will ensure effectiv e public consult ation and organi za tional discipli n e | Review Custo mer Satisfa ction Survey by 30 June 2023 | Cust o mer satisf a ction Surv e y cond u cted | Cust o mer Satis fa ction Surv e y | Distributio n of Customer Satisfacti on survey questionn aire to communiti esto collect informatio n on customer satisfactio n | Great er Giyani Munic ipality | All war ds | Income | Operational | | Cust o mer satisf a ction Surv e y revie wed by 30 Jun e 202 3 | Tar get achi eve d(1 Cus t om er sati s fact i on vey revi e we d) | None | None | None | Repor tsand Questi o nnaire s | MM |

| Arts | То | Host | 1 | Arts | To host | All | All | Income | Operat | | One | Tar | One | One | То | Invitati | COMM |
|--------|--------|---------|--------|-------|----------|------|-----|--------|--------|--|--------|-------|---------|--------|-------|----------|------|
| and | promot | Arts | festiv | & | Arts and | Ward | war | | ional | | even | get | event | Arts | adher | o n | |
| Cultur | e Arts | and | al | Cultu | Culture | S | ds | | | | t of | not | ofArts | and | e to | and | |
| е | and | Culture | was | re | festival | | | | | | Arts | achi | and | Cultu | the | Attend | |
| Suppo | Cultur | Festiva | held | Supp | | | | | | | and | eve | Cultur | re | sched | a nce | |
| rt | е | I by | in | ort | | | | | | | Cultu | d | е | festiv | ule | Regist | |
| | within | Septe | 2018 | | | | | | | | re | (On | festiva | al | | er | |
| | the | mber | | | | | | | | | festiv | è | l not | held | | | |
| | comm | 2022 | | | | | | | | | al to | eve | held | on | | | |
| | unity | | | | | | | | | | be | nt | by | the | | | |
| | memb | | | | | | | | | | held | of | Septe | 29 | | | |
| | ers | | | | | | | | | | in | Arts | m ber | Octo | | | |
| | | | | | | | | | | | Sept | and | 2022 | ber | | | |
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| Herita ge Day Celebr ation | To develo p Sports progra mmes within the comm unity memb ers | Host the Heritag e Day Celebr ation by Septe mber 2022 | 1 Herit a ge Day Cele br ation was held | Herit a ge Day Cele br ation | To host Heritage Day Celebrati on | All Ward s | All war ds | Income | Operat ional | | 1 Herit a ge Day Cele br ation held in Sept e mber 2022 | Tar get not ach i eve d(1 Heri t age Day Cel e brat i on hel d in Sep t em b er 202 2 | 1Herit age Day Celebr ation not held in Septe m ber 2022 | 1 Herit a ge Day Cele br ation held on the 29 Octo ber 2022 | To adher e to the sched ule | Invitati o n and Attend a nce Regist er | COMM |
|-------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------|-----------------------------------------------|------------------|------------------|--------|-----------------|--|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------------------------------------|------|
| Sport Devel op ment | To develo p Sports progra mmes within the comm unity memb er s | # of sportin g codes suppor ted by 30 June 2023 | 7 ward s benef ited | Sport Deve I opme nt | To procure sporting equipmen t's | All Ward s | All war ds | Income | Operat ional | | 1spor ting code supp orted by 30 Jun e 202 3 | Tar get achi eve d(1 spo rt ing cod e sup p orte d) | None | None | None | Distrib ution registe r/ Proof of distrib ution | COMM |

| Indige | То | Coordi | Local | Indig | 1 local | All | All | Income | Operat | 1 | Coor | Tar | None | None | None | Attend | COMM |
|--------|--------|--------|-------------|-------|----------|------|-----|-----------|--------|---|-------|------|------|------|--------|--------|----------|
| _ | | | Locai | _ | | | | IIICOIIIE | | | di | | NOHE | NOHE | INOTIC | | COIVIIVI |
| nous | promot | n ate | , Distri | е | Indigeno | Ward | war | | ional | | | get | | | | a nce | |
| games | ethe | and | | nous | usgame | S | ds | | | | nate | ach | | | | Regist | |
| | Indige | host | ct . | Gam | to be | | | | | | the | ı | | | | er | |
| | nous | indige | and | es | hosted | | | | | | selec | eve | | | | | |
| | games | nous | Provi | | | | | | | | tion | d | | | | | |
| | within | games | ncial | | | | | | | | of | (Co | | | | | |
| | the | within | Indig | | | | | | | | local | 0 | | | | | |
| | comm | the | е | | | | | | | | team | rdin | | | | | |
| | unity | comm | nous | | | | | | | | of | ate | | | | | |
| | memb | unity | gam | | | | | | | | Indig | the | | | | | |
| | ers | by 30 | es | | | | | | | | е | sel | | | | | |
| | | June | coor | | | | | | | | nous | е | | | | | |
| | | 2023 | di | | | | | | | | gam | ctio | | | | | |
| | | | nate | | | | | | | | esby | nof | | | | | |
| | | | d | | | | | | | | June | loc | | | | | |
| | | | and | | | | | | | | 2023 | al | | | | | |
| | | | host | | | | | | | | 2020 | tea | | | | | |
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| | | | eu | | | | | | | | | Indi | | | | | |
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10. Measures taken to improve performance

| No. | PROJECT NAME. | TARGET | STATUS | CHALLENGES | INTERVENTIONS |
|-----|---------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|---------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|
| SPA | TIAL RATIONALE | | | | |
| 1 | Town Expansion (Ngove Village) | Feasibility study conducted for Town Expansion (Ngove Village) by 30 June 2023 | Target not achieved | Delay process for negotiation, community resolution to be facilitated | Draft layout place pending community resolution |
| 2 | Town Establishm ent (Dzingidzin gi) | Feasibility study conducted for Town Establishment Dzingidzingi by 30 June 2023 | Target not achieved | Budget constrain and traditional dispute | To be implemented on the next financial year |
| 3 | Proclamati on programm e | Application for Proclamation diagram and registration submitted to the Rural Development and land Reform by 30 June 2023 | Target not achieved | still negotiating for donation of landfrom traditional authority | Resume the process during the next financial year |
| 4 | Deeds registration of site | 539 Eren tittle deeds registered by 30June 2023 | Target not achieved | Delay in the Deeds office due backlog | The municipality will continue to make follows upswith the registration process during the next financial year |
| 5 | Site demarcation in Dzumeri & Sikhunyani | Compile land use application for town establishment (Dzumeri & Sikhunyani) by 30 June 2023 | Target not achieved | Delay in compiling the land use application | To be finalised during the next financial year |
| 6 | Mahumani PrecinctPlan | Mahumani Precinct Plan | Target not achieved | To finalise consultations and submitto Council in the next financial year. | Draft Precinct Plan Document and CouncilResolution |
| MUN | NICIPAL TRANSFO | DRMATION AND ORGANISATIONA | AL DEVELOPMENT | | |

| No. | PROJECT NAME. | TARGET | STATUS | CHALLENGES | INTERVENTIONS |
|-----|------------------------------------|---------------------------------------------------------------------------------------------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
| 1 | Portfolio Committee Meetings | 12 Portfolio Committee Meetings (12 Water, Energy & Sanitation Per Portfolio Committee) by 30 June 2023 | Target not achieved | Non-adherence to schedule | The municipality will have a schedule and constantly issue reminders to members |
| 2 | Portfolio Committee Meetings | 12 Portfolio Committee Meetings (12 Transport Portfolio Committee) by 30 June 2023 | Target not achieved | Non-adherence to schedule | The municipality will have a schedule and constantly issue reminders to members |
| 3 | Portfolio Committee Meetings | 12 Portfolio Committee Meetings (12 Infrastructure Portfolio Committee) by 30June 2023 | Target not achieved | Non-adherence to schedule | The municipality will have a schedule and constantly issue reminders to members |
| 4 | Portfolio Committee Meetings | 12 Portfolio Committee Meetings (12 Finance Portfolio Committee) by 30 June 2023 | Target not achieved | Non-adherence to schedule | The municipality will have a schedule andconstantly issue reminders to members |
| 5 | Personne I Recruitm ent | 40 posts to be filled in terms of theorganogram by 30 June 2023 | Target not achieved (35 postsfilled) | Large volume of applications receivedfor general workers posts; capturing was in progress at year end | The municipality will use in-service training personnel to assist in capturing for posts with largevolumes of applications |
| 6 | Managemen t oflitigation | # of litigation cases received and finalizedby 30 June 2023 | Target not achieved. | Municipality did not achieve the anticipated target due to Court which determined dates | To continuously make follow-up with the Courts |

| No. | PROJECT NAME. | TARGET | STATUS | CHALLENGES | INTERVENTIONS |
|-----|---------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| 7 | Acquisition and installation of Walkthrough Metaldetector and X-ray machine at Civic Centre | Acquisition and installation of Walkthrough Metal detector and X-ray machine at Civic Centre by 30 June 2023 | Target not achieved | Delay in appointment of service provider as results of senior transition | The municipality will comply with the procurement process |
| 8 | Office Furniture | Procurement and distribute officefurniture by June 2023 | Target not achieved | Delay in the delivery by the serviceprovider | Request delivery plan from services providers upongiving them an appointment letter |
| 9 | Labour Relation | 12 Local Labour Forums meetings held in2023 | Target not achieved. (10 LLFmeetings conducted) | Lack of LLF meetings schedule | The municipality will have a schedule and constantly issue reminders to members |
| 10 | Provision of security cameras | To install security cameras at CivicCentre by 30 June 2023 | Target not achieved | The issue of cameras was consolidated in the Civic Centre Phase 4 construction by Technical Services | Technical Services have already installed cameras |
| BAS | IC SERVICE DELI | VERY AND INFRASTRUCTURE DI | EVELOPMENT | | |
| 1 | Refurbishment of Giyani Stadium and Section Tennis Court | Refurbishment of Giyani Stadium and Section Tennis Court by 30 June 2023 | Target not achieved | Budget constraints | The has been budgeted for in the next financialyear |
| 2 | Construct Silawa upgrading of roadsfrom gravel to paving | Construct Silawa upgrading of roads fromgravel to paving for 1,8 km by 30 June 2023 | Target not achieved | Slow progress onsite | Contractor to submit revised program of works inline with the revised completion |

| No. | PROJECT NAME. | TARGET | STATUS | CHALLENGES | INTERVENTIONS |
|-----|-----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|------------------------------------------|---------------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| 3 | Section E upgrading of 13kmfrom gravel to paving | Appointment of service provider/ engineerat Section E upgrading of 13km from gravel to paving by 30 June 2023 | Target not achieved | Budget constraints | Allocate sufficient budget in the next financial year |
| 4 | Development of detailed design report for Shawela upgrading from gravel to paving | Development of detailed design report for Shawela upgrading from gravel to paving for 3.6 km by 30 June 2023 | Target not achieved | Delay in second project site appraisalby COGHSTA & MISA | The municipality will constantly make follow upswith COGHSTA and MISA to speed up the appraisal |
| 5 | Section E Sports Centre | Section E Sports Centre constructed by 30 June 2023 | Target not achieved | Late appointment of service provider | Expediate appointment of service provider. |
| 6 | Electrificatio n of Makhuva Village(327) | Connection of 327 units at Makhuva Village by 30 June 2023 | Target not achieved. 326 connected | Empty stands only provided withcapacity | Customers will be covered with free postconnection by Eskom |
| 7 | Electrification of Church view (200) | Connection of 200 units at Church viewby 30 June 2023 | Target not achieved. 155 connected | Empty stands only provided with capacity | Customers will be covered with free postconnection by Eskom |
| 8 | Electrification of Hlaneki Village 539) | Connection of 539 units at Hlaneki Villageby 30 June 2023 | Target not achieved. 537 connected | Empty stands only provided with capacity | Customers will be covered with free postconnection by Eskom |
| 9 | Construction of Homu14B Sportscentre | Construction of Homu14B Sports centreby 30 June 2023 | Target not achieved | Poor performance by the contractor | The contractor is under penalties and must developa catch-up program with timelines |

| No | PROJECT NAME. | TARGET | STATUS | CHALLENGES | INTERVENTIONS |
|----|-----------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------|-----------------------------------------------------|--------------------------------------------------------------------------------------------------------------|
| 10 | Upgrading of Nkhensani Hospital Access road | Upgrading of Nkhensani Hospital by 30June 2023 | Target not achieved | Budget constrains | Allocate sufficient budget in the next financial year |
| 11 | Civic Centre Building Phase 4 | Construction of Civic Centre BuildingPhase 4 by 30 June 2023 | Target not achieved | Delay by suppliers of material forspecialised items | The municipality will request contractors to secureschedule of specialised material delivery by suppliers |
| 12 | Alternative route R81 | Development of detailed design for alternative route R81 | Target not achieved | Budget constraints | Allocate sufficient budget to finalise the design |
| 13 | Mavalani indoorsports centre | Construction of Mavalani indoor sports centre by 30 June 2023 | Target not achieved | The project delayed due to rainfall for amonth | Ensuring that the project is budgeted for and completed in the next financial year |
| 14 | Jim Nghalalume community hall | Construction of Jim Nghalalumecommunity hall by 30 June 2023 | Target not achieved | The project delayed due to rainfall for amonth | Ensuring that the project is budgeted for and completed in the next financial year |
| 15 | Appointment of service provider/engi neer and construction of a4,4 km Siyandhani ring road | Appointment of service provider/engineer and construction of a4,4 km Siyandhani ring road by 30 June 2023 | Target not achieved | Slow progress on site | Ensuring that the project is budgeted for and completed in the next financial year |
| 16 | Payment of AARTO fees | Payment of AARTO fees facilitated by 30 June 2023 | Target not achieved | Delay by Natis system in generating reports | Communicate with the Department of Transport to ensure that the Natis system generates a report by year end. |

| 17 | Payment of RTMC fees | # of Payment of RTMC fees facilitated by 30 June 2023 | Target not achieved | Delay by Natis system in generating reports | Communicate with the Department of Transport to ensure that the Natis system generates a report by year end. |
|-----|---------------------------|-------------------------------------------------------------|---------------------|----------------------------------------------|--------------------------------------------------------------------------------------------------------------|
| 18 | Payment of Agency fees | Payment of Agency fees facilitated by 30 June 2023 | Target not achieved | Delay by Natis system in generating reports | Communicate with the Department of Transport to ensure that the Natis system generates a report by year end. |
| 19 | Payment of DLCA fees | Payment of DLCA fees facilitated by 30 June 2023 | Target not achieved | Delay by Natis system in generating reports | Communicate with the Department of Transport to ensure that the Natis system generates a report by year end. |
| | | | LOCAL ECONOMIC DEVE | LOPMENT | |
| No. | PROJECT NAME. | TARGET | STATUS | CHALLENGES | INTERVENTIONS |
| 01 | LED Strategy | Review LED Strategy by 30 June 2023 | Target not achieved | LED strategy finalized during fourth quarter | To be submitted to Council during the first quarter of the next financial year |

| No. | PROJECT NAME. | TARGET | STATUS | CHALLENGES | INTERVENTIONS |
|-----|-----------------|--------------------------------------------|----------------------|--------------------------------------------------------------------------------------------|------------------------------------------------------------|
| 5 | Internal Audit | 8 Audit Steering Committee meetings | Target not achieved | | MIERVENTIONS |
| | | held by 30 June 2023 | raiget not achieved | In some instances, Audit action plan was discussed during AFS preparation meetings. | Develop and comply with Audit steering committee calendar. |
| | Rito Newsletter | 4 Rito Newsletter edition produced and | Torget met | | |
| | | circulated by 30 June 2023 | Target not achieved. | Contract for the service provider lapsed and due processes to appoint took some time | The service provider was appointed during fourth quarter |
| | | | | some line | |
| | Arts & Culture | One event of Arts & Culture Festival to be | | | |
| | | held in September 2023 | Target not achieved | Conducted on 29 October 2022 | To be conducted on time |
| | | | 6 | | 4 |
| | | 4 | | | ¥6 |
| | Heritage Day | 1 Heritage Day Celebration held in | | | |
| | Celebration | September 2022 | Target not achieved | Conducted on 29 October 2022 | To be conducted on time |
| -+ | Imbizo | 4 Impire conversal la conv | | | |
| | | 4 Imbizo convened by 30 June 2023 | Target not achieved | The first quarter was overloaded with national and provincial events hosted by GGM | To adhere to the schedule |

Khoza VD

Municipal Mañager

31/08/2023

Date

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GREATER GIYANI MUNICIPALITY

ANNEXETURE B

Audit Action Plan for the Year Ended 30 June 2023

(2022/2023)



GREATER GIYANI MUNICIPALITY Audit Action Plan Year Ended 30 June 2023

| | | | FINANC YEAR | IAL | | 2022/23 | | | | | | | | | | |
|----------|------|------|----------------|----------|----------|--------------------------------|----------|------------------|------------------------|------|--------|-------------|------|----|----------|----------|
| | | | | | | | | | | | | | | | | |
| | | | Municip | ality Na | | Greater Giyani Municipality | | | | | | | | | | |
| | | | Audit O | oinion | | Unqualified | | | | | | | | | | |
| | | | Reporti | | | | | | | | | | | | | |
| | | | ng | | | | | | | | | | | | | |
| | | | Period | | | | | | | | | | | | | |
| | | indi | | _ | | Description of | | | Action Plan | | Compl | | | | | Inte |
| N | | ig | Finding | - | | Finding | is new | | Description | | | | | _ | Progress | rnal |
| C |). N | NO. | | | af | | or . | | | | Date | | Owne | SS | | Aud |
| | | | | g | nu | | recurrin | | | е | | Resp | r | | | it Co |
| | | | | | mb er | | g | | | | | onsi ble | | | | mm |
| | | | | | Ci | | | | | | | DIC | | | | ents |
| | 1 | | AFS | AFS | 2 | Contrary to the above | Recurrin | Management | The annual financial | 15- | 31- | CFO | CFO | | | |
| | | | review | | | requirements, we | g | did not prepare | statement should be | Jan- | Mar-24 | | | | | |
| | | | | | | identified the | | regular, | reconciled against | 24 | | | | | | |
| | | | | | | following errors in the | | accurate and | trial balance, general | | | | | | | |
| | | | | | | financial statement | | complete | ledger and the | | | | | | | |
| | | | | | | submitted on the 31 | | financial and | following supporting | | | | | | | |
| | | | | | | August 2023: | | [| schedules | | | | | | | |
| | | | | | | Issue 1 – legislated | | reports that are | • | | | | | | | |
| | | | | | | supporting | | supported and | operating lease | | | | | | | |

| schedules/listing not | evidenced by register and finance |
|-----------------------|------------------------------------|
| submitted | reliable lease register |
| • Commitment | information. |
| schedule/register | The age analysis |
| •dmmovable | Accounting LCommitment and |
| expenditure register | Officer did not contract register |
| •dnventory listing | adequately Retention register and |
| •Listing for the | review the accrual listings |
| reported | details Investment and Grant |
| performance for | disclosed in register |
| LED and Basic | the annual Supporting schedules |
| Services | financial (assets depreciation) |
| Issue 2: legislated | statements to Schedules of |
| supporting | identify and provisions (Actuarial |
| schedule submitted | rectify the report, Leave bonus, |
| Details Date | errors as landfill site, Debt |
| submitted | indicated. Impairment, Long |
| Contingent Liability | service, cost |
| register01-Sep-23 | employment benefit, |
| Fruitless and | Workmen's |
| wasteful | compensation |
| expenditure register | [√] Unauthorized, |
| 01-Sep- 23 | irregular and fruitless |
| Commitment | and wasteful |
| register 01- | expenditure |
| Sep-23 | (Including MPAC |
| Irregular | recommendations) |
| Expenditure | ix.Inventory listing |
| register 01- | |

| Sep-23 | |
|----------------------|-------------------------------------|
| Deviation | ₂ Submission of the last |
| register 01- | draft AFS with all |
| Sep-23 | supporting schedules |
| Issue 3 – Difference | to Internal audit, |
| between fixed asset | Coghsta, Provincial |
| register and annual | treasury and Audit |
| financial statements | committee in terms of |
| Note Fixed Asset | the approved AFS |
| Register AFS | process plan |
| Differences Plant | |
| and machinery | ₃ Establishment of the |
| 433 710 | AFS steering |
| 930.6733867 | committee effectively |
| 318156 387 | from 1 March 2024 and |
| IT Equipment44 395 | adherence to the |
| 2674 401 1745 906 | weekly meetings |
| Issue 4 – Difference | (Steering committee |
| between the lead | meetings to be held bi- |
| schedules and the | weekly from 1st March |
| AFS | 24 to 30 June 24, |
| Note Lead | thereafter weekly) |
| Schedule AFS | All AFS reviewers |
| Differences | should submit a report |
| Contract Services | of their reviews in |
| 471 189 07668 | writing (Internal audit |
| 044 3723 | ,Audit committee, Risk |
| 144 705Issue 5: | committee, Coghsta, |
| Spelling errors | Provincial Treasury) |

| 2 | Commit | Commit | 5 | During the audit of | New | There are | Preparation of the | 15- | 30-Apr- | DD: | CFO | | |
|---|----------|--------|---|-----------------------|-----|----------------|-------------------------|------|---------|-------|-----|--|--|
| | ments | ment | | commitments, we | | inadequate | interim (9 months) | Jan- | 24 | SCM | | | |
| | note – | | | identified that the | | monitoring | commitment note which | 24 | | & | | | |
| | amount | | | amounts for minimum | | controls over | should be supported | | | Asset | | | |
| | in the | | | lease payments | | the process of | commitment and | | | s | | | |
| | narratio | | | payable by the | | agreeing | contract register | | | | | | |
| | ns not | | | municipality as | | amounts on | together with the | | | | | | |
| | accurat | | | disclosed in the | | the disclosure | service level agreement | | | | | | |
| | е | | | narrations on the | | notes to the | | | | | | | |
| | | | | commitments note | | supporting | The note should be | | | | | | |
| | | | | are not accurate as | | schedules and | submitted to internal | | | | | | |
| | | | | they are inclusive of | | inadequate | audit for review | | | | | | |
| | | | | contingent payments | | reviews of the | | | | | | | |
| | | | | made during the | | narrations on | | | | | | | |
| | | | | year. We obtained a | | the notes | | | | | | | |
| | | | | service level | | performed by | | | | | | | |
| | | | | agreement (SLA) | | management | | | | | | | |
| | | | | entered into with | | to ensure that | | | | | | | |
| | | | | Anaka Group (Pty) | | the reported | | | | | | | |
| | | | | Ltd for the contract | | information is | | | | | | | |
| | | | | for photocopiers and | | supported by | | | | | | | |
| | | | | recalculated the | | accurate audit | | | | | | | |
| | | | | minimum lease | | evidence. | | | | | | | |
| | | | | payments payable by | | | | | | | | | |
| | | | | the municipality and | | | | | | | | | |
| | | | | noted differences in | | | | | | | | | |
| | | | | the amounts | | | | | | | | | |
| | | | | disclosed on the | | | | | | | | | |
| | | | | narrations. | | | | | | | | | |

| 3 | VAT | Value | 6 | During the audit of | New | There are | Perform VAT vendor | 202 | 31- | DD: | CFO | |
|---|-----------|-------|---|-------------------------|-----|----------------|-------------------------|------|--------|--------|-----|--|
| | input tax | Added | | VAT receivables, we | | inadequate | search against the list | 4/01 | Mar-24 | Budg | | |
| | incorrec | Tax | | identified that VAT | | monitoring | of service providers | /15 | | et | | |
| | ly | | | input tax was | | controls by | filled through SARS | | | and | | |
| | claimed | | | claimed on an | | management | prior payment to the | | | Repo | | |
| | on | | | invoice where VAT | | over the | VAT service providers | | | rting | CFO | |
| | invoices | | | was not charged by | | process of | | | | | | |
| | where | | | the supplier on the | | capturing | Recovery of the | | | | | |
| | tax was | | | invoice. In our | | vendor/supplie | commission paid to the | | | DD: | | |
| | not | | | discussions with | | r codes on the | VAT service provider in | | | Expe | | |
| | charged | | | management, it was | | SAGE system | relation to the | | | nditur | | |
| | by | | | noted that the | | which resulted | transaction in question | | | е | | |
| | supplier | | | invoice was | | in the VAT | | | | | | |
| | | | | erroneously captured | | input tax | | | | | | |
| | | | | under a supplier | | claimed for | | | | | | |
| | | | | code of another | | services where | | | | | | |
| | | | | supplier that is a | | VAT was not | | | | | | |
| | | | | VAT vendor on the | | charged on the | | | | | | |
| | | | | SAGE system and | | invoice. | | | | | | |
| | | | | has a similar name | | | | | | | | |
| | | | | and common | | | | | | | | |
| | | | | directors. It was | | | | | | | | |
| | | | | noted however that | | | | | | | | |
| | | | | there no VAT that | | | | | | | | |
| | | | | was captured on | | | | | | | | |
| | | | | SAGE system in the | | | | | | | | |
| | | | | VAT control account | | | | | | | | |
| | | | | relating to the invoice | | | | | | | | |
| | | | | in question. | | | | | | | | |

| 4 | Receiva Receiv 7 | During the audit of N/A | Due to lack of The finding was | 15- 31- | DD: CFO |
|---|------------------|-------------------------|------------------------------------|-------------|---------|
| | bles ables | the Inter Municipal | oversight, the resolved during the | Jan- Mar-24 | Expe |
| | from the | account (Mopani | accounting audit, confirmed | 24 | nditur |
| | inter- | District Municipality), | officer did not through the | | e |
| | municip | we identified through | ensure that the management report | | |
| | al | the inspection of the | cash and cash from AGSA | | |
| | account | annual financial | equivalents | | |
| | incorrec | statements for the | relating to the | | |
| | tly | period ended 30 | relating to | | |
| | valued | June 2023 that | Mopani District | | |
| | on the | included in the | Municipality | | |
| | AFS | Greater Giyani | water and | | |
| | | municipality balance | sanitation | | |
| | | for cash and cash | transactions is | | |
| | | equivalents of R248 | taken into | | |
| | | 096 278 is a balance | account in | | |
| | | of | reducing the | | |
| | | R21 181 061 (2023) | relating to | | |
| | | and R17 378 790 | Mopani District | | |
| | | (2022) relating | Municipality | | |
| | | to Mopani District | account. | | |
| | | municipality for water | | | |
| | | and sanitation | | | |
| | | transactions. We | | | |
| | | identified that the | | | |
| | | cash and cash | | | |
| | | equivalent pertaining | | | |
| | | to the district | | | |
| | | municipality was not | | | |

| | | taken into account in | | | | | |
|--|--|-----------------------|--|--|--|--|--|
| | | determining the | | | | | |
| | | amount that is due | | | | | |
| | | from the | | | | | |
| | | intermunicipal | | | | | |
| | | account. | | | | | |

| 5 | Awards | Procu8 | Contrary to the | Recurrin | The | Include the transaction | 15- | 31- | DD: | CFO | | |
|---|----------|--------|-------------------------|----------|-----------------|--------------------------|------|--------|-------|-----|--|--|
| | made to | reme | above requirements, | g | accounting | in the irregular | Jan- | Mar-24 | SCM | | | |
| | the | nt | the following service | | officer did | expenditure register | 24 | | & | | | |
| | supplier | and | providers were in | | not exercise | and be referred to | | | Asset | | | |
| | s in | Contr | service of the state at | | adequate | council for | | | s | | | |
| | service | act | the time the award | | oversight | investigation and | | | | | | |
| | of state | Mana | was granted and did | | responsibility | recommendation | | | | | | |
| | | geme | not declare the | | regarding | | | | | | | |
| | | nt | interest. The table | | financials, | Notify National | | | | | | |
| | | | below provides the | | compliance, | Treasury to add | | | | | | |
| | | | details of suppliers | | and related | defaulted suppliers on | | | | | | |
| | | | who are in service of | | internal | the database of | | | | | | |
| | | | the state | | controls. | restricted suppliers for | | | | | | |
| | | | :NYANKWAVI | | | wrongful declaration of | | | | | | |
| | | | MUSHWANA South | | The | MBD4 form | | | | | | |
| | | | African | | accounting | | | | | | | |
| | | | Tourism | | officer did not | Develop a clause to | | | | | | |
| | | | AWCKARIBU | | ensure that the | penalize service | | | | | | |
| | | | RESORT49054.61 | | policies and | providers for false or | | | | | | |
| | | | KH NYATHILP: | | procedures | failure to make | | | | | | |
| | | | HEALTHCOMMUN | | are adhered to | declaration. | | | | | | |
| | | | ITY HEALTH | | by ensuring | | | | | | | |
| | | | WORKERKHENSI | | that controls | Conduct awareness | | | | | | |
| | | | MARVI | | are put in | during briefing session | | | | | | |
| | | | TRADING27 | | place to | regarding false | | | | | | |
| | | | 000.00 MS | | ensure that | declaration | | | | | | |
| | | | RIKHOTSOLP: | | the suppliers | | | | | | | |
| | | | HEALTHEPWP | | disclose their | | | | | | | |
| | | | WORKER | | interest, when | | | | | | | |

| | | | | HASTXINHLA | | submitting | | | | | | | |
|---|----------|------|---|-----------------------|----------|-----------------|--------------------------|------|--------|-------|-----|--|--|
| | | | | BUSINESS | | quotations and | | | | | | | |
| | | | | SOLUTION27 | | bids to the | | | | | | | |
| | | | | 00000 | | Municipality. | | | | | | | |
| | | | | | | | | | | | | | |
| 6 | Awards | Proc | 9 | Contrary to the above | Recurrin | The | Include the transaction | 15- | 31- | DD: | CFO | | |
| | made | urem | | requirements, the | g | accounting | in the irregular | Jan- | Mar-24 | SCM | | | |
| | to the | ent | | following councilor | | officer did not | expenditure register | 24 | | & | | | |
| | supplier | and | | did not declare their | | exercise | and be referred to | | | Asset | | | |
| | s in | Cont | | interest in the | | adequate | council for | | | s | | | |
| | which | ract | | following | | oversight | investigation and | | | | | | |
| | employ | Man | | supplier:Name of | | responsibility | recommendation | | | | | | |
| | ees of | age | | person/employeePosi | | regarding | | | | | | | |
| | the | ment | | tionName | | financials, | Notify National | | | | | | |
| | municip | | | of spouse/ partner/ | | compliance, | Treasury to add | | | | | | |
| | ality | | | associate which | | and related | defaulted suppliers on | | | | | | |
| | has an | | | employee has | | internal | the database of | | | | | | |
| | interest | | | interestSupplier | | controls. | restricted suppliers for | | | | | | |
| | | | | name Total | | Financial and | wrongful declaration of | | | | | | |
| | | | | rand-value of award | | performance | MBD4 form | | | | | | |
| | | | | Nkateko Zitha | | management | | | | | | | |
| | | | | Councillor Rivalani | | Review and | Officials and councilors | | | | | | |
| | | | | GivenKJTJ | | monitor | to sign declaration | | | | | | |
| | | | | Holdings16 500 | | compliance | forms at the beginning | | | | | | |
| | | | | | | with applicable | of each financial year | | | | | | |
| | | | | | | laws and | | | | | | | |
| | | | | | | regulations | | | | | | | |
| | | | | | | . The | | | | | | | |
| | | | | | | accounting | | | | | | | |

| | | | | | | officer did not | | | | | | | |
|---|---------|-------|----|-------------------------|----------|-------------------|------------------------|------|---------|-----|----|--|--|
| | | | | | | ensure that the | | | | | | | |
| | | | | | | policies and | | | | | | | |
| | | | | | | procedures are | | | | | | | |
| | | | | | | adhered to by | | | | | | | |
| | | | | | | ensuring that | | | | | | | |
| | | | | | | controls are | | | | | | | |
| | | | | | | put in place to | | | | | | | |
| | | | | | | ensure that the | | | | | | | |
| | | | | | | suppliers | | | | | | | |
| | | | | | | disclose their | | | | | | | |
| | | | | | | interest, when | | | | | | | |
| | | | | | | submitting | | | | | | | |
| | | | | | | quotations and | | | | | | | |
| | | | | | | bids to the | | | | | | | |
| | | | | | | Municipality. | | | | | | | |
| 7 | No | Pred | 10 | During the audit of | Recurrin | Management | Conduct the mid- | 15- | 29/02/2 | DD: | MM | | |
| | formal | eter | | the employee related | g | did not ensure | year assessment | Jan- | 024 | PMS | | | |
| | midyear | mine | | costs and employee | | that the | review for senior | 24 | | | | | |
| | reviews | objec | | benefits, we identified | | midyear | Managers | | | | | | |
| | conduct | tives | | that the formal | | reviews for | | | 29/02/2 | | | | |
| | ed for | | | midyear performance | | senior | Appointment of | | 024 | | | | |
| | Municip | | | review for the | | managers | budgeted position of | | | | | | |
| | al | | | managers | | reporting to | PMS Assistant Director | | | | | | |
| | manage | | | accountable to the | | municipal | | | | | | | |
| | r and | | | municipal manager | | manager are | | | | | | | |
| | senior | | | were not | | conducted and | | | | | | | |
| | manage | | | conducted.In our | | finalised for the | | | | | | | |
| | rs | | | discussions with | | 2022- 2023 | | | | | | | |

| management, it was | financial year. | | | |
|-------------------------|-----------------|--|--|--|
| noted that the | | | | |
| Directors were | | | | |
| provided with the | | | | |
| templates for | | | | |
| assessing own | | | | |
| performance against | | | | |
| the agreed objectives | | | | |
| and targets on 28 | | | | |
| March 2023 for | | | | |
| midyear reviews. | | | | |
| Internal audit was | | | | |
| subsequently | | | | |
| provided with the | | | | |
| portfolio of evidence | | | | |
| for the purposes of | | | | |
| audit on 4 April 2023. | | | | |
| The process was | | | | |
| however not finalised | | | | |
| due to backlog of | | | | |
| performance | | | | |
| assessments for the | | | | |
| prior years (i.e. 2021- | | | | |
| 2022) that were being | | | | |
| finalised in the 2022- | | | | |
| 2023 financial | | | | |

| 8 | The | Pred | 11 | Contrary to the | Recurrin | The | Review technical | 15- | 31- | DD: | MM | | |
|---|-----------|-------|----|------------------------|----------|------------------|-----------------------|------|--------|-----|----|--|--|
| | Indicator | eter | | above requirements, | g | accounting | indicator description | Jan- | Mar-24 | PMS | | | |
| | as | mine | | we identified that the | | officer did not | manual to include | 24 | | | | | |
| | reflected | objec | | following indicators | | implement | definition of # as | | | | | | |
| | on the | tives | | as reflected on the | | proper controls | applied on the | | | | | | |
| | SDBIP | | | service delivery | | in place to | performance indicator | | | | | | |
| | does not | | | budget | | ensure that the | | | | | | | |
| | have a | | | implementation plan | | indicators are | | | | | | | |
| | clear | | | (SDBIP) does not | | reviewed | | | | | | | |
| | definitio | | | have a clear | | before | | | | | | | |
| | n. | | | definition as symbol | | submission to | | | | | | | |
| | | | | # was used instead | | council for | | | | | | | |
| | | | | of the word number | | approval. | | | | | | | |
| | | | | to define the | | These will | | | | | | | |
| | | | | indicator.1# Business | | ensure that the | | | | | | | |
| | | | | Registration and | | approved | | | | | | | |
| | | | | licensing adjudication | | indicators to be | | | | | | | |
| | | | | committee meetings | | implemented | | | | | | | |
| | | | | held by 30 June | | have a clear | | | | | | | |
| | | | | 2023Local Economic | | definition. | | | | | | | |
| | | | | Development | | | | | | | | | |
| | | | | 2⊯ of SMME's | | | | | | | | | |
| | | | | exposed to LED | | | | | | | | | |
| | | | | market by 30 June | | | | | | | | | |
| | | | | 2023Local Economic | | | | | | | | | |
| | | | | Development | | | | | | | | | |
| | | | | 3⊯ of SMME's | | | | | | | | | |
| | | | | exposed to pop up | | | | | | | | | |
| | | | | market by 30 June | | | | | | | | | |

| | | | | 2023Local Economic | | | | | | | | | | |
|---|-----------|-------|----|-----------------------|-----|----------------|--------------|----------------|------|--------|-----|----|--|--|
| | | | | Development | | | | | | | | | | |
| | | | | 4# of Planning and | | | | | | | | | | |
| | | | | LED Awareness to | | | | | | | | | | |
| | | | | be conducted by 30 | | | | | | | | | | |
| | | | | June 2023Local | | | | | | | | | | |
| | | | | Economic | | | | | | | | | | |
| | | | | Development | | | | | | | | | | |
| | | | | 5# of wards to have | | | | | | | | | | |
| | | | | access to refuse | | | | | | | | | | |
| | | | | removal. Basic | | | | | | | | | | |
| | | | | Service and | | | | | | | | | | |
| | | | | Infrastructure | | | | | | | | | | |
| | | | | development | | | | | | | | | | |
| 9 | | Pred | 12 | Contrary to the above | New | The | Review t | he SDBIP to | 15- | 31- | DD: | MM | | |
| | | eterm | | requirements, we | | accounting | ensure c | ompliance with | Jan- | Mar-24 | PMS | | | |
| | | ine | | identified that | | officer o | idframewo | rk for | 24 | | | | | |
| | The | objec | | the following | | not | managin | g programme | | | | | | |
| | indicator | tives | | indicators as | | implement | performa | ince | | | | | | |
| | Duplic | | | reflected on the | | proper contro | ls informati | on and | | | | | | |
| | ated | | | SDBIP are | | in place | toeliminatio | on of errors | | | | | | |
| | on the | | | duplicated: | | ensure that t | ne | | | | | | | |
| | SDBIP | | | No Key | | indicators | as | | | | | | | |
| | | | | performance | | reflected on t | ne | | | | | | | |
| | | | | Area Name of | | draft SDB | Р | | | | | | | |
| | | | | the indicator | | are review | ed | | | | | | | |
| | | | | No on SDBIP | | before | | | | | | | | |
| | | | | 1Local Economic | | approval | to | | | | | | | |
| | | | | Development # of | | ensure th | at | | | | | | | |

| | SMME's exposed to | any errors are |
|-------|--------------------|-----------------|
| | LED Market by 30 | corrected |
| | June 2023Reflected | before the |
| | on indicator 5 & 6 | indicators are |
| | 2Basic Service | implemented in |
| | delivery and | the next |
| | infrastructure | financial year. |
| | development | |
| | Connect 327 units | |
| | at Makhuva village | |
| | by 30 June 2023 (| |
| | electrification | |
| |)Reflected on | |
| | Indicator 22 & 23 | |
| 1 1 1 | | |

| 10 | The | Pred | 13 | Contrary to the above | Recurrin | The | Conduct training | on | 15- | 31- | DD: | MM | | |
|----|-----------|-------|----|------------------------|----------|-----------------|-----------------------|------|------|--------|-----|----|--|--|
| | Planned | eter | | requirements, we | g | accounting | framework | for | Jan- | Mar-24 | PMS | | | |
| | target is | mine | | identified that the | | officer did not | managing | | 24 | | | | | |
| | not | objec | | following indicators | | implement | performance | | | | | | | |
| | specific | tives | | as reflected on the | | proper controls | information. | | | | | | | |
| | and | | | SDBIP are not | | in place to | | | | | | | | |
| | measur | | | specific and | | ensure that | Review the SDBI | o to | | | | | | |
| | able. | | | measurable as the | | indicators that | ensure compliance | with | | | | | | |
| | | | | number planned to | | are linked to | framework | for | | | | | | |
| | | | | be achieved is not | | numbers have | managing prograr | nme | | | | | | |
| | | | | indicated on the | | actual | performance | | | | | | | |
| | | | | SDBIP and annual | | achievements | information | and | | | | | | |
| | | | | performance report: | | in numbers | elimination of errors | | | | | | | |
| | | | | Basic service delivery | | reported on the | | | | | | | | |
| | | | | and infrastructure | | annual | | | | | | | | |
| | | | | development# of | | performance | | | | | | | | |
| | | | | wards to have access | | report | | | | | | | | |
| | | | | to refuse removal# of | | submitted for | | | | | | | | |
| | | | | wards to have access | | audit. | | | | | | | | |
| | | | | to refuse removal by | | | | | | | | | | |
| | | | | 30 June 2023Target | | | | | | | | | | |
| | | | | achieved All | | | | | | | | | | |
| | | | | townships) A, D1, | | | | | | | | | | |
| | | | | D2, E, F, Kremetart | | | | | | | | | | |
| | | | | and CBD) in wards | | | | | | | | | | |
| | | | | 11, 12, 13 and 21 | | | | | | | | | | |
| | | | | had access to refuse | | | | | | | | | | |
| | | | | removal Basic service | | | | | | | | | | |
| | | | | delivery and | | | | | | | | | | |

| | | | | infrastructure | | | | | | | | | | |
|----|---------|-------|----|--------------------------|----------|-----------------|----------------|-------------|------|--------|-----|----|--|--|
| | | | | development Install | | | | | | | | | | |
| | | | | traffic lights in Giyani | | | | | | | | | | |
| | | | | township by 30 June | | | | | | | | | | |
| | | | | 2023Install traffic | | | | | | | | | | |
| | | | | lights in Giyani | | | | | | | | | | |
| | | | | township | | | | | | | | | | |
| | | | | by 30 June | | | | | | | | | | |
| | | | | 2023Target | | | | | | | | | | |
| | | | | achieved (Traffic | | | | | | | | | | |
| | | | | lights installed) | | | | | | | | | | |
| 11 | Annual | Pred | 14 | Contrary to the | Recurrin | The | Review the | SDBIP to | 15- | 31- | DD: | MM | | |
| | target | eter | | above requirements, | g | accounting | ensure comp | liance with | Jan- | Mar-24 | PMS | | | |
| | not | mine | | we identified that the | | officer did not | framework | for | 24 | | | | | |
| | aligned | objec | | following indicator is | | implement | managing p | orogramme | | | | | | |
| | to the | tives | | not aligned to the | | proper controls | performance | | | | | | | |
| | approv | | | planned target as the | | in place to | information | and | | | | | | |
| | ed | | | indicator mention | | ensure that | elimination of | errors | | | | | | |
| | indicat | | | that it relates to the | | the approved | | | | | | | | |
| | or. | | | connection of | | indicator is | | | | | | | | |
| | | | | electricity to the | | aligned to the | | | | | | | | |
| | | | | community while the | | approved | | | | | | | | |
| | | | | planned target | | annual target | | | | | | | | |
| | | | | indicate that the plan | | to ensure that | | | | | | | | |
| | | | | for the financial year | | the work done | | | | | | | | |
| | | | | is for a contractor to | | with assist in | | | | | | | | |
| | | | | be appointed that will | | achieving the | | | | | | | | |
| | | | | start with the | | planned | | | | | | | | |
| | | | | connection progress | | target. | | | | | | | | |

| | | | | : | | | | | | | | | |
|----|----------|-------|----|-----------------------|-----|-----------------|-------------------------|------|--------|------|-----|--|--|
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 12 | The | Com | 15 | During the audit of | New | Due to lack of | The finding was | 15- | 31- | DD: | CFO | | |
| | commit | mitm | | commitments, we | | detailed | resolved during the | Jan- | Mar-24 | Budg | | | |
| | ment | ent | | traced all the active | | reviews of the | audit, confirmed | 24 | | et | | | |
| | schedu | | | contracts at year end | | commitment | through the | | | | | | |
| | le that | | | from the contract | | schedule, the | management report | | | | | | |
| | suppor | | | register to | | Budget | from AGSA | | | | | | |
| | ts the | | | commitment | | manager and | | | | | | | |
| | commit | | | schedule to confirm | | the accounting | | | | | | | |
| | ment | | | whether the | | officer did not | | | | | | | |
| | disclos | | | commitment | | ensure that the | | | | | | | |
| | ure | | | schedule was | | commitment | | | | | | | |
| | note | | | complete. We | | schedule that | | | | | | | |
| | on the | | | identified contracts | | supports the | | | | | | | |
| | AFS is | | | that were active at | | commitment | | | | | | | |
| | not | | | year end, however | | disclosure note | | | | | | | |
| | comple | | | they were not | | is complete | | | | | | | |
| | te | | | recorded on the | | and accurate. | | | | | | | |
| | | | | commitment | | | | | | | | | |
| | | | | schedule. | | | | | | | | | |
| 13 | Receiva | Recei | 16 | Contrary to the above | New | The | Develop a checklist to | 15- | 31- | DD: | CFO | | |
| | ble from | vable | | requirements, during | | Accounting | reconcile the AFS, | Jan- | Mar-24 | Reve | | | |
| | Non- | s | | the audit of | | Officer did not | Notes to the AFS, Trial | 24 | | nue | | | |
| | exchang | | | Receivables from | | adequately | Balance, General | | | | | | |
| | е | | | non-exchange | | review the | Ledger and supporting | | | | | | |

| | transacti | | | transactions, we | | details | schedules (AFS | | | | | | |
|----|-----------|---|----|-------------------------|-----|------------------|--------------------------|------|---------|-------|-----|--|--|
| | ons – | | | identified that debtors | | disclosed in | preparers and | | | | | | |
| | debtors | | | with credit balances | | the annual | independent reviewer) | | | | | | |
| | with | | | were accounted for | | financial | | | | | | | |
| | credit | | | as part of the | | statements to | The checklist should | | | | | | |
| | balance | | | receivables from non- | | identify and | include opening balance | | | | | | |
| | s | | | exchange | | rectify the | against signed prior AFS | | | | | | |
| | | | | transactions. Refer to | | errors as | and current balance | | | | | | |
| | | | | annexure A for the | | indicated. | against Trial Balance, | | | | | | |
| | | | | debtors with credit | | | General Ledger and | | | | | | |
| | | | | balances identified | | | supporting schedules | | | | | | |
| | | | | from the debtors' age | | | | | | | | | |
| | | | | analysis. | | | | | | | | | |
| 14 | Prior | ľ | 17 | Contrary to the | New | Management | Adequately review the | 15- | 30-Jun- | DD:B | CFO | | |
| | period | | | above requirements, | | did not prepare | prior period error note | Jan- | 24 | udget | | | |
| | error | | | we identified that | | regular, | to ensure that all the | 24 | | | | | |
| | | | | management did not | | accurate and | necessary disclosures | | | | | | |
| | | | | disclose the amount | | complete | as required by the | | | | | | |
| | | | | of the error that was | | financial and | applicable accounting | | | | | | |
| | | | | identified for | | performance | standards | | | | | | |
| | | | | contingent liabilities. | | reports that are | | | | | | | |
| | | | | The note only reflect | | supported and | | | | | | | |
| | | | | the restated amount | | evidenced by | | | | | | | |
| | | | | without disclosing the | | reliable | | | | | | | |
| | | | | amount of the error | | information. | | | | | | | |
| | | | | identified: Note | | The | | | | | | | |
| | | | | 61Eternity Star | | Accounting | | | | | | | |
| | | | | Investment 231 | | Officer did not | | | | | | | |
| | | | | CC//GGM - | | adequately | | | | | | | |

| | | | Contractual dispute | review the prior | | | | | | |
|---|---|---|---------------------|------------------|---|--|--|--|---|--|
| | | | on poor | period error | | | | | | |
| | | | workmanship | note to ensure | | | | | | |
| | | | and some work not | that all the | | | | | | |
| | | | done | necessary | | | | | | |
| | | | 2,037,0 | disclosures as | | | | | | |
| | | | 28.00 | required by the | | | | | | |
| | | | | applicable | | | | | | |
| | | | | accounting | | | | | | |
| | | | | standards | | | | | | |
| | | | | have been | | | | | | |
| | | | | disclosed. | | | | | | |
| 1 | 1 | 1 | l e | ı | 1 | | | | 1 | |

| 15 | Receiva | Recei 1 | 8 | During the audit of | New | The accounting o | officer did | Alignment | 15- | 31- | DD: | CFO | | |
|----|-----------|---------|---|----------------------|-----|---------------------|-------------|-------------|------|--------|------|-----|--|--|
| | ble from | vable | | impairment we | | not take reasonab | le care to | of all AFS | Jan- | Mar-24 | Reve | | | |
| | exchang | s | | noted that the | | ensure that prov | ision for | disclosures | 24 | | nue | | | |
| | e and | | | impairment of | | bad debt is a | ccurately | against | | | | | | |
| | non- | | | government | | calculated as | per the | GRAP | | | | | | |
| | exchang | | | debtors on credit | | requirements of G | RAP 104 | standards. | | | | | | |
| | е | | | and control policy | | and the amount | disclosed | | | | | | | |
| | transacti | | | submitted for audit | | in the financial st | atements | Ensure | | | | | | |
| | on- | | | review states the | | agrees with the s | upporting | that all | | | | | | |
| | Provisio | | | following: Category | | schedules ar | nd is | presentatio | | | | | | |
| | n for | | | of debtor | | appropriately supp | oorted. | ns and | | | | | | |
| | impairm | | | Percentage of debt | | | I | disclosure | | | | | | |
| | ent | | | provided for as | | | | s as | | | | | | |
| | | | | irrecoverable | | | | required by | | | | | | |
| | | | | Municipal and | | | | GRAP are | | | | | | |
| | | | | Government | | | | adhered to | | | | | | |
| | | | | accounts Zero: | | | | | | | | | | |
| | | | | Furthermore the | | | | | | | | | | |
| | | | | methodology | | | | | | | | | | |
| | | | | submitted for audit | | | | | | | | | | |
| | | | | only indicates that | | | | | | | | | | |
| | | | | the government | | | | | | | | | | |
| | | | | debtors have been | | | | | | | | | | |
| | | | | assessed for | | | | | | | | | | |
| | | | | impairment but no | | | | | | | | | | |
| | | | | basis/ criteria was | | | | | | | | | | |
| | | | | indicated on the | | | | | | | | | | |
| | | | | methodology | | | | | | | | | | |
| | | | | submitted for audit. | | | | | | | | | | |

| | | | | Contrary to the above | | | | | | | | | |
|----|----------|-----|----|-----------------------|-----|-----------------------------|-------------|------|--------|-----|-----|---|--|
| | | | | the following was | | | | | | | | | |
| | | | | noted: | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | • The municipality | | | | | | | | | |
| | | | | impaired the | | | | | | | | | |
| | | | | government | | | | | | | | | |
| | | | | outstanding balance | | | | | | | | | |
| | | | | when no payment | | | | | | | | | |
| | | | | was received in the | | | | | | | | | |
| | | | | last three months at | | | | | | | | | |
| | | | | 33%, impaired 67 % | | | | | | | | | |
| | | | | when no payment has | | | | | | | | | |
| | | | | been made in the | | | | | | | | | |
| | | | | year under review | | | | | | | | | |
| | | | | and impaired 100% | | | | | | | | | |
| | | | | when no payment | | | | | | | | | |
| | | | | has been made in the | | | | | | | | | |
| | | | | prior | | | | | | | | | |
| 16 | LED | LED | 19 | Contrary to the above | New | The accounting officer did | Conduct | 15- | 31- | DD: | Dir | | |
| | strategy | | | requirements, we | | not implement proper | training on | Jan- | Mar-24 | LED | ect | | |
| | approve | | | identified that | | controls in place to ensure | framework | 24 | | | or: | | |
| | d by | | | management | | that reported achievements | for | | | | Pla | | |
| | council | | | indicated that they | | are supported by valid | managing | | | | nni | | |
| | after | | | achieved the planned | | portfolio of evidence. | performan | | | | ng | | |
| | year | | | target for review of | | | ce | | | | | | |
| | end | | | the LED strategy by | | | informatio | | | | | | |
| | reported | | | latest 30 June 2023 | | | n. | | | | | | |
| | as | | | even after the | | | | | | | | _ | |

| | achieve | | | strategy was | | | Review the | | | | | | |
|----|-----------|-----|----|------------------------|-----|------------------------------|-------------|------|--------|-----|-----|--|--|
| | d. | | | approved by council | | | SDBIP to | | | | | | |
| | | | | after year end (28 | | | ensure | | | | | | |
| | | | | July 2023) .The | | | compliance | | | | | | |
| | | | | reported | | | with | | | | | | |
| | | | | achievements is | | | framework | | | | | | |
| | | | | therefore not valid . | | | for | | | | | | |
| | | | | | | | managing | | | | | | |
| | | | | | | | programme | | | | | | |
| | | | | | | | performanc | | | | | | |
| | | | | | | | е | | | | | | |
| | | | | | | | information | | | | | | |
| | | | | | | | and | | | | | | |
| | | | | | | | elimination | | | | | | |
| | | | | | | | of errors | | | | | | |
| 17 | Busines | LED | 20 | Contrary to the | New | The accounting officer did | Develop | 15- | 31- | DD: | Dir | | |
| | s not | | | above requirements, | | not implement proper | SMME | Jan- | Mar-24 | LED | ect | | |
| | meeting | | | we identified that the | | controls in place to ensure | funding | 24 | | | or: | | |
| | the | | | following business | | that only businesses that | policy | | | | Pla | | |
| | funding | | | that did not meet the | | meet the qualifying criteria | | | | | nni | | |
| | criteria | | | funding criteria for | | for funding are funded in | | | | | ng | | |
| | funded | | | the municipality in | | the 2022/23 financial year. | | | | | | | |
| | by the | | | the 2022/23 financial | | | | | | | | | |
| | municip | | | year were funded | | | | | | | | | |
| | ality in | | | and the business | | | | | | | | | |
| | the | | | funding was | | | | | | | | | |
| | 2022/23 | | | incorrectly reported | | | | | | | | | |
| | financial | | | as a valid | | | | | | | | | |
| | year. | | | achievements on the | | | | | | | | | |

| | | | | annual performance | | | | | | | | | |
|----|-----------|-----|----|------------------------|-----|------------------------------|-------------|------|--------|-----|-----|--|--|
| | | | | report | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 18 | The | LED | 21 | Contrary to the | New | The accounting officer did | Compilation | 15- | 31- | DD: | Dir | | |
| | listing | | | above requirements, | | not implement proper | of SMME | Jan- | Mar-24 | LED | ect | | |
| | submitte | | | we identified that the | | controls in place to ensure | pop up | 24 | | | or: | | |
| | d for | | | listing submitted for | | that the listing supporting | register | | | | Pla | | |
| | audit | | | audit for businesses | | the reported achievements | from the | | | | nni | | |
| | reflected | | | that were exposed to | | on the annual performance | existing | | | | ng | | |
| | the | | | pop up markets | | reports are documented | SMME's | | | | | | |
| | name of | | | reflected the name of | | properly to ensure that they | database | | | | | | |
| | the | | | the attendee and not | | can adequately support the | supported | | | | | | |
| | attende | | | the details of the | | reported achievements. | by | | | | | | |
| | es and | | | business that was | | | attendance | | | | | | |
| | not the | | | exposed: | | | register | | | | | | |
| | busines | | | | | | | | | | | | |
| | s | | | | | | | | | | | | |
| | exposed | | | | | | | | | | | | |
| | to pop | | | | | | | | | | | | |
| | up | | | | | | | | | | | | |
| | market. | | | | | | | | | | | | |
| 19 | Name | LED | 22 | Contrary to the | New | The accounting officer did | Compilation | 15- | 31- | DD: | Dir | | |
| | of the | | | above requirements, | | not implement proper | of SMME | Jan- | Mar-24 | LED | ect | | |
| | busines | | | we identified that the | | controls in place to ensure | pop up | 24 | | | or: | | |
| | s not | | | attendance register | | that the reported | register | | | | Pla | | |
| | reflecte | | | submitted for audit | | achievements are | from the | | | | nni | | |
| | d on the | | | for businesses that | | supported as valid portfolio | existing | | | | ng | | |

| attenda | were exposed to pop | of evidence. | SMME's | | |
|-----------|----------------------|--------------|------------|--|--|
| nce | up markets excluded | | database | | |
| register | the following | | supported | | |
| for | business that were | | by | | |
| busines | reported to be | | attendance | | |
| s | exposed by year end | | register | | |
| exposed | : | | | | |
| to pop | No Indicator Name | | | | |
| up | of the business as | | | | |
| market | per inquiry with | | | | |
| in the | client Detail as per | | | | |
| 2022/23 | listing submitted | | | | |
| financial | for audit Location | | | | |
| year. | of were the pop up | | | | |
| | market was | | | | |
| | exposed | | | | |
| | 1# of SMME's | | | | |
| | exposed to pop up | | | | |
| | market by 30 June | | | | |
| | 2023Thomo Heritage | | | | |
| | Park -Rich Mabunda | | | | |
| | Tzaneen Crossing | | | | |
| | Mall | | | | |
| | 2# of SMME's | | | | |
| | exposed to pop up | | | | |
| | market by 30 June | | | | |
| | 2023Ziga Trading - | | | | |
| | Girly Nkanyani Girly | | | | |
| | Nkanyani Namakgale | | | | |

| Cr | rossing | |
|-------|------------------|--|
| 34 | # of SMME's | |
| ex | xposed to pop up | |
| ma ma | arket by 30 June | |
| 20 | 023 Ndengeza | |
| Xiz | zambani | |
| Co | ommunity Project | |

| 20 | AFS - | AFS | 23 | Contrary to the above | Recurrin | Management | Review of quarterly | 15- | 31- | DD: | CFO | | |
|----|----------|-----|----|------------------------|----------|----------------|----------------------------|------|--------|-------|-----|--|--|
| | Incompl | | | requirements, the | g | did not prepa | re payment made against | Jan- | Mar-24 | SCM | | | |
| | ete | | | municipality has | | regular, | source documents | 24 | | & | | | |
| | disclosu | | | disclosed that there | | accurate a | nd (Including council | | | Asset | | | |
| | re on | | | were no deviation | | complete | resolutions) to identify | | | s | | | |
| | Note 55 | | | from the normal | | financial a | nd transactions qualifying | | | | | | |
| | - | | | procurement process | | performance | as deviations, irregular, | , | | | | | |
| | Deviatio | | | in the 2022/23 | | reports that a | re fruitless and wasteful | | | | | | |
| | ns | | | financial year | | supported a | ndexpenditures | | | | | | |
| | | | | however during the | | evidenced I | by | | | | | | |
| | | | | audit process it was | | reliable | | | | | | | |
| | | | | identified that the | | information. | | | | | | | |
| | | | | municipality had | | The | | | | | | | |
| | | | | deviation amount to R | | Accounting | | | | | | | |
| | | | | 9 015 | | Officer did n | ot | | | | | | |
| | | | | 471.63 during the | | adequately | | | | | | | |
| | | | | financial year. Refer | | review tl | ne | | | | | | |
| | | | | to the table below for | | details | | | | | | | |
| | | | | details on | | disclosed | in | | | | | | |
| | | | | finding:Issue 1: The | | the annu | ıal | | | | | | |
| | | | | incorrect disclosure | | financial | | | | | | | |
| | | | | of Deviations on note | | statements | to | | | | | | |
| | | | | 55 | | identify a | nd | | | | | | |
| | | | | | | rectify tl | ne | | | | | | |
| | | | | | | errors | as | | | | | | |
| | | | | | | indicated. | | | | | | | |

| 21 | Procure | Procu 24 | Contrary to the | Recurrin | Management | Review of quarterly | 15- | 31- | DD: | CFO | | |
|----|----------|----------|------------------------|----------|-----------------|---------------------------|------|--------|-------|-----|--|--|
| | ment | reme | above requirement, | g | did not ensure | payment made against | Jan- | Mar-24 | SCM | | | |
| | and | nt | during the audit | | that there are | source documents | 24 | | & | | | |
| | contract | and | process it was noted | | proper controls | (Including council | | | Asset | | | |
| | manage | Contr | that the municipality | | in place to | resolutions) to identify | | | s | | | |
| | ment | act | deviated from the | | ensure that all | transactions qualifying | | | | | | |
| | _ | Mana | normal procurement | | deviations are | as deviations, irregular, | | | | | | |
| | Deviatio | geme | process for the | | identified and | fruitless and wasteful | | | | | | |
| | n | nt | transaction below, | | recorded in the | expenditures | | | | | | |
| | Register | | however the | | deviation | | | | | | | |
| | | | transaction have not | | register. | | | | | | | |
| | | | been included as | | | | | | | | | |
| | | | part of the deviation | | | | | | | | | |
| | | | register. | | | | | | | | | |
| 22 | Procure | Procu 25 | (a)Contrary to the | Recurrin | Management | Reasons for deviation | 15- | 31- | DD: | CFO | | |
| | ment | reme | above requirements, | g | did not ensure | should be detailed | Jan- | Mar-24 | SCM | | | |
| | and | nt | the following items | | that there are | under the deviation | 24 | | & | | | |
| | contract | and | were procured and It | | proper controls | register | | | Asset | | | |
| | manage | Contr | was noted that the | | in place to | | | | s | | | |
| | ment | act | Accounting officer did | | ensure that | | | | | | | |
| | _ | Mana | not record the | | general | | | | | | | |
| | Deviatio | geme | reasons for these | | procurement | | | | | | | |
| | ns | nt | deviation in terms of | | requirements | | | | | | | |
| | | | paragraphs 36(1) (a) | | are complied | | | | | | | |
| | | | and (b) of SCM | | with on | | | | | | | |
| | | | policy.(b)Contrary to | | deviation from | | | | | | | |
| | | | the above | | SCM | | | | | | | |
| | | | requirements, The | | processes. | | | | | | | |
| | | | following items were | | | | | | | | | |

| | | | | procured and It was | | | | | | | | | |
|----|----------|-------|----|------------------------|-----|-----------------|-----------------------|------|--------|------|------|--|--|
| | | | | noted that the | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | Accounting officer did | | | | | | | | | |
| | | | | not record the | | | | | | | | | |
| | | | | reasons for these | | | | | | | | | |
| | | | | deviation in terms of | | | | | | | | | |
| | | | | paragraphs 36(1) (a) | | | | | | | | | |
| | | | | and (b) of SCM | | | | | | | | | |
| | | | | policy, were not | | | | | | | | | |
| | | | | reported to the next | | | | | | | | | |
| | | | | meeting of the | | | | | | | | | |
| | | | | Council, which | | | | | | | | | |
| | | | | contradicts with | | | | | | | | | |
| | | | | MFMA section 168 | | | | | | | | | |
| 23 | Bricklay | Pred | 26 | Contrary to the | New | The | Review technical | 15- | 31- | DD:P | Dir | | |
| | ing | eter | | above requirements, | | accounting | indicator description | Jan- | Mar-24 | MU | Tech | | |
| | reporte | mine | | we identified that | | officer did not | manual and SDBIP to | 24 | | | Serv | | |
| | d as | objec | | management | | implement | include the stages of | | | | | | |
| | complet | tives | | correctly indicated | | proper controls | construction | | | | | | |
| | e at | | | that they did not | | in place to | | | | | | | |
| | year | | | achieve the plan | | ensure that | | | | | | | |
| | end is | | | target for the | | reported | | | | | | | |
| | still in | | | following project to | | achievements | | | | | | | |
| | progres | | | be complete at year | | are supported | | | | | | | |
| | s. | | | end but however | | by valid | | | | | | | |
| | | | | incorrectly reported | | portfolio of | | | | | | | |
| | | | | scope of the project | | evidence. | | | | | | | |
| | | | | relating to brick | | | | | | | | | |
| | | | | laying indicating that | | | | | | | | | |
| | | | | | | | | | | | | | |

| | | | | is complete even | | | | | | | | | | |
|----|----------|-------|----|--------------------------|----------|-------------|------|-----------------------|-----|--------|-----|------|--|--|
| | | | | though brick laying is | | | | | | | | | | |
| | | | | still in progress (refer | | | | | | | | | | |
| | | | | to the brackets next | | | | | | | | | | |
| | | | | to the not achieved). | | | | | | | | | | |
| | | | | The reported | | | | | | | | | | |
| | | | | achievements | | | | | | | | | | |
| | | | | included in brackets | | | | | | | | | | |
| | | | | is therefore not valid. | | | | | | | | | | |
| 24 | Target | Pred | 27 | Contrary to the | Recurrin | The | | Review technical | 15- | 31- | DD: | Dir | | |
| | incorrec | | | above requirements, | | accounting | | indicator description | | Mar-24 | PMU | Tech | | |
| | | mine | | we identified that | S | _ | | manual and SDBIP to | 24 | | | Serv | | |
| | reported | objec | | management | | implement | | include the stages of | | | | | | |
| | as | tives | | incorrectly reported | | proper cont | rols | construction | | | | | | |
| | achieve | | | the target for the | | in place | to | | | | | | | |
| | d at | | | following indicator as | | ensure | that | | | | | | | |
| | year | | | achieved even | | reported | | | | | | | | |
| | end. | | | though the target | | achievemer | nts | | | | | | | |
| | | | | was not achieved. | | are suppo | rted | | | | | | | |
| | | | | Management | | by v | alid | | | | | | | |
| | | | | planned for the | | portfolio | of | | | | | | | |
| | | | | appointment of | | evidence. | | | | | | | | |
| | | | | contractor and the | | | | | | | | | | |
| | | | | construction of the | | | | | | | | | | |
| | | | | road to be finalised | | | | | | | | | | |
| | | | | by 30 June 2023, | | | | | | | | | | |
| | | | | however | | | | | | | | | | |
| | | | | management only | | | | | | | | | | |
| | | | | managed to appoint | | | | | | | | | | |

| ontractor and | | | | | |
|-----------------|--------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------|
| onstruction of | | | | | |
| is still in | | | | | |
| ress. The | | | | | |
| ted | | | | | |
| evements on the | | | | | |
| al performance | | | | | |
| t is not valid: | | | | | |
| or or | construction of I is still in gress. The orted evements on the ual performance ort is not valid: | construction of I is still in gress. The orted evements on the ual performance | construction of I is still in gress. The orted evements on the ual performance | construction of I is still in gress. The orted evements on the ual performance | construction of I is still in gress. The orted evements on the ual performance |

| 25 | The | Pred | 28 | Contrary to the above | New | The | F | Review of the | 15- | 31- | ASD: | Dir | | |
|----|------------|-------|----|-------------------------|-----|----------------|-------|-----------------------|------|--------|--------|------|--|--|
| | electricit | eter | | requirements, we | | accounting | b | peneficiary list to | Jan- | Mar-24 | Electr | Tech | | |
| | у | mine | | identified that | | officer did n | otir | nclude ID number, | 24 | | ical | Serv | | |
| | connecti | objec | | following | | implement | n | neter number, stand | | | | | | |
| | on to | tives | | beneficiaries were | | proper contro | olsin | number, contact | | | | | | |
| | househo | | | included in the listing | | in place | ton | number, signature and | | | | | | |
| | lds | | | of households that | | ensure th | atn | names | | | | | | |
| | could | | | were connected with | | connections | | | | | | | | |
| | not be | | | electricity in the | | made f | for [| Develop beneficiary | | | | | | |
| | verified. | | | 2022/23 financial | | beneficiaries | ofa | acknowledgement form | | | | | | |
| | | | | year, however we | | electricity ca | an | | | | | | | |
| | | | | were unable to | | be verified. | E | Ensure verification | | | | | | |
| | | | | physically verify the | | | is | s conducted after | | | | | | |
| | | | | connections. | | | С | completion of | | | | | | |
| | | | | Limitation of scope | | | е | electrification | | | | | | |
| | | | | imposed on the | | | р | projects | | | | | | |
| | | | | auditor. Contrary to | | | | | | | | | | |
| | | | | the above | | | | | | | | | | |
| | | | | requirements, we | | | | | | | | | | |
| | | | | identified that | | | | | | | | | | |
| | | | | following | | | | | | | | | | |
| | | | | beneficiaries were | | | | | | | | | | |
| | | | | included in the listing | | | | | | | | | | |
| | | | | of households that | | | | | | | | | | |
| | | | | were connected with | | | | | | | | | | |
| | | | | electricity in the | | | | | | | | | | |
| | | | | 2022/23 financial | | | | | | | | | | |
| | | | | year, however we | | | | | | | | | | |
| | | | | were unable to | | | | | | | | | | |

| | | physically verify the | | | | | | | | |
|----|------------------|---------------------------|-----------------|-----------------------|------|--------|--------|------|--|--|
| | | connections. | | | | | | | | |
| | | Limitation of scope | | | | | | | | |
| | | imposed on the | | | | | | | | |
| | | auditor. | | | | | | | | |
| 26 | Benefici Pred 29 | Contrary to the above New | The | Review of the | 15- | 31- | ASD: | Dir | | |
| | aries not eter | requirements, we | accounting | beneficiary list to | Jan- | Mar-24 | Electr | Tech | | |
| | connect mine | identified that the | officer did no | include ID number, | 24 | | ical | Serv | | |
| | ed with objec | following | implement | meter number, stand | | | | | | |
| | electricit tives | beneficiaries were | proper controls | number, contact | | | | | | |
| | у | included in the list of | in place to | number, signature and | | | | | | |
| | included | households that were | ensure that the | names | | | | | | |
| | on the | connected with | reported | | | | | | | |
| | benefici | electricity, however | achievements | Develop beneficiary | | | | | | |
| | ary list. | the following | are supported | acknowledgement form | | | | | | |
| | | households were not | as valid | | | | | | | |
| | | connected: | portfolio o | Ensure verification | | | | | | |
| | | | evidence. | is conducted after | | | | | | |
| | | | | completion of | | | | | | |
| | | | | electrification | | | | | | |
| | | | | projects | | | | | | |
| 27 | Benefici Pred 30 | Contrary to the New | The | The municipality will | 15- | 31- | ASD: | Dir | | |
| | aries eter | above requirements, | accounting | continuously engage | Jan- | Mar-24 | Electr | Tech | | |
| | connect mine | we identified that the | officer did no | Eskom in ensuring all | 24 | | ical | Serv | | |
| | ed with objec | following | implement | customers are able to | | | | | | |
| | electricit tives | beneficiaries that | proper controls | buy electricity | | | | | | |
| | y unable | were connected with | in place to | | | | | | | |
| | to buy | electricity in the | ensure that the | Beneficiary | | | | | | |
| | and add | 2022/23 financial | appointed | acknowledgement form | | | | | | |

| | units of | | | year are unable to | | service | to include awareness | | | | | | |
|----|------------|-------|----|------------------------|-----|------------------|--------------------------|------|--------|--------|------|--|--|
| | electricit | | | buy and add the units | | providers for | clause for beneficiaries | | | | | | |
| | у | | | bought of electricity | | the connection | to recharge their | | | | | | |
| | bought | | | on installed meters: | | of electricity | accounts before the | | | | | | |
| | on their | | | | | use meters | 5kw units get depleted | | | | | | |
| | installed | | | | | registered with | | | | | | | |
| | meters. | | | | | Eskom's to | | | | | | | |
| | | | | | | ensure that the | | | | | | | |
| | | | | | | beneficiaries | | | | | | | |
| | | | | | | don't have | | | | | | | |
| | | | | | | difficulties in | | | | | | | |
| | | | | | | buying and | | | | | | | |
| | | | | | | adding units to | | | | | | | |
| | | | | | | their meters for | | | | | | | |
| | | | | | | usage. | | | | | | | |
| 28 | Electric | Pred | 31 | Contrary to the | New | The | Review of the | 15- | 31- | ASD: | Dir | | |
| | ity | eter | | above requirements, | | accounting | beneficiary list to | Jan- | Mar-24 | Electr | Tech | | |
| | benefici | mine | | we identified that the | | officer did not | include ID number, | 24 | | ical | Serv | | |
| | aries | objec | | following | | implement | meter number, stand | | | | | | |
| | listing | tives | | beneficiaries listing | | proper controls | number, contact | | | | | | |
| | include | | | of households | | in place to | number, signature and | | | | | | |
| | d | | | connected with | | ensure that all | names | | | | | | |
| | houses | | | electricity included | | the | | | | | | | |
| | without | | | houses without stand | | beneficiaries' | Develop beneficiary | | | | | | |
| | stand | | | numbers: | | | acknowledgement form | | | | | | |
| | number | | | NO | | included in the | | | | | | | |
| | S. | | | SURNAMENAMEID | | | Ensure verification | | | | | | |
| | | | | NOSTAND | | beneficiaries | is conducted after | | | | | | |
| | | | | NOCONTACT | | connected with | | | | | | | |

| | | | NOLocation | | electricity. | electrification | | | | | | |
|----|---------|---------|-------------------------|----------|----------------|-----------------------|------|---------|------|-----|--|--|
| | | | 1NGOBENIPH | | | projects | | | | | | |
| | | | ANUEL | | | | | | | | | |
| | | | PIKININI75091 | | | | | | | | | |
| | | | 25712086STAN | | | | | | | | | |
| | | | D | | | | | | | | | |
| | | | NO.0721714224Mak | | | | | | | | | |
| | | | huva Village | | | | | | | | | |
| | | | 2MACHETHEMELO | | | | | | | | | |
| | | | DY | | | | | | | | | |
| | | | LEBOGANE9306110 | | | | | | | | | |
| | | | 526086STAND | | | | | | | | | |
| | | | NO.0662437171Ma | | | | | | | | | |
| | | | khuva Village | | | | | | | | | |
| | | | 3NGOBENITINYIK | | | | | | | | | |
| | | | TINTSWALO91011 | | | | | | | | | |
| | | | 90668084STAND | | | | | | | | | |
| | | | NO.0713277744 | | | | | | | | | |
| | | | Makhuva Village | | | | | | | | | |
| | | | 4NYATHIROBE | | | | | | | | | |
| | | | RT68080862490 | | | | | | | | | |
| | | | 83STAND | | | | | | | | | |
| | | | NO.0791411786Mak | | | | | | | | | |
| | | | huva Village | | | | | | | | | |
| 29 | Inappr | Ered 32 | Contrary to the above | Recurrin | The Chief | The system vendors | 15- | 30-Jun- | DD: | CFO | | |
| | opriate | eter | requirements, during | g | Financial | should identify all | Jan- | 24 | Reve | | | |
| | presen | mine | the current year audit, | | Officer (CFO) | control accounts not | 24 | | nue | | | |
| | tation | objec | we noted cash and | | did not put in | cleared as at 30 June | | | | | | |
| | and | tives | cash equivalent | | place | 2024 | | | | | | |

| disclos | accounts in the trial | adequate |
|---------|-------------------------|-----------------------------------|
| ure of | balance, disclosed | systems and The system vendor |
| other | and presented in the | processes to should investigate |
| cash | annual financial | ensure that the and identify |
| and | statement as "Other | effects of other transactions not |
| cash | cash and cash | cash and cash cleared as at 30 |
| equival | equivalent". Which do | equivalents are June 2024 |
| ent | not meet the | adequately |
| | definition of cash nor | and Re-allocate identified |
| | a liability as | appropriately transactions to the |
| | management could | presented and correct account |
| | not provide us with | disclosed in |
| | explanation regarding | accordance |
| | the amount. We | with GRAP. |
| | further noted that this | |
| | is the repetitive | |
| | finding as it was also | |
| | raised in the previous | |
| | year (2021/2022) and | |
| | it was not corrected. | |

| 30 | Unders | Оре | 33 | Contrary to the above | New | The | Chief | The annual financial | 15- | 31- | DD: | CFO | | |
|----|----------|-------|----|------------------------|-----|-----------|---------|-------------------------|------|--------|--------|-----|--|--|
| | tateme | ratin | | requirements, during | | Financia | l | statement should be | Jan- | Mar-24 | Expe | | | |
| | nt of | g | | the current year | | Officer | (CFO) | reconciled against | 24 | | nditur | | | |
| | Trade | exp | | audit, we noted a | | did not | put in | trial balance, general | | | е | | | |
| | and | endi | | difference of R917 | | place | | ledger and the | | | | | | |
| | other | ture | | 050.94 between the | | adequate | Э | following supporting | | | | | | |
| | payabl | | | amount of trade and | | systems | and | schedules | | | | | | |
| | es | | | other payables as | | processe | es to | | | | | | | |
| | | | | per payables listing | | ensure th | hat the | Payable age analysis | | | | | | |
| | | | | and the Annual | | effects | of | Retention register and | | | | | | |
| | | | | Financial Statement. | | Trade | and | accrual listings | | | | | | |
| | | | | | | other pa | yables | | | | | | | |
| | | | | | | are adec | quately | 2.All differences | | | | | | |
| | | | | | | and | | identified must be | | | | | | |
| | | | | | | appropri | ately | adressed before | | | | | | |
| | | | | | | presente | d and | fimalization of the AFS | | | | | | |
| | | | | | | disclosed | d in | | | | | | | |
| | | | | | | accordar | nce | | | | | | | |
| | | | | | | with GRA | ۹P. | | | | | | | |
| 31 | Receiva | Recei | 34 | During the audit of | New | The | | Traffic fines not | 15- | 31- | DD: | CFO | | |
| | ble from | vable | | impairment we noted | | accounti | ng | impaired in the prior | Jan- | Mar-24 | Reve | | | |
| | exchang | S | | that the impairment of | | officer d | lid not | signed AFS should be | 24 | | nue | | | |
| | e and | | | traffic fines were | | take | into | assessed for | | | | | | |
| | non- | | | misstated as it does | | account | the | impairment during the | | | | | | |
| | exchang | | | not cover the last | | debtors | that | preparation of the | | | | | | |
| | е | | | year three months in | | were | not | current year AFS | | | | | | |
| | transact | i | | the calculations | | impaired | in the | | | | | | | |
| | on- | | | which was still less | | prior ye | ar as | | | | | | | |
| | Provisio | | | than 90 | | they we | re not | | | | | | | |

| | n for | | | days.Contrary to the | | more t | han 90 | | | | | | |
|----|---------|-------|----|-------------------------|---|------------|----------|------------------------|-----|-------|-----|--|--|
| | impairm | | | above the following | | days 1 | that is | | | | | | |
| | ent | | | was noted: | | amount | : of | | | | | | |
| | | | | • The impairment | | traffic fi | ines for | | | | | | |
| | | | | traffic fines is | | April to | o June | | | | | | |
| | | | | understated by R335 | | 2022. | | | | | | | |
| | | | | 423 in the year under | | | | | | | | | |
| | | | | review due to amount | | | | | | | | | |
| | | | | not impaired in | | | | | | | | | |
| | | | | current year which | | | | | | | | | |
| | | | | were not impaired in | | | | | | | | | |
| | | | | the prior year as they | | | | | | | | | |
| | | | | were not more than | | | | | | | | | |
| | | | | 90 days, that is | | | | | | | | | |
| | | | | amount of traffic fines | | | | | | | | | |
| | | | | for April 2022 to June | | | | | | | | | |
| | | | | 2022. | | | | | | | | | |
| | | | | •Furthermore the last | | | | | | | | | |
| | | | | year impairment is | | | | | | | | | |
| | | | | also misstated by | | | | | | | | | |
| | | | | R174 100 in 2022 | | | | | | | | | |
| | | | | financial year. | | | | | | | | | |
| 32 | Failure | Ope | 35 | Contrary to the above | | | | Review and | 15- | | CFO | | |
| | to | ratin | | requirements, during | g | Accoun | - | implementation of UIFW | | | | | |
| | preven | g | | the current year audit, | | | | strategy by 30 June | 24 | endit | | | |
| | t | exp | | we noted the | | take | | 2024 | | ure | | | |
| | unauth | endi | | following: | | reasona | able | | | DD: | | | |
| | orized, | ture | | (1) Reasonable steps | | steps to | ensure | | | SC | | | |
| | Irregul | | | were not taken to | | that | | | | M & | | | |

| ar, | prevent Irregular | procurement | Asset | |
|---------|-----------------------|-----------------|-------|--|
| Fruitle | expenditure | process is | s | |
| ss and | amounting to R7 288 | followed and | DD: | |
| wastef | 831 as disclosed in | payments are | Budg | |
| ul | note 57 of Annual | made on time | et | |
| expen | financial statement, | to avoid | | |
| ditures | as required by | penalties. | | |
| . | section 62(1)(d) of | | | |
| | the MFMA. | The | | |
| | (2) Reasonable steps | Accounting | | |
| | were not taken to | officer did not | | |
| | prevent Fruitless and | take | | |
| | wasteful expenditure | reasonable | | |
| | amounting to R290 | steps to ensure | | |
| | 239 as disclosed in | that all the | | |
| | note 56 of Annual | expenditures | | |
| | financial statement, | are within the | | |
| | | budget. | | |
| | section 62(1) (d) of | | | |
| | the MFMA. | | | |
| | ® Reasonable steps | | | |
| | were not taken to | | | |
| | prevent Unauthorised | | | |
| | expenditure | | | |
| | amounting to R105 | | | |
| | 749 337 as disclosed | | | |
| | in note 58 of Annual | | | |
| | financial statement, | | | |
| | as required by | | | |

| | | | | section 62(1)(d) of | | | | | | | | | |
|----|-----------|-------|----|----------------------|-----|-----------------|-----------------------|------|--------|------|-----|--|--|
| | | | | the MFMA. | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 33 | Receiva | Recei | 36 | During the audit of | New | The | Ensure that the | 15- | 31- | DD: | CFO | | |
| | ble from | vable | | impairment we noted | | accounting | provision for | Jan- | Mar-24 | Reve | | | |
| | exchang | s | | that the impairment | | officer did not | impairment is in line | 24 | | nue | | | |
| | e and | | | of consumer debtors | | take | with GRAP 108 | | | | | | |
| | non- | | | were overstated as | | reasonable | paragraph 36 | | | | | | |
| | exchang | | | impairment losses | | care to ensure | | | | | | | |
| | е | | | included the amount | | that provision | | | | | | | |
| | transacti | | | of impairment | | for impairment | | | | | | | |
| | on- No | | | reversal which was | | is accurately | | | | | | | |
| | reversal | | | supposed to be | | calculated as | | | | | | | |
| | of | | | disclosed separately | | per the | | | | | | | |
| | Impairm | | | as impairment | | requirements | | | | | | | |
| | ent | | | reversal. | | of GRAP 108 | | | | | | | |
| | | | | | | par 36 as they | | | | | | | |
| | | | | | | did not | | | | | | | |
| | | | | | | disclose the | | | | | | | |
| | | | | | | amount of | | | | | | | |
| | | | | | | reversal of | | | | | | | |
| | | | | | | impairment | | | | | | | |
| | | | | | | separately | | | | | | | |
| | | | | | | rather netting | | | | | | | |
| | | | | | | off impairment | | | | | | | |
| | | | | | | loss and | | | | | | | |
| | | | | | | reversal of | | | | | | | |

| | | | | | | impairment | | | | | | | | |
|----|------------|--------|----|-------------------------|-----|----------------|------|---------------------------|------|--------|------|------|--|--|
| | | | | | | losses. | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 34 | The | Con | 37 | During the audit of | New | Due to lack | cof | The contingent liability | 15- | 31- | Dire | Dire | | |
| | conting | ting | | contingent liabilities, | | detailed | | will include penalties or | Jan- | Mar-24 | ctor | ctor | | |
| | ent | ent | | we identified that the | | reviews of | the | interest relating to the | 24 | | : | : | | |
| | liabilitie | liabil | | management in | | contingent | | amount that the | | | Cor | Cor | | |
| | s (Note | ities | | determining the best | | liabilities, | the | municipality will be | | | por | por | | |
| | 50) | | | estimate to be | | accounting | | exposed to | | | ate | ate | | |
| | incorre | | | disclosed as | | officer did | not | | | | | | | |
| | ctly | | | contingent liability, | | ensure that | t in | | | | | | | |
| | valued | | | they use the actual | | measuring | the | | | | | | | |
| | | | | amounts per | | value of | the | | | | | | | |
| | | | | summons. | | contingent | | | | | | | | |
| | | | | We noted that | | liabilities, t | that | | | | | | | |
| | | | | management did not | | the interest | t is | | | | | | | |
| | | | | take into account the | | taken | into | | | | | | | |
| | | | | interest as indicated | | account. | | | | | | | | |
| | | | | in the various | | | | | | | | | | |
| | | | | summons when | | | | | | | | | | |
| | | | | measuring the | | | | | | | | | | |
| | | | | contingent liabilities | | | | | | | | | | |
| | | | | in note 50 of the note | | | | | | | | | | |
| | | | | to the annual | | | | | | | | | | |
| | | | | financial statements. | | | | | | | | | | |

| 35 | Human | Empl | 38 | Contrary to the above | Recurrin | Accounting | Filling of all vacant | 15- | 31/03/2 | DD: | Dire | |
|----|----------|------|----|-----------------------|----------|-----------------|--------------------------|------|---------|-----|------|--|
| | Resourc | oyee | | requirements, we | g | officer did not | budgeted positions | Jan- | 024 | HR | ctor | |
| | е | cost | | noted that the | | implement | | 24 | | М | : | |
| | Manage | | | municipality does not | | effective | Development of the | | 30/06/2 | | Cor | |
| | ment – | | | have sufficient | | human | prototype organizational | | 024 | | por | |
| | Vacancy | | | capacity due to the | | resource | structure | | | | ate | |
| | Rate | | | high vacancy rate of | | management | | | | | | |
| | | | | 49% as indicated in | | to ensure that | | | | | | |
| | | | | the staff | | adequate and | | | | | | |
| | | | | establishment. | | sufficiently | | | | | | |
| | | | | | | skilled | | | | | | |
| | | | | | | resources are | | | | | | |
| | | | | | | in place and | | | | | | |
| | | | | | | that | | | | | | |
| | | | | | | performance is | | | | | | |
| | | | | | | monitored. | | | | | | |
| 36 | Re- | Empl | 39 | Contrary to the | New | Accounting | Creation of a new | 15- | 31- | DD: | Dire | |
| | appoint | oyee | | above requirements, | | officer did not | company in the payday | Jan- | Mar-24 | HR | ctor | |
| | ments of | cost | | we noted an internal | | implement | system for Adhoc | 24 | | M | : | |
| | terminat | | | control deficiency | | effective | payments | | | | Cor | |
| | ed | | | where the | | human | | | | | por | |
| | employe | | | municipality has | | resource | | | | | ate | |
| | es on | | | appointed the | | management | | | | | | |
| | payday | | | following employees | | to ensure that | | | | | | |
| | system | | | who were previously | | there are | | | | | | |
| | | | | terminated on the | | controls in | | | | | | |
| | | | | payday system for | | place to payout | | | | | | |
| | | | | payments. | | employees | | | | | | |
| | | | | | | who were | | | | | | |

| | | | | | | terminated | | | | | | | |
|----|---------|------|----|------------------------|-----|-----------------|---------------------|------|--------|-----|------|--|--|
| | | | | | | without having | | | | | | | |
| | | | | | | to reappoint | | | | | | | |
| | | | | | | them on the | | | | | | | |
| | | | | | | system. | | | | | | | |
| 37 | Non- | Empl | 40 | Contrary to the above | New | Accounting | The finding was | 15- | 31- | DD: | Dire | | |
| | submis | oyee | | the accounting office | | officer did not | resolved during the | Jan- | Mar-24 | HR | ctor | | |
| | sion of | cost | | did not submit the | | implement | audit, confirmed | 24 | | М | : | | |
| | the | | | staff establishment to | | effective | through the | | | | Cor | | |
| | staff | | | council for approval | | human | management report | | | | por | | |
| | establi | | | | | resource | from AGSA | | | | ate | | |
| | shment | | | | | management | | | | | | | |
| | to | | | | | to ensure | | | | | | | |
| | munici | | | | | compliance | | | | | | | |
| | pal | | | | | with the | | | | | | | |
| | council | | | | | Municipal | | | | | | | |
| | | | | | | systems Act | | | | | | | |
| | | | | | | resulting in | | | | | | | |
| | | | | | | non- | | | | | | | |
| | | | | | | compliance | | | | | | | |
| | | | | | | with section | | | | | | | |
| | | | | | | 66(1) of the | | | | | | | |
| | | | | | | Municipal | | | | | | | |
| | | | | | | Systems Act | | | | | | | |
| | | | | | | 32 of 2000 | | | | | | | |

| 38 | Cash | Cash | 41 | During the audit of | Recurrin | Management | To capacitate BTO | 15- | 31- | DD: | CFO | | |
|----|----------|-------|----|------------------------|----------|-----------------|----------------------------|------|---------|-----|-----|--|--|
| | Flow | Flow | | the cash flow | g | did not put in | officials on the | Jan- | Mar-24 | Bud | | | |
| | | State | | statement the | | place | compilation of cash | 24 | | get | | | |
| | | ment | | following differences | | adequate | flow Each division | | | | | | |
| | | s | | were noted. | | systems and | within BTO should | | | | | | |
| | | | | | | processes to | review their line item | | | | | | |
| | | | | | | ensure that | on cashflow | | | | | | |
| | | | | | | cash flow | | | | | | | |
| | | | | | | statement is | | | | | | | |
| | | | | | | disclosed in | | | | | | | |
| | | | | | | terms of GRAP | | | | | | | |
| | | | | | | 2 in the annual | | | | | | | |
| | | | | | | financial | | | | | | | |
| | | | | | | statements. | | | | | | | |
| 39 | Conseq | Ope | 42 | Contrary to the | New | The | Submission of | 15- | 31-Jan- | DD: | CFO | | |
| | uence | ratin | | above requirements, | | Accounting | unauthorized | Jan- | 24 | Bud | | | |
| | Manage | g | | we identified that the | | officer did not | expenditure 2021/22 | 24 | | get | | | |
| | ment: | ехр | | unauthorized | | take | and 2022/23 financial | | | | | | |
| | unautho | endi | | expenditure | | reasonable | year to council to further | | | | | | |
| | rized | ture | | amounting to R 49 | | steps to ensure | recommend to MPAC | | | | | | |
| | expendit | | | 095 505 incurred in | | that | for processing | | | | | | |
| | ure not | | | the 2021/22 financial | | procurement | | | | | | | |
| | investig | | | period was not | | process is | | | | | | | |
| | ated | | | investigated | | followed and | | | | | | | |
| | | | | | | payments are | | | | | | | |
| | | | | | | made on time | | | | | | | |
| | | | | | | to avoid | | | | | | | |
| | | | | | | penalties. | | | | | | | |
| | | | | | | The | | | | | | | |

| | | | Accounting | | | | |
|--|--|--|-----------------|--|--|--|--|
| | | | officer did not | | | | |
| | | | take | | | | |
| | | | reasonable | | | | |
| | | | steps to ensure | | | | |
| | | | that all the | | | | |
| | | | expenditures | | | | |
| | | | are within the | | | | |
| | | | budget | | | | |

| 40 | Paya | Paya 43 | 3 | Contrary to the above | The | | The annual financial | 15- | 31- | DD: | CFO | | |
|----|-------|---------|---|-----------------------|------------|-------|-------------------------------------|------|--------|--------|-----|--|--|
| | bles | ble | | requirements, during | Accountin | g | statement should be | Jan- | Mar-24 | Expe | | | |
| | from | | | the audit of payables | Officer di | d not | reconciled against | 24 | | nditur | | | |
| | exch | | | from exchange | adequate | ly | trial balance, general | | | е | | | |
| | ange | | | transactions we | review | the | ledger and the | | | | | | |
| | trans | | | identified that the | details | | following supporting | | | | | | |
| | actio | | | amounts as per trial | disclosed | in | schedules | | | | | | |
| | ns | | | balances and AFS for | the a | nnual | | | | | | | |
| | | | | accruals and | financial | | Payable age analysis | | | | | | |
| | | | | payables does not | statement | s to | Retention register and | | | | | | |
| | | | | agree. | identify | and | accrual listings | | | | | | |
| | | | | | rectify | the | | | | | | | |
| | | | | | errors | as | ₂ Submission of the last | | | | | | |
| | | | | | indicated. | | draft AFS with all | | | | | | |
| | | | | | | | supporting schedules | | | | | | |
| | | | | | | | to Internal audit, | | | | | | |
| | | | | | | | Coghsta, Provincial | | | | | | |
| | | | | | | | treasury and Audit | | | | | | |
| | | | | | | | committee in terms of | | | | | | |
| | | | | | | | the approved AFS | | | | | | |
| | | | | | | | process plan | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | a All AFS reviewers | | | | | | |
| | | | | | | | should submit a report | | | | | | |
| | | | | | | | of their reviews in | | | | | | |
| | | | | | | | writing (Internal audit, | | | | | | |
| | | | | | | | Audit committee, Risk | | | | | | |
| | | | | | | | committee ,Coghsta, | | | | | | |
| | | | | | | | Provincial Treasury) | | | | | | |

| 41 | Accrued | Empl | 44 | Contrary to the above | New | The | | The annual financial | 15- | 31- | DD: | CFO | | |
|----|---------|------|----|-----------------------|-----|-------------|-------|--------------------------|------|--------|--------|-----|--|--|
| | leave | oyee | | requirements, we | | Accounting |) | statement should be | Jan- | Mar-24 | Expe | | | |
| | pay | cost | | identified that the | | Officer did | l not | reconciled against | 24 | | nditur | | | |
| | | | | amounts as per | | adequately | / | trial balance, general | | | е | | | |
| | | | | Accrued leave pay | | review | the | ledger and the | | | | | | |
| | | | | listing and AFS does | | details | | following supporting | | | | | | |
| | | | | not agree during the | | disclosed | in | schedules. | | | | | | |
| | | | | audit of payables | | the an | nual | | | | | | | |
| | | | | from exchange | | financial | | Payable age analysis | | | | | | |
| | | | | transactions | | statements | s to | Retention registers and | | | | | | |
| | | | | | | identify | and | accrual listings | | | | | | |
| | | | | | | rectify | the | | | | | | | |
| | | | | | | errors | as | 2 Submission of the last | | | | | | |
| | | | | | | indicated. | | draft AFS with all | | | | | | |
| | | | | | | | | supporting schedules | | | | | | |
| | | | | | | | | to Internal audit, | | | | | | |
| | | | | | | | | Coghsta, Provincial | | | | | | |
| | | | | | | | | treasury and Audit | | | | | | |
| | | | | | | | | committee in terms of | | | | | | |
| | | | | | | | | the approved AFS | | | | | | |
| | | | | | | | | process plan | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | a All AFS reviewers | | | | | | |
| | | | | | | | | should submit a report | | | | | | |
| | | | | | | | | of their reviews in | | | | | | |
| | | | | | | | | writing (Internal audit, | | | | | | |
| | | | | | | | | Audit committee, Risk | | | | | | |
| | | | | | | | | committee, Coghsta, | | | | | | |
| | | | | | | | | Provincial Treasury) | | | | | | |

| 42 | Scope | Pred | 45 | Contrary to the above | New | The | A review session | | 15- | 31- | DD: | MM | | |
|----|------------|-------|----|------------------------|-----|-----------------|----------------------|------|------|--------|-----|-----|--|--|
| | of the | eter | | requirements, we | | accounting | should be conducte | ed | Jan- | Mar-24 | PMS | | | |
| | project | mine | | identified that the | | officer did no | tby PMS unit with ea | ach | 24 | | | | | |
| | reported | objec | | following scope of the | | implement | department upon th | ie | | | | | | |
| | as | tives | | project that was | | proper control | completion of draft | | | | | | | |
| | complet | | | reported as complete | | in place to | APR | | | | | | | |
| | e even | | | in the open brackets | | ensure tha | t | | | | | | | |
| | when in | | | next to not achieved | | only scope o | f | | | | | | | |
| | progres | | | under the column for | | the project tha | t | | | | | | | |
| | s at | | | reported | | is complete i | 5 | | | | | | | |
| | year | | | achievements were | | reflected of | ו | | | | | | | |
| | end. | | | not complete as per | | the bracket | 5 | | | | | | | |
| | | | | the progress report | | next to the no | t | | | | | | | |
| | | | | submitted for audit: | | achieved o | ו | | | | | | | |
| | | | | | | the annua | 1 | | | | | | | |
| | | | | | | performance | | | | | | | | |
| | | | | | | report. | | | | | | | | |
| 43 | Complet | Pred | 46 | Contrary to the | New | The | Conduct training | on | 15- | 31- | DD | Dir | | |
| | ion | eter | | above requirements, | | accounting | framework | for | Jan- | Mar-24 | PMU | ect | | |
| | certificat | mine | | we identified that the | | officer did no | tmanaging | | 24 | | | or: | | |
| | e does | objec | | total kilo meters of | | implement | performance | | | | | Tec | | |
| | not | tives | | road upgraded for | | proper control | information. | | | | | hni | | |
| | specify | | | the following project | | in place to | | | | | | cal | | |
| | the total | | | is not reflected on | | ensure that the | Review the SDBI | P to | | | | | | |
| | Kilo | | | the signed | | completion | ensure compliance | with | | | | | | |
| | meters | | | completion certificate | | certificate | framework | for | | | | | | |
| | of road | | | | | submitted b | managing prograr | mme | | | | | | |
| | upgrade | | | | | the contractor | performance | | | | | | | |
| | d. | | | | | reflect the | information | and | | | | | | |

| | | | | | | scope covered | elimination of errors | 3 | | | | | | |
|----|------------|-------|----|------------------------|-----|-----------------|-----------------------|------|------|--------|-----|-----|--|--|
| | | | | | | by the project. | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 44 | Complet | Pred | 47 | Contrary to the above | New | The | Conduct training | on | 15- | 31- | DD: | Dir | | |
| | ion | eter | | requirements, we | | accounting | framework | for | Jan- | Mar-24 | PMU | ect | | |
| | certificat | mine | | identified that the | | officer did not | managing | | 24 | | | or: | | |
| | e is | objec | | completion certificate | | implement | performance | | | | | Tec | | |
| | incompl | tives | | submitted for audit is | | proper controls | information. | | | | | hni | | |
| | ete and | | | not complete and | | in place to | | | | | | cal | | |
| | does not | | | also it does not | | ensure that the | Review the SDBI | P to | | | | | | |
| | specify | | | indicate the total | | reported | ensure compliance | with | | | | | | |
| | total | | | number of access | | achievements | framework | for | | | | | | |
| | number | | | ramps to yards | | are supported | managing progra | nme | | | | | | |
| | of | | | constructed. | | as valid | performance | | | | | | | |
| | access | | | | | portfolio of | information | and | | | | | | |
| | ramps | | | | | evidence. | elimination of errors | ; | | | | | | |
| | construc | | | | | | | | | | | | | |
| | ted. | | | | | | | | | | | | | |

| 45 | Complet | Pred | 48 | Contrary to the above | New | The | Conduct training | on | 15- | 31- | ASD: | Dir | |
|----|------------|-------|----|------------------------|-----|-----------------|------------------------|-------|------|--------|--------|-----|--|
| | ion | eter | | requirements, we | | accounting | framework | for | Jan- | Mar-24 | Electr | ect | |
| | certificat | mine | | identified that the | | officer did not | managing | | 24 | | ical | or: | |
| | e does | objec | | completion certificate | | implement | performance | | | | | Tec | |
| | not | tives | | for the following | | proper controls | information. | | | | | hni | |
| | specify | | | project does not | | in place to | | | | | | cal | |
| | the total | | | indicate the total | | ensure that the | Review the SDBII | P to | | | | | |
| | number | | | number of traffic | | reported | ensure compliance | with | | | | | |
| | of traffic | | | lights installed: | | achievements | framework | for | | | | | |
| | lights | | | | | are supported | managing prograi | mme | | | | | |
| | installed | | | | | as valid | performance | | | | | | |
| | | | | | | portfolio of | information | and | | | | | |
| | | | | | | evidence. | elimination of errors | 3 | | | | | |
| 46 | Complet | Pred | 49 | Contrary to the above | New | The | Conduct training | on | 15- | 31- | ASD: | Dir | |
| | ion | eter | | requirements, we | | accounting | framework | for | Jan- | Mar-24 | Electr | ect | |
| | certificat | mine | | identified that the | | officer did not | managing perfoma | nce | 24 | | ical | or: | |
| | e does | objec | | completion certificate | | implement | information | | | | | Tec | |
| | not | tives | | for the following | | proper controls | | | | | | hni | |
| | specify | | | project does not | | in place to | Review the SDBII | P to | | | | cal | |
| | total | | | specify the total | | ensure that the | ensure compliance | with | | | | | |
| | energy | | | number of energy | | reported | framework | for | | | | | |
| | saving | | | saving street lights | | achievements | managing progr | ame | | | | | |
| | street | | | installed: | | are supported | perfomance information | ation | | | | | |
| | lights | | | | | as valid | and elimination of e | rrors | | | | | |
| | installed | | | | | portfolio of | | | | | | | |
| | | | | | | evidence. | | | | | | | |

| 47 | Project | Pred | 50 | Contrary to the above | New | The | A review session | 15- | 31- | DD:P | MM | |
|----|-----------|-------|----|------------------------|-----|-----------------|-----------------------|------|--------|------|-------|--|
| | with | eter | | requirements, we | | accounting | should be conducted | Jan- | Mar-24 | MS | | |
| | outstan | mine | | identified that the | | officer did not | by PMS unit with each | 24 | | | | |
| | ding | objec | | following project that | | implement | department upon the | | | | | |
| | snag list | tives | | has outstanding snag | | proper controls | completion of draft | | | | | |
| | reported | | | list to be finalised | | in place to | APR | | | | | |
| | as | | | during by latest 6 | | ensure that the | | | | | | |
| | achieve | | | March 2024 was | | reported | | | | | | |
| | d on the | | | reported as achieved | | achievements | | | | | | |
| | annual | | | .A project with | | are supported | | | | | | |
| | perform | | | outstanding items to | | as valid | | | | | | |
| | ance | | | be finalised is not | | portfolio of | | | | | | |
| | report. | | | complete at year end | | evidence. | | | | | | |
| | | | | and therefore the | | | | | | | | |
| | | | | reported | | | | | | | | |
| | | | | achievements is not | | | | | | | | |
| | | | | valid : | | | | | | | | |
| 48 | Payme | Pred | 51 | Contrary to the | New | The | A review session | 15- | 31- | DD: | Dire | |
| | nt for | eter | | above requirements, | | accounting | should be conducted | Jan- | Mar-24 | Co | ctor: | |
| | fees | mine | | we identified that the | | officer did not | by PMS unit with each | 24 | | mm | Со | |
| | facilitat | objec | | following fees | | implement | department upon the | | | unit | mm | |
| | ed after | tives | | facilitated for | | proper controls | completion of draft | | | у | unit | |
| | year | | | payments after year | | in place to | APR | | | Safe | У | |
| | end | | | end reported as | | ensure that the | | | | ty | | |
| | reporte | | | achievements in the | | reported | | | | | | |
| | d as | | | 2023 financial year: | | achievements | | | | | | |
| | achieve | | | | | are supported | | | | | | |
| | ments | | | | | as valid | | | | | | |
| | in 2023 | | | | | portfolio of | | | | | | |

| | financia | | | | | evidence. | | | | | | | |
|----|-----------|-------|----|-----------------------|-----|-----------------|-----------------------|------|--------|------|-------|--|--|
| | l year. | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 49 | Road | Pred | 52 | Contrary to the above | New | The | A review session | 15- | 31- | DD: | Dire | | |
| | block | eter | | requirements, we | | accounting | should be conducted | Jan- | Mar-24 | Со | ctor: | | |
| | held | mine | | identified that the | | officer did not | by PMS unit with each | 24 | | mm | Co | | |
| | after | objec | | following road block | | implement | department upon the | | | unit | mm | | |
| | year | tives | | that was conducted | | proper controls | completion of draft | | | у | unit | | |
| | end | | | after year end was | | in place to | APR | | | Safe | у | | |
| | reported | | | reported as | | ensure that | | | | ty | | | |
| | as | | | achievements in the | | only targets | | | | | | | |
| | achieve | | | 2023 financial year | | achieved in the | | | | | | | |
| | ment in | | | .The reported | | 2023 audit | | | | | | | |
| | the | | | achievements are not | | cycle are | | | | | | | |
| | 2023 | | | valid: | | reported as | | | | | | | |
| | financial | | | | | achievements. | | | | | | | |
| | year. | | | | | | | | | | | | |

| 50 | USE OF | Ope | 53 | During the audit of | Recurrin | Accounting | Upskilling of the | 15- | 31/03/2 | DD | Dir | | |
|----|--------|-------|----|-----------------------|----------|-----------------|------------------------|------|---------|------|------|--|--|
| | CONSU | ratin | | use of consultants | g | officer did not | current personnel | Jan- | 024 | :Н | Corp | | |
| | LTANTS | g | | we evaluated | | implement | through the | 24 | | RM | Serv | | |
| | | exp | | managements GAP | | effective | implementation of | | | DD | CFO | | |
| | | endi | | analysis and | | financial | WSP | | 31/03/2 | :SC | | | |
| | | ture | | identified that the | | management | | | 024 | М | Dir | | |
| | | | | need for preparation | | administration | Review and | | | | Corp | | |
| | | | | of financial | | to ensure | implementation of | | 30/06/2 | DD:H | Serv | | |
| | | | | statements | | compliance | consultancy reduction | | 024 | RM | | | |
| | | | | consultants was due | | with cost | plan Appointment of | | | | | | |
| | | | | to capacity | | containment | budgeted AFS assistant | | | | | | |
| | | | | constraints in the | | regulations. | director's position | | | | | | |
| | | | | BTO division. We | | | | | | | | | |
| | | | | assessed the | | | | | | | | | |
| | | | | appropriateness of | | | | | | | | | |
| | | | | management's | | | | | | | | | |
| | | | | reason for a need for | | | | | | | | | |
| | | | | preparation of annual | | | | | | | | | |
| | | | | financial statements | | | | | | | | | |
| | | | | consultants and | | | | | | | | | |
| | | | | identified the | | | | | | | | | |
| | | | | following | | | | | | | | | |
| | | | | •nAs per the | | | | | | | | | |
| | | | | approved Greater | | | | | | | | | |
| | | | | Giyani Municipality | | | | | | | | | |
| | | | | organizational | | | | | | | | | |
| | | | | structure the | | | | | | | | | |
| | | | | function of reporting | | | | | | | | | |
| | | | | and compilation of | | | | | | | | | |

| | | | | annual financial falls | | | | | | | | | |
|----|----------|---------|---|-------------------------|----------|-----------------|---------------------------|------|--------|-------|-----|--|--|
| | | | | within the budget | | | | | | | | | |
| | | | | planning and | | | | | | | | | |
| | | | | reporting division. | | | | | | | | | |
| | | | | • There were a total | | | | | | | | | |
| | | | | of 7 positions | | | | | | | | | |
| | | | | including the Chief | | | | | | | | | |
| | | | | Financial Officer as | | | | | | | | | |
| | | | | the head in the | | | | | | | | | |
| | | | | budget planning and | | | | | | | | | |
| | | | | reporting division 5 of | | | | | | | | | |
| | | | | the 7 positions were | | | | | | | | | |
| | | | | vacant. This indicates | | | | | | | | | |
| | | | | that there was a | | | | | | | | | |
| | | | | vacancy rate of | | | | | | | | | |
| | | | | 28%.During the audit | | | | | | | | | |
| | | | | of use of consultants | | | | | | | | | |
| | | | | we | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 51 | - | Procu 5 | 4 | Contrary to the above | Recurrin | Accounting | Review of quarterly | 15- | 31- | DD: | CFO | | |
| | Deviatio | reme | | requirement it was | g | officer did not | payment made against | Jan- | Mar-24 | SCM | | | |
| | ns | nt | | noted that the | | ensure that | source documents | 24 | | & | | | |
| | | and | | municipality deviated | | procurement | (Including council | | | Asset | | | |
| | | Contr | | from the supply chain | | process are | resolutions) to identify | | | s | | | |
| | | act | | process to | | followed | transactions qualifying | | | | | | |
| | | Mana | | appointment legal | | furthermore | as deviations, irregular, | | | | | | |
| | | geme | | counsel although it | | where the | fruitless and wasteful | | | | | | |

| | | nt | did not qualify to be a | | process is | expenditures | | | | | | |
|----|--------|---------|-------------------------|----------|-----------------|---------------------------|------|--------|-------|-----|--|--|
| | | | deviation | | deviated from | | | | | | | |
| | | | | | the accounting | | | | | | | |
| | | | | | officer did not | | | | | | | |
| | | | | | ensure that | | | | | | | |
| | | | | | valid reason | | | | | | | |
| | | | | | were provided | | | | | | | |
| | | | | | for the | | | | | | | |
| | | | | | deviations. | | | | | | | |
| 52 | - | Procu55 | Contrary to the above | Recurrin | Accounting | Review of quarterly | 15- | 31- | DD: | CFO | | |
| | Procur | reme | requirements, during | g | officer did not | payment made against | Jan- | Mar-24 | SCM | | | |
| | ement | nt | the audit of | | implement the | source documents | 24 | | & | | | |
| | and | and | procurement and | | new PPR 2022 | (Including council | | | Asset | | | |
| | Contra | Contr | contract | | regulation. | resolutions) to identify | | | s | | | |
| | ct | act | management we | | | transactions qualifying | | | | | | |
| | Manag | Mana | noted that the | | | as deviations, irregular, | | | | | | |
| | ement | geme | following suppliers | | | fruitless and wasteful | | | | | | |
| | | nt | who were appointed | | | expenditures, and non- | | | | | | |
| | | | after 16 January | | | compliance with PPR | | | | | | |
| | | | 2023 were not | | | regulations | | | | | | |
| | | | evaluated in | | | | | | | | | |
| | | | accordance with PPR | | | | | | | | | |
| | | | 2022 although it was | | | | | | | | | |
| | | | effective as the time | | | | | | | | | |
| | | | of the appointment | | | | | | | | | |
| | | | and the procurement | | | | | | | | | |
| | | | policy was not | | | | | | | | | |
| | | | updated to take the | | | | | | | | | |
| | | | changes into | | | | | | | | | |

| | | | | account. | | | | | | | | | |
|----|---------|-------|----|-----------------------|----------|-----------------|--------------------------|------|--------|--------|-----|--|--|
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 53 | Employ | Empl | 56 | Contrary to the | New | The | The finding was | 15- | | | CFO | | |
| | ee | oyee | | above requirements, | | Accounting | resolved during the | Jan- | Mar-24 | Expe | | | |
| | related | cost | | we identified the | | Officer did not | audit, confirmed | 24 | | nditur | | | |
| | cost | | | following | | adequately | through the | | | е | | | |
| | and | | | transactions in | | review the | management report | | | | | | |
| | council | | | employee related | | details | from AGSA | | | | | | |
| | ors | | | costs and councils | | disclosed in | | | | | | | |
| | remune | | | remuneration | | the annual | | | | | | | |
| | ration | | | respectively that did | | financial | | | | | | | |
| | | | | not meet the | | statements to | | | | | | | |
| | | | | definition of | | identify and | | | | | | | |
| | | | | employee benefit as | | rectify the | | | | | | | |
| | | | | per the requirements | | errors as | | | | | | | |
| | | | | of GRAP 25 | | indicated. | | | | | | | |
| 54 | - | Procu | 57 | However during the | Recurrin | The | Review the Supply | 15- | 31- | DD: | CFO | | |
| | Procur | reme | | audit of procurement | g | accounting | chain policy to include | Jan- | Mar-24 | SCM | | | |
| | ement | nt | | and contract | | officer did | a clause on rotation for | 24 | | & | | | |
| | and | and | | management it was | | not exercise | pool of contractors | | | Asset | | | |
| | Contra | Contr | | noted that the | | adequate | | | | s | | | |
| | ct | act | | consultants who are | | oversight | | | | | | | |
| | Manag | Mana | | appointed through | | responsibility | | | | | | | |
| | ement | geme | | pool of consultants | | regarding | | | | | | | |
| | _ | nt | | for financial service | | financials, | | | | | | | |
| | Repeat | | | providers are not | | compliance, | | | | | | | |

| Finding | being rotated to give | and related |
|---------|------------------------|----------------|
| | other service | internal |
| | providers on the pool | controls. |
| | of consultants an | The |
| | equal and fair | municipality |
| | opportunity to provide | did not ensure |
| | the financial service | that there |
| | to the municipality. | were |
| | The table below | sufficient and |
| | illustrate the | effective |
| | consultants that have | controls to |
| | not been rotated | ensure a |
| | between the 2020/21 | mandatory |
| | financial year and the | compliance |
| | 2022/23 financial | with |
| | year | constitution |
| | | when |
| | | appointing |
| | | consultants in |
| | | a panel to |
| | | above unfair |
| | | process from |
| | | being |
| | | practiced. |

| 55 | The | Def | 58 | During the audit of | New | Due to lack of | Develop a checklist to | 15- | 31- | DD:E | CFO | |
|----|-------------|-------|----|--------------------------|-----|------------------|--------------------------|------|--------|---------|-----|--|
| | deferred | err | | deferred liabilities, we | | detailed | reconcile the AFS, | Jan- | Mar-24 | xpen | | |
| | liabilities | ed | | identified that | | reviews of the | Notes to the AFS, Trial | 24 | | ditur e | | |
| | (Note | liab | | management in | | deferred | Balance, General | | | | | |
| | 16) | iliti | | determining the total | | liabilities, the | Ledger and supporting | | | | | |
| | incorrect | es | | value of the deferred | | accounting | schedules (AFS | | | | | |
| | ly | | | income, reduced the | | officer did not | preparers) | | | | | |
| | valued | | | balance by amounts | | ensure that the | | | | | | |
| | | | | refunded for | | value of | The checklist should | | | | | |
| | | | | overpayments of | | deferred | include opening balance | | | | | |
| | | | | property rates and | | income is not | against signed prior AFS | | | | | |
| | | | | taxed made by | | reduced by | and current balance | | | | | |
| | | | | councillors and not by | | refunds not | against Trial Balance, | | | | | |
| | | | | amounts relating to | | relating to | General Ledger and | | | | | |
| | | | | the refunds from the | | refunds from | supporting schedules | | | | | |
| | | | | sale of stands | | sale of stands. | | | | | | |
| | | | | | | | Scrutinize recorded | | | | | |
| | | | | | | | transactions in the | | | | | |
| | | | | | | | general ledger to | | | | | |
| | | | | | | | identify and resolve any | | | | | |
| | | | | | | | anomalies | | | | | |
| 56 | Fruitless | Ope | 59 | Contrary to the | New | The | All UIFW expenditures | 15- | 31- | CFO | CFO | |
| | and | ratin | | above requirements, | | Accounting | to be written off only | Jan- | Mar-24 | | | |
| | wasteful | _ | | we identified fruitless | | Officer did not | | 24 | | | | |
| | expendit | exp | | and wasteful | | · · | investigations. | | | | | |
| | ure – | endi | | expenditure written | | effective | | | | | | |

| written | ture | off in the current year | financial |
|---------|------|-------------------------|------------------|
| off | | related to free basic | management |
| | | electricity paid for | to ensure |
| | | deceased | compliance |
| | | beneficiaries for an | with section |
| | | amount of R 1 727 | 32(2) (b) of the |
| | | 121,60 incurred | Municipal |
| | | during the 2020/21 | Finance |
| | | financial year and R1 | Management |
| | | 568 259 incurred in | Act 56 of 2003 |
| | | the 2021/22 financial | |
| | | year. | |
| | | The write-off was | |
| | | approved by council | |
| | | as noted in council | |
| | | resolution CR 07 - | |
| | | 31/08/2022 SP.The | |
| | | write off was | |
| | | approved by council | |
| | | before the | |
| | | investigation was | |
| | | concluded by council | |
| | | committee (MPAC) | |

| 57 | Payroll | Empl 6 | 60 | Contrary to the above | New | The | To create debtors | 15- | 31- | DD: | CFO | |
|----|----------|--------|----|------------------------|-----|----------------|------------------------|------|--------|--------|-----|--|
| | Creditor | oyee | | requirements, we | | Accounting | accounts for staff | Jan- | Mar-24 | Expe | | |
| | s | cost | | noted that there is a | | Officer did no | toverpaid so that the | 24 | | nditur | | |
| | | | | payroll control | | adequately | monthly deductions, | | | е | | |
| | | | | account named | | review the | withheld for recovery, | | | | | |
| | | | | payroll creditors, | | details | can be allocated to | | | | | |
| | | | | which consist of the | | disclosed in | those accounts on | | | | | |
| | | | | salaries withheld | | the annua | monthly basis to clear | | | | | |
| | | | | from employees who | | financial | the debts | | | | | |
| | | | | were previously paid | | statements to |) | | | | | |
| | | | | above their normal | | identify and | k | | | | | |
| | | | | salaries. We further | | rectify the | e | | | | | |
| | | | | noted that receivable | | errors a | 5 | | | | | |
| | | | | was not accounted | | indicated. | | | | | | |
| | | | | for this amount and | | | | | | | | |
| | | | | the control account | | | | | | | | |
| | | | | sitting under payables | | | | | | | | |
| | | | | was not cleared after | | | | | | | | |
| | | | | recovering the money | | | | | | | | |
| | | | | from the employees. | | | | | | | | |
| 58 | Deliver | Inven | 61 | Contrary to the | New | Due to lack of | The finding was | 15- | 31- | DD: | CFO | |
| | y notes | tory | | above requirement, | | oversight, the | resolved during the | Jan- | Mar-24 | SCM | | |
| | not | | | we identified that the | | accounting | audit, confirmed | 24 | | & | | |
| | dated. | | | following delivery | | officer did no | | | | Asset | | |
| | | | | notes which were | | ensure tha | tmanagement report | | | s | | |
| | | | | not datedD1268HP | | delivery notes | from AGSA | | | | | |

| | | | EliteBook 8404Nine | | are dated in | | | | |
|-----|-----------|-----------|--------------------|-------|-----------------|--|-----|--|--|
| | | | IT systems (Pty) | | line with the | | | | |
| | | | Ltd2256448 289.99 | | process for the | | | | |
| | | | D1267HP EliteBook | | acquisition of | | | | |
| | | | 8406 | | assets to | | | | |
| | | | Total448 289.99: | | ensure that the | | | | |
| | | | | | asset delivered | | | | |
| | | | | | is accounted | | | | |
| | | | | | for in the | | | | |
| | | | | | accounting | | | | |
| | | | | | system from | | | | |
| | | | | | the correct | | | | |
| | | | | | date. | | | | |
| | | | | | | | | | |
| Nur | nber of A | ctions | 58 | 100% | | | l . | | |
| Nur | nber of A | ctions In | 0 | 0.00% | | | | | |
| Pro | gress | | | | | | | | |
| Nur | nber of A | ctions | 0 | 0.00% | | | | | |
| Res | solved | | | | | | | | |



GREATER GIYANI MUNICIPALITY

ANNEXETURE C

Annual Financial Statements and Financial Performance for the Year Ended 30 June 2023

(2022/2023)



GREATER GIYANI MUNICIPALITY

Annual Financial Statements and Financial Performance for the Year Ended 30 June 2023

Legal form of entity Greater Giyani Municipality

Nature of business and principal activities

sanitationand refuse removal.

Greater Giyani Municipality is a municipality performing functions set out in the Constitution (Act 108 of 1996) of service provisions. The services are referred to as basic services, including water,

The following is included in the scope of operation

Mayor Cllr T Zitha Cllr AE Mboweni Speaker Chief Whip Cllr T Makondo

Cllr NHP Ndaba (Finance) **EXCO Member**

EXCO Member Cllr RB Ngunyule - Mabunda (Corporate and Shared Services)

EXCO Member Cllr TJJ Mabunda (Infrastructure Development) **EXCO Member** Cllr C Baloyi (Planning and Economic Development) **EXCO Member** Cllr GA Maluleke (Water, Sanitation and Energy) **EXCO** Member Cllr TC Manganyi (Health and Social Development) **EXCO Member** Cllr MR Mashale (Public Roads and Transport) **EXCO Member** Cllr TC Zitha (Sports, Recreation, Arts and Culture)

Cllr RN Sekgobela (Office of the Mayor)

Cllr M Shiviti (Chairperson of Chairpersons)Cllr RE Makondo (MPAC Chairperson)

Cllr RG Ngunyula (Chairperson of Finance)

Cllr PT Mokgobi (Chairperson of Corporate and Shared Services)Cllr MC Chabalala (Chaiperson of Infrastructure)

Cllr TE Nkuna (Chairperson of Planning and Economic Development) Cllr CS Rikhotso (Chaiperson of Water, Sanitation and

Cllr JN Mashele (Chairperson of Health and Social Development)Cllr TN Shirinda (Chairperson of Public Roads and Transport)

Cllr XL Ngobeni (Chairperson of Sports, Recreation, Arts and Culture)Cllr NR Shilowa (Chairperson of Ethics Committee)

Cllr NP Mlambo Cllr NS MonyipoteCllr VS Makamu Cllr MC Machipi Cllr SS

Mavasa Cllr RC Mabunda

Cllr NN MaswanganyiCllr MA Khosa

Cllr TE Rikhotso Cllr MR Maluleke Cllr SS MathebulaCllr S Sambo

Cllr SC MahlawuleCllr GE Kobane Cllr PH MakhuvelaCllr TA Mathosi Cllr RE

Ngoveni

Cllr KO MaswanganyiCllr P Rikhotso

Cllr JP Shibambu

General Information

Cllr L Nkuna

Cllr RT Mabunda Cllr E Mahasha Cllr A Rabothata Cllr BA Shibambu Cllr KS

Dlamini Cllr MD HlungwaniCllr ML Chauke Cllr STI Rikhotso Cllr TN Baloyi

Cllr S Mongwe (Resigned)Cllr TP Mashaba

Cllr PP Mkhari

Cllr MS Hlongwane Cllr SM Mhangwane

Cllr MJ Nkuna (Resigned)

Cllr MP Mathevula (Resigned)Cllr MP Hlungwani (Resigned)Cllr DJ Hlongwane

Cllr MM Mathonsi (new)Cllr SR Nkuna (new) Cllr IT Shivambu (new) Cllr KT Ngobeni

(new)

Grading of local authority 3

Chief Finance Officer (CFO) F Nkuna

Accounting Officer

V D Khoza

Business address BA 59

Civic CentreGiyani CBD0826

Postal address Private Bag X9559

Giyani0826

Bankers ABSA

Giyani Branch

Auditor General South Africa (AGSA)

Level of assuranceThese unaudited annual financial statements have been prepared in compliance with the applicable requirements of Generally RecognisedAccounting Practice (GRAP) and other applicable legislations.

Preparer

The audited annual financial statements were internally compiled by:

F Nkuna (Chief Financial Officer)

Audited Annual Financial Statements for the year ended 30 June 2023

Indov

The reports and statements set out below comprise the audited annual financial statements presented to the provincial legislature:

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Abbreviations used:

AC Audit Committee

AGSA Auditor General of South Africa

AO Accounting Officer

ASB Accounting Standards Board

CFO Chief Financial Officer

COIDA Compensation for Occupational Injuries and Diseases Act

COVID-19 Coronavirus 2019

CPI Consumer Price Index

EPWP Expanded Public Works Program

FMG Finance Management Grant

GRAP Generally Recognised Accounting Practice

Audited Annual Financial Statements for the year ended 30 June 2023

Inday

IAS International Accounting Standards

IASB International Accounting Standards Board

INEG Integrated National Electrification Grant

IT Information Technology

LGSETA Local Government Sector Education and Training Authority

LSA Long Service Awards

MDRG Municipal Disaster Relief Grant

MFMA Municipal Finance Management Act

MSCOA Municipal Standards Charts Of Accounts

MIG Municipal Infrastructure Grant

PAYE Pay As You Earn

PEMA Post Employment Medical Aid

SDL Skills Development Levy

SME Small Medium Enterprise

UIF Unemployment Insurance Fund

VAT Value Added Tax

Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the audited annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the audited annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the audited annual financial statements and was given unrestricted access to all financial records and related data.

The audited annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting StandardsBoard.

The audited annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise itby ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the audited annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute. assurance against material misstatement or deficit.

The accounting officer has reviewed the municipality's cash flow forecast for the year to 30 June 2024 and, in the light of this review and the current financial position, he is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

The municipality is wholly dependent on the municipality for continued funding of operations. The audited annual financial statements are prepared on the basis that the municipality is a going concern and that the municipality has neither the intentionnor the need to liquidate or curtail materially the scale of the municipality.

Although the accounting officer are primarily responsible for the financial affairs of the municipality, they are supported by the municipality's external auditors.

The external auditors are responsible for independently reviewing and reporting on the municipality's audited annual financial statements. The audited annual financial statements have been examined by the municipality's external auditors and their report is presented on page 8.

| audited annual financial statements set out on page 12 to 101, which have been prepared on the going concern basis, we roved by the accounting officer on 31 August 2023 and were signed on its behalf by: | | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| V D Khoza Accounting Officer | | |
| | | |

Audited Annual Financial Statements for the year ended 30 June 2023

Audit Committee Deport

We are pleased to present our report for the financial year ended 30 June 2023.

1. Audit Committee Responsibility

The Audit Committee reports that it has complied with its responsibilities arising from Section 166 of the Municipal Finance Management Act and Circular 65 issued by National Treasury. The Audit Committee also reports that it has adopted appropriate formal terms of reference as its Audit Committee Charter, and it has regulated its affairs in compliance with this charter and has discharged all its responsibilities as contained therein, except that we have not reviewed changes in accounting policies and practices.

2. Audit committee responsibility

The Audit Committee, consisting of independent outside members, meets at least four times per annum as per its approved terms of reference, although additional special meetings may be called as the need arises.

The table below illustrates the number of meetings held during the 2022/2023 financial year and the attendance thereof bymembers:

| Surname and Intial | Ordinary Speci meeting meeti | | tal |
|--------------------|---------------------------------|---|-----|
| Ngobeni SAB | 4 | 2 | 6 |
| Ramutsheli MP | 4 | 2 | 6 |
| Sikhosana M | 4 | 2 | 6 |
| Baloyi N | 4 | 2 | 6 |

The contract of the audit committee expired on the 30th of June 2023, and the new committee was appointed from the 01 July2023.

From July 2023 to August 2023

| Surname and Intial | Ordinarymeeting Special | Total | |
|--------------------------|-------------------------|-------|---|
| | meeting | | |
| Mhlongo K. (chairperson) | - | 1 | 1 |
| Baloyi N.T | - | 1 | 1 |
| Msesenyana KD | - | 1 | 1 |
| Muthivhi L.J | - | 1 | 1 |
| Mabuza J.M | - | 1 | 1 |

3. The effectiveness of internal control

Internal control environment system has improved significantly. However, there were several deficiencies in the system of internal control and/or deviations were reported by the internal auditors to the Auditor-General

4. In-Year Management and Monthly/Quarterly Report

The municipality has an effective monthly and quarterly reporting system to the Council as required by the Municipal Finance Management Act (MFMA).

5. Performance Management

The Audit Committe reviewed the functionality of the performance management system and it considers it to be functional, however there is room for improvement in relaation to achievement of planned targets and capacitating the Performance Management Unit.

6. Risk Management

The Audit Committe is of the opinion that municipality's risk management was effective for the year in material respect, and the municipality implemented a comprehensive risk management strategy and related policies. Management has followed a sound and effective approach in developing strategic risk management plans and they appreciate the impact of the municipality's risk management framework on the control environment. However, there is room for improvement in the implementation of a hotline as part of fraud prevention strategy.

Audited Annual Financial Statements for the year ended 30 June 2023

Audit Committee Deport

7. Compliance with laws and regulations

A number of non-compliance with the enabling laws and regulations were revealed by Audit Committee, AGSA, and Internal Audit during the year. Consequently, an establishment of an effective system for monitoring compliance with laws and regulations and the results of management's investigation and follow-up (including disciplinary action) of any instances of non-compliance is key.

8. Internal Audit

The Audit Committee is satisfied with the effectiveness of Internal Audit and commend Management and Council forcapacitating this unit.

9. Progress in implementation of Internal Audit and AGSA findings from prior year

AGSA and Internal Audit recommendations were not fully implemented by management at the time of this report.

10. Implementations of Audit Committee Recommendations by management

A material number of Audit Committee recommendations to management were implemented which is commendable.

11. Conclusion

The Audit Committee wishes to acknowledge the commitment from Council, management and staff of the municipality. The stability in terms of the political and administrative leadership of the municipality has contributed to these improvements reported above. We would also like to thank the Mayor for her support, Councilors, senior management for their efforts and internal audit for their contribution.

| Outgoing Chairperson of the Audit Committee Greater Giyani Municipality | | | | er |
|----------------------------------------------------------------------------|--|--|--|----|
| Date: | | | | |

Report of the Auditor General

To the Provincial Legislature of Greater Giyani Municipality

Auditor General South Africa (AGSA)

Partner's name Additional description Additional description

31 August 2023

Accounting Officer's Report

The accounting officer submits his report for the year ended 30 June 2023.

Review of activities

Main business and operations

The municipality is engaged in greater giyani municipality is a municipality performing functions set out in the constitution (act 108 of 1996) of service provisions, the services are referred to as basic services, including water, sanitation and refuse removal.

The operating results and state of affairs of the municipality are fully set out in the attached audited annual financial statements and do not in our opinion require any further comment.

Going concern

We draw attention to the fact that at 30 June 2023, the municipality had an accumulated surplus of R 1 293 075 064 and that the municipality's total assets exceed its liabilities by R 1 293 075 064.

The audited annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

3. Subsequent events

Street lights - the municipality appointed a contractor to install energy saving street light on R81 road. The project started just before year-end and this resulted in the old street lights being removed to install the new ones.

Mayoral Chain - on the council of the 28th July 2023, the mayoral chain was damaged which resulted in it being impaired as itreguires a major repair.

The municality has appointed the new Audit Committee members as the contract of the old committee members expired on 30 June 2023.

On the 18th of August 2023, the Minister published the "Determination of Upper Limits of Salaries, Allowances and Benefits of Different Members of Municipal Councils". The salary, allowances and benefits of Greater Giyani Municipality (GGM) should be determined by the resolution of (GGM) Council in consultation with the Provincial Government Member of the Executive Council (MEC) of Cooperative Government Human Settlement and Traditional Affairs (CoGHSTA).

Accounting Officer

The municipality had three Accounting Officers during the 2022/23 financial year. Mr MM Chauke was the Accounting Officer until the 5th September 2022 when he was suspended. Ms KV Sithole acted as an Accounting Officer from 05 September 2022 until 31 May 2023 when the municipality appointed a new Accounting Officer. Mr VD Khoza was appointed on a five yearterm as an AO from 01 June 2023.

5. **Auditors**

Auditor General South Africa (AGSA) will continue in office for the next financial period.

The audited annual financial statements set out on page 12 to 99, which have been prepared on the going concern basis, were approved by the accounting officer on 31 August 2023 and were signed on its behalf by:

V D Khoza Accounting Officer

Statement of Financial Position as at 30 June 2023

| Figures in Rand | Note(s) | 2023 | 2022 Restated* |
|----------------------------------------------|---------|---------------|-------------------|
| Assets | | | |
| Current Assets | | | |
| Inventories | 9 | 33 043 090 | 33 038 033 |
| Other financial assets | 7 | - | - |
| Receivables from exchange transactions | 10 | 32 099 563 | 11 984 307 |
| Receivables from non-exchange transactions | 11 | 44 148 641 | 94 672 648 |
| VAT receivable | 12 | 15 904 882 | 20 440 439 |
| Other receivables from exchange transactions | 13 | 9 905 906 | 34 463 319 |
| Cash and cash equivalents | 14 | 248 096 278 | 220 050 953 |
| | | 383 198 360 | 414 649 699 |
| Non-Current Assets | | | |
| Investment property | 3 | 26 234 421 | 25 599 820 |
| Property, plant and equipment | 4 | 1 091 178 641 | 992 505 232 |
| Intangible assets | 5 | 996 253 | 901 273 |
| Heritage assets | 6 | 206 303 | 206 303 |
| | | 1 118 615 618 | 1 019 212 628 |
| Total Assets | | 1 501 813 978 | 1 433 862 327 |
| Liabilities | | | |
| Current Liabilities | | | |
| Payables from exchange transactions | 18 | 112 569 600 | 105 303 886 |
| Employee benefit obligation | 8 | 1 525 000 | 870 000 |
| Unspent conditional grants and receipts | 15 | 3 758 762 | 10 591 733 |
| Rehabilitation of dumping-site | 17 | 5 473 837 | 4 568 091 |
| Deferred income | 16 | 24 792 248 | 23 121 083 |
| | | 148 119 447 | 144 454 793 |
| Non-Current Liabilities | | | |
| Employee benefit obligation | 8 | 22 719 000 | 24 020 000 |
| Rehabilitation of dumping-site | 17 | 37 900 467 | 36 772 098 |
| . • | | 60 619 467 | 60 792 098 |
| Total Liabilities | | 208 738 914 | 205 246 891 |
| Net Assets | | 1 293 075 064 | 1 228 615 436 |
| Accumulated surplus | | 1 293 075 064 | |
| Total Net Assets | | 1 293 075 064 | 1 228 615 436 |

^{*} See Note 64 & 62

Statement of Financial Performance

| Figures in Rand | Note(s) | 2023 | 2022 Restated* |
|----------------------------------------------------------|---------|---------------|-------------------|
| Revenue | | | |
| Revenue from exchange transactions | | | |
| Service charges | 20 | 8 526 324 | 8 209 455 |
| Rental of facilities and equipment | 21 | 445 756 | 103 253 |
| Interest received on overdue accounts (service services) | 22 | 3 283 704 | 2 903 025 |
| Agency services | 23 | 650 644 | 828 674 |
| Licences and permits | 24 | 7 109 523 | 6 755 367 |
| Recoveries | 25 | - | 10 727 810 |
| Actuarial gains | 26 | 4 470 000 | 2 781 000 |
| Other income | 27 | 1 906 857 | 1 078 356 |
| Interest on investment | 28 | 17 351 270 | 8 150 056 |
| Debt impairment reversal | 29 | 12 607 391 | - |
| Total revenue from exchange transactions | | 56 351 469 | 41 536 996 |
| Revenue from non-exchange transactions | | | |
| Taxation revenue | | | |
| Property rates | 30 | 72 851 950 | 67 330 570 |
| Traffic fines | 31 | 1 222 834 | 1 262 056 |
| Interest-overdue accounts (property rates) | 32 | 32 418 395 | 26 411 594 |
| Transfer revenue | 00 | 474 004 000 | 107.010.010 |
| Government grants & subsidies | 33 | 471 604 290 | 407 340 942 |
| Donations received | 34 | 13 871 397 | - |
| Total revenue from non-exchange transactions | | 591 968 866 | 502 345 162 |
| Total revenue | 19 | 648 320 335 | 543 882 158 |
| Expenditure | | | |
| Employee related costs | 35 | (170 585 180) | (161 442 407) |
| Remuneration of councillors | 36 | (26 142 426) | , |
| Depreciation and amortisation | 38 | (91 077 377) | , |
| Impairments loss | 37 | (1 852 217) | , |
| Finance costs | 39 | (4 568 091) | ` ' |
| Lease rentals on operating lease | 40 | (1 910 539) | ` ' |
| Debt Impairment | 41 | (117 278 267) | (14 593 255) |
| Contracted services | 42 | (68 044 372) | (73 045 488) |
| Transfers and Subsidies | 43 | (1 600 000) | (600 000) |
| Loss on assets written off | 44 | (4 205 555) | (10 142 256) |
| Damaged and Obsolete inventory written off | 46 | (16 395) | |
| Repairs and maintenance | 47 | (7 371 294) | (6 011 408) |
| General expenses | 45 | (89 208 996) | (70 048 112) |
| Total expenditure | | (583 860 709) | (467 322 835) |
| Surplus for the year | | 64 459 626 | 76 559 323 |

Statement of Changes in Net Assets

| Figures in Rand | Accumulated Total net surplus / deficit assets |
|------------------------------------------------------------|------------------------------------------------|
| Opening balance as previously reported Adjustments | 1 163 974 118 1 163 974 118 |
| Correction of errors 62 | (11 918 005) (11 918 005) |
| Balance at 01 July 2021 as restated* Changes in net assets | 1 152 056 113 1 152 056 113 |
| Surplus for the year | 76 559 323 76 559 323 |
| Total changes | 76 559 323 76 559 323 |
| Restated* Balance at 01 July 2022 Changes in net assets | 1 228 615 438 1 228 615 438 |
| Surplus for the year | 64 459 626 64 459 626 |
| Total changes | 64 459 626 64 459 626 |
| Balance at 30 June 2023 | 1 293 075 064 1 293 075 064 |
| Note(s) | |

Cash Flow Statement

| Figures in Rand | Note(s) | 2023 | 2022 Restated* |
|--------------------------------------------------------|---------|---------------|-------------------|
| Cash flows from operating activities | | | |
| Receipts | | | |
| Cash receipts from customers | | 45 637 610 | 93 177 897 |
| Grants | | 464 771 319 | 417 932 675 |
| Interest income | | 53 053 369 | 8 150 056 |
| Other Income | | 1 906 857 | - |
| | | 565 369 155 | 519 260 628 |
| Payments | | | |
| Employee costs | | (190 895 326) | (177 916 460) |
| Suppliers | | (131 586 378) | (157 491 234) |
| Finance costs | | - | (6 670 136) |
| | | (322 481 704) | (342 077 830) |
| Net cash flows from operating activities | 49 | 242 887 451 | 177 182 798 |
| Cash flows from investing activities | | | |
| Purchase of property, plant and equipment | 4 | (211 457 203) | (133 544 555) |
| Proceeds from sale of property, plant and equipment | 4 | - | 158 333 |
| Purchase of other intangible assets | 5 | (3 384 923) | (3 157 031) |
| Net cash flows from investing activities | | (214 842 126) | (136 543 253) |
| Cash flows from financing activities | | | |
| Net increase/(decrease) in cash and cash equivalents | | 28 045 325 | 40 639 545 |
| Cash and cash equivalents at the beginning of the year | | 220 050 953 | 179 411 408 |
| Cash and cash equivalents at the end of the year | 14 | 248 096 278 | 220 050 953 |

| Statement of | Com | narison o | f Rudaet | and A | ∆ctual <i>I</i> | mounts |
|-------------------------|-----|------------|----------|-------|-----------------|----------------------------------------|
| Otatomont or | ••• | pariouri o | | | totaa. / | ······································ |

| | | Adjustments on comparableba | | Actual amounts | Difference between final budget and | Reference |
|--------------------------------------------------------------------------------------------|---------------------------|--------------------------------|---------------|-------------------------|-------------------------------------------|-------------|
| Figures in Rand | | | | | actual | |
| Statement of Financial Performar | nce | | | | | |
| Revenue | | | | | | |
| Revenue from exchange ransactions | | | | | | |
| Service charges | 11 100 000 | (2 150 000) | | 8 526 324 | (423 676) | |
| Rental of facilities and equipment | t 855 000 | (190 000) | | 445 756 | (219 244) | Α |
| Interest received (overdue accounts) other services | 2 955 035 | 350 160 | 3 305 195 | 3 283 704 | (21 491) | |
| Debt impairment reversal | 7.055.004 | (0.055.004) | | 12 607 391 | 12 607 391 | |
| Agency services | 7 855 981 | (2 255 981) | | 650 644 | (4 949 356) | |
| Licences and permits | 7 900 000 | (180 000) | 7 720 000 | 7 109 523 | (610 477) | |
| Actuarial gains | 11 922 200 | - (6 E22 200) | 5 309 080 | | 4 470 000 (3 402 223) | C |
| Other income Interest received - investment | 11 832 380 9 005 790 | (6 523 300) 2 627 598 | 11 633 388 | 1 906 857 17 351 270 | (3 402 223) 5 717 882 | C D |
| Gains | 9 000 190 | 100 000 | 100 000 | 17 331 270 | (100 000) | _ |
| | - | | | - | | Ē |
| Total revenue from exchange transactions | 51 504 186 | (8 221 523) | 43 282 663 | 56 351 469 | 13 068 806 | |
| Revenue from non-exchange transactions | | | | | | |
| Taxation revenue | | | | | | |
| Property rates | 79 881 822 | (4 557 454) | | 72 851 950 | (2 472 418) | |
| Traffic fines | 550 000 | (185 000) | | 1 222 834 | | F |
| Interest received (overdue accounts) property rates | 19 434 394 | 2 000 000 | 21 434 394 | 32 418 395 | 10 984 001 | G |
| Transfer revenue | | | | | | |
| Government grants & subsidies | 448 793 000 | 23 095 245 | 471 888 245 | 471 604 290 | (283 955) | |
| Public contributions and donations | - | - | - | 13 871 397 | 13 871 397 | |
| Total revenue from non- exchange transactions | 548 659 216 | 20 352 791 | 569 012 007 | 591 968 866 | 22 956 859 | |
| Total revenue | 600 163 402 | 12 131 268 | 612 294 670 | 648 320 335 | 36 025 665 | |
| Expenditure | | | | | | |
| Employee costs | (189 700 725 | 23 559 574 | (166 141 151) | (170 585 180) | (4 444 029) | |
| Remuneration of councillors | (24 024 710 | | | , | | |
| Depreciation and amortisation | (91 000 000 |) - | (91 000 000) | (91 077 377) | | |
| Impairment loss/ Reversal of impairments | - | - | - | (1 852 217) | (1 852 217) | Н |
| Finance costs | - | - | 44 555 == 15 | (4 568 091) | (4 568 091) | |
| Lease rentals on operating lease | | | (1 963 536) | , | | _ |
| | (29 000 000 | | | (117 278 267) | | |
| Debt Impairment | • | /4 = 000 | | (68 044 372) | 42 985 U76 | J |
| Debt Impairment Contracted Services | (95 193 056 | , , | | , | | _ |
| Debt Impairment Contracted Services Transfers and Subsidies | • | , , | (1 200 000) | (1 600 000) | (400 000) | K |
| Debt Impairment Contracted Services Transfers and Subsidies Obsolete inventory written off | (95 193 056 (1 000 000 | (200 000) | (1 200 000) | (1 600 000) (16 395) | (400 000) (16 395) | K L |
| Debt Impairment Contracted Services Transfers and Subsidies | (95 193 056 | (200 000) | - | (1 600 000) (16 395) | (400 000) (16 395) 67 278 706 | K L M |

Audited Annual Financial Statements for the year ended 30 (June 2023) (562 452 590) (583 860 709) (21 408 119)

Statement of Comparison of Budget and Actual Amounts

| Statement of | Comparison | of Rudget and | Actual Amounts |
|-------------------------|-----------------------------------------------------|----------------------------|------------------------------|
| Otatomont or | - O O I I I I I I I I I I I I I I I I I | r or Daager and | Autuul Alliuulitu |

| • | | • | | | | |
|--------------------------------------------------------------------------------------------------------|-----------------|----------------------------|------------|----------------|-----------------------------|-----------|
| | Approved budget | Adjustments on comparableb | | Actual amounts | Difference between final | Reference |
| Figures in Rand | 3 | · | | | budget and actual | |
| Surplus before taxation | 51 552 42 | 7 (1 710 347) | 49 842 080 | 64 459 626 | 14 617 546 | |
| Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement | 51 552 42 | 7 (1 710 347) | 49 842 080 | 64 459 626 | 14 617 546 | |

| Statement of | Comparison | of Budget and | Actual Amounts |
|-------------------------|----------------------|--------------------------|------------------------------|
| Otatomont or | oompanoon | or Daager ana | Alotaal Allioanto |

| | Approved budget | Adjustments | - | Actual amounts | Difference | Reference |
|------------------------------------------------------------|--------------------------|----------------|---------------|---------------------|---------------|-----------|
| | buager | | on comparable | between final basis | budget and | |
| Figures in Rand | | | | | actual | |
| statement of Financial Position | 1 | | | | | |
| Assets | | | | | | |
| Current Assets | | | | | | |
| nventories | 23 370 103 | (1 482 070) | 21 888 033 | | 11 155 057 | |
| Receivables from exchange ransactions | - | · - | • | - 32 099 563 | 32 099 563 | |
| Receivables from non-exchange ransactions | - | - | | - 44 148 641 | 44 148 641 | |
| /AT receivable | - | | | | 15 904 882 | |
| Other receivables from exchange ransactions | | | 350 033 272 | | (340 127 366) | |
| Cash and cash equivalents | 131 313 245 | 71 330 191 | 202 643 436 | 210 000 210 | | |
| | 257 677 050 | 316 887 691 | 574 564 741 | 383 198 360 | (191 366 381) | |
| Non-Current Assets | | | | | | |
| nvestment property | 25 935 570 | (335 750 | | | | |
| Property, plant and equipment | | • | | 1 091 335 028 | | |
| ntangible assets | | '8 059 048 | 10 074 315 | 000 =00 | (9 078 062) | |
| leritage assets | 206 303 | - | 206 303 | 206 303 | - | |
| | 2 208 069 630 | (1 029 550 615 | 1 178 519 015 | 5 1 118 772 005 | (59 747 010) | |
| otal Assets | 2 465 746 680 | (712 662 924 | 1 753 083 756 | 5 1 501 970 365 | (251 113 391) | |
| iabilities | | | | | | |
| Current Liabilities | | | | | | |
| Payables from exchange | (139 610 975 |)254 872 378 | 115 261 403 | 112 569 601 | (2 691 802) | |
| ransactions | | | | | 4 === === | |
| Employee benefit obligation | - | - | | | 1 525 000 | |
| Inspent conditional grants and eceipts | - | - | • | - 3 /58 /62 | 3 758 762 | |
| Rehabilitation of dumping-site | 1 091 000 | | 1 091 000 | 5 473 837 | 4 382 837 | |
| Deferred income | | | | | 24 792 248 | |
| | (138 519 975 | ()254 872 378 | 116 352 403 | | 31 767 045 | |
| | | | | | | |
| Non-Current Liabilities | 22 000 000 | | 22 000 000 | 22 719 000 | 710 000 | |
| Employee benefit obligation | 22 000 000 37 465 286 | - | 37 465 286 | | | |
| Rehabilitation of dumping-site | | <u>-</u> | 59 465 286 | 0. 000 .0. | | |
| Total Liabilities | 59 465 286 |)254 872 378 | 175 817 689 | | 32 921 226 | |
| | | | | | | |
| let Assets | 2 544 801 369 | (967 535 302 | 1 5// 266 06/ | 1 293 231 450 | (284 034 617) | |
| let Assets | | | | | | |
| dat Assats Attallactable to | | | | | | |
| Net Assets Attributable to Dwners of Controlling Entity | | | | | | |
| | | | | | | |

| Statement of | Com | narison o | f Rudaet | and A | ∆ctual <i>I</i> | mounts |
|-------------------------|-----|------------|----------|-------|-----------------|----------------------------------------|
| Otatomont or | ••• | pariouri o | | | totaa. / | ······································ |

| | | • | | | | |
|--------------------------------------------------------|-----------------|-----------------|------------------------------|-------------------------|----------------------|------------|
| | Approved budget | Adjustments | Final Budget A on comparable | between final | Difference | Reference |
| Figures in Rand | | | | basis | budget and actual | |
| ash Flow Statement | | | | | | |
| ash flows from operating activi | ties | | | | | |
| Receipts | | | | | | |
| Cash receipts from customers | 83 582 454 | (12 619 904) | 70 962 550 | 45 637 610 | (25 324 940) | |
| Grants | 448 793 000 | 23 095 253 | 471 888 253 | 464 771 319 | (7 116 934) | |
| Interest income | 9 005 790 | 38 905 745 | 47 911 535 | 53 053 369 | 5 141 834 | |
| Other income | | | - | 1 906 857 | 1 906 857 | |
| | 541 381 244 | 49 381 094 | 590 762 338 | 565 369 155 | (25 393 183) | |
| Payments | | | | | | |
| Employee costs | (213 725 43 | 5)22 651 540 | (191 073 895 | (190 895 326) | 178 569 | |
| Suppliers | (215 885 540 | 0) (63 626 783) | (279 512 323 | (131 586 378) | 147 925 945 | |
| | (429 610 97 | 5) (40 975 243) | (470 586 218 | 3) (322 481 704) | 148 104 514 | |
| Net cash flows from operating activities | 111 770 269 | 8 405 851 | 120 176 120 | 242 887 451 | 122 711 331 | |
| Cash flows from investing active | rities | | | | | |
| Purchase of property, plant and equipment | (148 172 229 | 9) 5 049 222 | (143 123 007 | (211 457 203) | (68 334 196) | |
| Proceeds from disposal of assets | | - 100 000 | 100 000 | - | (100 000) | |
| Purchase of intangible assets | | | - | (3 384 923) | (3 384 923) | |
| Net cash flows from investing activities | (148 172 229 | 9) 5 149 222 | (143 023 007 | ') (214 842 126) | (71 819 119) | |
| Net increase/(decrease) in cash and cash equivalents | (36 401 960 | 0)13 555 073 | (22 846 887 | 28 045 325 | 50 892 212 | |
| Cash and cash equivalents at the beginning of the year | 220 050 953 | - | 220 050 953 | 220 050 953 | - | |
| Cash and cash equivalents at the end of the year | 183 648 993 | 13 555 073 | 197 204 066 | 248 096 278 | 50 892 212 | |
| Reconciliation | | | | | | |
| Operating Activities | | | Investing Activities | Financing Activities | Opening cash balance | Total |
| Amounts as per adjusted budget | | 93 566 967 | (141 665 121 |) - | 179 411 408 | 131 313 2 |
| Actual amount as per cash flow s | tatement | 242 887 451 | (214 842 126 | | 220 050 953 | 248 096 27 |
| | | (149 320 484) | (73 177 005 | 5) - | (40 639 545) | 116 783 02 |
| | | ,/ | , 200 | | (| • |

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Dalicine

Figures in Rand Note(s) 2023 2022

1. Presentation of Audited Annual Financial Statements

The audited annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

These audited annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these audited annual financial statements, are disclosed below.

These accounting policies are consistent with the previous period.

1.1 Presentation currency

These audited annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

1.2 Going concern assumption

These audited annual financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

1.3 Materiality

Material omissions or misstatements of items are material if they could, individually or collectively, influence the decisions or assessments of users made on the basis of the financial statements. Materiality depends on the nature or size of the omissionor misstatement judged in the surrounding circumstances. The nature or size of the information item, or a combination of both, could be the determining factor.

Assessing whether an omission or misstatement could influence decisions of users, and so be material, requires consideration of the characteristics of those users. The Framework for the Preparation and Presentation of Financial Statements states that users are assumed to have a reasonable knowledge of government, its activities, accounting and a willingness to study the information with reasonable diligence. Therefore, the assessment takes into account how users with such attributes could reasonably be expected to be influenced in making and evaluating decisions.

1.4 Significant judgements and sources of estimation uncertainty

In preparing the audited annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the audited annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the audited annual financial statements. Significant judgements include:

Trade receivables

The municipality assesses its trade receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in surplus or deficit, the municipality makes judgements as to whether there is observabledata indicating a measurable decrease in the estimated future cash flows from a financial asset.

The impairment for trade receivables is calculated on a portfolio basis, based on historical loss ratios, adjusted for national and industry-specific economic conditions and other indicators present at the reporting date that correlate with defaults on the portfolio. These annual loss ratios are applied to loan balances in the portfolio and scaled to the estimated loss emergence period.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.4 Significant judgements and sources of estimation uncertainty (continued)

Fair value estimation

The fair value of financial instruments traded in active markets (such as trading and available-for-sale securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the municipality is the current bid price.

The fair value of financial instruments that are not traded in an active market (for example, over-the counter derivatives) is determined by using valuation techniques. The municipality uses a variety of methods and makes assumptions that are based on market conditions existing at the end of each reporting period. Quoted market prices or dealer quotes for similar instruments are used for long-term debt. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments. The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows. The fair value of forward foreign exchange contracts is determined using quoted forward exchange rates at the end of the reporting period.

The carrying value less impairment provision of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the municipality for similar financial instruments.

The carrying amount of available-for-sale financial assets would be an estimated - lower or - higher were the discounted rate used in the discount cash flow analysis to differ by 10% from management's estimates.

Impairment testing

The recoverable amounts of cash-generating units and individual assets have been determined based on the higher of value-inuse calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions.

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. In addition, goodwill is tested on an annual basis for impairment. Assets are groupedat the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of goodwill and tangible assets are inherently uncertain and could materially change over time.

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 17 - Provisions.

Post-retirement benefits

The present value of the post-retirement obligation depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) include the discount rate. Any changes in these assumptions will impact on the carrying amount of post-retirement obligations.

The municipality determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the municipality considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liability.

Other key assumptions for pension obligations are based on current market conditions. Additional information is disclosed in Note 8.

Effective interest rate

The municipality used the prime interest rate to discount future cash flows.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.4 Significant judgements and sources of estimation uncertainty (continued)

Allowance for doubtful debts

On debtors an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the present value of estimated future cashflows discounted at the effective interest rate, computed at initial recognition.

1.5 Investment property

Investment property is property (land or a building - or part of a building - or both) held to earn rentals or for capital appreciationor both, rather than for:

- use in the production or supply of goods or services or for
- administrative purposes, or
- sale in the ordinary course of operations.

Investment property is recognised as an asset when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the municipality, and the cost or fair value of the investment property can be measured reliably.

Investment property is initially recognised at cost.

The useful lives of items of investment property has been assessed as follows:

Straight line method

30 years

Investment property is derecognised on disposal or when the investment property is permanently withdrawn from use and no future economic benefits or service potential are expected from its disposal.

Gains or losses arising from the retirement or disposal of investment property is the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in surplus or deficit in the period of retirement or disposal.

1.6 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used duringmore than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item ofproperty, plant and equipment, the carrying amount of the replaced part is derecognised.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.6 Property, plant and equipment (continued)

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the locationand condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

Property, plant and equipment are depreciated on the straight-line basis over their expected useful lives to their estimated residual value.

The useful lives of items of property, plant and equipment have been assessed as follows:

| ltem | Depreciation method | Average useful life |
|----------------------------------------------------|---------------------|---------------------|
| Buildings | Straight-line | 30years |
| Plant and machinery | Straight-line | · |
| Graders | - | 5 - 15 years |
| Tractors | | 5 - 15 years |
| Lawn mowers | | 5 -15 years |
| Compressors | | 5 -15 years |
| Radio equipment | | 5 - 15 years |
| • Tippers | | 5 -15 years |
| Furniture and fixtures | Straight-line | , |
| • Chairs | ŭ | 5 -10 years |
| Tables and desks | | 5 -10 years |
| Cabinets and cupboards | | 5 -10 years |
| Motor vehicles | Straight-line | 2 12 300.0 |
| Truck and light vehicles | | 5 - 15 years |
| Ordinary motor vehicles | | 5 - 10 years |
| Office equipment | Straight-line | o lo youlo |
| Office machines | ondigin mio | 3 - 5 years |
| Air conditioners | | 5 - 8 years |
| T equipment | Straight-line | o o years |
| Computer hardware | Straight-inte | 3 - 9 years |
| Community | Straight-line | 3 - 9 years |
| Cemeteries | Straight-line | 25 - 30 years |
| | | 20 - 30 years |
| Community halls (Center) | | 25 - 30 years |
| Libraries | | |
| • Parks | | 30 years |
| Sports and related stadiums | | 20 - 30 years |
| • Tennis courts | | 25 -30 years |
| • Golf courses | | 10 - 30 years |
| Outdoor sports facilities | | 10 - 30 years |
| Flood lighting | Other index line | 10 -30 years |
| Infrastructure | Straight-line | |
| Roads and road furniture | | 5.00 |
| Other roads | | 5 - 20 years |
| • Traffic lights | | 20 years |
| Traffic islands | | 20 years |
| Streets lights | | 20 - 25 years |
| Storm water drains | | 10 - 80 years |
| Bridges, subways and culverts | | 30 - 80 years |
| • Car parks | | 20 years |
| Bus terminals | | 20 years |
| Bulk refuse containers (skips) | | 5 - 10 years |
| Household refuse bins | | 5 - 15 years |
| Fire horses | | 5 - 15 years |
| Other fire fighting equipments | | 5 - 15 years |
| | | |

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

depreciation is charged

1.6 Property, plant and equipment (continued)

Mayoral chain

depreciation is charged

No asset life as no

Mace No asset life as no

depreciation is charged
Mayoral gown
No asset life as no

The depreciable amount of an asset is allocated on a systematic basis over its useful life.

The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the municipality. The depreciation method applied to an asset is reviewed at least at each reporting date and, if there has been a significant change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, themunicipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit whenthe item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note 4).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note 4).

1.7 Intangible assets

An intangible asset is recognised when:

- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and
- the cost or fair value of the asset can be measured reliably.

The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight-line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date. Amortisation

is provided to write down the intangible assets, on a straight-line basis, to their residual values as follows:

| Item | Depreciation method | Average useful life |
|------------------------------|---------------------|---------------------|
| Computer software - licenses | Straight-line | 12 months |

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.8 Heritage assets

Heritage assets are assets that have a cultural, environmental, historical, natural, scientific, technological or artistic significance and are held indefinitely for the benefit of present and future generations. No assets lives are allocated.

Recognition

The municipality recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the municipality, and the cost or fair value of the asset can be measured reliably.

Initial measurement

Heritage assets are measured at cost.

Where a heritage asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition.

Subsequent measurement

After recognition as an asset, a class of heritage assets is carried at its cost less any accumulated impairment losses.

Impairment

The municipality assesses at each reporting date whether there is an indication that it may be impaired. If any such indication exists, the municipality estimates the recoverable amount or the recoverable service amount of the heritage asset.

Derecognition

The municipality derecognises heritage asset on disposal, or when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of a heritage asset is included in surplus or deficit when the item isderecognised (unless the Standard of GRAP on leases requires otherwise on a sale and leaseback).

1.9 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residualinterest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment.

Derecognition is the removal of a previously recognised financial asset or financial liability from an entity's statement offinancial position.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiums or discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows over the full contractual term of the financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.9 Financial instruments (continued)Initial

recognition

The entity recognises a financial asset or a financial liability in its statement of financial position when the entity becomes aparty to the contractual provisions of the instrument.

Initial measurement of financial assets and financial liabilities

The entity measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

Subsequent measurement of financial assets and financial liabilities

The entity measures all financial assets and financial liabilities after initial recognition using the following categories:

Financial instruments at amortised cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

Fair value measurement considerations

The best evidence of fair value is quoted prices in an active market. If the market for a financial instrument is not active, the entity establishes fair value by using a valuation technique. The objective of using a valuation technique is to establish what the transaction price would have been on the measurement date in an arm's length exchange motivated by normal operating considerations. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models. If there is a valuation technique commonly used by market participants to price the instrument and that technique has been demonstrated to provide reliable estimates of prices obtained in actual market transactions, the entity uses that technique. The chosen valuation technique makes maximum use of market inputs and relies as little as possible on entity-specific inputs. It incorporates all factors that market participants would consider in setting a price and is consistent with accepted economic methodologies for pricing financial instruments. Periodically, a municipality calibrates the valuation technique and tests it for validity using prices from any observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on any available observable market data.

Reclassification

The entity does not reclassify a financial instrument while it is issued or held unless it is:

- combined instrument that is required to be measured at fair value; or
- an investment in a residual interest that meets the requirements for reclassification.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.9 Financial instruments (continued)

If fair value can no longer be measured reliably for an investment in a residual interest measured at fair value, the entity reclassifies the investment from fair value to cost. The carrying amount at the date that fair value is no longer available becomes the cost.

If a reliable measure becomes available for an investment in a residual interest for which a measure was previously not available, and the instrument would have been required to be measured at fair value, the entity reclassifies the instrument fromcost to fair value.

Gains and losses

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value isrecognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficitwhen the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

Impairment on uncollectable financial assets

The entity assess at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets measured at amortised cost:

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The amount of theloss is recognised in surplus or deficit.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortisedcost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.

1.10 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease isclassified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

Finance leases - lessee

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease.

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Any contingent rents are expensed in the period in which they are incurred.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.10 Leases (continued)

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

1.11 Inventories

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Subsequently inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completionand the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality incurs to acquire the asset on the reporting date. The

cost of inventories comprises of all costs of purchase.

The cost of inventories is assigned using the weighted average cost formula. The same cost formula is used for all inventories having a similar nature and use to the municipality.

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised. If there is no related revenue, the expenses are recognised when the goods are distributed, or related services are rendered.

The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

1.12 Cash and cash equivalents

Cash and cash equivalents comprise bank balances and deposits held at call with banks which are available on demand.

1.13 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting anyaccumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction betweenknowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either:

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.13 Impairment of cash-generating assets (continued)

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

Judgements made by management in applying the criteria to designate assets as cash-generating assets or non-cash-generating assets, are as follows:

Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may beimpaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also tests a cash-generating intangible asset with an indefinite useful life or a cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the endof the current reporting period.

Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

Basis for estimates of future cash flows

In measuring value in use the municipality:

- base cash flow projections on reasonable and supportable assumptions that represent management's best estimate
 of the range of economic conditions that will exist over the remaining useful life of the asset. Greater weight is given
 to external evidence;
- base cash flow projections on the most recent approved financial budgets/forecasts, but excludes any estimated future cash inflows or outflows expected to arise from future restructuring's or from improving or enhancing the asset's performance. Projections based on these budgets/forecasts covers a maximum period of five years, unless a longer period can be justified; and
- estimate cash flow projections beyond the period covered by the most recent budgets/forecasts by extrapolating the projections based on the budgets/forecasts using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. This growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used, unless a higher rate can be justified.

Composition of estimates of future cash flows

Estimates of future cash flows include:

- projections of cash inflows from the continuing use of the asset;
- projections of cash outflows that are necessarily incurred to generate the cash inflows from continuing use of the
 asset (including cash outflows to prepare the asset for use) and can be directly attributed, or allocated on a
 reasonable and consistent basis, to the asset; and
- net cash flows, if any, to be received (or paid) for the disposal of the asset at the end of its useful life.

Estimates of future cash flows exclude:

- · cash inflows or outflows from financing activities; and
- income tax receipts or payments.

The estimate of net cash flows to be received (or paid) for the disposal of an asset at the end of its useful life is the amount thatthe municipality expects to obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the estimated costs of disposal.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.13 Impairment of cash-generating assets (continued)Discount

rate

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money, represented by the current risk-free rate of interest and the risks specific to the asset for which the future cash flow estimates have not been adjusted.

Recognition and measurement (individual asset)

If the recoverable amount of a cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Cash-generating units

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the municipality determines the recoverable amount of the cash-generating unit to which the asset belongs (the asset's cash-generating unit).

If an active market exists for the output produced by an asset or group of assets, that asset or group of assets is identified as a cash-generating unit, even if some or all of the output is used internally. If the cash inflows generated by any asset or cash-generating unit are affected by internal transfer pricing, the municipality use management's best estimate of future price(s) that could be achieved in arm's length transactions in estimating:

- the future cash inflows used to determine the asset's or cash-generating unit's value in use; and
- the future cash outflows used to determine the value in use of any other assets or cash-generating units that are
 affected by the internal transfer pricing.

Cash-generating units are identified consistently from period to period for the same asset or types of assets, unless a change is justified.

The carrying amount of a cash-generating unit is determined on a basis consistent with the way the recoverable amount of the cash-generating unit is determined.

An impairment loss is recognised for a cash-generating unit if the recoverable amount of the unit is less than the carrying amount of the unit. The impairment is allocated to reduce the carrying amount of the cash-generating assets of the unit on apro rata basis, based on the carrying amount of each asset in the unit. These reductions in carrying amounts are treated as impairment losses on individual assets.

In allocating an impairment loss, the entity does not reduce the carrying amount of an asset below the highest of:

- its fair value less costs to sell (if determinable);
- its value in use (if determinable); and
- zero.

The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other cash-generating assets of the unit.

Where a non-cash-generating asset contributes to a cash-generating unit, a proportion of the carrying amount of that non-cash-generating asset is allocated to the carrying amount of the cash-generating unit prior to estimation of the recoverable amount of the cash-generating unit.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.13 Impairment of cash-generating assets (continued)

Reversal of impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a cash-generating asset may no longer exist or may have decreased. If any such indication exists, the entity estimates the recoverable amount of that asset.

An impairment loss recognised in prior periods for a cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a cash-generating asset is recognised immediately in surplus or deficit. Any

reversal of an impairment loss of a revalued cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

A reversal of an impairment loss for a cash-generating unit is allocated to the cash-generating assets of the unit pro rata with the carrying amounts of those assets. These increases in carrying amounts are treated as reversals of impairment losses for individual assets. No part of the amount of such a reversal is allocated to a non-cash-generating asset contributing service potential to a cash-generating unit.

In allocating a reversal of an impairment loss for a cash-generating unit, the carrying amount of an asset is not increased above the lower of:

- its recoverable amount (if determinable); and
- the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior periods.

The amount of the reversal of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit.

Re-designation

The re-designation of assets from a cash-generating asset to a non-cash-generating asset or from a non-cash-generatingasset to a cash-generating asset only occur when there is clear evidence that such a re-designation is appropriate.

1.14 Impairment of non-cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Non-cash-generating assets are assets other than cash-generating assets.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting anyaccumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets managed with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets orgroups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.14 Impairment of non-cash-generating assets (continued)

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction betweenknowledgeable, willing parties, less the costs of disposal.

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Useful life is either:

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

Judgements made by management in applying the criteria to designate assets as non-cash-generating assets or cash-generating assets, are as follows:

Value in use

Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

The present value of the remaining service potential of a non-cash-generating assets is determined using the following approach:

Depreciated replacement cost approach

The present value of the remaining service potential of a non-cash-generating asset is determined as the depreciated replacement cost of the asset. The replacement cost of an asset is the cost to replace the asset's gross service potential. This cost is depreciated to reflect the asset in its used condition. An asset may be replaced either through reproduction (replication)of the existing asset or through replacement of its gross service potential. The depreciated replacement cost is measured as the current reproduction or replacement cost of the asset, whichever is lower, less accumulated depreciation calculated on thebasis of such cost, to reflect the already consumed or expired service potential of the asset.

The replacement cost and reproduction cost of an asset is determined on an "optimised" basis. The rationale is that the municipality would not replace or reproduce the asset with a like asset if the asset to be replaced or reproduced is an overdesigned or overcapacity asset. Overdesigned assets contain features which are unnecessary for the goods or servicesthe asset provides. Overcapacity assets are assets that have a greater capacity than is necessary to meet the demand for goods or services the asset provides. The determination of the replacement cost or reproduction cost of an asset on an optimised basis thus reflects the service potential required of the asset.

Recognition and measurement

If the recoverable service amount of a non-cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued non-cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the non-cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standards of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.14 Impairment of non-cash-generating assets (continued)

Reversal of an impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a non-cash-generating asset may no longer exist or may have decreased. If any such indication exists, the municipality estimates the recoverable service amount of that asset.

An impairment loss recognised in prior periods for a non-cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable service amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable service amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for theasset in prior periods.

A reversal of an impairment loss for a non-cash-generating asset is recognised immediately in surplus or deficit. Any

reversal of an impairment loss of a revalued non-cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Redesignation

The redesignation of assets from a cash-generating asset to a non-cash-generating asset or from a non-cash-generating asset or a cash-generating asset only occur when there is clear evidence that such a redesignation is appropriate.

1.15 Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

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Accounting Policies

1.15 Employee benefits (continued)

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Short-term employee benefits include items such as:

- wages, salaries and social security contributions;
- short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the
 absences is due to be settled within twelve months after the end of the reporting period in which the employees
 render the related employee service;
- bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and
- non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the entity during a reporting period, the entity recognises the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

- as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted amount of the benefits, the entity recognises that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The entity measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The entity recognises the expected cost of bonus, incentive and performance related payments when the entity has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.

Post-employment benefits

Post-employment benefits are employee benefits (other than termination benefits) which are payable after the completion of employment.

Post-employment benefit plans are formal or informal arrangements under which an entity provides post-employment benefits for one or more employees.

Multi-employer plans are defined contribution plans (other than state plans and composite social security programmes) or defined benefit plans (other than state plans) that pool the assets contributed by various entities that are not under common control and use those assets to provide benefits to employees of more than one entity, on the basis that contribution and benefit levels are determined without regard to the identity of the entity that employs the employees concerned.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.15 Employee benefits (continued)

Post-employment benefits: Defined benefit plans

Defined benefit plans are post-employment benefit plans other than defined contribution plans.

Actuarial gains and losses comprise experience adjustments (the effects of differences between the previous actuarial assumptions and what has actually occurred) and the effects of changes in actuarial assumptions. In measuring its defined benefit liability the entity recognises actuarial gains and losses in surplus or deficit in the reporting period in which they occur.

Assets held by a long-term employee benefit fund are assets (other than non-transferable financial instruments issued by the reporting entity) that are held by an entity (a fund) that is legally separate from the reporting entity and exists solely to pay or fund employee benefits and are available to be used only to pay or fund employee benefits, are not available to the reporting entity's own creditors (even in liquidation), and cannot be returned to the reporting entity. unless either:

- the remaining assets of the fund are sufficient to meet all the related employee benefit obligations of the plan or the reporting entity; or
- the assets are returned to the reporting entity to reimburse it for employee benefits already paid.

Current service cost is the increase in the present value of the defined benefit obligation resulting from employee service in thecurrent period.

Interest cost is the increase during a period in the present value of a defined benefit obligation which arises because the benefits are one period closer to settlement.

Past service cost is the change in the present value of the defined benefit obligation for employee service in prior periods, resulting in the current period from the introduction of, or changes to, post-employment benefits or other long-term employee benefits. Past service cost may be either positive (when benefits are introduced or changed so that the present value of the defined benefit obligation increases) or negative (when existing benefits are changed so that the present value of the defined benefit obligation decreases). In measuring its defined benefit liability the entity recognises past service cost as an expense in the reporting period in which the plan is amended.

Plan assets comprise assets held by a long-term employee benefit fund and qualifying insurance policies.

The present value of a defined benefit obligation is the present value, without deducting any plan assets, of expected futurepayments required to settle the obligation resulting from employee service in the current and prior periods.

The return on plan assets is interest, dividends or similar distributions and other revenue derived from the plan assets, together with realised and unrealised gains or losses on the plan assets, less any costs of administering the plan (other than those included in the actuarial assumptions used to measure the defined benefit obligation) and less any tax payable by the plan itself.

The entity account not only for its legal obligation under the formal terms of a defined benefit plan, but also for any constructive obligation that arises from the entity's informal practices. Informal practices give rise to a constructive obligation where the entity has no realistic alternative but to pay employee benefits. An example of a constructive obligation is where a change in the entity's informal practices would cause unacceptable damage to its relationship with employees.

The amount recognised as a defined benefit liability is the net total of the following amounts:

- the present value of the defined benefit obligation at the reporting date;
- minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly;
- plus any liability that may arise as a result of a minimum funding requirement

The amount determined as a defined benefit liability may be negative (an asset). The entity measures the resulting asset at thelower of:

- the amount determined above; and
- the present value of any economic benefits available in the form of refunds from the plan or reductions in future
 contributions to the plan. The present value of these economic benefits is determined using a discount rate which
 reflects the time value of money.

Any adjustments arising from the limit above is recognised in surplus or deficit.

The entity determines the present value of defined benefit obligations and the fair value of any plan assets with sufficient regularity such that the amounts recognised in the audited annual financial statements do not differ materially from the amounts that would be determined at the reporting date.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.15 Employee benefits (continued)

The entity recognises the net total of the following amounts in surplus or deficit, except to the extent that another Standard requires or permits their inclusion in the cost of an asset:

- current service cost;
- interest cost;
- the expected return on any plan assets and on any reimbursement rights;
- actuarial gains and losses;
- past service cost;
- the effect of any curtailments or settlements; and
- the effect of applying the limit on a defined benefit asset (negative defined benefit liability).

The entity uses the Projected Unit Credit Method to determine the present value of its defined benefit obligations and the related current service cost and, where applicable, past service cost. The Projected Unit Credit Method (sometimes known as the accrued benefit method pro-rated on service or as the benefit/years of service method) sees each period of service as giving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation.

In determining the present value of its defined benefit obligations and the related current service cost and, where applicable, past service cost, an entity shall attribute benefit to periods of service under the plan's benefit formula. However, if an employee's service in later years will lead to a materially higher level of benefit than in earlier years, an entity shall attribute benefit on a straight-line basis from:

- the date when service by the employee first leads to benefits under the plan (whether or not the benefits are conditional on further service): until
- the date when further service by the employee will lead to no material amount of further benefits under the plan, other than from further salary increases.

Actuarial valuations are conducted on an annual basis by independent actuaries separately for each plan. The results of the valuation are updated for any material transactions and other material changes in circumstances (including changes in marketprices and interest rates) up to the reporting date.

The entity recognises gains or losses on the curtailment or settlement of a defined benefit plan when the curtailment or settlement occurs. The gain or loss on a curtailment or settlement comprises:

- any resulting change in the present value of the defined benefit obligation; and
- any resulting change in the fair value of the plan assets.

Before determining the effect of a curtailment or settlement, the entity re-measure the obligation (and the related plan assets, ifany) using current actuarial assumptions (including current market interest rates and other current market prices).

When it is virtually certain that another party will reimburse some or all of the expenditure required to settle a defined benefit obligation, the right to reimbursement is recognised as a separate asset. The asset is measured at fair value. In all other respects, the asset is treated in the same way as plan assets. In surplus or deficit, the expense relating to a defined benefit plan is [OR is not] presented as the net of the amount recognised for a reimbursement.

The entity offsets an asset relating to one plan against a liability relating to another plan when the entity has a legally enforceable right to use a surplus in one plan to settle obligations under the other plan and intends either to settle the obligations on a net basis, or to realise the surplus in one plan and settle its obligation under the other plan simultaneously.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.15 Employee benefits (continued)

Actuarial assumptions

Actuarial assumptions are unbiased and mutually compatible.

Financial assumptions are based on market expectations, at the reporting date, for the period over which the obligations are tobe settled.

The rate used to discount post-employment benefit obligations (both funded and unfunded) reflect the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the post-employment benefit obligations.

Post-employment benefit obligations are measured on a basis that reflects:

- · estimated future salary increases;
- the benefits set out in the terms of the plan (or resulting from any constructive obligation that goes beyond those terms) at the reporting date; and
- estimated future changes in the level of any state benefits that affect the benefits payable under a defined benefit plan, if, and only if, either:
- those changes were enacted before the reporting date; or
- past history, or other reliable evidence, indicates that those state benefits will change in some predictable manner, for example, in line with future changes in general price levels or general salary levels.

Assumptions about medical costs take account of estimated future changes in the cost of medical services, resulting from both inflation and specific changes in medical costs.

Other post retirement obligations

The municipality provides post-retirement health care benefits, housing subsidies and gratuities upon retirement to some retirees.

The entitlement to post-retirement health care benefits is based on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment. Independent qualified actuaries carry out valuations of these obligations. The municipality also provides a gratuity and housing subsidy on retirement to certain employees. An annual charge to income is made to cover both these liabilities.

The amount recognised as a liability for other long-term employee benefits is the net total of the following amounts:

- the present value of the defined benefit obligation at the reporting date;
- minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly.

The entity shall recognise the net total of the following amounts as expense or revenue, except to the extent that another Standard requires or permits their inclusion in the cost of an asset:

- current service cost:
- interest cost;
- the expected return on any plan assets and on any reimbursement right recognised as an asset;
- actuarial gains and losses, which shall all be recognised immediately;
- · past service cost, which shall all be recognised immediately; and
- the effect of any curtailments or settlements.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.15 Employee benefits (continued)

Termination benefits

The entity recognises termination benefits as a liability and an expense when the entity is demonstrably committed to either:

- terminate the employment of an employee or group of employees before the normal retirement date; or
- provide termination benefits as a result of an offer made in order to encourage voluntary redundancy.

The entity is demonstrably committed to a termination when the entity has a detailed formal plan for the termination and is without realistic possibility of withdrawal. The detailed plan includes [as a minimum]:

- the location, function, and approximate number of employees whose services are to be terminated:
- the termination benefits for each job classification or function; and
- the time at which the plan will be implemented.

Implementation begins as soon as possible and the period of time to complete implementation is such that material changes to the plan are not likely.

Where termination benefits fall due more than 12 months after the reporting date, they are discounted using an appropriate discount rate. The rate used to discount the benefit reflects the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the benefit.

In the case of an offer made to encourage voluntary redundancy, the measurement of termination benefits shall be based on the number of employees expected to accept the offer.

1.16 Provisions and contingencies

Provisions are recognised when:

- the municipality has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation.

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific tothe liability.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

A provision is used only for expenditures for which the provision was originally recognised. Provisions

are not recognised for future operating surplus (deficit).

If an entity has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.16 Provisions and contingencies (continued)

A constructive obligation to restructure arises only when an entity:

- has a detailed formal plan for the restructuring, identifying at least:
 - the activity/operating unit or part of an activity/operating unit concerned;
 - the principal locations affected;
 - the location, function, and approximate number of employees who will be compensated for services being terminated:
 - the expenditures that will be undertaken; and
 - when the plan will be implemented; and
- has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that
 plan or announcing its main features to those affected by it.

A restructuring provision includes only the direct expenditures arising from the restructuring, which are those that are both:

- necessarily entailed by the restructuring; and
- not associated with the ongoing activities of the municipality

No obligation arises as a consequence of the sale or transfer of an operation until the municipality is committed to the saleor transfer, that is, there is a binding arrangement.

After their initial recognition contingent liabilities recognised in entity combinations that are recognised separately are subsequently measured at the higher of:

- the amount that would be recognised as a provision; and
- the amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of adebt instrument.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

The municipality recognises a provision for financial guarantees and loan commitments when it is probable that an outflow of resources embodying economic benefits and service potential will be required to settle the obligation and a reliable estimate of the obligation can be made.

Determining whether an outflow of resources is probable in relation to financial guarantees requires judgement. Indications thatan outflow of resources may be probable are:

- financial difficulty of the debtor;
- defaults or delinquencies in interest and capital repayments by the debtor;
- breaches of the terms of the debt instrument that result in it being payable earlier than the agreed term and the ability of the debtor to settle its obligation on the amended terms; and
- a decline in prevailing economic circumstances (e.g. high interest rates, inflation and unemployment) that impact on the ability of entities to repay their obligations.

Where a fee is received by the municipality for issuing a financial guarantee and/or where a fee is charged on loan commitments, it is considered in determining the best estimate of the amount required to settle the obligation at reporting date. Where a fee is charged and the municipality considers that an outflow of economic resources is probable, an municipality recognises the obligation at the higher of:

- the amount determined using in the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets;
- the amount of the fee initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the Standard of GRAP on Revenue from Exchange Transactions.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.16 Provisions and contingencies (continued)

Provision for rehabilitation for dumping site

Provision for rehabilitation of landfill site is determined by the expert and it is initially and subsequently recognised at cost.

Changes in the measurement of an existing decommissioning, restoration and similar liability that result from changes in the estimated timing or amount of the outflow of resources embodying economic benefits or service potential required to settle the obligation, or a change in the discount rate.

The periodic unwinding of the discount is recognised in surplus or deficit as a finance cost as it occurs.

1.17 Commitments

Items are classified as commitments when an entity has committed itself to future transactions that will normally result in the outflow of cash.

Disclosures are required in respect of unrecognised contractual commitments.

Commitments for which disclosure is necessary to achieve a fair presentation should be disclosed in a note to the financial statements, if both the following criteria are met:

- Contracts should be non-cancellable or only cancellable at significant cost (for example, contracts for computer or building maintenance services); and
- Contracts should relate to something other than the routine, steady, state business of the entity therefore salary commitments relating to employment contracts or social security benefit commitments are excluded.

1.18 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directlygives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties inan arm's length transaction.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.18 Revenue from exchange transactions (continued)

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality:
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

Agency Services

Income for agency services is recognised on a monthly basis once the income collected on behalf of agents has been quantified. The income recognised is in terms of the agency agreement.

The revenue is limited to the amount of any fee or commission payable to the municipality as compensation for executing the agreed services.

Collection charges are recognised when such amounts are incurred.

Interest

Revenue arising from the use by others of entity assets yielding interest, royalties and dividends or similar distributions is recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised using the effective interest rate method for financial instruments, and using the nominal interest rate method for statutory receivables. Interest levied on transactions arising from exchange or non-exchange transactions is classified based on the nature of the underlying transaction.

Deferred Income

Deferred income (also known as deferred revenue, unearned revenue, or unearned income) is, in accrual accounting, moneyreceived for goods or services which has not yet been earned.

Deferred income is recorded as a liability until delivery of goods and services is made, at which time it is converted intorevenue.

1.19 Revenue from non-exchange transactions

Revenue comprises gross inflows of economic benefits or service potential received and receivable by a municipality, which represents an increase in net assets, other than increases relating to contributions from owners.

Exchange transactions are transactions in which one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services, or use of assets) to another entity in exchange.

Fines are economic benefits or service potential received or receivable by entities, as determined by a court or other lawenforcement body, as a consequence of the breach of laws or regulations.

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

The taxable event is the event that the government, legislature or other authority has determined will be subject to taxation.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.19 Revenue from non-exchange transactions (continued)

Taxes are economic benefits or service potential compulsorily paid or payable to entities, in accordance with laws and or regulations, established to provide revenue to government. Taxes do not include fines or other penalties imposed for breachesof the law.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extentthat a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

Measurement

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.

When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in theliability is recognised as revenue.

Taxes

Resources arising from taxes satisfy the definition of an asset when the municipality controls the resources as a result of a past event (the taxable event) and expects to receive future economic benefits or service potential from those resources. Resources arising from taxes satisfy the criteria for recognition as an asset when it is probable that the inflow of resources will occur and their fair value can be reliably measured. The degree of probability attached to the inflow of resources is determined on the basis of evidence available at the time of initial recognition, which includes, but is not limited to, disclosure of the taxable event by the taxpayer.

The taxable event for value added tax is the undertaking of taxable activity during the taxation period by the taxpayer.

Taxation revenue is determined at a gross amount. It is not reduced for expenses paid through the tax system.

Transfers

Apart from Services in kind, which are not recognised, the municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

The municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

Transferred assets are measured at their fair value as at the date of acquisition.

Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognitionas an asset.

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Where the municipality collects fines in the capacity of an agent, the fine will not be revenue of the collecting entity.

Fines are recognised when traffic fines are issued or when the date to appear in court per traffic fine arrive or on cash receivedby municipality

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.19 Revenue from non-exchange transactions (continued)

Gifts and donations, including goods in-kind

Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

Grants

Unconditional Grants

Equitable share and LGSETA allocations are recognised as revenue as and when they are received.

Conditional Grants

Conditional grants are recognized as revenue to the extent that the Municipality has complied with any of the criteria, conditionsor obligations embodied in the agreement. Where the agreement contains a stipulation to return the asset, other future economic benefits, or service potential, in the event of non-compliance to these stipulations and would be enforced by the transferor.

1.20 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.

1.21 Comparative figures

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year. When the presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are restated. The nature and reason for the reclassification is disclosed.

Where accounting errors have been identified in the current year, the correction is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

1.22 Unauthorised expenditure

Unauthorised expenditure means:

- overspending of a vote or a main division within a vote; and
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.23 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.24 Irregular expenditure

Irregular expenditure that was incurred and identified during the current financial and which was written off before year end and/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. Insuch an instance, no further action is also required with the exception of updating the note to the financial statements.

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.24 Irregular expenditure (continued)

Irregular expenditure that was incurred and identified during the current financial year and for which writing off is being awaitedat year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only written off in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount written off.

Irregular expenditure that was incurred and identified during the current financial year and which was not wrote off by the National Treasury or the relevant authority must be recorded appropriately in the irregular expenditure register. If liability for theirregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the accounting officer or accounting authority may write off the amount as debt impairment and disclose such in the relevant note to the financial statements.

The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been written off andno person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequentlyaccounted for as revenue in the Statement of Financial Performance

1.25 Budget information

General purpose financial reporting by municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on a modified cash basis and presented by economic classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2021/07/01 to 2022/06/30.

The budget for the economic entity includes all the entities approved budgets under its control.

Explanation of Variances

Differences between budget and actuals which are less than 10% are considered immaterial and will be accepted withoutfurther explanation.

Differences between Original Budget and Adjustment budget which are less than 10% are considered immaterial and will beaccepted without further explanation.

Explanations will be provided for all variances which exceeds 10% of budget versus actuals and Original Budget versus Adjustment Budget.

Comparative information is not required.

1.26 Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influenceover the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the ventures).

Audited Annual Financial Statements for the year ended 30 June 2023

Accounting Policies

1.26 Related parties (continued)

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party,regardless of whether a price is charged.

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control overthose policies.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by that person in their dealings with the municipality.

The municipality is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the municipality to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its audited annual financial statements.

1.27 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and thedate when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date);
 and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

1.28 Value Added Tax

Revenue, expenses and assets are recognised net of amounts of Value Added Tax. The net amount of Value Added Tax recoverable from or payable to SARS is included as part of receivables or payables in the Statement of Financial Position.

The municipality is a registered VAT vendor and account for VAT on a payment basis.

The following rates are applicable:

Standard rated supplies (15%)Zero

rated supplies (0%) Exempted

supplies (-)

Notes to the Audited Annual Financial Statements

Figures in Rand 2023 2022

2. New standards and interpretations

2.1 Standards and interpretations issued, but not yet effective

The municipality has not applied the following standards and interpretations, which have been published and are mandatoryfor the municipality's accounting periods beginning on or after 01 July 2023 or later periods:

GRAP 1 (amended): Presentation of Financial Statements

Amendments to this Standard of GRAP, are primarily drawn from the IASB's Amendments to IAS 1.

Summary of amendments are:

Materiality and aggregation

The amendments clarify that:

- information should not be obscured by aggregating or by providing immaterial information;
- materiality considerations apply to all parts of the financial statements; and
- even when a Standard of GRAP requires a specific disclosure, materiality considerations apply.

Statement of financial position and statement of financial performance

The amendments clarify that the list of line items to be presented in these statements can be disaggregated and aggregated as relevant and additional guidance on subtotals in these statements.

Notes structure

The amendments add examples of possible ways of ordering the notes to clarify that understandability and comparability should be considered when determining the order of the notes and to demonstrate that the notes need not be presented in the order listed in GRAP 1.

Disclosure of accounting policies

Remove guidance and examples with regards to the identification of significant accounting policies that were perceived asbeing potentially unhelpful.

An municipality applies judgement based on past experience and current facts and circumstances.

The effective date of this amendment is for years beginning on or after 01 April 2025.

It is unlikely that the amendment will have a material impact on the municipality's audited annual financial statements.

2.2 Standards and interpretations not yet effective or relevant

The following standards and interpretations have been published and are mandatory for the municipality's accountingperiods beginning on or after 01 July 2023 or later periods but are not relevant to its operations:

Guideline: Guideline on Accounting for Landfill Sites

The objective of this guideline: The Constitution of South Africa, 1996 (Act No. 108 of 1996) (the constitution), gives local government the executive authority over the functions of cleaning, refuse removal, refuse dumps and solid waste disposal. Even though waste disposal activities are mainly undertaken by municipalities, other public sector entities may also be involved in these activities from time to time. Concerns were raised about the inconsistent accounting practices for landfill sites and the related rehabilitation provision where entities undertake waste disposal activities. The objective of the Guideline is therefore to provide guidance to entities that manage and operate landfill sites. The guidance will improve comparability and provide the necessary information to the users of the financial statements to hold entities accountable and for decision making. The principles from the relevant Standards of GRAP are applied in accounting for the landfill site and the related rehabilitation provision. Where appropriate, the Guideline also illustrates the accounting for the land in a landfill, the landfill site asset and the related rehabilitation provision.

Notes to the Audited Annual Financial Statements

2. Changes in estimate (continued)

It covers: Overview of the legislative requirements that govern landfill sites, Accounting for land, Accounting for the landfillsite asset, Accounting for the provision for rehabilitation, Closure, End-use and monitoring, Other considerations, and Annexures with Terminology & References to pronouncements used in the Guideline.

The effective date of the guideline is for years beginning on or after 01 April 2099.

The municipality does not envisage the adoption of the guideline until such time as it becomes applicable to the municipality's operations.

It is unlikely that the standard will have a material impact on the municipality's audited annual financial statements.

GRAP 25 (as revised): Employee Benefits

Background

The Board issued the Standard of GRAP on Employee Benefits (GRAP 25) in November 2009. GRAP 25 was based on the International Public Sector Accounting Standard on Employee Benefits (IPSAS 25) effective at that time. However, GRAP 25 was modified in some respects where the Board decided the requirements of the International Accounting Standard on Employee Benefits (IAS® 19) were more appropriate. Specifically, the Board:

- Eliminated the corridor method and required recognition of actuarial gains and losses in full in the year that they arise.
- Required the recognition of past service costs in the year that a plan is amended, rather than on the basis of whether they are vested or unvested.

Since 2009, the International Accounting Standards Board® has made several changes to IAS 19, including changes to the recognition of certain benefits, and where these changes are recognised. The IPSASB made similar changes to its standard and as a result of the extent of changes, issued IPSAS 39 on Employee Benefits to replace IPSAS 25 in 2016.

When the Board consulted locally on the proposed amendments to IPSAS 25 in 2016, stakeholders welcomed theamendments to align IPSAS 25 to IAS 19 and supported the changes that resulted in IPSAS 39.

In developing GRAP 25, the Board agreed to include the guidance from the IFRS Interpretation on IAS 19 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction (IFRIC 14®) partly in GRAP 25 and partly in the Interpretation of the Standards of GRAP on The Limit on a Defined Benefit Asset, Minimum Funding Requirements andtheir Interaction (IGRAP 7).

Key amendments to GRAP 25

The Board agreed to align GRAP 25 with IPSAS 39, but that local issues and the local environment need to be considered. As a result of this decision, there are areas where GRAP 25 departs from the requirements of IPSAS 39. The Board's decisions to depart are explained in the basis for conclusions.

The amendments to GRAP 25 are extensive and mostly affect the accounting for defined benefit plans. A new renumbered Standard of GRAP (e.g. GRAP 39) will not be issued, but rather a new version of the current GRAP 25.

The effective date of these revisions have not yet been set. 01 April 2099.

The municipality does not envisage the adoption of the revisions until such time as it becomes applicable to the municipality's operations.

It is unlikely that the revisions will have a material impact on the municipality's audited annual financial statements.

iGRAP 7 (as revised): Limit on defined benefit asset, minimum funding requirements and their interaction

Background

The Board issued the Standard of GRAP on Employee Benefits (GRAP 25) in November 2009. GRAP 25 was based on the International Public Sector Accounting Standard on Employee Benefits (IPSAS 25) effective at that time. However, GRAP 25 was modified in some respects where the Board decided the requirements of the International Accounting Standard on Employee Benefits (IAS® 19) were more appropriate. Specifically, the Board:

Notes to the Audited Annual Financial Statements

2. Changes in estimate (continued)

- Eliminated the corridor method and required recognition of actuarial gains and losses in full in the year that they arise.
- Required the recognition of past service costs in the year that a plan is amended, rather than on the basis of whether they are vested or unvested.

Since 2009, the International Accounting Standards Board® has made several changes to IAS 19, including changes to the recognition of certain benefits, and where these changes are recognised. The IPSASB made similar changes to its standard and as a result of the extent of changes, issued IPSAS 39 on Employee Benefits to replace IPSAS 25 in 2016.

When the Board consulted locally on the proposed amendments to IPSAS 25 in 2016, stakeholders welcomed theamendments to align IPSAS 25 to IAS 19 and supported the changes that resulted in IPSAS 39.

In developing GRAP 25, the Board agreed to include the guidance from the IFRS Interpretation on IAS 19 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction (IFRIC 14®) partly in GRAP 25 and partly in the Interpretation of the Standards of GRAP on The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction (IGRAP 7).

The effective date of these revisions have not yet been set. 01 April 2099.

The municipality does not envisage the adoption of the expects to adopt until such time as it becomes applicable to the revisions's operations.

It is unlikely that the revisions will have a material impact on the municipality's audited annual financial statements.

Guideline: Guideline on the Application of Materiality to Financial Statements

The objective of this guideline: The objective of this Guideline is to provide guidance that will assist entities to apply the concept of materiality when preparing financial statements in accordance with Standards of GRAP. The Guideline aims to assist entities in achieving the overall financial reporting objective. The Guideline outlines a process that may be considered by entities when applying materiality to the preparation of financial statements. The process was developed based on concepts outlined in Discussion Paper 9 on Materiality – Reducing Complexity and Improving Reporting, while also clarifying existing principles from the Conceptual Framework for General Purpose Financial Reporting and other relevant Standards of GRAP. The Guideline includes examples and case studies to illustrate how an entity may apply the principles in the Guideline, based on specific facts presented.

It covers: Definition and characteristics of materiality, Role of materiality in the financial statements, Identifying the users of financial statements and their information needs, Assessing whether information is material, Applying materiality in preparing the financial statements, and Appendixes with References to the Conceptual Framework for General Purpose Financial Reporting and the Standards of GRAP & References to pronouncements used in the Guideline.

The guideline is encouraged to be used by entities.

The municipality does not envisage the adoption of the guideline until such time as it becomes applicable to the municipality's operations.

It is unlikely that the standard will have a material impact on the municipality's audited annual financial statements.

GRAP 104 (as revised): Financial Instruments

Following the global financial crisis, a number of concerns were raised about the accounting for financial instruments. This included that (a) information on credit losses and defaults on financial assets was received too late to enable proper decision-making, (b) using fair value in certain instances was inappropriate, and (c) some of the existing accounting requirements were seen as too rules based. As a result, the International Accounting Standards Board® amended its existing Standards to deal with these issues. The IASB issued IFRS® Standard on Financial Instruments (IFRS 9) in 2009 to address many of the concerns raised. Revisions were also made to IAS® on Financial Instruments: Presentation and theIFRS Standard® on Financial Instruments: Disclosures. The IPSASB issued revised International Public Sector Accounting Standards in June 2018 so as to align them with the equivalent IFRS Standards.

The revisions better align the Standards of GRAP with recent international developments. The amendments result in better information available to make decisions about financial assets and their recoverability, and more transparent information on financial liabilities.

Notes to the Audited Annual Financial Statements

2. Changes in estimate (continued)

The most significant changes to the Standard affect:

- Financial guarantee contracts issued
 - Loan commitments issued
 - Classification of financial assets
 - Ÿ Amortised cost of financial assets
 - Ÿ Impairment of financial assets
 - Disclosures

The effective date of the revisions is not yet set by the Minister of Finance.

The municipality does not envisage the adoption of the revisions until such time as it becomes applicable to the municipality's operations.

It is unlikely that the standard will have a material impact on the municipality's audited annual financial statements.

Greater Giyani MunicipalityAudited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

| Figures in Rand | |
|------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3. Investment property | |
| 2023 | 2022 |
| Cost / Valuation | Accumulated Carrying value Accumulated Carrying value depreciation and Cost / depreciation and accumulated Valuation accumulated impairment impairment |
| Investment property | 26 924 976 (690 555) 26 234 421 26 199 580 (599 760) 25 599 820 |
| Reconciliation of investment property 30 June 2023 | |
| | Openingbalance Additions Depreciation Total through donations |
| Investment property | 25 599 820 725 396 (90 795) 26 234 421 |
| Reconciliation of investment property - 30 June 2022 | |
| | Openingbalance Depreciation Total |
| Investment property | 25 690 570 (90 750) 25 599 820 |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

| Figures in Rand | 2023 | 2022 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|
| 3. Investment property (continued) | | |
| The following properties are not in the name of the Municipality: These properties are not in the investment property register: Rental of these properties is not billed to the | | |
| GIYANI A ERF 121 | 600 000 | 600 000 |
| GIYANI A ERF 123 | 200 000 | 200 000 |
| GIYANI E ERF 401 | 400 000 | 400 000 |
| GIYANI A ERF 149 | 200 000 | 200 000 |
| GIYANI E ERF 655 | 240 000 | 240 000 |
| CIVANI E EDE 656 | 240,000 | 240 000 |

| GIYANI E ERF 655 |
|-------------------|
| GIYANI E ERF 656 |
| GIYANI E ERF 662 |
| GIYANI E ERF 666 |
| GIYANI A ERF 187 |
| GIYANI A ERF 188 |
| GIYANI A ERF 189 |
| GIYANI A ERF 190 |
| GIYANI A ERF 195 |
| GIYANI A ERF 1989 |
| GIYANI A ERF 236 |
| GIYANI A ERF 518 |
| GIYANI A ERF 561 |
| GIYANI A ERF 562 |
| GIYANI A ERF 736 |
| GIYANI A ERF 741 |
| GIYANI A FRF 742 |

GIYANI A ERF 744 GIYANI A ERF 86

| 200 000 200 000 7 780 000 | 200 000 320 000 360 000 200 000 200 000 7 780 000 |
|----------------------------------------|-------------------------------------------------------------------------|
| 200 000 | 320 000 360 000 200 000 |
| | 320 000 360 000 |
| 360 000 | |
| 320 000 | 200 000 |
| 200 000 | 000 000 |
| 500 000 | 500 000 |
| 200 000 | 200 000 |
| 200 000 | 200 000 |
| 200 000 | 200 000 |
| 500 000 | 500 000 |
| 460 000 200 000 | 460 000 200 000 |
| 600 000 | 600 000 |
| 520 000 | 520 000 |
| 440 000 | 440 000 |
| 400 000 | 400 000 |
| 400 000 | 400 000 |
| 240 000 | 240 000 |
| 240 000 | 240 000 |
| 200 000 | 200 000 |
| 200 000 400 000 | 200 000 400 000 |

Recognition of investment properties

The municipality has registered the investment properties (land and houses) in the Deeds Office and were recognised in the investment property register.

In the financial year 2019/2020 the council passed a resolution to demarcate (for residential purposes) and sell land belonging to the municipality. As a result of this land to the value R 31 085 000 was transferred from investment property to inventory.

A register containing the information required by section 63 of the Municipal Finance Management Act is available forinspection at the registered office of the municipality.

Restrictions on the realisability of investment property or the remittance of revenue and proceeds of disposal are as follows:

Contractual obligations to purchase, construct or develop investment property or for repairs, maintenance or enhancements isas follows:

In the exceptional cases when the municipality has to measure investment property using the cost model in the Standard of GRAP on Property, Plant and Equipment when the municipality subsequently uses the fair value measurement, disclose thefollowing:

- a description of the investment property,
- an explanation of why fair value cannot be determined reliably,
- if possible, the range of estimates within which fair value is highly likely to lie, and
- on disposal of investment property not carried at fair value:
 - the fact that the entity has disposed of investment property not carried at fair value,
 - the carrying amount of that investment property at the time of sale, and
 - the amount of gain or loss recognised.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

4. Property, plant and equipment

| Land |
|------------------------|
| Buildings |
| Plant and machinery |
| Furniture and fixtures |
| Motor vehicles |
| Office equipment |
| IT equipment |
| Infrastructure |
| Community |
| Electricity projects |
| Air conditioners |
| |

Total

| Cost / Ad | ccumulated | Corrying value | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|----------------|
| ac | epreciation and ccumulated npairment | Carrying value | Cost / Valuation | Accumulated depreciation and accumulated impairment | Carrying value |
| 43 416 035 159 654 932 49 446 863 7 964 610 19 404 539 1 344 382 10 030 278 1 173 560 535 274 689 920 3 144 704 3 919 895 | (34 184 880) (15 735 932) (2 876 712) (10 995 123) (860 369) (5 629 104) (551 683 157) (31 744 991) - (1 687 784) | 43 416 035 125 470 052 33 710 931 5 087 898 8 409 416 484 013 4 401 174 621 877 378 242 944 929 3 144 704 2 232 111 | 30 270 035 141 561 751 36 044 366 7 044 205 17 620 929 1 016 882 9 722 552 1 110 011 218 223 905 642 | (29 811 500) (12 785 597) (2 237 534) (9 192 212) (733 479) (4 466 459) (499 884 931) (28 115 190) (1 222 572) | |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

4. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - 30 June 2023

| | Openingbalance Addi throu | tions ugh donation | Additions WIP off | | Assets written De los | 9 | Depreciation | Impairment | Total |
|------------------------|------------------------------|-----------------------|-------------------|-------------|-----------------------|------------|--------------|---------------|---------------|
| Land | 30 270 035 | - | 13 146 000 | - | - | - | - | - | 43 416 035 |
| Buildings | 111 750 251 | 419 218 | - | 17 673 695 | - | - | (4 372 896) | (216) | 125 470 052 |
| Plant and machinery | 23 258 769 | 13 423 845 | - | - | (896) | - | (2 966 545) | (4 242) | 33 710 931 |
| Furniture and fittings | 4 806 671 | 920 406 | - | - | - | - | (639 179) | - | 5 087 898 |
| Motor vehicles | 8 428 717 | 1 783 610 | - | - | - | - | (1 513 540) | (289 371) | 8 409 416 |
| Office equipment | 283 403 | 327 500 | - | - | - | - | (126 890) | · - | 484 013 |
| IT equipment | 5 256 093 | 333 150 | - | - | (8 475) | - | (1 178 013) | (1 581) | 4 401 174 |
| Infrastructure | 610 126 287 | - | - | 90 243 948 | (32 045) | (4 131 340 | (72 885 670) | (1 443 802) | 621 877 378 |
| Community | 195 790 452 | - | - | 50 824 278 | (16 150) | - | (3 543 391) | (110 260) | 242 944 929 |
| Electricity projects | - | - | - | 3 144 704 | · - | - | · | · - | 3 144 704 |
| Air conditioners | 2 534 554 | 187 200 | - | - | (16 651) | - | (470 249) | (2 743) | 2 232 111 |
| | 992 505 232 | 17 394 929 | 13 146 000 | 161 886 625 | (74 217) | (4 131 340 | (87 696 373) | (1 852 215) · | 1 091 178 641 |

Capitalisation of Electrified Village

Electrification of villages' projects which are not complete at year-end are capitalised under Work-in-Progress in Property, Plant and Equipment. Electrification of villages are only expensed upon completion in the Statement of Financial Performance when they are transferred to Eskom.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

4. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - 30 June 2022

| | Opening Addit | ions | Disposals | WIP | Derecognition | Depreciation | Impairment Los | s on written | Total |
|------------------------|---------------|-----------|-----------|-------------|---------------|--------------|----------------|--------------|-------------|
| | balance | | | | | | loss | off | |
| Land | 30 270 035 | - | - | - | - | - | - | - | 30 270 035 |
| Buildings | 109 574 374 | - | - | 6 608 108 | - | (4 376 831) | (29 236) | (26 164) | 111 750 251 |
| Plant and machinery | 18 590 073 | 7 005 302 | - | - | - | (2 296 372) | - | (40 234) | 23 258 769 |
| Furniture and fixtures | 5 476 957 | - | - | - | - | (655 890) | (509) | (13 887) | 4 806 671 |
| Motor vehicles | 9 168 248 | 706 624 | - | - | - | (1 430 661) | - | (15 494) | 8 428 717 |
| Office equipment | 421 382 | - | - | - | - | (137 968) | - | (11) | 283 403 |
| IT equipment | 4 895 124 | 1 710 067 | (158 332) | - | - | (1 125 269) | (9 016) | (56 481) | 5 256 093 |
| Infrastructure | 604 341 575 | - | - | 95 560 196 | (5 087 384) | (79 208 095) | (1 736 715) | (3 743 290) | 610 126 287 |
| Community | 178 618 571 | - | - | 21 654 888 | - | (3 402 372) | (7 477) | (1 073 158) | 195 790 452 |
| Air conditioners | 3 025 020 | - | - | - | - | (458 536) | (3 666) | (28 264) | 2 534 554 |
| | 964 381 359 | 9 421 993 | (158 332) | 123 823 192 | (5 087 384) | (93 091 994) | (1 786 619) | (4 996 983) | 992 505 232 |

Capitalisation of Electrified Villages

Electrification of villages' projects which are not complete at year-end are capitalised under Work-in-Progress in Property, Plant and Equipment. Electrification of villages are only expensed upon completion in the Statement of Financial Performance when they are transferred to Eskom.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

4. Property, plant and equipment (continued)

4.1 Assets written off

During the year all the followig assets were written off:

| Assets written off 30 June 2023 | Cost | | Accumulated impairment | Carrying Value |
|---------------------------------|---------|-----------|------------------------|-------------------|
| Plant and machinery | 21 348 | (20 452) | - | 896 |
| IT Equipment | 25 424 | (16 949) | - | 8 475 |
| Infrastructure | 251 210 | (161 879) | (57 285) | 32 046 |
| Community | 40 000 | (21 558) | (2 292) | 16 150 |
| Alrconditioners | 24 959 | (8 308) | - | 16 651 |
| | 362 941 | (229 146) | (59 577) | 74 218 |

4.2 Assets impaired

During the financial year the following assets were impaired as follows:

| Reconciliation of assets impaired of 30 June 2023 | Carrying Value | Deemed Replacement Cost | Impairment Loss |
|---------------------------------------------------|-------------------|-------------------------------|--------------------|
| Buildings | 2 165 | (1 948) | 217 |
| Community | 931 837 | (821 577) | 110 260 |
| Infrastructure | 2 588 029 | (1 144 228) | 1 443 801 |
| Airconditioners | 10 303 | (7 560) | 2 743 |
| IT Equipment | 3 775 | (2 194) | 1 581 |
| Motor vehicle | 379 080 | (89 708) | 289 372 |
| Plant and machinery | 5 864 | (1 622) | 4 242 |
| | 3 921 053 | (2 068 837) | 1 852 216 |

4.3 Derecognised Assets

During the financial year the following assets were derecognised as follows at carrying value.

| Reconciliation of Derecognised Assets 30 June 2023 | Cost | Accumulated Accu Depreciation Impa | | Carrying Value |
|----------------------------------------------------|------------|---------------------------------------|-----------|-------------------|
| Infrastructure | 26 443 421 | (22 017 733) | (294 348) | 4 131 340 |

4.4 Reconciliation of Work-in-Progress 2023

| Included within Infrastructure | | Included within Community | Included within Other PPE | Included within Electricity Projects | Total |
|-----------------------------------------------------------|--------------------------|---------------------------------|---------------------------------|-----------------------------------------------|----------------------------|
| Restated Opening balance Additions/capital expenditure | 54 520 800 87 898 632 | 119 663 799 50 824 278 | | - 35 320 353 | 186 616 247 192 136 444 |
| Transferred to completed items | (71 355 045) | | | | (138 955 391) |
| 71 064 387 | | 135 482 866 | 30 105 343 | 3 144 704 | 239 797 300 |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

4. Property, plant and equipment (continued)

Reconciliation of Work-in-Progress 2022

| within Infrastructure | within Community Assets | within Other PPE | within Electricity Projects | Opening Balance |
|--------------------------|------------------------------------------------------------------------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 72 125 904 | 98 008 912 | 5 823 540 | - | 175 958 356 |
| 94 509 594 | 21 654 887 | 6 608 108 | 19 417 905 | 142 190 494 |
| (111 981 265) | - | - | (19 417 905) | (131 399 170) |
| (133 432) | - | - | - | (133 432) |
| 54 520 801 | 119 663 799 | 12 431 648 | - | 186 616 248 |
| | within Infrastructure 72 125 904 94 509 594 (111 981 265) (133 432) | within Infrastructure | Infrastructure Community Assets 72 125 904 98 008 912 5 823 540 94 509 594 21 654 887 6 608 108 (111 981 265) (133 432) | within within within Other Infrastructure within Community PPE Electricity Assets Projects 72 125 904 98 008 912 5 823 540 - 94 509 594 21 654 887 6 608 108 19 417 905 - (111 981 265) - - (19 417 905) (133 432) - - - |

Included in the Work In Progess is halted projects

List of halted projects

Carrying value of property, plant and equipment where construction or development has been halted either during the current or previous reporting period(s), including reasons and any impairment loses recognised in relation to these assets:

| | 34 484 167 | 34 484 167 | |
|--------------------------------------------------|------------|------------|--|
| D. Refurbishment of Sporting Facilities (Gawula) | 4 238 167 | 4 238 167 | |
| C. Refurbishment of Giyani Stadium | 1 800 822 | 1 800 822 | |
| B. Access road to tribal offices | 2 982 099 | 2 982 099 | |
| A. Development of Giyani section E sports centre | 25 463 079 | 25 463 079 | |
| 111C3C 033C13. | | | |

The halted projects were assesed for impairment and no impairment was recognised.

Reasons for project being halted:

A. Development of Section E sports Centre

There are items that were completed in the first phase, however due to scope creep, the available budget could not complete the whole project. The project is planned to be completed through own funding, implementation will be in 2024/25 FY. Howeverthere is an opportunity presented by Department of Sport, Arts and Culture to fund the project to complete all the outstanding items.

B. Access Road to Tribal Offices:

Consultant was appointed for designs, the project was earmarked for MIG, COGTA no longer funding and the project to be withdrawn.

C. Refurbishment of Giyani Stadium: Sporting:

The community has resolved to have the project reinstated and refurbish the outstanding items. Greater Giyani Municipality has put allocated budget to resume with the project, to refurbish the combi courts and ablution facilities and construction of the clear view boundary wall.

D. Refurbishment of Sporting Facilities (Gawula):

The project was affected by scope creep which resulted on the over-expenditure of allocated project budget to complete the scope of work. There is still an outstanding scope to complete the project, and some items that were constructed have dilapidated. The municipality has a budget for 2023/24FY to resume the project and a memo to re-appoint the service providershas been developed.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

| 5. Intangible assets | |
|----------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2023 | 2022 |
| Cost / Valuation | Accumulated Carrying value Accumulated Carrying value amortisation and accumulated Valuation accumulated impairment Accumulated Cost / amortisation and accumulated impairment |
| Computer software | 13 059 237 (12 062 984) 996 253 9 674 315 (8 773 042) 901 273 |
| Reconciliation of intangible assets - 30 June 2023 | |
| | Openingbalance Additions Amortisation Total |
| Computer software | 901 273 3 384 923 (3 289 943) 996 253 |
| Reconciliation of intangible assets - 30 June 2022 | |
| | Openingbalance Additions Amortisation Total |
| Computer software | 946 658 3 157 031 (3 202 416) 901 273 |
| 6. Heritage assets | |
| 2023 | 2022 |
| Cost / Valuation | Accumulated Carrying value Accumulated Carrying value impairment Cost / impairment losses Valuation losses |
| Council Related Assets | 206 303 - 206 303 - 206 303 - 206 303 |

Reconciliation of heritage assets 30 June 2023

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

| 6. | Heritage assets (co | ntinued) |
|----|---------------------|----------|

Council Related Assets

206 303 206 303

Total

Reconciliation of heritage assets 30 June 2022

Openingbalance Total

Opening

balance

Council Related Assets 206 303 206 303

Age and/or condition of heritage assets

All heritage assets have a condition grading of 3, which translate to be FAIR in terms of the municipality's generic condition assessment methodology.

Council related assets are not held for sale.

Council related assets are not held for security at year end.

There are no contractual commitment to procure, maintain and restore any Council related assets.

Subsequent Event

Nature of the event - On the Coucil of the 28 July 2023, the Mayoral chain was damaged

Estimate of impairment - Considering the nature of the asset, the market value could not be realibly estimated for impairmentdue to its speciality at the thime of reporting.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

7. Other financial assets

VBS Investments
Impairment on VBS investment

Impairment is provided for investment in VBS as per National Treasury communication in 2018 financial year due to the bankbeing put under curatorship and the possibility that the capital invested might be irrecoverable.

Subsequent to the receipt of R10 727 810 during the month of February 2022 through the bank liquidator, the status has since not changed. The municipality has since reviewed impairment as a result of the payment received.

National Treasury has commissioned investigation into the transactions and the council has implemented consequence management.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

8. Employee benefit obligations

Defined benefit plan

The effective date of the valuation is 30 June 2023 (the "Valuation Date 30 June 2023).

The valuation considers all employees, retirees and their dependents whose participation in the health care arrangements entitles them to a post-employment medical aid subsidy. The post-employment health care liability is not a funded arrangement, i.e. no separate assets have been set aside to meet this liability

Eligible employees will receive a post-employment subsidy of 60% of the contribution payable should they be a member of a medical scheme at retirement. All subsidies are subject to a maximum of R 5 277.38 for the year ending 30 June 2023. The maximum subsidy amount has been assumed to increase in the future at 5.77% of salary inflation.

Table below shows the development of the accrued liability over the current period, and projects the Municipality's Unfunded Accrued Liability and periodic costs over the two-year period following the Valuation Date.

Past year and future projected liability

| | Year ending 30/06/2019 | Year ending 30/06/2020 | Year ending 30/06/2021 | Year ending 30/06/2022 | Year ending 30/06/2023 |
|---------------------------|---------------------------|------------------------|------------------------|------------------------|------------------------|
| Opening accrued liability | 16 504 209 | 18 884 884 | 14 421 000 | 16 755 000 | 16 968 000 |
| Current service cost | 928 478 | 1 233 262 | 832 000 | 1 164 000 | 1 325 000 |
| Interest cost | 1 633 917 | 2 020 683 | 1 639 000 | 1 798 000 | 2 009 000 |
| Actuarial loss/(gain) | (181 720) | (7 717 829) | (137 000) | (2 749 000) | (4 069 000) |
| Closing accrued liability | 18 884 884 | 14 421 000 | 16 755 000 | 16 968 000 | 16 233 000 |

Notes

- These projections assume that the Municipality's health care arrangements and subsidy policy will remain as outlined above, and that all the actuarial assumptions made are borne out in practice. In addition, it is assumed that no contributions are made by the Municipality towards prefunding its liability via an off-balance sheet vehicle.
- Contributions or benefits paid refer to medical scheme contributions made by the Municipality with respect to its subsidy of current continuation members.
- There are no Past Service Costs, Curtailments or Settlements to reflect.

Key Assumptions

| Discount rate | 12,59% | 11,84% |
|---------------------------------|--------|--------|
| Health care cost inflation rate | 8,19% | 8,45% |
| Maximum subsidy inflation rate | 5,96% | 5,96% |
| Average retirement age | 62 | 62 |

Long service awards

The Municipality offers employees Long service award for every five years of service completed, from ten years of service to 45 years of service.

The salaries used in the valuation include an assumed increase on 1 July 2024 of 5.4% as per the SALGBC Circular No.:01/2023. The next salary increase was assumed to take place on 1 July 2023.

The accrued liabilities and the plan assets for the current period and the previous four periods.

| Past year and future projected liability | 30 June 2019 30 | June 2020 | 30 June 2021 | 30 June 2022 3 | 80 June 2023 |
|------------------------------------------|-----------------|-----------|--------------|----------------|--------------|
| Opening accrued balance | 6 384 849 | 4 891 500 | 5 434 000 | 5 891 000 | 6 377 000 |
| Current service cost | 517 458 | 466 133 | 546 000 | 623 000 | 653 000 |
| Interest cost | 437 514 | 365 230 | 372 000 | 518 000 | 659 000 |
| Payment made during the year | (2 311 411) | (321 080) | (669 000) | (623 000) | (870 000) |
| Actuarial loss/(gain) | (136 910) | 32 217 | 208 000 | (32 000) | (401 000) |
| Closing accrued liability | 4 891 500 | 5 434 000 | 5 891 000 | 6 377 000 | 6 418 000 |

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to the Audited Annual Financial Statements | 2023 | 2022 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------------------------------|
| 8. Employee benefit obligations (continued) | | |
| The amounts recognised in the statement of financial position are as follows: | | |
| Non-current liabilities Current liabilities | (22 719 000) (1 525 000) (24 244 000) | (24 020 000) (870 000) (24 890 000) |
| Key assumptions used | (2:2::333) | (2 : 000 000) |
| Assumptions used at the reporting date: | | |
| Discount rates used General earnings inflation rate Expected increase in salaries | 11,26 % 6,54 % 5,40 % | 11,08 % 7,32 % 4,90 % |
| 9. Inventories | | |
| Consumable stores Stands | 1 958 090 31 085 000 | 1 953 033 31 085 000 |
| | 33 043 090 | 33 038 033 |
| Inventory Reconciliation | | |
| Opening balance Add: purchases for the year Less: consumables for the year Less: inventory on hand (Mopani District Municipality) Less: damaged and obsolete inventory written off | 33 038 033 10 675 950 (8 124 910) (2 529 588) (16 395) | 33 870 103 7 723 825 (7 364 170) (1 172 289) (19 436) |
| Closing balance | 33 043 090 | 33 038 033 |

There was no inventory held as collateral at year end.

In 2019/2020 financial year the municipality took a resolution to sell stands available for sale as per council resolution.

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to | the | Audited | Annual | Financial | Statements |
|----------|--------------------|--------------------|-----------------------|----------------------|-------------------------|
| HOLOG LO | - U U | 7uuiteu | /\iiiiuu i | - manoiai | - Otatomonto |

| | 2023 | 2022 |
|--------------------------------------------------------|------------------------|-----------------------|
| 10. Receivables from exchange transactions | | |
| To Hoodings Hambardian | | |
| Inter Municipal Account (Mopani District Municipality) | 22 591 467 | 4 998 660 |
| Agency fee (Mopani District Municipality) | 6 575 276 | 5 924 632 |
| Sundry receivables | 4 173 221 | 4 173 221 |
| Prepaid expenses | 86 385 | - |
| Accrued interest receivables | 2 036 605 | 392 600 |
| Sundry receivables-Provision for doubtful debts | (3 602 953) | (3 602 953) |
| Staff receivables | ` 235 328 [′] | ` 91 461 [′] |
| Payroll debtors | 4 234 | 6 686 |
| | 32 099 563 | 11 984 307 |
| | | |

Include in sundry debtors of R 4 173 221 is (R 3 596 58) which relates to sale of stands through an auction during 2009. The balance in this attorneys trustaccount is unknown. Due to the dispute with the auctioneer, the outstanding amount was never paid to the Municipality and as a result, it was provided for in full based on the credit control policy and Free basic electricity debtors who benefited illegally in the prior years.

An amount of R 137 558.88 under sundry debtors is under investigation since they are not in the FBE Register

Staff receivables of R 235 328 relate to the overpayment of salaries to the councilors and employees. The amount is supposed to be paid back to the Municipality by the councilors. This is as per the council resolution taken by the Greater Giyani Municipal Council.

Reconciliation for Intermunicipal account - MDM

| Inter municipal Account Reconciliation - Mopani District Municipality | |
|-----------------------------------------------------------------------|-----------------------------|
| Accumulated Surplus - MDM | 70 105 666 47 868 059 |
| Revenue - Water | 9 960 485 14 244 118 |
| Revenue - Sewerage | 3 821 308 3 647 376 |
| Revenue - Interest | 12 961 979 11 390 342 |
| Water and Sewerage connections | 27 246 26 207 |
| Overheads -Employee related costs | (5 090 745) (5 960 082) |
| Overheads - Operational expenditure | (1 329 653) (1 257 576) |
| Gains and losses on provisions | (196 559) 147 670 |
| Accounts Receivable - Water | (118 777 697) (114 700 280) |
| Accounts Receivables - Sewerage | (28 214 862) (25 779 341) |
| Account Receivable - Interest | (91 969 478) (62 093 296) |
| Inventory | (2 529 588) (1 172 289) |
| Provision for doubtful debts | 128 640 432 128 640 432 |
| Inter municipal balance as at year end | (22 591 466) (4 998 660) |

11. Receivables from non-exchange transactions

| Consumer debtors-Traffic Fines | 26 419 537 | 25 306 457 |
|--------------------------------------------|---------------|---------------|
| Consumer debtors- Rates | 300 176 815 | 245 689 635 |
| Debtors with credit balances (rates) | 4 003 232 | 3 622 880 |
| Sundry receivables | - | 19 881 203 |
| Provision for impairment- Traffic fines | (26 434 564) | (25 145 134) |
| Provision for impairment- Consumer debtors | (260 016 379) | (174 682 393) |
| | 44 148 641 | 94 672 648 |

Sundry receivables

Sundry receivables relates to property rates that was not billed to customers in the prior years. The municipality could not billed property rates to custumers as this was discovered at a later stage and retrospective correction was done in the control account.

Subsequently the municipality has written off sundry debtors with permission from the council in the year under review.

Net balance

Housing rental

Cemeteries

Refuse

Debtors with credit balances

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to the Audited Annual Financial Statements | 2023 | 2022 |
|-----------------------------------------------------------------------------------|--------------------------------|---------------------------------|
| 11. Receivables from non-exchange transactions (continued) | | |
| Reconciliation of provision for impairment of receivables from non-exchange trans | sactions | |
| Opening balance | (199 827 527 |) (189 455 945 |
| Provision for impairment - consumer debtors | (85 333 986 | |
| Provision for impairment - traffic fines | (1 289 430 | |
| | (286 450 943 | (199 827 527 |
| Age analysis for debtors with credit balances - rates | | |
| Current (0-30 days) | (251 111 |) (73 862 |
| 31-60 days | (935 245 | , |
| 61-90 days | (36 234 | |
| 91-120 days | (1 511 | |
| 121-365 days | (39 758 | |
| >365 days | (2 739 373 | |
| | (4 003 232 |) (3 622 878 |
| Age Analysis for Rates | | |
| Current (0-30 days) | 8 635 196 | 7 925 166 |
| 31-60 days | 6 361 511 | 6 731 658 |
| 61-90 days | 7 197 618 | 6 560 853 |
| 91-120 days | 6 440 364 | 5 500 133 |
| 121-365 days | 6 099 492 | 4 987 346 |
| >365 days | 265 442 634 | 213 984 479 |
| | 300 176 815 | 245 689 635 |
| 12. VAT receivable | | |
| VAT | 15 904 882 | 20 440 439 |
| 13. Other receivables from exchange transactions | | |
| Gross balances | | |
| Debtors with credit balances | 1 789 875 | 1 916 091 |
| Refuse | 57 773 729 | 48 717 121 |
| Housing rental | | 2 609 108 |
| Cemeteries | 2 400 924 62 547 872 | 15 815 505 69 057 825 |
| | 02 341 012 | 03 037 023 |
| Less: Allowance for impairment | | |
| Refuse | (50 056 966 | • |
| Housing rental | (505 297 | |
| Cemeteries | (2 079 703 |) (1 553 676 |

| 1 | _ | $\overline{}$ |
|---|---|---------------|
| ~ | • | × |
| J | • | u |

(52 641 966)

1 789 875

7 716 763

9 905 906

(34 594 506)

1 916 091

78 047 2 228 045

321 221 14 261 829

16 057 354

34 463 319

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to the Audited Annual Financial Statements | | |
|----------------------------------------------------------------|----------------------|------------------------|
| | 2023 | 2022 |
| | | |
| 13. Other receivables from exchange transactions (continued) | | |
| Cemeteries | | |
| Current (0 -30 days) | 32 117 | 29 004 |
| 31 - 60 days | 35 545 | 30 995 |
| 61 - 90 days | 33 193 | 30 244 |
| 91 - 120 days | 34 325 33 083 | 32 764 33 178 |
| 121 - 365 days > 365 days | 2 232 661 | 2 131 526 |
| > 303 days | 2 400 924 | 2 287 711 |
| | 2 400 924 | 2 207 711 |
| Refuse | 4 077 040 | 4 077 000 |
| Current (0 -30 days) 31 - 60 days | 1 277 649 968 944 | 1 077 238 1 027 623 |
| 61 - 90 days | 1 087 014 | 934 659 |
| 91 - 120 days | 1 024 491 | 799 636 |
| 121 - 365 days | 1 044 993 | 1 022 823 |
| > 365 days | 52 448 428 | 43 855 142 |
| · | 57 851 519 | 48 717 121 |
| | | |
| Housing rental Current (0 -30 days) | 6 147 | 42 050 |
| 31 - 60 days | 6 359 | 41 814 |
| 61 - 90 days | 6 879 | 41 391 |
| 91 - 120 days | 2 556 | 40 930 |
| 121 - 365 days | (1 314) | 41 598 |
| > 365 days | 562 717 | 363 077 |
| | 583 344 | 570 860 |
| Debtors with credit balances | | |
| Current (0 -30 days) | (33 546) | , |
| 31 - 60 days | (137 990) | |
| 61 - 90 days | (6 624) | |
| 91 - 120 days | (23 895) | |
| 121 - 365 days | (52 722) | · |
| > 365 days | (1 535 098) | |
| | (1 789 875) | (1 916 091) |
| Reconciliation of allowance for impairment of consumer debtors | | |
| Opening balance | (34 594 506) | (30 372 834) |
| Refuse removal | (17 397 199) | (12 543 149) |
| | (124 225) | |
| House rental | (124 235) | 201204 |
| House rental Cemetery | ` , | 8 060 213 |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

14. Cash and cash equivalents

Cash and cash equivalents consist of:

| Bank balances | | 219 962 630 |
|---------------------------------|-------------|-------------|
| Other cash and cash equivalents | 82 819 | 88 323 |
| | 248 096 278 | 220 050 953 |

The municipality had the following bank accounts

| Account number / description | Bank | statement bala | nces | Ca | sh book balance | es |
|-------------------------------|--------------|----------------|--------------|--------------|-----------------|--------------|
| · | 30 June 2023 | 30 June 2022 | 30 June 2021 | 30 June 2023 | 30 June 2022 | 30 June 2021 |
| ABSA - Current Account - | 47 163 556 | 71 175 907 | 65 719 594 | 44 841 634 | 71 457 309 | 65 791 133 |
| 4077078193 (Main Account) | | | | | | |
| ABSA - Current Account - | 1 610 849 | 2 296 095 | 1 676 111 | 1 610 490 | 2 347 724 | 1 676 111 |
| 4077078486 (Salaries Account) | | | | | | |
| ABSA - Call Deposit - | 45 535 038 | 42 964 190 | 41 641 612 | 45 535 038 | 43 108 973 | 41 641 612 |
| 4078155655 | | | | | | |
| ABSA - Current Account - | 4 509 089 | 4 315 531 | 4 114 323 | 4 509 869 | 4 319 248 | 4 114 323 |
| 4093302071 (Traffic Account) | | | | | | |
| ABSA - Call Deposit - | 151 516 427 | 98 398 398 | 66 099 806 | 151 516 428 | 98 729 376 | 66 099 806 |
| 4078155744 | | | | | | |
| Total | 250 334 959 | 219 150 121 | 179 251 446 | 248 013 459 | 219 962 630 | 179 322 985 |
| Total | 250 334 959 | 219 150 121 | 179 251 446 | 248 013 459 | 219 962 630 | 179 322 985 |

Included in the balance for cash and cash equivalent, there is a balance of R 21 181 061 (2023) and R 17 378 790 (2022) collected on behalf of Mopani District Municipality for water and sanitation transactions.

15. Unspent conditional grants and receipts

| | 3 758 760 | 10 591 732 |
|--------------------------------------|---------------|--------------|
| Income recognition during the year | (119 112 972) | (86 764 268) |
| Additions during the year | 112 280 000 | 97 356 000 |
| Balance at the beginning of the year | 10 591 732 | - |

The nature and extent of government grants recognised in the annual financial statements and an indication of otherforms of government assistance from which the municipality has directly benefited.

The total unspend conditional grant consist of MIG R 258 759 and MDRG R 3 500 000.

See Note 32 for reconciliation of grants from National/Provincial Government.

16. Deferred income

From the 2020/2021 financial year to the year under review the Municipality has sold stands/sites but the transfer of ownership of the stands to the customers has not been finalised with Deeds Registration office. As a result he income received is still deferred pending the finalising of the transfer.

| Deferred income - sale of stands | 24 792 248 | 23 121 083 |
|----------------------------------|------------|------------|
| Reconciliation of stand sold | | |
| Opening balance | 23 121 406 | 19 769 035 |
| Stands sold during the year | 1 636 820 | 3 285 076 |
| Balances from prior year | 85 584 | 66 972 |
| Refunds | (51 562) | - |
| | 24 792 248 | 23 121 083 |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

17. Rehabilitation of dumping-site

Reconciliation of rehabilitation of dumping-site - 30 June 2023

Opening
BalanceInterest costs
discount factorChange in
discount factorTotalRehabilitation of dumping-site41 340 1894 568 091 (2 533 976)43 374 304

Reconciliation of rehabilitation of dumping-site - 30 June 2022

| Rehabilitation of dumping-site | Opening Balance 39 005 018 | Interest costs Change in discount factor 3 877 099 (1 541 928) | Total 41 340 189 |
|------------------------------------------------|----------------------------------|----------------------------------------------------------------|-------------------------|
| Non-current liabilities Current liabilities | | 37 900 467 5 473 837 | 36 772 098 4 568 091 |
| | | 43 374 304 | 41 340 189 |

The dumping site rehabilitation is created for the rehabilitation of the current operational site which is evaluated at each yearend to reflect the best estimate at reporting date. The site under consideration is at Giyani Section C landfill site.

The 2023 discounted value of the dumping site closure provision of R 43 374 304, compared to the provision of R 41 340 189in the previous financial year. Composition of this change relate to changes in the CPI, discount rate and unit costs. The interest charge relating to the assessment amounts to R 4 568 091 and decrease in discount rate of R 2 034 115.

The dumping site closure provision is calculated as the net present value of future cash flows based on the expected remaininglife of the dumping site and based on the size of the area that had been used for waste disposal as at 30 June 2023.

18. Payables from exchange transactions

| Trade payables | 17 601 674 | 10 584 109 |
|------------------------------|-------------|-------------|
| Retentions | 47 657 151 | 37 443 393 |
| Accrued leave pay | 23 874 028 | 23 442 253 |
| Accrued 13th cheque | 3 517 644 | 3 544 240 |
| Payroll Creditors | 188 522 | - |
| Accruals | 9 050 822 | 21 322 733 |
| Unspecified direct deposits | 2 500 997 | 2 457 110 |
| Debtors with credit balances | 5 793 107 | 5 538 970 |
| Accrued overtime | 2 385 655 | 971 078 |
| | 112 569 600 | 105 303 886 |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

18. Payables from exchange transactions (continued)

The age analysis exclude the following payments which was captured for payment on the 30th of June 2023 but the actualtransfer of the money only took place on the 3rd of July 2023. The transaction is included in the payable listing.

Marungane Projects (Pty) R1 580 665.82

Lebea and associates R 568 093.4

Ribangu Business Enterprise R 24 000.00

Mukololo Trading Enterprise R 21 00.00

Leadcon Group of Comapnies R 28 900.00

Nwa Zulu Trading Enterprise R 759 000.00

Kgoshihadi Consulting Engineers R 437 000.0

Nwa Mencani Trading R 105 266.35

Isaiah Nyathi Attorneys R 179 078.85

Morwamasefoko Trading R 109 912.50

Girman Thandikosi Trading R 1 206 755.96

Road Traffic Mangement Corporation R 88 056.00

19. Revenue

| Service charges | 8 526 324 | 8 209 455 |
|---------------------------------------------------------|-------------|-------------|
| Rental of facilities and equipment | 445 756 | 103 253 |
| Interest received on overdue accounts (service charges) | 3 283 704 | 2 903 025 |
| Debt impairment reversal | 12 607 391 | - |
| Agency services | 650 644 | 828 674 |
| Licences and permits | 7 109 523 | 6 755 367 |
| Recoveries | - | 10 727 810 |
| Actuarial gains | 4 470 000 | 2 781 000 |
| Other income | 1 906 857 | 1 078 356 |
| Interest received - investment | 17 351 270 | 8 150 056 |
| Property rates | 72 851 950 | 67 330 570 |
| Traffic fines | 1 222 834 | 1 262 056 |
| Interest on overdue accounts - property rates | 32 418 395 | 26 411 594 |
| Government grants & subsidies | 471 604 290 | 407 340 942 |
| Public contributions and donations | 13 871 397 | - |
| | 648 320 335 | 543 882 158 |

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to the Audited Annual Financial Statements | 2023 | 2022 |
|----------------------------------------------------------------------------------------------|----------------------------------|-------------|
| 19. Revenue (continued) | | |
| The amount included in revenue arising from exchanges of goods or services | | |
| are as follows: | | |
| Service charges | 8 526 324 | 8 209 455 |
| Rental of facilities and equipment | 445 756 | 103 253 |
| Interest received on overdue accounts (service charges) | 3 283 704 | 2 903 025 |
| Dividends received (trading) Agency services | 12 607 391 650 644 | 828 674 |
| Licences and permits | 7 109 523 | 6 755 367 |
| Recoveries | - | 10 727 810 |
| Actuarial gains | 4 470 000 | 2 781 000 |
| Other income | 1 906 857 | 1 078 356 |
| Interest received - investment | 17 351 270 | 8 150 056 |
| | 56 351 469 | 41 536 996 |
| The amount included in revenue arising from non-exchange transactions is as follows: | | |
| Property rates | 72 851 950 | 67 330 570 |
| Traffic fines | 1 222 834 | 1 262 056 |
| Interest on overdue accounts - property rates | 32 418 395 | 26 411 594 |
| Transfer revenue | 474 004 000 | 407.040.046 |
| Government grants & subsidies | 471 604 290 | 407 340 942 |
| Public contributions and donations | 13 871 397 591 968 866 | 502 345 162 |
| | 031 300 000 | 302 343 102 |
| 20. Service charges | | |
| Refuse removal | 8 276 420 | 7 972 320 |
| Cemeteries | 249 904 | 237 135 |
| | 8 526 324 | 8 209 455 |
| Service charges are billed on a monthly basis on all properties within the township and CBD. | | |
| 21. Rental of facilities and equipment | | |
| | | |
| Premises Community facilities | 111 897 | 38 119 |
| Housing rental | 82 632 | 34 032 |
| | 194 529 | 72 151 |
| | | |
| Facilities and equipment | 254 227 | 24 400 |
| Rental of equipments | 251 227 | 31 102 |
| | 445 756 | 103 253 |
| 22. Interest received on overdue accounts (service charges) | | |
| Interest received on overdue accounts (services charges) | 3 283 704 | 2 903 025 |
| | 3 283 704 | 2 903 025 |
| 23. Agency services | | |
| | | |
| Water and Sanitation | 650 644 | 828 674 |
| | | |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

| | 2023 | 2022 |
|--------------------------------------|-----------|-----------|
| | | |
| 24. Licences and permits | | |
| Licences and permits - motor vehices | 7 041 781 | 6 693 342 |
| Business licenses | 67 742 | 62 025 |

25. Recoveries

Recoveries - VBS Investment - 10 727 810

7 109 523

6 755 367

Since the lodge of the claim with the bank (VBS) curator, the municipality has subsequently received an amount of R 10 727 810 in the 2020/2021 financial year. There was no amount recovered in the period under review.

26. Actuarial gains

| Actuarial gains on PEMA and LSA | 4 470 000 | 2 781 000 |
|-------------------------------------|------------|-----------|
| 27. Other income | | |
| Advertisements | 139 822 | 149 844 |
| Building plans | 53 871 | 57 622 |
| Clearance certificates | 11 253 | 14 477 |
| Confirmation letters | 168 079 | 219 631 |
| Device refund | - | 34 882 |
| Escort fees | 12 992 | 3 946 |
| Library fees | 897 | 2 029 |
| Sale of grave plots | 96 888 | 118 778 |
| Sale of refuse bins | 57 041 | 125 733 |
| Sundry income | 98 555 | 134 816 |
| Tender documents | 813 894 | 134 974 |
| Transfer and registration | 453 565 | 81 624 |
| | 1 906 857 | 1 078 356 |
| 28. Interest received on Investment | | |
| Interest revenue | | |
| Bank | 6 850 585 | 4 053 431 |
| Call Accounts | 10 500 685 | 4 096 625 |
| | 17 351 270 | 8 150 056 |

The Municipality has invested the VAT recoveries for the financial year under review in the Call account, which earned higher interest than a normal operating account.

The municipality maintained a positive bank balance in its bank accounts which earned interest.

29. Debt impairment reversal

Debt impairment reversal 12 607 391 -

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

30. Property rates

During the year under review, the following categories of properties were billed for Property Rates:

| Residential Commercial State Small holdings and farms Industrial | 17 644 950 25 213 664 28 242 253 638 484 1 112 599 | 16 278 073 22 419 669 27 908 177 10 094 714 557 |
|----------------------------------------------------------------------------|----------------------------------------------------------------|-------------------------------------------------------------|
| | 72 851 950 | 67 330 570 |
| Valuations | | |
| Residential | 2 651 816 800 | 2 612 057 800 |
| Commercial | 701 113 000 | 705 623 000 |
| State | 485 123 000 | 484 333 000 |
| Institute | 32 422 000 | 31 682 000 |
| Agricultural | 5 230 000 | 5 230 000 |
| Municipal and Public open space | 121 472 000 | 121 472 000 |
| Public service infrastructure | 27 467 000 | 27 467 000 |
| Industrial | 129 042 000 | 129 042 000 |
| Churches | 43 787 000 | 43 787 000 |
| Inconsistent with or in contravention of the permitted use of the property | 2 612 000 | 2 612 000 |
| | 4 200 084 800 | 4 163 305 800 |

The valuation of land and buildings are performed every 5 years in terms of the Municipal Property Rates Act.

The municipality appointed a Municipal Valuer to compile the General Valuation Roll for implementation in the 2020-2025 financial years and to cause the Suplementary.

Valuation Roll in terms of section 78 of the Municipal Property Rates Act.

31. Traffic fines

Traffic fines issued 1 222 834 1 262 056

Traffic fines deposits occurred between July 2022 to December 2022 with an amount of R 25 568 cannot be link to the actualtraffic fines issued.

The municipality has instituted disciplinary hearing against the employee who's responsible for safekeeping of the traffic fines receipt book. The case is in progress.

The municipality has traffic police who enforce non-compliance with traffic regulations.

32. Interest-overdue accounts (property rates)

Interest on overdue accounts (Property rates)

32 418 395 26 411 594

The culture of non-payment still persist at the municipality hence the interest on overdue accounts still increase.

Audited Annual Financial Statements for the year ended 30 June 2023

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|---------------|-------------------------------------------|---------------------------|
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| NICTOR TO TI | na Allaltaa Ann | II I EINANCIAI STATAMANTE |
| MUIES III | ue auunen aun | uai rinani.iai sialemenis |

| | 2023 | 2022 |
|-----------------------------------------------------------|-------------|-------------|
| | | |
| 33. Government grants & subsidies | | |
| Operating grants | | |
| Equitable share | 352 203 000 | 320 318 000 |
| Expanded Public Works Program (EPWP) | 4 035 000 | 3 851 000 |
| Finance Management Grant (FMG) | 2 400 000 | 2 200 000 |
| Local Govt Sector Education & Training Authority (LGSETA) | 288 319 | 258 675 |
| | 358 926 319 | 326 627 675 |
| Capital grants | | |
| Municipal Infrastructure Grant (MIG) | 75 449 331 | 55 157 907 |
| Integrated National Electrification Grant (INEG) | 37 228 640 | 25 555 360 |
| Municipal Dissaster Relief Grant (MDRG) | | - |
| | 112 677 971 | 80 713 267 |
| | 471 604 290 | 407 340 942 |

Government Grants and Subsidies consist of Conditional and Non conditions grants.

Non-conditional grants - No conditions are required for the municipality to meet on these category of grants. The followingare conditional grants:

Equitable Share and LGSETA

Conditional grants - Conditions are needed to be met after receiving these particular grants. The following are conditionalgrants:

EPWP, FMG, MDRG, MIG and INEP

Where conditions were not met, grants will remain as liabilities under Unspent conditional grants and receipts note 15.

Below are reconciliations of conditional grants: Municipal

Infrastructure Grant (MIG)

| Balance unspent at beginning of year Current-year receipts Conditions met - transferred to revenue | 8 947 091 66 761 000 (75 449 332) | - 64 105 000 (55 157 909) |
|----------------------------------------------------------------------------------------------------------|-----------------------------------------|---------------------------------|
| | 258 759 | 8 947 091 |
| Integrated National Electrification Grant (INEG) | | |
| Balance unspent at beginning of year Current-year receipts Conditions met - transferred to revenue | 1 644 640 35 584 000 (37 228 640) | 27 200 000 (25 555 360) |
| | - | 1 644 640 |
| Expanded Public Works Program (EPWP) | | |
| Current-year receipts Conditions met - transferred to revenue | 4 035 000 (4 035 000) | 3 851 000 (3 851 000) |
| | - | - |

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to the Audited Annual Financial Statements | | |
|---------------------------------------------------------------------------------------------|---------------------------|---------------------------|
| | 2023 | 2022 |
| 33. Government grants & subsidies (continued) | | |
| Finance Management Grant (FMG) | | |
| | | |
| Current-year receipts Conditions met - transferred to revenue | 2 400 000 (2 400 000) | 2 200 000 (2 200 000) |
| | | <u>-</u> |
| Municipal Disaster Relief Grant | | |
| Current-year receipts | 3 500 000 | _ |
| Conditions met - transferred to revenue | - | - |
| | 3 500 000 | - |
| 34. Donations received | | |
| Department of CoGHSTA | 13 871 397 | - |
| During the year the following land parcels were registered in the name of the municipality | | |
| During the year the following land parcels were registered in the name of the municipality. | | |
| Reconciliation of Donation received ERF 1946 - Section F | | |
| ERF 199 - Section F | 4 800 000 | - |
| ERF 676 - Section D | 725 397 | - |
| ERF 59 - Section BA | 8 346 000 | - |
| | 13 871 397 | - |
| 35. Employee related costs | | |
| Acting allowances | 371 914 | 115 055 |
| Bargain council | 40 511 | 39 923 |
| Basic Car allowance | 105 038 218 11 815 736 | 100 250 967 11 714 437 |
| Cellphone Allowance | 945 950 | 924 713 |
| Clothing Allowance | 20 000 | 15 000 |
| Daily allowance | 811 400 | 129 720 |
| Danger allowance Defined contribution plans | 352 170 17 664 911 | 282 000 17 416 231 |
| Food allowance | 139 850 | 104 558 |
| Housing benefits and allowances | 405 665 | 387 624 |
| Incidental costs | 63 939 | 146 086 |
| Km travel | 2 105 593 | 932 906 |
| Leave and bonus provision Leave pay | 1 173 156 | 2 423 358 1 182 939 |
| Long-service awards | 891 339 | 556 786 |
| LSA and PEMA provision | 3 776 000 | 3 480 000 |
| Medical aid - company contributions | 7 123 402 | 6 597 601 |
| Night Shift | 322 152 | 315 254 |
| Overtime payments Rural Allowance | 6 923 494 177 574 | 4 520 207 189 959 |
| SDL | 1 221 929 | 1 174 364 |
| Standby allowance | 172 925 | 157 212 |
| UIF | 692 611 | 703 605 |
| WCA 13th Cheques | 663 663 7 412 007 | 693 958 6 987 944 |
| Total Orieques | 170 585 180 | 161 442 407 |
| | 170 000 100 | 101 442 401 |

Audited Annual Financial Statements for the year ended 30 June 2023

| Notas to | tha | Auditad | Annual | Financia | Statements |
|----------|-------------------|--------------------|---------------------|--------------------------|--------------------------|
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| 2023 | 2022 |
|-----------|----------------------------------------------------------------------------------------------|
| | |
| | |
| 669 914 | 1 089 712 |
| 28 829 | 50 683 |
| 59 450 | 121 080 |
| 36 016 | 69 836 |
| 5 293 | 24 663 |
| 10 400 | 16 800 |
| - | 177 389 |
| 490 900 | - |
| 239 489 | - |
| 1 695 | - |
| 1 541 986 | 1 550 163 |
| | 669 914 28 829 59 450 36 016 5 293 10 400 - 490 900 239 489 1 695 |

Mr VD Khoza was appointed as the Accounting Officer from 01 of June 2023. Ms KV Sithole was appointed as the Acting Accounting Officer on the 05 September 2022 to 31 May 2023 after Mr MM Chauke who was the Accounting Officer was suspended from 05 September 2022 until 31 December 2022 when is contract expired.

Remuneration of Chief Finance Officer

| | 470 574 | 895 144 |
|-------------------------------------------------|---------|---------|
| Non-pensionable allowance | 8 475 | _ |
| Leave pay | - | 76 073 |
| Acting allowance | 9 700 | 4 767 |
| Cellphone Allowance | 7 000 | 12 600 |
| Subsistence and Travelling | 69 442 | 15 206 |
| Contributions to UIF, Medical and Pension Funds | 3 722 | 39 202 |
| Car Allowance | 105 418 | 117 081 |
| Rural Allowance | 14 317 | 28 527 |
| Annual Remuneration | 252 500 | 601 688 |

Mr N Muhlari was appointed as Acting CFO from 13th of April 2022 to 05 August 2022. Mr F Nkuna was appointed as the Acting CFO on the 15 August 2022 after the resignation of Mr. Mhangwana. Mr F Nkuna was the appointed as a CFO from 01February 2023 on a five year term.

Remuneration of Directors-Corporate & Shared Services

| Annual Remuneration | 799 792 | 596 222 |
|-------------------------------------------------|-----------|-----------|
| Car Allowance | 110 000 | 243 900 |
| Cellphone Allowance | 15 400 | 14 000 |
| Contributions to UIF, Medical and Pension Funds | 9 068 | 41 238 |
| Subsistence & Travelling | 88 965 | 33 938 |
| Rural Allowance | 38 145 | 34 678 |
| Leave pay | - | 91 549 |
| Performance bonus | - | 93 629 |
| Acting Allowance | 2 383 | 4 767 |
| Backpay | 732 | - |
| Non-pensionable allowance | 10 170 | |
| | 1 074 655 | 1 153 921 |

Mr Mdaka acted on this position from 01 May 2022 to 31 July 2022 after the contract expiry of Mr. Shiviti. Mr NR Mdaka was appointed as the Director for Coporate Service on 01 August 2022 on a five year term.

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to the Audited Annual Financial Stateme | 2023 | 2022 |
|-----------------------------------------------------------------------|-----------|-----------|
| 35. Employee related costs (continued) | | |
| Remuneration of Director Technical Services | | |
| Annual Remuneration | 698 999 | 693 090 |
| Rural Allowance | 38 036 | 38 036 |
| Car Allowance | 240 000 | 240 000 |
| Contributions to UIF, Medical and Pension Funds | 46 354 | 45 370 |
| Cellphone Allowance | 16 800 | 16 800 |
| Subsistence & Travelling | 43 738 | 33 489 |
| Backpay | 51 905 | • |
| Non-pensionable allowance | 10 170 | |
| | 1 146 002 | 1 066 785 |
| Mr. RH Mashampa was the director for the financial year under review. | | |
| Remuneration of Director Strategic Planning and LED | | |
| Annual Remuneration | 614 827 | 678 656 |
| Car Allowance | 232 222 | 153 502 |
| Rural Allowance | 38 036 | 38 036 |
| Contributions to UIF, Medical and Pension Funds | 123 836 | 132 337 |
| Cellphone Allowance | 16 800 | 16 800 |
| Subsistence & Travelling | 136 113 | 45 595 |
| Backpay | 51 905 | |
| Acting Allowance | 7 390 | |
| Non-pensionable allowance | 10 170 | • |

Ms. KV Sithole is the Director Strategic planning and LED. Ms KV Sithole was appointed the Acting Municipal Manager from 05 September 2022 to 31May 2023, after Municipal Manager was Mr MM Chauke was suspended. Mr MJ Nkuna was appointed the acting in her position during the period she was acting as an Accounting Officer (05 September to 31 May 2023).

1 064 926

1 231 299

Remuneration of Director Community Services

| | 817 252 | 47 063 |
|-------------------------------------------------|---------|--------|
| Backpay | 10 982 | - |
| Subsitence & Travelling | 52 200 | - |
| Acting Allowance | - | 47 063 |
| Cellphone Allowance | 14 000 | - |
| Contributions to UIF, Medical and Pension Funds | 40 760 | - |
| Rural Allowance | 20 210 | - |
| Car Allowance | 30 000 | - |
| Annual Remuneration | 649 100 | - |

Mr KR Baloyi acted on the position from 01 August 2020 to 31 August 2022 after the resignation of Mr MI Khosa. Ms RTChabalala was appointed as the Director Community Services from 01 September 2022 on a five year term.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

| Hotes to the Audited Aimain manda otatements | 2023 | 2022 |
|----------------------------------------------|------------|------------|
| 36. Remuneration of councillors | | |
| Mayor | 952 258 | 970 282 |
| Speaker | 782 041 | 744 480 |
| Chief Whip | 704 201 | 709 693 |
| Councillors | 22 745 713 | 21 446 415 |
| Daily allowance | 63 319 | 27 465 |
| Food allowance | 14 260 | 49 200 |
| Incidental | 9 222 | 74 285 |
| Km travel | 673 424 | 454 662 |
| SDL | 197 988 | 195 503 |
| | 26 142 426 | 24 671 985 |

In-kind benefits

The Mayor, Speaker, Chief Whip and Three Executive Committee Members are full-time (Head of Finance, Head of Corporate and Shared Services and Head of Infrastrure Portfolios). The Mayor, Speaker and Chief Whip are provided offices and secretarial support at the cost of the Council.

The Mayor and the Speaker each have the use of separate Council owned vehicles for official duties.

37. Impairment loss

| | 104 670 877 | 14 593 255 |
|------------------------------------------------------------------|---------------------|------------------------|
| Traffic fines | 1 289 430 | 982 550 |
| Services | 103 381 447 | 13 610 705 |
| 41. Debt impairment | | |
| Photocopiers and Radiophones Contractual amounts | 1 910 539 | 1 906 274 |
| 40. Lease rentals on operating lease | | |
| | 4 568 091 | 6 670 136 |
| Litigation loss Rehabilitation of dumping site | 4 568 091 | 2 793 037 3 877 099 |
| 39. Finance costs | | |
| | 91 077 377 | 96 385 159 |
| Investment property Intangible assets | 90 795 3 289 942 | 90 750 3 202 416 |
| 38. Depreciation and amortisation Property, plant and equipment | 87 696 640 | 93 091 993 |
| 29 Denvesiation and amortication | | |
| Impairments Property, plant and equipment | 1 852 217 | 1 786 619 |

Debt impairment for services of R 103 381 447 is as result of R 115 988 837 less impairment reversal of R 12 607 390.

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to the Audited Annual Financial Statements | | |
|--------------------------------------------------|------------------------|-------------------------|
| | 2023 | 2022 |
| 42. Contracted services | | |
| | | |
| Presented previously Infrastructure Services | 7 421 354 | 25 323 853 |
| Electrical Services | 33 345 378 | 19 507 948 |
| Business and advisory services | 22 663 658 | 24 357 501 |
| Other Contractors | 4 613 982 | 3 856 186 |
| | 68 044 372 | 73 045 488 |
| 43. Transfer and subsidies | | |
| SMME support | 1 600 000 | 600 000 |
| 44. Loss on assets written off | | |
| | 4.005.555 | 10 140 050 |
| Loss on assets written off | 4 205 555 | 10 142 256 |
| 45. General expenses | | |
| Accommodation | 3 969 975 | 2 876 546 |
| Advertising | 991 019 | 754 474 |
| Auditors remuneration | 4 835 617 | 4 070 713 |
| Bad dets written off | 19 881 203 310 490 | - 276 885 |
| Bank charges Busaries | 134 645 | 270 000 |
| Cleaning | 911 013 | 331 041 |
| Community development and training | 7 056 090 | 4 845 339 |
| Consumables | 8 099 810 | 7 363 871 |
| Electricity | 1 750 739 | 2 111 506 |
| Free basic electricity Fuel and oil | 7 432 981 6 680 996 | 15 969 990 3 756 497 |
| Gifts | 129 555 | 84 976 |
| Hire | 1 570 762 | 545 475 |
| Insurance | 1 931 369 | 1 461 547 |
| IT expenses | 2 408 173 | 1 747 569 |
| Legal services | 11 127 048 | 8 497 562 |
| Litigation loss | 240.215 | 8 140 229 |
| Motor vehicle expenses Postage and courier | 249 315 338 523 | 137 242 355 097 |
| Printing and stationery | 585 161 | 649 453 |
| Protective clothing | 1 427 477 | 1 475 512 |
| Seating allowance | 1 424 545 | 120 000 |
| Subscriptions and membership fees | 3 740 647 | 3 205 936 |
| Telephone and fax | 425 652 | 435 202 |
| Travel - local | 1 796 191 | 835 450 |
| | 89 208 996 | 70 048 112 |
| 46. Obsolete and damaged inventory written | | |
| Obselete inventory written off | 1 262 | 19 736 |
| Damaged inventory | 15 133 | - |
| | 16 395 | 19 736 |

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to the Audited Annual Financial Statements — | | |
|----------------------------------------------------------------------------------------------------|-------------------------------------------|------------------------------------------------|
| | 2023 | 2022 |
| 47. Repairs and maintenance | | |
| Machinery Equipment Vehicles Cemetries | 6 792 882 31 076 375 336 172 000 | 2 831 954 |
| | 7 371 294 | 6 011 408 |
| 48. Auditors' remuneration | | |
| Fees | 4 835 617 | 4 070 713 |
| 49. Cash generated from operations | | |
| Surplus | 64 459 626 | 76 559 323 |
| Adjustments for: Depreciation and amortisation Obsolete inventory written off | 91 077 377 16 395 | 96 385 159 19 736 |
| Loss on assets written off Contracted services (Transfers of completed projects) Donation received | 4 205 555 32 175 649 (13 871 397 | 10 142 256 (12 296 506) |
| Debt impairment reversal Impairment loss/reversal | (12 607 391) 1 852 217 |) - 1 786 619 |
| Debt impairment Movements in retirement benefit Movements in provisions | 117 278 267 (646 000) 2 034 115 | 14 593 255) 2 244 000 2 335 171 |
| Changes in working capital: Inventories | (21 452) | |
| Receivables from exchange transactions Consumer debtors Receivables from non-exchange transactions | 6 129 600 (35 719 322) |) 17 618 137 (31 123 605)) (14 610 513) |
| Payables from exchange transactions VAT | 7 265 717 4 535 557 | 3 899 377 (4 820 761) |
| Unspent conditional grants and receipts Deferred income | (6 832 971) 1 671 165 |) 14 442 236 3 351 725 |

242 887 451

177 182 798

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to the Audited Annual Financial Statements | 2023 | 2022 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------------------------------|
| O. Commitments | | |
| 0. Commitments | | |
| Authorised capital expenditure | | |
| Contract approved and some services have been rendered | | |
| Ÿ Formalisation of settlement | 138 368 | 138 36 |
| Ÿ Alternative access road to Giyani | 2 350 403 | 2 350 40 |
| Y Upgrading of Xikukwani from gravel to tar Y Shimange upgrading from gravel to tar | 8 955 284 | 8 955 28 87 27 |
| $\ddot{ m Y}$ Section E (Voningani) internal street upgrading from gravel to paving | _ | 19 269 10 |
| \ddot{Y} Construction of Siyandhani internal streets 4.4 km from gravel to paving | 35 014 814 | 10 200 10 |
| Ÿ Construction of Shikhumba upgrading of internal streets | 26 269 417 | |
| Ÿ Preventative maintance of roads and stormwater:3.1km of storm water | 13 285 044 | |
| reticulation system at Giyani Township Section D1 | | |
| Ÿ Construction of 1.8km Silawa upgrading of internal street from gravel to paving | 9 281 281 | |
| Ÿ construction of Jim Nghalalume community hall | 16 952 936 | |
| Ÿ Construction of Mavalani indoor sport centre | 15 664 156 | |
| Ÿ Construction and installation of energy saving streetlights projects on R81 road | 6 365 593 | |
| phase 2 (cidb grading :4ep | F 0.40 000 | |
| Ÿ Construction and connection to household at Siyandhani village | 5 043 390 | 4 0 4 5 0 5 |
| Ÿ Construction of Civic Centre Parking lot Ÿ Ndambi Taxi rank | 1 245 253 | 1 245 25 6 381 23 |
| Ÿ Construction of Civic Centre phase IV | 27 537 381 | 44 871 35 |
| $\ddot{\mathrm{Y}}$ Construction of culvert bridge at Dzumeri village | 27 337 301 | 498 90 |
| $\ddot{ m Y}$ Construction of culvert bridge at Makhuva village | - - | 199 95 |
| Ÿ Construction of Nwadzekudzeku community hall | - | 12 908 49 |
| Ÿ Construction of Homu sports centre | 3 216 678 | 12 937 51 |
| Ÿ Construction of Shivulani sports centre | - | 2 729 28 |
| Ÿ Installation of energy saving streetlights in Giyani CBD | - | 5 517 06 |
| | 171 319 998 | 118 089 47 |
| Contract approved but where services have not been rendered | | |
| Construction of culvert bridge at ECO Park | _ | 958 98 |
| Construction of culvert bridge at Ndengeza village | _ | 1 477 59 |
| Construction of culvert bridge at Mavalani village | - | 953 63 |
| Installation of streets lights at OLD Khensani Hospital | - | 1 198 88 |
| Install LED disk recessed fluorent lights 1200 x 600mm(3x36) Giyani testing | 192 395 | |
| station | | |
| | 192 395 | 4 589 10 |
| Total capital commitments | | |
| Already contracted for but not provided for | 171 319 998 | 118 089 47 |
| Not yet contracted for and authorised by Accounting Officer | 192 395 | 4 589 10 |
| Not you continuous for and dutilonous by Accounting Chico. | 171 512 393 | |
| | 171 312 333 | 122 070 30 |
| Authorised operational expenditure | | |
| • | | 440.00 |
| Contract approved and some services have been rendered | 440.000 | 110 00 |
| Contract approved and some services have been rendered Rezoning and subdivision of parks | 110 000 | 444.00 |
| Contract approved and some services have been rendered Rezoning and subdivision of parks Proclamation program, land audit and land acquisition | 111 238 | 111 23 |
| Contract approved and some services have been rendered Rezoning and subdivision of parks Proclamation program, land audit and land acquisition Township establishment of various villages | 111 238 213 038 | 213 03 |
| Contract approved and some services have been rendered Rezoning and subdivision of parks Proclamation program, land audit and land acquisition Township establishment of various villages Ngove township expansion | 111 238 213 038 651 858 | 213 03 651 8 |
| Contract approved and some services have been rendered Rezoning and subdivision of parks Proclamation program, land audit and land acquisition Township establishment of various villages Ngove township expansion Site demarcation at Sikhunyani Village and site demarcation at Dzumeri | 111 238 213 038 | 213 03 651 8 |
| Contract approved and some services have been rendered Rezoning and subdivision of parks Proclamation program, land audit and land acquisition Township establishment of various villages Ngove township expansion Site demarcation at Sikhunyani Village and site demarcation at Dzumeri Traditional Authority | 111 238 213 038 651 858 685 000 | 213 03 651 89 685 00 |
| Contract approved and some services have been rendered Rezoning and subdivision of parks Proclamation program, land audit and land acquisition Township establishment of various villages Ngove township expansion Site demarcation at Sikhunyani Village and site demarcation at Dzumeri Traditional Authority Y Street naming (including registration) | 111 238 213 038 651 858 | 111 23 213 03 651 85 685 00 47 50 1 200 00 |
| Contract approved and some services have been rendered Rezoning and subdivision of parks Proclamation program, land audit and land acquisition Township establishment of various villages Ngove township expansion | 111 238 213 038 651 858 685 000 | 213 03 651 88 685 00 47 50 |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

| | 2023 | 2022 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------|
| 50. Commitments (continued) | | |
| Ÿ Insurance | _ | 368 263 |
| Ÿ Physical security guarding services | 1 415 934 | 4 789 368 |
| $\ddot{ m Y}$ Rental of photocopy machine | 611 709 | 1 475 774 |
| Ÿ Provision For Procurement Of Services: Municipal Standard Chart Of Accounts | 4 215 499 | - |
| (Sage Evolution | | |
| Ÿ Procurement of 75 3GS for the Municipal Officials | - | 50 500 |
| Ÿ Procuremet of 100 MBPS internet line for the municipal officials | - | 158 123 |
| Ÿ Subdivision, rezoning, consolidation and road closure on ERF | 271 720 | 271 720 |
| 1946,1947,1952,1547, Giyani Section F | | |
| Ÿ Rezoning and subdivision of municipal properties including registration with | 276 000 | 506 000 |
| surveyor general | 050 750 | 474.075 |
| Ÿ Street naming in Giyani Section C and Giyani BA | 258 750 | 474 375 |
| Y Subdivision and rezoning of ERF561 Giyani D into mixed land used development | 428 993 | 428 993 |
| Y Civil Engineering Professional Service Provider to perform post construction | 190 272 | 190 272 |
| Fechnical Investigation \ddot{Y} Formalisation of Church View | 120.025 | 120 025 |
| | 130 025 3 695 221 | 130 025 5 848 077 |
| \ddot{Y} ICT security, service support, ICT auditing and ICT network services \ddot{Y} Street naming in Giyani section a and section f | 308 872 | 673 100 |
| Street riaming in Glyani section a and section in Street riaming in Glyani section a and section in Street riaming in Glyani section a and section in Street riaming in Glyani section a and section in Street riaming in Glyani section a and section in Street riaming in Glyani section a and section in Street riaming in Glyani section a and section in Street riaming in Glyani section in Street riaming in Glyani section a and section in Street riaming in Glyani section in Street riaming in Glyani section a and section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Glyani section in Street riaming in Glyani section in Street riaming in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani section in Glyani secti | 300 07 2 | 1 004 900 |
| Y Supply and delivery of 31 cellphones contract | 204 533 | 324 923 |
| Y Supply and delivery of 31 celiphones contract Y Supply and delivery of firearms and training | 204 333 | 346 530 |
| Y Supply installation of electrical cables at Giyani stadium | _ | 1 581 847 |
| Y Preparation of GRAP compliant asset register for the financial year 2021/22 | _ | 2 721 365 |
| Y Appointment of service provider for training of MFMP | _ | 440 416 |
| Y Prepartion of GRAP compliant asset register for the financial year 2022/23 | 3 780 844 | - |
| Y Prepartion of annual financial statement for the financial year 2022/23 | 2 750 457 | _ |
| Ż Appointment for professional town planner to conduct a street naming in Giyani | 201 740 | _ |
| Section E | 201110 | |
| Appointment for professional town planner for the establishment of a prencint | 635 145 | - |
| olan of Mahumani village | | |
| Y Appointment for professional town planner to conduct street naming in Giyani B | 184 460 | _ |
| Appointment for professional town planner for the establishment of a Sekhunyani | 1 100 000 | _ |
| rillage extension 1 | | |
| Y Appointment for professional town planner for establishiment of a township in | 934 100 | - |
| Ndhengeza a village | | |
| The compilation, printing and production of newsletter (RITO) for the period of 12 | 668 610 | - |
| nonths | | |
| Ÿ Development of LED strategy | 131 000 | - |
| Ÿ Supply chain management (SCM) support for the financial year 2022/23 | 989 300 | - |
| Ÿ The provision of short-term insurance for the period of three years | 2 740 560 | - |
| | 27 942 378 | 24 945 244 |
| | | |
| Contract approved but where services have not been rendered | | |
| Township Establishment at Savulani Village | 1 400 000 | 1 400 000 |
| Preparations, review and verification of Free basic electrical indigent register | 900 000 | |
| Preparation of annual financial statement for the financial year 2021/22 | - | 2 796 760 |
| Management and operations of the landfill site | 11 137 600 | 11 137 600 |
| Replacement of air conditioner at library and Civic Centre | - | 186 600 |
| Purchase of Cartridge 80a | - | 29 820 |
| Purchase of C4 brown envelope Purchase of Castridge 205 | - | 29 700 |
| Purchase of Cartridge 305a Construction and all lines are an analysis of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the construction of the | 404.050 | 25 900 |
| Supply and delivery personal protective clothing for traffic officers in the Greater Biyani Municipality | 464 050 | - |
| | 13 901 650 | 15 606 380 |
| Cotal operational commitments | | |
| Total operational commitments Already contracted for but not provided for | 27 942 378 | 24 945 244 |
| Not yet contracted for and authorised by accounting officer | 13 901 650 | 15 606 380 |
| , and damended by decedining officer | | |

Audited Annual Financial Statements for the year ended 30 June 2023

| Notes to the | Audited Annual | Financial Statements |
|---------------|----------------------------|----------------------------------------|
| HOLOG LO LITO | Manicoa Miniaai | i ilidilibidi Gtatollibilto |

| | | 2023 | 2022 |
|---------------------------------------------------------------------------------------------|----------------|---------------------------|---------------------|
| 50. Commitments (continued) | | 41 844 028 | 40 551 624 |
| Total commitments | | | |
| Total commitments Authorised capital expenditure Authorised operational expenditure | | 171 512 393 41 844 028 | |
| | | 213 356 421 | 163 230 210 |
| The following contracts are longer than 12 months | Contract start | Contract end | Contract Amounts |
| Provision For Procurement Of Services: Municipal Standard Chart Of Accounts (Sage Evolution | 2022/09/01 | 2025/08/31 | 5 695 289 |

2022

2024/08/15

2025/11/30

2025/06/30

2025/06/30

2022/08/15

2022/12/01

2021/07/01

2022/07/01

2022

5 096 094

4 251 132

7 039 976

11 137 600 **33 220 091**

Operating leases - as lessee (expense)

Management and operation of the Landfill site

The municipality has entered into a 3 years contract, which commenced from 01 October 2020 to 31 September 2023 for photocopiers.

There is no option for renewal or escalation at the end of the contract.

Construction of Siyandhani internal streets 4.4 km from gravel to paving

The provision of short-term insuarance for the period of three years

"ICT security, service support, ICT auditing and ICT network service

The municipality does not have option to purchase the equipment's at the end of the contract.

Operating lease payments represent rentals payable by the municipality with a minimum lease payments of R 864 065.63 (2023) (R 864 065.63 : 2022) for photocopiers and radiophones (R 69 148) (2023) :R 67 280 (2022). Contingent rent is payable on the number of copies made for the month.

Rental expenses relating to operating leases

| | 1 910 539 | 1 906 275 |
|----------------------|-----------|-----------|
| Contingent rents | 977 325 | 974 929 |
| Contractual Payments | 933 214 | 931 346 |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

51. Contingent Liabilities

The municipality has various claims of legal disputes with suppliers that are subject to mediation or legal process. The table below indicates the details of the claims:

| Case Description | | |
|-----------------------------------------------------------------------------------------------------------------------|------------|------------|
| Mpongwa Hesekani Emmanuel vs GGM. The plaintiff is suing the Municipality for damages he suffered as result of rain | 1 579 616 | 1 472 116 |
| Dane Projects vs GGM. The municipality is being sued for outstanding invoices for | 9 242 001 | 8 472 246 |
| work done. | 07.450 | 00.007 |
| Lunnick Base Khoza vs GGM. The municipality is sued for damage to a car accident owing to its failure to fix potholes | 87 458 | 80 267 |
| GGM vs TR construction & plant hire. The municipality is being sued for the claim of | 1 142 871 | 1 049 272 |
| payment for the work allegedly done whilst claimant was a subcontractor. | | |
| Botshabelo Consulting Engineers vs GGM. The municipality is being sued for | 8 484 794 | 7 778 263 |
| outstanding invoices for work done | | |
| PGN Civils (Pty) Ltd vs GGM. The municipality is being sued for outstanding invoices | 1 548 654 | 1 419 376 |
| for work done | | |
| Rev Dr Mafrecha F Chabalala vs GGM Land dispute | 1 973 216 | 1 798 389 |
| Eternity Star Investment 231 CC//GGM - Contractual dispute on poor workmanship | 2 469 590 | 2 246 409 |
| and some work not done | | |
| SIDA Consulting & Projects (Pty) Ltd//GGM - Contractual dispute | 321 826 | 292 435 |
| Emeral Fire Investment. Rescission Application | 111 159 | 102 525 |
| Mashimbye Witness//GGM | 448 537 | 404 359 |
| Kulani Ngoveni vs GGM - Civil suit against GGM | 42 923 | - |
| | 27 452 645 | 25 115 657 |

52. Contigent Assets

The municipality has the following legal dispute that are subject to mediation or legal process. The tablebelow indicates the details of the claims:

GGM vs Former MM. Recovery of fruitless and wasteful expenditure 2 793 037 -

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023

2022

53. Related parties

Relationships Accounting Officer Councillors Members of key personnel

Refer to accounting officers' report note Refer to general information on page 1 to 3 VD Khoza was appointed as an Accounting Officer

from 01 June 2023 (KV Sithole acted as an Accounting Officer from 05 September 2022 to 31 May 2023. MM Chauke was the Accounting Officer until 05 September 2022 when he was suspended and his contract later ended on 31 December 2022)

F Nkuna acted as a CFO from 15 August 2022 to 31 January 2023 when he was subsequently appointed n a five year contract from 01 February 2023 (N Muhlari acted as a CFO from 13 April 2022 to 05 August 2022 after the resignation of D Mhangwana)

NR Mdaka acted as a Director Corporate and SharedServices from 01 May 2022 to 31 July 2022 when he was appointed on a five year term from 01 August 2022)

RH Mashamba was the Director Technical Servicesthroughout the financial year under review

K V Sithole Director Strategic Planning and LED (NJNkuna acted on this position from 05 September 2022 to 31 May 2023)

R T Chabalala was appointed as Director CommunityServices on the 01 September 2022 on a five year term(Baloyi KR acted in the position from 01 August 2020 to 31 August 2022)

Related party transactions

Remuneration of management (Refer to Note 34 for Directors' remunerations)

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

53. Related parties (continued)

Management class: Councillors

2023

| | Basic salary | Food Allowance | Cellphone and Data | Travel claim | Car Allowance | SDL | Backpay | Daily Allowance | Incidental | Total |
|---------------------------|--------------|-------------------|--------------------|--------------|---------------|-------|---------|--------------------|------------|---------|
| Name | | | | | | | | | | |
| Cllr. T Zitha | 663 400 | 400 | 43 200 | - | 221 133 | 7 173 | 24 525 | 2 427 | - | 962 258 |
| Cllr. AE Mboweni | 530 721 | 1 600 | 43 200 | - | 176 907 | 5 851 | 22 194 | 5 625 | - | 786 098 |
| Cllr. T Makondo | 497 551 | 800 | 43 200 | 24 276 | | 5 509 | 15 938 | 2 772 | - | 755 896 |
| Cllr. RB Ngunyule Mabunda | 497 551 | 800 | 43 200 | 17 623 | | 5 453 | 14 899 | 2 647 | 408 | 748 431 |
| Cllr. TJ Mabunda | 497 551 | 1 360 | 43 200 | 32 646 | | 5 528 | 15 938 | 2 280 | 750 | 765 103 |
| Cllr. NHP Ndaba | 497 551 | 1 750 | 43 200 | 57 022 | | 6 348 | 24 488 | 4 412 | 2 904 | 803 525 |
| Cllr. MR Mashale | 277 574 | 400 | 43 200 | 26 050 | | 3 446 | 23 755 | 1 690 | 382 | 469 022 |
| Cllr. C Baloyi | 277 574 | - | 43 200 | 21 367 | 92 525 | 3 333 | 10 483 | - | 304 | 448 786 |
| Cllr. GA Maluleke | 277 574 | - | 43 200 | 26 430 | | 3 337 | 10 483 | - | 456 | 454 005 |
| Cllr. TC Zitha | 277 574 | - | 43 200 | 46 037 | | 3 757 | 14 958 | 2 021 | - | 480 072 |
| Cllr. TC Manganyi | 277 574 | 800 | 43 200 | 64 945 | | 3 560 | 14 958 | 2 933 | 470 | 500 965 |
| Cllr. RE Makondo | 487 554 | 1 750 | 43 200 | 69 789 | 165 850 | 5 650 | 15 689 | 5 240 | 2 622 | 797 344 |
| Cllr. RN Sekgobela | 277 574 | - | 43 200 | 7 847 | | 3 319 | 14 958 | 1 726 | - | 441 149 |
| Cllr. BA Shibambu | 209 941 | - | 43 200 | 1 034 | 69 981 | 2 687 | 19 706 | 322 | - | 346 871 |
| Cllr. RC Mabunda | 209 941 | 400 | 43 200 | 12 382 | | 2 576 | 8 806 | 1 520 | 65 | 348 871 |
| Cllr. SS Mavasa | 209 941 | - | 43 200 | 3 635 | 69 981 | 2 577 | 8 806 | 483 | - | 338 623 |
| Cllr. NN Maswanganyi | 209 941 | 600 | 43 200 | 4 662 | | 2 590 | 8 806 | 456 | - | 340 236 |
| Cllr. SS Mathebula | 209 941 | - | 43 200 | - | 69 981 | 2 957 | 18 088 | - | - | 344 167 |
| Cllr. M Shiviti | 269 425 | - | 43 200 | 26 003 | | 3 263 | 10 281 | 1 109 | - | 443 089 |
| Cllr. GE Kobane | 209 941 | - | 43 200 | - | 69 981 | 2 629 | 14 124 | - | - | 339 875 |
| Cllr. NP Mlambo | 209 941 | - | 43 200 | 1 984 | | 2 576 | 8 806 | 635 | - | 337 123 |
| Cllr. XL Ngobeni | 269 425 | - | 43 200 | 11 897 | 89 808 | 3 173 | 10 281 | 1 717 | - | 429 501 |
| Cllr. NS Monyipote | 209 941 | - | 43 200 | - | 69 981 | 2 576 | 8 806 | 304 | - | 334 808 |
| Cllr. VS Makamu | 209 941 | - | 43 200 | - | 69 981 | 2 576 | 8 806 | 626 | - | 335 130 |
| Cllr. MC Machipi | 209 941 | - | 43 200 | 1 600 | 69 981 | 2 580 | 8 806 | - | - | 336 108 |
| Cllr. NC Chabalala | 269 425 | - | 43 200 | 5 781 | 89 808 | 3 230 | 10 281 | 1 243 | - | 422 968 |
| Cllr.RG Ngunyula | 269 425 | - | 43 200 | 882 | | 3 173 | 10 281 | - | - | 416 769 |
| Cllr. PT Mokgobi | 269 425 | 1 150 | 43 200 | 39 594 | 89 808 | 3 285 | 14 756 | 4 069 | - | 465 287 |
| Cllr. MA Khosa | 209 941 | - | 43 200 | 997 | 69 981 | 2 606 | 11 781 | 152 | - | 338 658 |

Audited Annual Financial Statements for the year ended 30 June 2023

| 53. Related parties (contin | iued) | | 40.000 | 4.704 | CO 004 | 0.504 | 0.000 | 474 | | 220 777 |
|-----------------------------|---------|-----|--------|--------|--------|-------|----------------|--------------|-----|---------|
| Cllr. TE Rikhotso | 209 941 | - | 43 200 | 4 791 | 69 981 | 2 584 | 8 806 8 806 | 474 1 520 | - | 339 777 |
| Cllr. MR Maluleke | 209 941 | 600 | 43 200 | 7 517 | 69 981 | 2 678 | | | - | 344 243 |
| Cllr. TE Nkuna | 269 425 | 950 | 43 200 | 27 875 | 89 808 | 3 300 | 10 281 | 3 166 | 559 | 448 564 |
| Cllr. S Sambo | 209 941 | 900 | 43 200 | 13 130 | 69 981 | 2 929 | 8 806 | 1 368 | 302 | 350 557 |
| Cllr. SC Mahlawule | 209 941 | - | 43 200 | 2 022 | 69 981 | 2 643 | 15 202 | 152 | - | 343 141 |
| Cllr. TN Shirinda | 269 425 | - | 43 200 | 15 004 | 89 808 | 3 205 | 10 281 | 1 565 | - | 432 488 |
| Cllr. PH Makhuvela | 209 941 | - | 43 200 | 1 505 | 69 981 | 2 578 | 8 806 | 152 | - | 336 163 |
| Cllr. TA Mathosi | 209 941 | - | 43 200 | 8 307 | 69 981 | 2 582 | 8 806 | 152 | - | 342 969 |
| Cllr. NR Shilowa | 269 425 | - | 43 200 | 20 365 | 89 808 | 2 944 | 10 281 | 1 234 | - | 437 257 |
| Cllr. RE Ngoveni | 209 941 | - | 43 200 | 7 503 | 69 981 | 2 605 | 11 781 | 939 | - | 345 950 |
| Cllr. KO Maswanganyi | 209 941 | - | 43 200 | | 69 981 | 2 576 | 8 806 | - | - | 334 504 |
| Cllr. P Rikhotso | 209 941 | - | 43 200 | 3 297 | 69 981 | 2 576 | 8 806 | 152 | - | 337 953 |
| Cllr. JP Shibambu | 209 941 | - | 43 200 | 3 260 | 69 981 | 2 587 | 8 806 | 483 | - | 338 258 |
| Cllr. L Nkuna | 209 941 | - | 43 200 | 1 460 | 69 981 | 2 576 | 8 806 | 456 | - | 336 420 |
| Cllr. RT Mabunda | 209 941 | - | 43 200 | 1 809 | 69 981 | 2 594 | 8 806 | 456 | - | 336 787 |
| Cllr. E Mahasha | 209 941 | - | 43 200 | 8 182 | 69 981 | 2 576 | 8 806 | 1 368 | - | 344 054 |
| Cllr. A Rabothata | 209 941 | - | 43 200 | 6 596 | 69 981 | 2 576 | 8 806 | 778 | - | 341 878 |
| Cllr. JN Mashele | 269 425 | - | 43 200 | 7 187 | 89 808 | 3 174 | 10 281 | 608 | - | 423 683 |
| Cllr. CS Rikhotso | 269 425 | - | 43 200 | - | 89 808 | 3 158 | 8 806 | - | - | 414 397 |
| Cllr. KS Dlamini | 209 941 | - | 43 200 | 2 248 | 69 981 | 2 586 | 8 806 | 805 | - | 337 567 |
| Cllr. MD Hlungwani | 209 941 | - | 43 200 | - | 69 981 | 2 576 | 8 806 | - | - | 334 504 |
| Cllr. ML Chauke | 209 941 | - | 43 200 | - | 69 981 | 2 576 | 8 806 | - | - | 334 504 |
| Cllr. TI Rikhotso | 209 941 | - | 43 200 | 542 | 69 981 | 2 580 | 8 806 | - | - | 335 050 |
| Cllr. TN Baloyi | 209 941 | - | 43 200 | - | 69 981 | 2 576 | 8 806 | - | - | 334 504 |
| Cllr. S Mongwe | 192 404 | - | 39 500 | 7 068 | 64 135 | 2 389 | 8 806 | 456 | - | 314 758 |
| Cllr. TP Mashaba | 209 941 | - | 43 200 | - | 69 981 | 2 576 | 8 806 | - | - | 334 504 |
| Cllr. PP Mkhari | 209 941 | - | 43 200 | 13 596 | 69 981 | 2 622 | 8 806 | - | - | 348 146 |
| Cllr. MS Hlongwane | 209 941 | - | 43 200 | 3 792 | 69 981 | 2 584 | 8 806 | 304 | - | 338 608 |
| Cllr. SM Mahangwane | 209 941 | - | 43 200 | 1 052 | 69 981 | 2 576 | 8 806 | - | - | 335 556 |
| Cllr. MJ Nkuna | 192 404 | - | 39 500 | - | 64 135 | 2 367 | 8 806 | - | - | 307 212 |
| Cllr. MP Mathevula | 122 264 | - | 24 700 | - | 40 751 | 1 592 | 13 281 | - | - | 202 588 |
| Cllr. MP Hlungwani | 192 404 | - | 39 500 | 833 | 64 118 | 2 367 | 17 826 | 322 | - | 317 370 |
| Cllr. DJ Hlongwane | 209 941 | - | 43 200 | - | 69 981 | 2 576 | 8 806 | - | - | 334 504 |
| Cllr. TE Baloyi | - | - | - | - | - | 86 | 8 550 | - | - | 8 636 |
| Cllr. DE Baloyi | - | - | - | - | - | 53 | 5 318 | _ | - | 5 371 |
| Cllr. B Gaveni | - | - | - | - | - | 53 | 5 318 | _ | - | 5 371 |
| Cllr. E Malungana | _ | - | _ | - | _ | 15 | 1 500 | _ | _ | 1 515 |

Audited Annual Financial Statements for the year ended 30 June 2023

| 53. Related parties (continue | d) | | | | | 4E | 4 475 | | | 4 520 |
|-------------------------------------------|--------|---|--------|---|--------|----------|----------------|---|---|----------------|
| Cllr. MI Shimange Fazi Cllr. RO Mabasa | - | - | - | - | - | 45 84 | 4 475 8 408 | - | - | 4 520 8 492 |
| Cllr. S Makhubele | - | - | - | - | - | 53 | 5 318 | - | - | 5 371 |
| Cllr. MW Mthombeni | - | - | - | - | - | 53 53 | 5 318 | - | - | 5 37 1 |
| | - | - | - | - | - | 53 53 | | - | - | |
| Cllr. FC Makoseni | - | - | - | - | - | | 5 318 | - | - | 5 371 |
| Cllr. XJ Valoyi | - | - | - | - | - | 53 45 | 5 318 | - | - | 5 371 |
| Cllr. CM Siweya | - | - | - | - | - | 45 45 | 4 475 | - | - | 4 520 |
| Cllr. NR Khandhela | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. EN Mabunda | - | - | - | - | - | 54 | 5 433 | - | - | 5 487 |
| Cllr. SG Mthombeni | - | - | - | - | - | 53 | 5 318 | - | - | 5 371 |
| Cllr. NN Baloyi | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. E Malungana | - | - | - | - | - | 38 | 3 818 | - | - | 3 856 |
| Cllr. TR Maluleke | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. MJ Makhubele | - | - | - | - | - | 60 | 2 975 | - | - | 3 035 |
| Cllr. HW Mhlari | - | - | - | - | - | 54 | 5 433 | - | - | 5 487 |
| Cllr. TM Makhuvele | - | - | - | - | - | 53 | 5 318 | - | - | 5 371 |
| Cllr. DR Maswanganyi | - | - | - | - | - | 15 | 1 500 | - | - | 1 515 |
| Cllr. XB Mkansi | - | - | - | - | - | 93 | 9 336 | - | - | 9 429 |
| Cllr. HS Shivhambu | - | - | - | - | - | 15 | 1 500 | - | - | 1 515 |
| Cllr. MM Mathonsi | 71 282 | - | 14 800 | - | 23 384 | 1 078 | - | - | - | 110 544 |
| Cllr. MC Rikhotso | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. HR Rikhotso | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. T Makhubele | - | - | - | - | - | 15 | 1 500 | - | - | 1 515 |
| Cllr. KL Ngobeni | 23 384 | - | 3 700 | - | 5 846 | 397 | 8 550 | - | - | 41 877 |
| Cllr. MA Mthombeni | - | - | - | - | - | 39 | 3 933 | - | - | 3 972 |
| Cllr. DT Shivuri | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. N Maluleke | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. MA Makamu | - | - | - | - | - | 38 | 3 194 | - | - | 3 232 |
| Cllr. Bl Mashele | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. AF Mthombeni | - | - | - | - | - | 4 | 381 | - | - | 385 |
| Cllr. PS Mabulana | - | - | _ | - | - | 54 | 5 433 | - | - | 5 487 |
| Cllr. MC Mhlongo | - | - | - | _ | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. SS Kubayi | - | - | - | _ | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. KA Manganyi | - | - | - | _ | - | 15 | 1 500 | - | - | 1 515 |
| Cllr. PS Hlungwana | _ | _ | _ | _ | - | 15 | 1 500 | _ | - | 1 515 |
| Cllr. XB Mkasi | _ | _ | _ | _ | - | 15 | 1 500 | _ | - | 1 515 |
| Cllr. AM Mthombeni | _ | _ | _ | _ | - | 15 | 1 500 | _ | _ | 1 515 |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

| 53. Related parties (contin | ued) | | | | | | | | | |
|-----------------------------|------------|--------|-----------|---------|-----------|---------|---------|--------|-------|------------|
| Cllr. HR Shivambu ` | - | - | - | - | - | 30 | 2 970 | - | - | 3 000 |
| Cllr. MJ Makhubela | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. MR Nkuna | - | - | - | - | - | 8 | 762 | - | - | 770 |
| Cllr. P Mazivuko | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. TS Hlungwana | - | - | - | - | - | 30 | 2 975 | - | - | 3 005 |
| Cllr. NJ Zitha | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. TP Chaka | - | - | - | - | - | 30 | 4 475 | - | - | 4 505 |
| Cllr. FJ Manganyi | - | - | - | - | - | 20 | 2 043 | - | - | 2 063 |
| Cllr. TJ Moswana | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. MJ Chauke | - | - | - | - | - | 30 | 2 975 | - | - | 3 005 |
| Cllr. NM Madzunye | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. RS Khosa | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. DC Mashimbye | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. RC Rikhotso | - | - | - | - | - | 45 | 4 475 | - | - | 4 520 |
| Cllr. FMI Shimange | - | - | - | - | - | 15 | 1 500 | - | - | 1 515 |
| - | 16 173 650 | 14 260 | 2 667 300 | 673 424 | 5 392 224 | 197 988 | 951 039 | 63 319 | 9 222 | 26 142 426 |

2022

| | Basic salary | KM Travel | Cellphone and Car data Allowance | Allowance | SDL | Backpay | Daily Allowance | Incidental | Food | Total |
|---------------------------|--------------|-----------|-------------------------------------|-----------|-------|---------|--------------------|------------|-------|---------|
| Name | | | | | | | | | | |
| Cllr. T Zitha | 400 145 | - | 29 600 | 143 476 | 5 415 | 7 604 | 1 303 | 1 251 | 1 600 | 590 394 |
| Cllr. AE Mboweni | 321 592 | - | 29 600 | 114 781 | 3 806 | 9 647 | 2 884 | - | 1 200 | 483 510 |
| Cllr. T Makondo | 301 954 | 10 263 | 29 600 | 107 607 | 3 501 | - | 912 | 1 473 | 1 200 | 456 510 |
| Cllr. RB Ngunyule Mabunda | 282 470 | 13 508 | 25 900 | 94 157 | 3 161 | - | 1 064 | 1 914 | 1 200 | 423 374 |
| Cllr. TJ Mabunda | 301 954 | 9 668 | 29 600 | 107 608 | 3 501 | - | - | 1 251 | 800 | 454 382 |
| Cllr. NHP Ndaba | 301 954 | 19 373 | 29 600 | 107 608 | 3 979 | 16 561 | 912 | 1 522 | 800 | 482 309 |
| Cllr. MR Mashale | 171 716 | 21 754 | 29 600 | 60 032 | 2 282 | 16 561 | 456 | 1 570 | 800 | 304 771 |
| Cllr. C Baloyi | 171 716 | 24 012 | 29 600 | 60 032 | 2 116 | - | 1 368 | 1 251 | 1 200 | 291 295 |
| Cllr. GA Maluleke | 171 716 | - | 29 600 | 60 032 | 2 116 | - | - | - | - | 263 464 |
| Cllr. TC Zltha | 171 716 | - | 29 600 | 60 032 | 2 367 | 7 604 | - | - | - | 271 319 |
| Cllr. TC Manganyi | 171 716 | - | 29 600 | 60 032 | 2 192 | - | - | - | - | 263 540 |
| Cllr. RE Makondo | 296 036 | 25 402 | 29 600 | 107 608 | 3 455 | - | 1 481 | 1 555 | 800 | 465 937 |
| Cllr. RN Sekgobela | 180 721 | - | 29 600 | 60 032 | 2 282 | 7 604 | - | - | - | 280 239 |
| Cllr. BA Shibambu | 131 107 | 6 341 | 29 600 | 45 405 | 1 902 | 21 726 | - | 1 473 | 800 | 238 354 |

Audited Annual Financial Statements for the year ended 30 June 2023

| 53. Related parties (contin | nued) | | | | | | | | | |
|-----------------------------|---------|--------|--------|--------|-------|--------|-------|-------|-------|---------|
| Cllr. RC Mabunda | 131 107 | 18 597 | 29 600 | 45 405 | 1 685 | - | 1 177 | 1 403 | 800 | 229 774 |
| Cllr. SS Mavasa | 131 107 | - | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 209 848 |
| Cllr. NN Maswanganyi | 131 107 | 15 599 | 29 600 | 45 405 | 1 685 | - | 456 | 1 251 | 800 | 225 903 |
| Cllr. SS Mathebula | 131 107 | 8 648 | 29 600 | 45 405 | 1 914 | 9 710 | - | 1 397 | 800 | 228 581 |
| Cllr. S Shiviti | 155 228 | 25 514 | 29 600 | 53 445 | 1 988 | 6 432 | 1 064 | 1 376 | 800 | 275 447 |
| Cllr. GE Kobane | 131 107 | 6 341 | 29 600 | 45 405 | 1 780 | 9 456 | - | 1 251 | 800 | 225 740 |
| Cllr. NP Mlambo | 131 107 | 7 094 | 29 600 | 45 405 | 1 685 | - | 152 | 1 251 | 800 | 217 094 |
| Cllr. XL Ngobeni | 160 052 | 3 596 | 29 600 | 55 053 | 1 971 | - | 760 | 1 251 | 800 | 253 083 |
| Cllr. NS Monyipote | 131 107 | - | 29 600 | 45 405 | 1 685 | - | 304 | 1 251 | 800 | 210 152 |
| Cllr. VS Makamu | 131 107 | - | 29 600 | 45 405 | 1 685 | - | 304 | 1 251 | 800 | 210 152 |
| Cllr. MC Machipi | 131 107 | - | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 209 848 |
| Cllr. NC Chabalala | 160 052 | 3 039 | 29 600 | 55 053 | 1 971 | - | 760 | 1 251 | 800 | 252 526 |
| Cllr. RG Ngunyula | 160 052 | 4 088 | 29 600 | 55 053 | 2 092 | - | 608 | 1 251 | 800 | 253 544 |
| Cllr. PT Mokgobi | 160 052 | 24 290 | 29 600 | 55 053 | 2 047 | 7 604 | 760 | 1 403 | 800 | 281 609 |
| Cllr. MA khosa | 131 107 | - | 29 600 | 45 405 | 1 780 | 7 604 | - | 1 251 | 800 | 217 547 |
| Cllr. TE Rikhotso | 131 107 | 8 134 | 29 600 | 45 405 | 1 685 | - | 304 | 1 251 | 800 | 218 286 |
| Cllr. MR Maluleke | 131 107 | 10 583 | 29 600 | 45 405 | 1 685 | - | 1 190 | 1 302 | 800 | 221 672 |
| Cllr. TE Nkuna | 160 052 | 14 874 | 29 600 | 55 053 | 1 973 | - | 760 | 1 251 | 800 | 264 363 |
| Cllr. S Sambo | 131 107 | 12 611 | 29 600 | 45 405 | 1 685 | - | 886 | 1 352 | 1 000 | 223 646 |
| Cllr. SC Mahlawule | 131 107 | 6 341 | 29 600 | 45 405 | 1 782 | 9 710 | - | 1 251 | 800 | 225 996 |
| Cllr. TN Shirinda | 160 052 | 3 595 | 29 600 | 55 053 | 1 971 | - | 760 | 1 251 | 800 | 253 082 |
| Cllr. PH Makhuvela | 131 107 | 6 341 | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 216 189 |
| Cllr. TA Mathosi | 131 107 | 1 212 | 29 600 | 45 405 | 1 685 | - | 304 | 1 251 | 800 | 211 364 |
| Cllr. NR Shilowa | 160 052 | 10 229 | 29 600 | 55 053 | 1 971 | - | 760 | 1 362 | 800 | 259 827 |
| Cllr. RE Ngoveni | 131 107 | 7 846 | 29 600 | 45 405 | 1 761 | 7 604 | 304 | 1 251 | 800 | 225 678 |
| Cllr. KO Maswanganyi | 131 107 | - | 29 600 | 45 405 | 1 685 | - | 304 | 1 251 | 800 | 210 152 |
| Cllr. P Rikhotso | 131 107 | 1 555 | 29 600 | 45 405 | 1 685 | - | 304 | 1 251 | 800 | 211 707 |
| Cllr. JP Shibambu | 131 107 | - | 29 600 | 45 405 | 1 685 | - | 304 | 1 251 | 800 | 210 152 |
| Cllr. L Nkuna | 131 107 | 819 | 29 600 | 45 405 | 1 685 | - | 304 | 1 251 | 800 | 210 971 |
| Cllr. RT Mabunda | 131 107 | 7 160 | 29 600 | 45 405 | 1 685 | - | 304 | 1 251 | 800 | 217 312 |
| Cllr. E Mahasha | 131 107 | - | 29 600 | 45 405 | 1 685 | - | 1 216 | 1 251 | 1 000 | 211 264 |
| Cllr. A Rabothata | 131 107 | 7 762 | 29 600 | 45 405 | 1 780 | - | 304 | 1 251 | 800 | 218 009 |
| Cllr. JN Mashele | 160 052 | 4 514 | 29 600 | 55 053 | 1 971 | - | 912 | 1 251 | 800 | 254 153 |
| Cllr. CS Rikhotso | 160 052 | - | 29 600 | 55 053 | 1 971 | - | - | 1 251 | 800 | 248 727 |
| Cllr. KS Dlamini | 131 107 | 6 341 | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 216 189 |
| Cllr. MD Hlungwani | 131 107 | 6 341 | 29 600 | 45 405 | 1 685 | 17 781 | - | 1 251 | 800 | 233 970 |
| Cllr. ML Chauke | 131 107 | 6 341 | 29 600 | 45 405 | 1 780 | - | - | 1 251 | 800 | 216 284 |
| | | | | | | | | | | |

Audited Annual Financial Statements for the year ended 30 June 2023

| 53. Related parties (conti | inued) | 0.044 | | 45.405 | 4.00= | | | 4.054 | 000 | 040400 |
|----------------------------|---------|--------|--------|--------|-------|--------|-------|-------|-----|---------|
| Cllr. TI Rikhotso | 131 107 | 6 341 | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 216 189 |
| Cllr. TN Baloyi | 131 107 | 6 341 | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 216 189 |
| Cllr. S Mongwe | 131 107 | 7 227 | 29 600 | 45 405 | 1 780 | - | - | 1 251 | 800 | 217 170 |
| Cllr. TP Mashaba | 131 107 | - | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 209 848 |
| Cllr. PP Mkhari | 131 107 | 6 341 | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 216 189 |
| Cllr. MS Hlongwane | 131 107 | 7 955 | 29 600 | 45 405 | 1 685 | - | 456 | 1 251 | 800 | 218 259 |
| Cllr. SM Mahangwane | 131 107 | 10 170 | 29 600 | 45 405 | 1 780 | - | 1 064 | 1 251 | 800 | 221 177 |
| Cllr. MJ Nkuna | 131 107 | 6 341 | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 216 189 |
| Cllr. MP Matheveula | 131 107 | 6 341 | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 216 189 |
| Cllr. MP Hlungwani | 131 107 | 6 341 | 29 600 | 45 405 | 1 685 | - | - | 1 251 | 800 | 216 189 |
| Cllr. DJ Hlongwane | 131 107 | - | 29 600 | 45 405 | 1 780 | - | - | 1 251 | 800 | 209 943 |
| Cllr. SS Mathebula | 92 299 | - | 15 333 | 31 097 | 1 190 | - | - | - | - | 139 919 |
| Cllr. MP Hlungwani | 176 476 | - | 15 333 | 59 457 | 1 517 | 7 604 | - | - | - | 260 387 |
| Cllr. MR Mashale | 165 447 | - | 15 333 | 55 741 | 1 790 | - | - | - | - | 238 311 |
| Cllr. NHP Ndaba | 165 447 | - | 15 333 | 55 741 | 2 012 | - | - | - | - | 238 533 |
| Cllr. TE Baloyi | 165 447 | 5 699 | 15 333 | 55 741 | 2 177 | 16 561 | - | - | - | 260 958 |
| Cllr. DE Baloyi | 89 590 | - | 15 333 | 30 184 | 1 254 | 9 456 | - | - | - | 145 817 |
| Cllr. B Gaveni | 79 941 | - | 15 333 | 26 967 | 1 404 | 35 186 | - | - | - | 158 831 |
| Cllr. E Malungana | 89 590 | - | 15 333 | 30 184 | 1 134 | 9 456 | - | - | - | 145 697 |
| Cllr. MI Shimange Fazi | 69 810 | - | 15 333 | 23 520 | 1 013 | 7 604 | - | - | - | 117 280 |
| Cllr. RO Mabasa | 162 123 | 791 | 15 333 | 54 621 | 2 137 | 16 063 | - | _ | - | 251 068 |
| Cllr. S Makhubele | 89 590 | 1 704 | 15 333 | 30 184 | 1 254 | 9 456 | - | - | - | 147 521 |
| Cllr. MW Mthombeni | 89 590 | - | 15 333 | 30 184 | 1 254 | 9 456 | - | _ | - | 145 817 |
| Cllr. PT Mokgobi | 69 810 | - | 15 333 | 23 520 | 844 | - | - | _ | - | 109 507 |
| Cllr. FC Makoseni | 89 590 | _ | 15 333 | 30 184 | 1 134 | 9 456 | _ | _ | - | 145 697 |
| Cllr. XJ Valoyi | 89 590 | - | 15 333 | 30 184 | 1 254 | 9 456 | - | _ | - | 145 817 |
| Cllr. BA Shibambu | 220 595 | _ | 15 333 | 74 321 | 2 335 | - | _ | _ | - | 312 584 |
| Cllr. CM Siweya | 69 810 | 1 398 | 15 333 | 23 520 | 920 | 7 604 | _ | _ | - | 118 585 |
| Cllr. NR Khandhela | 69 810 | - | 15 333 | 23 520 | 1 013 | 7 604 | _ | _ | - | 117 280 |
| Cllr. GR Kobane | 89 590 | _ | 15 333 | 30 184 | 1 160 | - | _ | _ | - | 136 267 |
| Cllr. EN Mabunda | 92 299 | 2 957 | 15 333 | 31 097 | 1 287 | 9 710 | _ | _ | - | 152 683 |
| Cllr. SG Mthombeni | 89 590 | | 15 333 | 30 184 | 1 134 | 9 456 | _ | _ | _ | 145 697 |
| Cllr. NN Baloyi | 69 810 | _ | 15 333 | 23 520 | 920 | 7 604 | _ | _ | - | 117 187 |
| Cllr. MC Mhlongo | 69 810 | 661 | 15 333 | 23 520 | 920 | 7 604 | _ | _ | _ | 117 848 |
| Cllr. RE Ngoveni | 69 810 | - | 15 333 | 23 520 | 844 | . 00 1 | _ | _ | _ | 109 507 |
| Cllr. TR Maluleke | 69 810 | _ | 15 333 | 23 520 | 920 | - | _ | _ | _ | 109 583 |
| Cllr. MA Khosa | 69 810 | _ | 15 333 | 23 520 | 920 | _ | _ | _ | _ | 109 583 |
| Om. WA KIOSA | 03 010 | - | 10 000 | 20 020 | 320 | - | - | - | - | 109 303 |

Audited Annual Financial Statements for the year ended 30 June 2023

| 53. Related parties (continue | ed) | | | | | | | | | |
|-------------------------------|---------|-------|--------|--------|-------|--------|---|-----|---|---------|
| Cllr. T Makhubele | 69 810 | - | 15 333 | 23 520 | 844 | | - | - | - | 109 507 |
| Cllr. HW Mhlari | 92 299 | - | 15 333 | 31 097 | 1 163 | 9 710 | - | - | - | 149 602 |
| Cllr. RN Sekgobela | 69 810 | - | 15 333 | 23 520 | 844 | 9 456 | - | - | - | 118 963 |
| Cllr. TM Makhuvele | 89 590 | - | 15 333 | 30 184 | 1 134 | - | - | - | - | 136 241 |
| Cllr. MP Mathevula | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. XB Mkansi | 69 810 | - | 15 333 | 23 520 | 844 | - | - | - | - | 109 507 |
| Cllr. DC Mashimbye | 69 810 | 3 022 | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 120 209 |
| Cllr. RS Khosa | 69 810 | 2 269 | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 119 456 |
| Cllr. HR Rikhotso | 69 810 | 1 681 | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 118 868 |
| Cllr. MJ Chauke | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. RC Rikhotso | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. KA Manganyi | 165 447 | 1 356 | 15 333 | 55 741 | 2 177 | 16 561 | - | 139 | - | 256 754 |
| Cllr. JS Khosa | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. AF Mthombeni | 18 125 | - | 3 700 | 5 676 | 215 | 7 604 | - | - | - | 35 320 |
| Cllr. DT Shivuri | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. N Maluleke | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. MA Makamu | 51 081 | - | 11 100 | 17 027 | 681 | - | - | - | - | 79 889 |
| Cllr. Bl Mashele | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. AF Mthombeni | 92 299 | - | 15 333 | 31 097 | 1 287 | 9 710 | - | - | - | 149 726 |
| Cllr. PS Mabulana | 92 299 | - | 15 333 | 31 097 | 1 163 | 9 710 | - | - | - | 149 602 |
| Cllr. TC Manganyi | 69 810 | - | 15 333 | 23 520 | 937 | 7 604 | - | - | - | 117 204 |
| Cllr. SS Kubayi | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. AE Mboweni | 92 299 | - | 15 333 | 30 184 | 1 059 | - | - | - | - | 138 875 |
| Cllr. NM Madzunye | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. SC Mahlawule | 92 299 | - | 15 333 | 31 097 | 1 066 | - | - | - | - | 139 795 |
| Cllr. TC Zitha | 69 810 | - | 15 333 | 23 520 | 937 | - | - | - | - | 109 600 |
| Cllr. HR Shivambu | 69 810 | - | 15 333 | 23 520 | 1 013 | 7 604 | - | - | - | 117 280 |
| Cllr. MJ Makhubela | 69 810 | - | 15 333 | 23 520 | 1 013 | 7 604 | - | - | - | 117 280 |
| Cllr. SR Nkuna | 34 054 | - | 7 400 | 11 351 | 407 | - | - | - | - | 53 212 |
| Cllr. P Mazivuko | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. TS Hlungwana | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. NJ Zitha | 69 810 | - | 15 333 | 23 520 | 844 | 7 604 | - | - | - | 117 111 |
| Cllr. TP Chaka | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. FJ Manganyi | 51 081 | - | 11 100 | 17 027 | 611 | - | - | - | - | 79 819 |
| Cllr. TJ Moshwana | 69 810 | - | 15 333 | 23 520 | 920 | 7 604 | - | - | - | 117 187 |
| Cllr. MD Hlungwana | 35 756 | - | 7 933 | 12 169 | 778 | 10 177 | - | - | - | 66 813 |
| Cllr. DR Maswangani | 69 810 | | 15 333 | 23 520 | 920 | 7 604 | | | _ | 117 187 |

Audited Annual Financial Statements for the year ended 30 June 2023

| 53. Related parties (continued) | | | | | | | | | |
|---------------------------------|---------|-----------|-----------|---------|---------|--------|--------|--------|------------|
| 15 271 238 | 454 662 | 2 762 047 | 5 252 436 | 195 496 | 585 156 | 27 465 | 74 285 | 49 200 | 24 671 985 |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

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54. Accounting by principals and agents

The municipality is a party to a principal-agent arrangement(s).

Mopani District Municipality

Greater Giyani Municipality and Mopani District Municipality entered into legislated arrangement under which the GreaterGiyani Municipality serves as an agent and Mopani District as a Principal.

Under this arrangement, Greater Giyani Municipality performs water and sewer functions on behalf of the Mopani District, allmonies earned by the Greater Giyani Municipality.

Money from water and sewer services are disclosed as a liability and any monies paid by Greater Giyani Municipality to ensure smooth running of the water and sewer functions are disclosed as a receivable by Greater Giyani Municipality.

| Agency fee @ (Water 20% and Sewer 5%) | 650 644 | 828 674 |
|------------------------------------------------------|--------------|-------------|
| Inter municipal Account Mopani District Municipality | (22 591 467) | (4 998 660) |

Department of Transport - Limpopo

The Municipality has entered into an agreement with the Department of Transport under which the Department serves as a Principal and the Municipality as an agent.

Under this arrangement, the Municipality performs licencing functions on behalf of the department of transport and earns a commission of the total revenue collected from this services. The balance is transferred to the department of transport and other stakeholders. The following is a summary of revenue as a result of the arrangements at year end.

Agency fee

| | 7 041 782 | 6 755 367 |
|---------------------------------------------------|--------------|--------------|
| Total amount paid or transferred to the principal | (16 865 568) | (16 531 351) |
| Total collection on behalf of the principal | 23 907 350 | 23 286 718 |

Details of the arrangement(s) are as follows:

The municipality has been appointed to distribute water to local residences as distribution agent by the district municipality for which it is then entitled to a commission/agency fee for service rendered. The municipality accounts for revenue, expenditures and receivables relating to water transactions into loan account and it is disclosed under the same section of the annual financial statements. Refer to disclosure note for other receivables for full details note 10 for further reconciliation.

The municipality is entitled to 20% of the total collection of

The municipality is also a party to an agreement between the municipality and the department of roads and transport to collect revenue licensing and permits. The municipality is entitled to 20% of the revenue collected.

55. Risk management

Liquidity risk

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

Cash flow forecasts are prepared and adequate utilised borrowing facilities are monitored.

The table below analyses the municipality's financial liabilities and net-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

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55. Risk management (continued)

Payables from exchange transactions

112 569 601 105 303 884 112 569 601 105 303 884

Credit risk

Credit risk consists mainly of cash deposits, cash equivalents, derivative financial instruments and trade debtors. The municipality only deposits cash with major banks with high quality credit standing and limits exposure to any one counter-party.

Trade receivables comprise a widespread customer base. Management evaluated credit risk relating to customers on an ongoing basis. If customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the board. The utilisation of credit limits is regularly monitored. Sales to retail customers are settled in cash or using major credit cards. Credit guarantee insurance is purchased when deemed appropriate.

Financial assets exposed to credit risk at year end were as follows:

Financial instrument

| Cash and cash equivalents | 248 096 278 | 220 050 953 |
|----------------------------------------------|-------------|-------------|
| Receivables from exchange transactions | 32 099 563 | 11 984 307 |
| Receivables from non-exchange transactions | 44 148 641 | 94 672 648 |
| Other receivables from exchange transactions | 9 905 906 | 34 463 319 |
| VAT | 15 904 882 | 20 440 439 |
| | 350 155 270 | 381 611 666 |

Market risk

Interest rate risk

As the municipality has no significant interest-bearing assets, the municipality's income and operating cash flows are substantially independent of changes in market interest rates.

56. Deviations

| Bowmans MM Baloyi Arttoneys Isaaih Nyathi Accomodations BBBB Trading Enterprise (Pty) Ltd - in an emergency (SCM) Regulations 36(1)(i) Walala Bisson Enterprise (Pty) Ltd - in an emergency (SCM) Regulations 36(1)(i) M and R Projects and Investment - in an emergency (SCM) Regulations 36(1)(i) | 772 828 470 979 1 056 053 6 715 612 - - | - - - 65 024 68 640 79 950 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|-------------------------------------------|
| | 9 015 472 | 213 614 |
| 57. Fruitless and wasteful expenditure Opening balance as previously reported | 7 236 461 | 2 208 553 |
| Add: Fruitless and wasteful expenditure identified - current | 290 329 | 5 027 908 |
| Closing balance | 7 526 790 | 7 236 461 |

An amount of R 9 870.28 for 2019/2020 financial year is yet to be recovered, as per recomendation by MPAC.

Audited Annual Financial Statements for the year ended 30 June 2023

| Figures in Rand | 2023 | 2022 |
|---------------------------------------------------------------------------------------------------------------------|---------------------|-----------------|
| 57. Fruitless and wasteful expenditure (continued) | | |
| Details of fruitless and wasteful expenditure | | |
| Sheriff's costs | 35 761 | - |
| Penalty charges | 162 866 | - |
| Interest charged on litigation loss | - | 2 793 037 |
| Free basic electricity paid for deceased beneficiaries | - | 2 202 970 |
| Insurance excess for vehicles glass replacement | 4 600 | - |
| Interest for late payment on the disputed FBE bill | 87 012 | 13 151 |
| Failure to attend a Microsoft Teams meeting on the 28th of August 2021 by Technical | - | 11 250 |
| Team | | |
| Absence of Technical Team in a Microsoft Teams meeting on the 29th of August 2021 | <u> </u> | 7 500 |
| | 290 239 | 5 027 908 |
| 58. Irregular expenditure | | |
| Opening Balance | 15 022 712 | 11 224 426 |
| Add: Irregular expenditure - current | 14 363 302 | |
| Less: Amount written off by council | 14 303 302 | (1 583 433) |
| | | |
| Closing balance | 30 286 015 | 15 922 713 |
| MPAC could not reach a conclusion on the investigation of R 9 640 992.69 for periods 2015/10 hadequate information. | 6 and 2016/17 respe | ectively due to |
| Incidents/cases identified/reported in the current year include those listed below: | | |
| PPR | 5 963 115 | - |
| Awards made to suppliers in which persons in service of other state institutions have | - | 1 228 237 |
| an interest 7 days advertisement was not done for this procurement | 4 023 796 | |
| The shred hold for this service is above R200 00 and it was not awarded on | 2 691 815 | _ |
| competitive bidding process as required by the SCM regulations | 2 031 013 | _ |
| The supplier is in the services of the state (the department of education) and it was not | 1 684 576 | - |
| declared in the service of the state.Non | | |
| compliance with SCM policy | _ | 5 053 483 |
| | 14 363 302 | |
| | | - |
| 59. Unauthorised expenditure | | |
| Opening balance as previously reported | 49 095 505 | 103 258 108 |
| Add: Unauthorised expenditure - incurred in the current year | 118 879 105 | |
| Less: Amount written off by council | - | (103 258 108) |
| Closing balance | 167 974 610 | |
| | | 500 000 |

Unauthorised amount of R 49 095 505 relating to the prior year was submitted to council and refered to MPAC for further investigation.

The over expenditure incurred by municipal departments during the year is attributable to the following categories:

Non-cash 118 879 105 49 095 505

Audited Annual Financial Statements for the year ended 30 June 2023

| Figures in Rand | 2023 | 2022 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------|
| 59. Unauthorised expenditure (continued) | | |
| Analysed as follows: non-cash | | |
| Depreciation and amortisation Finance costs Impairment loss Debt impairment Loss on assets written off Obsolete inventory written off Bad debts written off | 77 377 4 568 091 1 852 217 88 278 267 4 205 555 16 395 19 881 203 118 879 105 | 30 476 758 6 670 136 1 786 619 |
| Analysed as follows: cash | | |
| Finance and administration | 118 878 105 | 49 095 505 |
| 60. Additional disclosure in terms of Municipal Finance Management Act | | |
| Audit fees | | |
| Current year subscription / fee Amount paid - current year | 4 835 617 (4 835 617) | 4 067 384 (4 067 384 |
| PAYE and UIF | | - |
| Current year subscription / fee Amount paid - current year | 25 189 695 (25 189 695) | 25 488 532 (25 488 532 |
| Pension and Medical Aid Deductions | | |
| Current year subscription / fee Amount paid - current year | 29 407 828 (29 407 828) | 27 380 992 (27 380 992 |
| VAT | | |
| VAT receivable | 15 904 882 | 20 440 439 |
| /AT output poughles and MAT input receivebles are about in note | | |

VAT output payables and VAT input receivables are shown in note .

All VAT returns have been submitted by the due date throughout the year.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

60. Additional disclosure in terms of Municipal Finance Management Act (continued) Councillors'

arrear consumer accounts

The following Councillors had arrear accounts outstanding for more than 90 days.

| 30 June 2023 less than 90days | Outstanding | Outstanding more than 90 days | Total |
|------------------------------------------------------------|----------------|-------------------------------------|-----------------|
| Cllr. Rikhotso Tsakane Idah Cllr. Shibambu Basani Agnes | 1 557 1 650 | | 43 709 3 154 |
| | 3 207 | 43 656 | 46 863 |

During the year under review 3 councilors who were owing in the prior cleared their outstanding balances from prior year.

| 30 June 2022 less than 90days | Outstanding | Outstanding more than 90 days | Total |
|--------------------------------------------------------------------------------------------------------------------|----------------------------------|-------------------------------------|--------------------------------------|
| Cllr. Mboweni Agrey Ernest Cllr. Makondo Thomas Cllr. Dlamini Khanyisa Sylvia Cllr. Rikhotso Tsakane Idah | 1 880 3 038 2 361 4 096 | 24 516 18 038 | 11 277 27 554 20 399 71 738 |
| | 11 375 | 119 593 | 130 968 |

61. Going concern

We draw attention to the fact that at 30 June 2023, the municipality had an accumulated surplus (deficit) of R 1 293 075 064and that the municipality's total assets exceed its liabilities by R 1 293 075 064.

The audited annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023

2022

62. Prior period errors

1. Contingent Liabilities

In the prior year the municipality did not disclose the following contigent liabilities:

- Eternity Star Investment 231 CC vs GGM for contractual dispute on poor workmanship and some work not done for R 2 037 027.70
- Emerald Fire Invesment vs GGM. Rescission Application for R 78 378.80

2. Receivable from exchange transactions.

Reversal of agency fee for MDM which was incorrectly calculated at 25% of the total collection instead of apportioning 20% towater collection and 5% tocollection, the overstament amounts to R 1 280 472 and R 6 863 relating to water and sewer.

3. Receivable from non-exchange transactions.

Clearing of an On hold account for Nkhensani hospital with a credit balance of R 11 892 529 relating to property rates. Therewas also an incorrect adjustment made on property rates in the prior year audit adjustments of R 237 204

4. Payables from exchange transactions.

Compensation commission with a balance of R 693 958 was not provided for in the prior year. An amount of R 123 934 for rentention was not capped in the prior year.

5. Agency fee.

Reversal of agency fee for MDM which was incorrectly calculated at 25% of the total collection instead of apportioning 20% ofwater collection and 5% of collection amounting to R 326 142.

6. Property rates

There was an incorrect adjustement made in the prior year audit adjustments on property rates with an amount of R 237 204.

7. Interest on overdue accounts

Interest was incorrectly charged on an onhold account with amount of R 1 017 905.

8. Employee related cost

A total amount of R 1 313 270 relating to employee costs (Daily allowance :R 129 720, Food allowance :R 104 558, IncidentalR 146 086 and Km Travel R 932 906) were mapped to general expenditure in the pripr year. Compensation commission with an amount R 693 958 was not provided for in the prior year.

9. Councilors' remuneration

A total amount of R 605 612 relating to councilors' remuneration (Daily allowance R 27 465, Food allowance R 49 200, Incidental R 74 285 and Km travel R 454 662) were mapped to general expenditure in the prior year.

10. Contracted services

An amount of R 123 934 for electrification of Ndengeza Village was not capped in the prior year. There was reclassification of a completed of R 1 050 603.14.

11. Property, plant and equipment

There was reclassification of R 1 050 603.14 relating to a project that was completed in the prior and capaitalised. Assets with carrying value of R 211 197 were found on the floor during assets verification and were not accounted in the prior year. Depreciation relating the projected was understated with R 58 899.49

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

62. Prior period errors (continued)

12. Depreciation

The depreciation for infrastructure was understated with R 58 899.49 was understated in the prior year. Depreciation for the assets found on the amounting to R 49 502 was not accounted in the prior year.

The correction of the error(s) results in adjustments as follows:

| Statement of financial position | As previously Correction | of Restated |
|----------------------------------------------|--------------------------|--------------------|
| | reported error | |
| Receivable from exchange transaction | 13 257 921 (1 273 6 | S14) 11 984 307 |
| Receivable from non exchange transaction | 103 353 601 (8 779 9 | 965) 94 573 636 |
| Other receivables from exchange transactions | 38 086 198 (3 523 8 | 368) 34 562 330 |
| Property, plant and equipment | 991 184 532 1 320 700 | 992 505 232 |
| Payables from exchange transactions | (104 485 992) (817 8 | 392) (105 303 884) |

Statement of financial performance

Agency services
Property rates
Interest received (overdue accounts)
Employee related costs
Remuneration of councilors
Depreciation
Debt imapirment
Contracted services
General expenses

| -u | | me | |
|----|------|----|--|
| | | | |

Appointment of civil engineering services provider (contractor) for the construction of Civic centre building phase iv (CIDB 7GB/7CE or higher) Construction of Nwadzekudzeku community hall Construction of Homu sports center

Contigent liabilities

Eternity Star Investment 231 CC//GGM - Contractual dispute on poor workmanship and some work not done Emerald Fire Investment vs GGM. Rescission Application

| • | Correction of error | Restated |
|--------------|---------------------|---------------|
| 1 154 816 | (326 142) | 828 674 |
| 67 093 366 | 237 204 | 67 330 570 |
| 27 429 499 | (1 017 905) | 26 411 594 |
| (159 435 179 |) (2 007 228) | (161 442 407) |
| (24 066 373 |) (605 612) | (24 671 985) |
| (96 276 758 |) (108 401) | (96 385 159) |
| (14 419 155 |) (174 100) | (14 593 255) |
| (73 972 158 | 926 670 | (73 045 488) |
| (71 966 994 |) 1 918 882 | (70 048 112) |
| (344 458 936 |) (1 156 632) | (345 615 568) |

1 041 396 260 (13 074 639) 1 028 321 621

| As previously reported | Correction of error | Restated |
|------------------------|---------------------|------------|
| 43 422 580 | 1 448 774 | 44 871 354 |
| 12 734 743 | 173 747 | 12 908 490 |
| 12 017 534 | 919 986 | 12 937 520 |
| 68 174 857 | 2 542 507 | 70 717 364 |

| | Correction of | Restated |
|------------|---------------------------|-----------|
| reported - | error 2 037 028 | 2 037 028 |
| - | 78 379 | 78 379 |
| - | 2 115 407 | 2 115 407 |

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023 2022

63. EXPLANATION OF DIFFERENCES BETWEEN FINAL BUDGET AND ACTUAL AMOUNTS

Material differences between budget and actual amounts

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023

2022

63. EXPLANATION OF DIFFERENCES BETWEEN FINAL BUDGET AND ACTUAL AMOUNTS (continued)

A. Rental of facilities

Service is dependent on the needs of the community members. An increment of over 10% indicates that the demand from community members were favourable in the current year when compared to the prior year.

B. Agency Services

Agency fees commission is depended on the water and sanitation collection, therefore the municipality collected less when compared to the previous year.

C. Other income

Service is dependent on the needs of the community members. An increment of over 10% indicates that the demand from community members were favourable in the current year when compared to the prior year.

D. Interest on investment

Increase on interest on investment is due to the municipality investing VAT recoveries in the call accounts.

E. Gains

The planned asset disposal was not done during the current year under review.

F. Traffic fines

This was due to more roadblocks and enforcement measures conducted by the municipality.

G. Interest on overdue accounts (Property rates)

Impact of low revenue collection due to culture of non-payment has resulted in an increased debtor's book and increase theinterest on outstanding debtors.

H. Impairment loss

Impairment loss was incurred due to the decrease in the value of damaged Assets and assets which their lifespan has reduced drastically.

I. Finance costs

This is due to interest on provision of rehabilitation of dumping site which was not budgeted for

J. Debt impairment

The municipality debt book has increased due slow revenue collection which in turns increased the provision for debt impairment. The municipality has also revised the debt impairment methodology and government properties have been individually assessed for impairment.

K. Contracted services

There was a decrease in proffessional fees expenditure.

L. Transfers and subsidies

This is due to the funds given to the 4 Local SMMEs to support them after they have applied for assistance.

M. Obsolete inventory written off

This is due to damaged doors and expired materials identified at year end stock count.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023

2022

63. EXPLANATION OF DIFFERENCES BETWEEN FINAL BUDGET AND ACTUAL AMOUNTS (continued) N. Repairs and maitenance

This is because of the reclassification from repairs and maintenance vote to WIP (Work in progress) because some of the maintenance was capital in nature.

O. Loss on assets written off

Due to the pavement milling projects undertaken by the municipality, the old tar roads had to be derecognised which resulted in the loss on asset written off.

P. General Expenses

There increase in general expenses was due to bad written off on property rates, oil due to exponential fuel increase, stafftraing and travelling due to lifting of Covid19 restrictions.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

2023

2022

63. EXPLANATION OF DIFFERENCES BETWEEN FINAL BUDGET AND ACTUAL AMOUNTS (continued)

EXPLANATION OF DIFFERENCES BETWEEN APPROVED BUDGET AND FINAL ADJUSTED BUDGET

A. Services charges

A downward adjustment is based on actual performance of refuse removal during mid-year budget assessment.

B. Rental of facilities

A downward adjustment is based on actual performance of refuse removal during mid-year budget assessment. The service is depended on the demand by consumers, cost reflective tariffs also lowered the demand.

C. Agency Services

This is due to water shortages in Mopani District, and it resulted in lower billing for water consumption.

D. Other income

Services in this category is depended on the demand of services by consumers. Sale of Property did not perform as planned during the start of the budget processes.

E. Interest on Investment

The variance was caused by a huge positive cash balance maintained by the municipality, furthermore there were also more investments made by the municipality.

F. Gains

The planned asset disposal was not done during the current year under review.

G. Traffic fines

This was due to less roadblocks and enforcement measures conducted by the municipality.

H. Employee related costs

The budget was decreased due to the budgeted vacant positions which were not filled for the first six month of the financialyear and termination of employment during the first six month.

I. Lease rentals on operating

The budget was decreased while checking the performance for the first six month of the financial year, the contract isdepended on the usage of the machine.

J. Repairs and maitenance

The budget was increased due to the need and backlog that is there in our communities to maintain roads and stormwater.

K. Contracted services

The budget was increased due to the INEG bonus which was received during the Financial Year.

L. Transfers and subsidies

The budget was increased while checking the number of SMMES that applied for assistance.

Audited Annual Financial Statements for the year ended 30 June 2023

Notes to the Audited Annual Financial Statements

Figures in Rand 2023 2022

63.EXPLANATION OF DIFFERENCES BETWEEN FINAL BUDGET AND ACTUAL AMOUNTS (continued)

64. Changes in estimate

In the year under review the municipality revised the debt impairment methodology, which resulted in other debtors categories (government) being individually included in the assessment for debt impairment. The revision was in line with GRAP 104 paragraph 62.

The effect of the change in accounting estimate has resulted in an increase of R 68 894 013.26 for the current period.

The effect on future periods could not reasonably be determined.



GREATER GIYANI MUNICIPALITY

ANNEXETURE D AUDIT REPORT 2023

(2023)

Report of the auditor-general to Limpopo Provincial Legislature and Council on Greater Giyani Municipality

Report on the audit of the financial statements

Opinion

- 1. I have audited the financial statements of the Greater Giyani Municipality set out on pages xx to xx, which comprise the statement of financial position as at 30 June 2023, statement of financial performance, statement of changes in net assets and cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
- 2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Greater Giyani Municipality as at 30 June 2023 and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practices (Standards of GRAP) and the requirements of the Municipality Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 5 of 2022 (DoRA).

Basis for opinion Context

for opinion

- 3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.
- 4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
- 5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Restatement of corresponding figures

7. As disclosed in note 61 to the financial statements the corresponding figures for 30 June 2022 were restated as a result of errors in the financial statement of the municipality at and for the year ended 30 June 2023.

Significant uncertainty

8. With reference to note 50 to the financial statements, the municipality is the defendant in multiple lawsuits. The municipality is opposing the claims. The ultimate outcome of the matters could not be determined and no provision for any liability that may result was made in the financial statements.

Material impairment

 As disclosed in note 41 to the financial statements, a material impairment of R104 670 877 was made as a result of debt which recovery is doubtful due to an inadequate debt collecting system.

Other matter

10. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure schedules

11. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliances with the MFMA in the financial statement. The disclosure requirements did not form part of the audit of the financial statements and accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

- 12. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and DoRA and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
- 13. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

14. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance

but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

15. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

- 16. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected development priorities presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.
- 17. I selected the following development priorities presented in the annual performance report for the year ended 30 June 2023 for auditing. I selected development priorities that measures the municipality's performance on its primary mandated functions and that is of significant national, community or public interest.

| Development priority | Page numbers | Purpose |
|---------------------------------------------------------------|--------------|-------------------------------------------------------------------------------------|
| KPA 3 - Basic service delivery and infrastructure development | xx | Focuses on infrastructure development, maintenance and provision of basic services. |
| KPA 4 - Local Economic development | xx | Focuses on the economy of the municipal district. |

- 18. I evaluated the reported performance information for the selected development priorities against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.
- 19. I performed procedures to test whether:
 - the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives.
 - the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements.
 - the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated.

- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents.
- the reported performance information is presented in the annual performance report in the prescribed manner.
- There is adequate supporting evidence for the achievements reported and for the reasons provided for any over- or underachievement of targets/ measures taken to improve performance.
- 20. I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.
- 21. The material findings on the reported performance information for the selected development priorities are as follows:

KPA 3- Basic service delivery and infrastructure development

Various indicators

22. I could not determine if the reported achievements were correct, as some of the indicators reported as achieved could not be verified. Consequently, the achievements might be more or less than reported and were not reliable for determining if the targets were achieved. I was unable to further confirm the reported achievement by alternative means. Consequently, I was unable to determine whether any further adjustments were required to the reported achievements.

| Indicator | Target | Reported Achievements |
|--------------------------------------------------------------------------------|------------------------------------------------------------------------|-----------------------------------------------|
| Connect 327 units at Makhuva village by 30 June 2023 (electrification) | Connection of 327 units at Makhuva Village by 30 June 2023 | Target not achieved- (326 units connected) |
| Connect 200 units at church view village by 30 June 2023 (electrification) | Connection 200 units at Church View Village by 30 June 2023 | Target not achieved- (155 units connected) |
| Connect 209 units at Nsavulani village by 30 June 2023. (electrification) | Connection 209 units at Nsavulani Village by 30 June 2023 | Target achieved- (209 units connected) |
| Connects 325 units at Nwadzekudzeku village by 30 June 2023. (electrification) | Connection of 325 units at Nwadzekudzeku Village by 30 June 2023 | Target achieved- (325 units connected) |
| Connects 140 units at Maphata village by 30 June 2023. (electrification) | Connection of 140 units at Maphata Village by 30 June 2023 | Target achieved- (140 units connected) |

Other matters

23. I draw attention to the matters below.

Achievement of planned targets

24. The annual performance report includes information on reported achievements against planned targets and provides explanations for over- or underachievement/ measures taken to improve performance. This information should be considered in the context of the material findings on the reported performance information.

25. The municipality plays a key role in delivering services to South Africans. The tables that follow provide information on the achievement of planned targets and lists the key service delivery indicators that were not achieved as reported in the annual performance report. The reasons for any underachievement of targets are included in the annual performance report on pages xx to xx.

KPA 3- Basic service delivery and infrastructure development

Targets achieved: 57% Budget spent: 80% Key service delivery indicator Planned target Reported achievement not achieved 1. Construction of Mavalani indoor Construction of Mavalani indoor Target not achieved (Paving of public sports centre by 30 June 2023 parking, palisade fence, bricklaying sports centre of the main building and installation of the steel column 2. Construction of Jim Construction of Jim Nghalalume Target not achieved (Bricklaying of community hall by 30 June 2023 Nghalalume community hall superstructure building and installation of roof structure completed for Jim Nghalalume community hall) 3. Construct Silawa upgrading of Construct Silawa upgrading of Target not achieved (Base layer has roads from gravel to paving for roads from gravel to paving for been completed for Silawa upgrading 1,8 km 1,8 km by 30 June 2023 of roads from gravel to paving for 1,8 4. Design finalisation of Design finalisation of alternative Target not achieved (Design of alternative road to Giyani from road to Giyani from R81 by June alternative road to Giyani from R81 not finalised) 5. Upgrading of Nkhensani Upgrading of Nkhensani Access Target not achieved (Nkhensani Access by 30 June 2023 Access not upgraded 6. Appointment of Section E Appointment of Section E Sports Target not achieved (Section E sports centre service provider/ Centre service provider / engineer Sports Centre service provider/ by 30 June 2023 engineer engineer not appointed 7. Refurbishment of Giyani Refurbishment of Giyani stadium Target not achieved. (Giyani stadium stadium and section A tennis and section A tennis court by 30 and section A tennis court) June 2023 court 8. Construction of Homu14B Construction of Homu14B sports Target not achieved (completed sports centre centre by 30 June 2023 septic tank, grandstand canopy, elevated steel tank refurbishment of the guard house, fencing of the soccer pitch equipment installation 9. Development of detailed Development of detailed design Target not achieved (First project site design report for Shawela report for Shawela upgrading from appraisal has been conducted, upgrading from gravel to paving gravel to paving for 3.6 km by 30 scoping and preliminary design has for 3.6 km June 2023 been completed for Shawela upgrading from gravel to paving for 3.6 km) 10. Appointment of service Appointment of service provider/ Target not achieved (Appointment of provider/ engineer at section E engineer at section E upgrading service provider/ engineer at section upgrading of 13km from gravel to of 13km from gravel to paving by E upgrading of 13km from gravel to 30 June 2023 paving paving)

| 11. Construction of civic centre | Construction of civic centre | Target not achieved (Installed stand- |
|----------------------------------|---------------------------------|---------------------------------------|
| building phase 4 | building phase 4 by 30 June 202 | by generator, piping of the heating, |

| Targets achieved: 57% | | |
|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|
| Budget spent: 80% | | |
| Key service delivery indicator not achieved | Planned target | Reported achievement |
| | | ventilation and air conditioning system, installation of the ceiling on the council chamber, preparation of the concrete works inside the council chamber |
| 12. Appointment and construction of service provider/ engineer Siyandhani ring road for 4,4km | Appointment and construction of service provider/ engineer Siyandhani ring road for 4,4km by 30 June 2023 | Target not achieved (Service provider/ engineer Siyandhani ring road for 4,4km has been appoint ed and construction has started) |
| 13. # of Payment of AARTO fees facilitated by 30 June 2023 | 12 payments of AARTO fees facilitated by 30 June 2023 | Target not achieved (11 payments of AARTO fees facilitated) |
| 14. # of Payment of DLCA fees facilitated by 30 June 2023 | 12 payments of DLCA fees facilitated by 30 June 2023 | Target not achieved (11 payments of DLCA fees facilitated) |
| 15. # of RTMC payments facilitated by 30 June 2023 | 12 payments of RTMC fees facilitated by 30 June 2023 | Target not achieved (11 payments of RTMC fees facilitated) |
| 16. # of Agency fees facilitated for payment by 30 June 2023 | 12 payments for agency fees facilitated by 30 June 2023 | Target not achieved (11payments of RTMC fees facilitated) |
| 17. Connect 327 units at Makhuva village by 30 June 2023 | Connection of 327 units at Makhuva village by 30 June 2023 | Target not achieved (326 units connected) |
| 18. Connect 200 units at Church view Village by 30 June 2023 | Connection 200 units at Church View Village by 30 June 2023 | Target not achieved- (155 units connected) |
| 19. Connect 539 units at Hlaneki Village by 30 June 2023 | Connection 539 units at Hlaneki Village by 30 June 2023 | Target not achieved- (537 units connected) |

KPA 4- Local economic development

| Targets achieved:86 % | | | |
|----------------------------------------------|---------------------------------------------------------------|-----------------------------------------------|--|
| Budget spent: 100% | | | |
| Key service delivery indicators not achieved | Planned target | Reported achievement | |
| Review LED strategy by 30 June 23 | LED strategy reviewed and approved by council by 30 June 2023 | Target not achieved (1 LED strategy reviewed) | |

Material misstatements

26. I identified material misstatements in the annual performance report submitted for auditing.

These material misstatements were in the reported performance information for KPA 3: basic service delivery and infrastructure development and KPA 4: local economic development.

Management did not correct all of the misstatements and I reported material findings in this

Report on compliance with legislation

- 27. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.
- 28. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.
- 29. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.
- 30. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

Annual financial statement, performance and annual report

31. The annual financial statements submitted for audit were not prepared in all material respects in accordance with the requirements of section 122 of the MFMA.

Material misstatements of current assets, cash flow and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected, resulting in the financial statements receiving an unqualified audit opinion.

Expenditure management

- 32. Reasonable steps were not taken to prevent irregular expenditure amounting to R14 363 302 as disclosed in note 58 to the annual financial statements, as required by section 62(1)(d) of the MFMA and majority relates of the disclosed irregular expenditure was caused by non-compliance with SCM regulations.
- 33. Reasonable steps were not taken to prevent unauthorised expenditure amounting to R118 879 105 as disclosed in note 59 to the annual financial statements, as required by section 62(1)(d) of the MFMA and majority of the unauthorised expenditure was caused by non-cash items.
- 34. Reasonable steps were not taken to prevent fruitless and wasteful expenditure amounting to R290 239 as disclosed in note 57 to the annual financial statements, as required by section 62(1)(d) of the MFMA and majority of the disclosed fruitless and wasteful expenditure was caused by interest.

Procurement and contract management

- 35. Awards were made to providers who were in the service of other state institutions or whose directors/ principal shareholders were in the service of other state institutions, in contravention of section 112(1)(j) and supply chain management (SCM) regulation 44. Similar awards were identified in the previous year and no effective steps were taken to prevent or combat the abuse of the SCM process, as required by SCM regulation 38(1).
- 36. Quotations below R30 000 which were awarded after 16 January 2023 were not evaluated in accordance with section 3(1) of preferential procurement regulation 2022.
- 37. Some of the goods and services with a transaction value below R200 000 were procured without obtaining the required price quotations, in contravention of SCM regulation 17(1)(a) and (c).
- 38. Persons in service of the municipality whose close family members had a private or business interest in contracts awarded by the municipality failed to disclose such interest, in contravention of SCM regulation 46(2)(e) and the code of conduct for councillors issued in terms of the Municipal Systems Act 32 of 2000.

Consequence management

39. Unauthorised expenditure amounting to R49 095 505 incurred in the 2021-22 financial period, was not investigated as required by section 32(2)(a) of the MFMA.

Other information in the annual report

- 40. The accounting officer is responsible for the other information included in the annual report which includes the audit committee's report. The other information referred to does not include the financial statements, the auditor's report and those selected development priorities presented in the annual performance report that have been specifically reported on in this auditor's report.
- 41. My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.
- 42. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected development priorities presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
- 43. I did not receive the other information prior to the date of this report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract the auditor's report and re-issue an amended reported as appropriate. However, if the other information is corrected this will not be necessary.

Internal control deficiencies

- 44. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.
- 45. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the opinion, the material findings on the annual performance report and the material findings on compliance with legislation included in this report.
- 46. The financial statements contained material misstatements which were subsequently corrected. This is mainly due to insufficient reviews performed on the annual financial statements.
- 47. Non-compliance with legislation could have been prevented had compliance been properly reviewed and monitored. The municipality did not take reasonable steps to prevent irregular, fruitless and wasteful and unauthorised expenditure.
- 48. The annual performance report contained material misstatements which were subsequently corrected. This is mainly due to insufficient reviews performed on the annual performance report.

Material irregularities

49. In accordance with the PAA and the Material Irregularity Regulations, I have a responsibility to report on material irregularities identified during the audit and on the status of material irregularities as previously reported in the auditor's report.

Status of previously reported material irregularities

Prohibited investment with a mutual bank

- 50. The municipality invested a total of R153 254 435 with Venda Building Society Mutual Bank (VBS), which accrued interest of R6 008 257, the first investment of R100 000 000 was made in March 2017, which was re-invested after maturity. An amount of R104 598 153 was re-invested in September 2017. An additional investment of R48 656 282 million was made in October 2017. The municipality did not comply with regulation 6 of the municipal investment regulations as VBS is not registered in terms of the Bank's Act.
- 51. The non-compliance is likely to result in a financial loss of R142 526 625 for the municipality if the amount invested is not recovered in full from the estate of VBS.
- 52. The accounting officer was notified of the material irregularity on 9 December 2021 and invited to make a written submission on the actions taken to address the matter. The accounting officer responded on 24 February 2022 and indicated the following actions were taken:
 - On 11 May 2018, the municipal council approved the suspension of the chief financial officer (CFO) and director: technical services and further approved the appointment of an

independent investigator to investigate the alleged acts of misconduct committed by the CFO and the director: technical services, the investigation was finalised on 25 June 2022.

- On 29 June 2018, the municipal council approved to initiate disciplinary processes against
 the CFO and director: technical services. Council authorised the municipal manager to
 appoint and sign letters of appointment of an external chairperson and prosecutor/ officer to
 lead evidence for the disciplinary proceedings for the suspended officials. Council further
 approved that civil recovery measures be instituted against all who are implicated in the
 financial misconduct of irregular investments with VBS.
- The director: technical services resigned on 13 July 2018 and the CFO was found guilty and subsequently dismissed on 19 October 2018.
- The municipality instituted civil action proceedings against the CFO and director: technical service to recover a portion of money lost as a result of the investment with VBS in terms of section 32(1)(c) and (d) and section 32(2) of the MFMA. The same was also instituted against VBS.
- 53. The municipality received an amount of R10 727 810 on 4 February 2022 from the liquidator and will continue to monitor the liquidation process.
- 54. The Directorate for priority crime investigation (DPCI) indicated during April 2023 that it would consider referring amounts that are not recovered through the liquidation process to the Asset Forfeiture Unit, for further recovery.
- 55. I received a written submission on the actions taken to address the above MI. I considered the representations made and the substantiating documents provided and have concluded that appropriate actions have been taken to address the material irregularity. Therefore, I will not pursue this matter any further

Free basic electricity provided to non-qualifying customers.

- 56. During the 2020-21 and 2021-22 financial year, the municipality paid Eskom an estimated amount of R4 303 563 for free basic electricity relating to beneficiaries who did not qualify to be classified as indigents as some were either deceased, employed by other organs of state and/ or the spouse were employed by an organ of state. This matter is a non-compliance with section 78(1)(a) of the MFMA as the senior managers of the municipality did not take reasonable steps within their respective areas of responsibility to ensure that the system of financial management and internal control established for the municipality, is carried out diligently as the municipality established an internal policy which stipulated the process and steps to be followed for identification, validation and approval of customers as indigents.
- 57. The non-compliance resulted in a likely material financial loss of R4 303 563 for the municipality, as payment was made for non-qualifying customers.
- 58. The accounting officer was notified of the material irregularity on 22 February 2022 and invited to make a written submission on the actions that will be taken to address the matter. The accounting officer responded on 22 March 2022 and 4 November 2022 and indicated that the following actions will be taken:

- The beneficiary list that led to the material irregularity was cancelled on 1 March 2022 with Eskom and the beneficiaries were re-registered up until 30 June 2022. A new beneficiary list was compiled, validated and sent to Eskom on October 2022.
- The likely financial loss of R4 386 484 was disclosed as fruitless and wasteful expenditure in note 54 to the annual financial statements for the 2021-22 financial year.
- 59. On 7 September 2023, I submitted a request for information on the progress made in addressing the material irregularity and invited the accounting officer to submit a written response and substantiating documents on the implementation of the planned actions and the outcomes of the actions taken.
- 60. The accounting officer responded on the 19 September and 7 November 2023 and indicated that the following actions will be taken:
 - An investigation was instituted on 7 November 2023 to recover the financial loss from beneficiaries employed by the state. The investigation is planned to be finalised on or before 30 March 2024.
 - An investigation was instituted on 18 October 2023 to investigate and report on the
 circumstances that led to the material irregularity by the Municipal Public Accounts
 Committee. The investigation is planned to be finalised on or before 30 June 2024. The
 accounting officer plans to take action against the person/s found responsible and to initiate
 steps to recover the financial loss based on the outcome of the investigation.
- 61. I will follow up on this investigation and the implementation of any planned actions during my next audit.

Polokwane

30 November 2023

AUDITOR-GENERAL SOUTH AFRICA

Auditor-General

Auditing to build public confidence

Annexure to the auditor's report

The annexure includes the following:

- The auditor-general's responsibility for the audit
- The selected legislative requirements for compliance testing

Auditor-general's responsibility for the audit

Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected development priorities and on the municipality's compliance with selected requirements in key legislation.

Financial statements

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error; design and perform audit procedures responsive to those risks; and
 obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion.
 The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the municipality's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

obtain sufficient appropriate audit evidence regarding the financial information of the
entities or business activities within the group to express an opinion on the consolidated
financial statements. I am responsible for the direction, supervision and performance of
the group audit. I remain solely responsible for my audit opinion.

Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Compliance with legislation – selected legislative requirements

The selected legislative requirements are as follows:

| Legislation | Sections or regulations |
|---------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Supply Chain Management Regulation GNR.868 of 2005 | SCM reg. 12(1)(c), (3), 16(a), 17(a), (b) & (c) SCM reg. 13(c) SCM reg. 43 SCM reg. 19(a) & (b) SCM reg. 36(1)(a) SCM reg. 27(2)(a) & (e) SCM reg. 22(1)(b) & 22(2) SCM reg. 29(1)(a), (b) & (5)(a)(ii) & (b)(i) SCM reg. 38(1)(c), (d)(ii), (e), (g)(i), (ii) & (iii) SCM reg. 32 SCM reg. 44 |
| Municipal Finance Management Act 56 of 2003 | MFMA 117 MFMA 116(2)(b) MFMA 112 (1)(j) MFMA 122(1) MFMA 126(1)(a) MFMA 133(1)(a), (c)(i) & (ii) MFMA 127(2), (5)(a)(i) & (ii) MFMA 129(1), (3) MFMA 63(2)(a) & (c) MFMA 13(2) MFMA 14(1), (2)(a) & (b) MFMA 65(2)(e), (a) & (b) MFMA 62(1)(d) & (f)(i) & (iii) MFMA 15 MFMA 29(1) & (2)(b) MFMA 64(2)(b), (c), (e), (f) & (g) MFMA 1 MSA 34(a) and 41(1)(c)(ii) MFMA 24(2)(c)(iv) MFMA 32(2)(a)(ii) & (b) MFMA 170 MFMA 171(4)(a) |
| Preferential Procurement Policy Framework Act 5 of 2000 | PPPFA sec 2(1)(a) & (f) |
| Preferential Procurement Regulation 2017 and 2022 | PPR 2022 4(1), 4(4), 5(1) & 5(4) PPR 2017 6(1), 6(8), 7(1), 7(8), 10(1), 10(2) & 11(1) PPR 2017 5(1), 5(3), 5(6) & 9(1) |
| Construction Industry Development Board Act 38 of 2000 | CIDB Act section 18(1)CIDB reg. 17; |

| Legislation | Sections or regulations |
|--------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | • CIDB reg. 25(7A) |
| Municipal Investment Regulation GNR.308 of 1 April 2005 | Municipal investment regulation 3(3), 6, 7 & 12(2) |
| Division of Revenue Act 5 of 2022 | • DoRA 12(5), 16(1) & (3) |
| Municipal Investment Regulation GNR 308 of 1 April 2005 | Municipal budget and reporting regulation 71(1) & (2), 75(2) |
| Municipal System Act 32 of 2000 | MSA 74(1) MSA 96(b) MSA 29(1)(b)(ii) & (3)(b) MSA 42 MSA 25(1) MSA 26(a) & (c) MSA 41(1)(a), MSA 43(2), MSA 34(a) & (b) and 41(1)(c)(ii) MSA 38(a) MSA 57(2)(a), (6)(a) MSA 56(a) MSA 66(1)(a) & (b) MSA 67(1)(d) |
| Municipal Property Rates Act 6 of 2004 | Municipal Property Rates Act 3(1) |
| Municipal planning and Performance management regulation 2001 | Municipal planning and performance management reg 15(1)(a)(i) & (ii) Municipal planning and performance management reg 2(1)(e) & (3)(a) Municipal planning and performance Management reg 9(1)(a) Municipal planning and performance Management reg 10(a) Municipal planning and performance management reg 12(1) Municipal planning and performance management reg 3(3), (4)(b) & (6)(a) Municipal planning and performance management reg 8 Municipal planning and performance management reg 7(1). |
| Municipal regulation on financial misconduct procedures and criminal proceeding GNR 430 of 30 May 2014 | Financial Misconduct reg 5(4) Financial Misconduct reg 6(8)(a) Financial Misconduct reg 10(1) |





